State of Maine
RFP / Proposal Master Score Sheet

Instructions: Complete the Master Score Sheet below providing all of the requested information for each bidder that submitted a proposal in response to the RFP. This document is to be included in the Selection Package submitted to the Division of Procurement Services for review/approval.

### SCORESHEET FOR RFP#202005084: Sabattus River Fish Passage Design

<table>
<thead>
<tr>
<th>EVALUATION ITEM</th>
<th>POINTS AVAIL.</th>
<th>Dubois &amp; King</th>
<th>Acadia Civil Works</th>
<th>Inter-Fluve</th>
<th>New Meadows Environmental</th>
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<tbody>
<tr>
<td>Section I: Organization Qualifications and Experience</td>
<td>25</td>
<td>25</td>
<td>23</td>
<td>23</td>
<td>20</td>
</tr>
<tr>
<td>Section II: Proposed Services</td>
<td>50</td>
<td>25</td>
<td>45</td>
<td>49</td>
<td>40</td>
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<tr>
<td>Section III: Cost Proposal</td>
<td>25</td>
<td>16.5</td>
<td>25</td>
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**TOTAL** | 100 | 66.5 | 93 | 92 | 76.7 |

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<th>EVALUATION ITEM</th>
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<th>Renewable Power Consulting</th>
<th>VHB</th>
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<tr>
<td>Section III: Cost Proposal</td>
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</tbody>
</table>

**TOTAL** | 100 | 73.3 | 65.1 |
Award Justification Statement
RFP# 202005084
Sabattus River Fish Passage Design

I. Summary
The State of Maine Department of Marine Resources (Department) is seeking proposals for a qualified engineering firm to provide technical designs, engineering and assistance with permitting for future removal, fishway construction, or a combination of both at five barriers to fish passage on the Sabattus River. The expected outcome of this work will be a technical roadmap for safe and effective fish passage at each of these barriers. It is anticipated that the required documentation for permitting and implementation will be a product of this work.

II. Evaluation Process
In evaluating a proposal submitted in response to this RFP, the Department will consider materials provided in the proposal, information obtained through interviews/presentations (if any), and internal Departmental information of previous contract history with the Bidder (if any). The Department also reserves the right to consider other reliable references and publicly available information in evaluating a Bidder’s experience and capabilities. The above information will be reviewed by Department staff that are directly involved with implementation of management and restoration of sea-run fisheries and habitat. In addition, one review member will be included who will be tasked with review of the financial viability of proposals.

III. Qualifications & Experience
- Demonstration of experience with design and engineering solutions to fish passage including: dam removal, nature-like fishways, and modern technical fishway designs
- Prior experience designing fishways and dam removals in the State of Maine and the related permitting requirements for these activities.
- Prior experience with the Department that led to positive outcomes.
- Sufficient staffing capacity to meet project timelines and demonstrated ability to complete meet timelines.
- Litigation, financial viability, and certificate of insurances meet Department requirements.

IV. Proposed Services
- The proposed scope of services reflects that the bidder has reviewed the provided background materials and understands the needs to meeting goals for each site and deliverable.
- The scope of proposed services matches those requested in the RFP for each deliverable.
- The timeline of proposed services matches those requested in the RFP for each deliverable.
- The proposed service will provide the Department with all required designs and documents to permit and implement work at project sites.

V. Cost Proposal
The lowest cost proposal was submitted by Acadia Civil Works (ACW) and was $148,994. Though this cost proposal did not include designs for a technical fishway at Farwell dam, which all other bidders included. For the sake of comparison, the review committee added the elective service ACW had provided for the technical fishway to the cost proposal. The sum of the elective service and the cost proposal was $158,994. The next lowest cost proposal was submitted by Inter-Fluve and was $198,835. The other cost proposals that we received were as follows: New Meadows Environmental $238,080; Dubois & King $240,375; Renewable Power Consulting $299,700; VHB $392,916. The review committee also compared the costs of independent deliverables and used this comparison in making the award decision.

VI. Conclusion
ACW submitted the lowest cost proposal, scored reasonably high on their organization qualifications and experience, and scored second highest on their proposed services. ACW’s organization and proposed services met the review criteria and demonstrated a deep understanding of the project requirements. The primary reason why the ACW did not score higher on their proposed services is because their proposed timeline is not inline with the timeline requested in the RFP for several of the deliverables. During the bidders conference ACW asked about this timeline and the flexibility of the timeline. While the review committee does see some flexibility in the timeline, the timeline proposed by ACW was delayed from that requested and was delayed when compared to other bidders. For this reason, points were taked off of ACW’s proposed services.

Inter-Fluve submitted the second lowest cost proposal and scored highest on their proposed services. The only reduction in points for the proposed services submitted by Inter-Fluve was for a single missing technical component. The remainder of the proposed services from Inter-Fluve met or exceeded all review criteria. In addition, Inter-Fluve’s organization and proposed services scored highly, met the review criteria, and demonstrated understanding of the project requirements.

