1. The following subcommittee members were in attendance on the call:
   - Chair: Larry Shaw, MMG Insurance
   - Jesse Connolly, Office of Representative Chellie Pingree
   - Bob Dorko, Sappi
   - Susan Hammond, Four Directions
   - Sam May, Maine Harvest Federal Credit Union
   - Alan Perry, Farm Technologies Network
   - Steve Schley, FOR/Maine
   - Matt Schlobohm, AFL-CIO
   - Staff and Support Experts:
     - Mary Grace Schley, Maine Department of Economic and Community Development
     - Hannah Carter, UMaine Cooperative Extension
     - Richard Qualey, Intern, University of Maine School of Law

2. Initial Recommendations Under Consideration:
   - (1) Immediate (Short-Term/Now)
     - A comprehensive plan from the Governor’s office must be devised to provide access to PPE, expand COVID-19 testing, develop contact tracing methods, and develop an outbreak response plan for all Maine economic sectors.
     - Support and stabilize the labor sector:
       1. Workforce Safety
          a. Develop standards and guidelines for safe work practices, with input from workers.
          b. Access to PPE, testing, sanitation materials, safe housing, etc.
       2. Safely admit workers from out of state
          a. Many people come to Maine to work and there must be a plan for safely admitting these people into the state and keeping them safe once they are here.
     - Safely open childcare facilities with input from care providers needs to be a top priority to support all other sectors by helping get people back to work.
     - Schools and restaurants need to safely open as quickly as possible with time for planning, particularly for those in the food supply chain.
   - (2) Support and Sustain (Mid-Term)
     - Use CARES Act or other funding to significantly recapitalize the Maine Technology Asset Fund. The stimulus can be given with particular objectives/scope to support economic recovery efforts in the sector.
     - Safely open Maine’s international and interstate borders to facilitate trade and help alleviate some of the supply chain issues facing the MNR sectors.
     - Use CARES Act funding to support producers.
     - Bolster Unemployment Insurance either at the state or federal level. Promote workshare programs.
• Improve access to capital for businesses. Non-traditional lending such as CFDIs may be a key component.

• Infrastructure Investments (both mid- and long-term):
  1. Waterfronts – invest in pier and dock improvements and expansions (particularly three phase power to Maine’s working waterfronts)
  2. Broadband Internet – expand and extend service to rural areas in order to attract talent and provide flexibility for work at home options.
  3. Other infrastructure investment considerations – processing facilities, transportation, and distribution, particularly in the food supply chain.
  4. Transportation – trucking needs to become more efficient.

• Ensure that the Jay Mill (Pixelle) gets the help they need to rebuild and continue pulp and paper production at that facility.

• Market/Promote and Support a Circular Economy:
  1. Need a commitment from State procurement to buy local. Encourage Mainers to do the same and market Maine products.
  2. Invest in the community and shift to bio-based products.
  3. Provide a credit to facilities that create power to keep the money in state rather than buying fuel from out of state.

• (3) Recovery and Growth (Longer-Term)
  • Marketing:
    1. Need a unified, cross-sector marketing plan to promote Maine products.
    2. Promote agriculture tourism.
    3. Market Maine’s unique resources to businesses/investors.
    4. Recruit people to Maine given more flexible work from home policies.
  • Provide funding and technical assistance to help tribal communities enter the agriculture or aquaculture industry.
  • Develop and maintain a supply chain map for agriculture (and other sectors). Establish the infrastructure to connect food suppliers with new markets and assist the food insecure population.
  • Consider a roadmap for agriculture similar to that of the marine economy and forestry sector.
  • Extend the Pine Tree Development Zone (PTDZ) program and include all manufacturing businesses greater than 50 employees.
  • Support/invest in Efficiency Maine to help with improvement/capital investment.

3. Follow-Up Information Requested:
   • Further clarity on number of and format for recommendations – Mary Grace Schley

4. Plan/Path Forward:
   • Larry and Mary Grace to consolidate ideas into top priority recommendations from the subcommittee and distribute to the subcommittee members for approval.
   • Subcommittee members to provide initial feedback. Further discussion to follow in future meetings.

5. Next Meeting: Friday, June 19, 2020, 9:15 am