The remainder of proposals received were scored lower by the review team for one or more of the following reasons:
- Proposed services did not match with deliverables in RFP
- Cost proposal was substantially (>130%) larger than lowest bid
- Bidder has a history of litigation and is involved in ongoing litigation

In conclusion, the review committee proposes to conditionally award Inter-Fluve with the Farwell Dam and Upper/Town Dam deliverables. The review committee proposes to conditionally award Acadia Civil Works with the Fortier Dam, Mill Remnant Dam, and Sleeper Dam deliverables. This proposal will meet the cost requirements and project timelines by contracting with the two highest scoring bidders.
September 03, 2020

Attn: Andrew Hoak
DuBois & King, Inc.
28 North Main Street
Randolph, Vermont 05672

SUBJECT: Notice of Conditional Contract Awards under RFP # 202005084, Sabattus River Fish Passage Design

Dear Mr. Hoak:

This letter is in regard to the subject Request for Proposals (RFP), issued by the State of Maine Department of Marine Resource for Sabattus River Fish Passage Design. The Department has evaluated the proposals received using the evaluation criteria identified in the RFP, and the Department is hereby announcing its conditional contract awards to the following bidders:

- Inter-Fluve
- Acadia Civil Works

The bidders listed above received the evaluation team's highest rankings. The Department will be contacting the aforementioned bidders soon to negotiate a contract. As provided in the RFP, the Notice of Conditional Contract Award is subject to execution of a written contract and, as a result, this Notice does NOT constitute the formation of a contract between the Department and the apparent successful vendor. The vendor shall not acquire any legal or equitable rights relative to the contract services until a contract containing terms and conditions acceptable to the Department is executed. The Department further reserves the right to cancel this Notice of Conditional Contract Award at any time prior to the execution of a written contract.

As stated in the RFP, following announcement of this award decision, all submissions in response to the RFP are considered public records available for public inspection pursuant to the State of Maine Freedom of Access Act (FOAA). 1 M.R.S. §§ 401 et seq.; 5 M.R.S. § 1825-B (6).

This award decision is conditioned upon final approval by the State Procurement Review Committee and the successful negotiation of a contract. A Statement of Appeal Rights has been provided with this letter; see below.
Thank you for your interest in doing business with the State of Maine.

Sincerely,

[Signature]

Casey Clark  Resource Management Coordinator
Maine Department of Marine Resources
STATEMENT OF APPEAL RIGHTS

Any person aggrieved by an award decision may request an appeal hearing. The request must be made to the Director of the Bureau of General Services, in writing, within 15 days of notification of the contract award as provided in 5 M.R.S. § 1825-E (2) and the Rules of the Department of Administrative and Financial Services, Bureau of General Services, Division of Purchases, Chapter 120, § (2) (2).
September 3, 2020

Attn: Joseph McLean
Acadia Civil Works
477 Fish Street
Leeds, ME 04263

SUBJECT: Notice of Conditional Contract Awards under RFP # 202005084, Sabattus River Fish Passage Design

Dear Mr. McLean:

This letter is in regard to the subject Request for Proposals (RFP), issued by the State of Maine Department of Marine Resource for Sabattus River Fish Passage Design. The Department has evaluated the proposals received using the evaluation criteria identified in the RFP, and the Department is hereby announcing its conditional contract awards to the following bidders:

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Sincerely,

[Signature]

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Resource Management Coordinator  
Maine Department of Marine Resources
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September 3, 2020

Attn: Mike Burke
Inter-Fluve, Inc.
165 Main Street, Suite 2 B
Damariscotta, ME 04543

SUBJECT: Notice of Conditional Contract Awards under RFP # 202005084, Sabattus River Fish Passage Design

Dear Mr. Burke:

This letter is in regard to the subject Request for Proposals (RFP), issued by the State of Maine Department of Marine Resource for Sabattus River Fish Passage Design. The Department has evaluated the proposals received using the evaluation criteria identified in the RFP, and the Department is hereby announcing its conditional contract awards to the following bidders:

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Sincerely,

[Signature]

Casey Clark
Resource Management Coordinator
Maine Department of Marine Resources
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September 3, 2020

Attn: David Huntress
New Meadows Environmental, LLC
32 Helens Way
Brunswick, Maine 04011

SUBJECT: Notice of Conditional Contract Awards under RFP # 202005084, Sabattus River Fish Passage Design

Dear Mr. Huntress:

This letter is in regard to the subject Request for Proposals (RFP), issued by the State of Maine Department of Marine Resource for Sabattus River Fish Passage Design. The Department has evaluated the proposals received using the evaluation criteria identified in the RFP, and the Department is hereby announcing its conditional contract awards to the following bidders:

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Resource Management Coordinator
Maine Department of Marine Resources
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August 12, 2020

Attn: Alfred Nash
Renewable Power Consulting, PA
P.O. Box 195
Palmyra, Maine 04965

SUBJECT: Notice of Conditional Contract Awards under RFP # 202005084,
Sabattus River Fish Passage Design

Dear Mr. Nash:

This letter is in regard to the subject Request for Proposals (RFP), issued by the State of Maine Department of Marine Resource for Sabattus River Fish Passage Design. The Department has evaluated the proposals received using the evaluation criteria identified in the RFP, and the Department is hereby announcing its conditional contract awards to the following bidders:

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Sincerely,

Casey Clark  
Resource Management Coordinator  
Maine Department of Marine Resources
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September 3, 2020

Attn: David Cloutier
VHB
500 Southborough Drive, Suite 105 B
South Portland, Maine 04106

SUBJECT: Notice of Conditional Contract Awards under RFP # 202005084, Sabattus River Fish Passage Design

Dear Mr. Cloutier:

This letter is in regard to the subject Request for Proposals (RFP), issued by the State of Maine Department of Marine Resource for Sabattus River Fish Passage Design. The Department has evaluated the proposals received using the evaluation criteria identified in the RFP, and the Department is hereby announcing its conditional contract awards to the following bidders:

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Thank you for your interest in doing business with the State of Maine.

Sincerely,

[Signature]

Casey Clark  
Resource Management Coordinator  
Maine Department of Marine Resources
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STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER: Dubois & King (D&K)
DATE: 08/04/2020

***************************************************************************************************************************

Instructions: The purpose of this form is to record all evaluation notes and scoring that is obtained through consensus discussions among the full evaluation team for this Request for Proposals (RFP) process. The RFP Coordinator or Lead Evaluator should complete this form and maintain the only copy. This form should reflect the full team’s consensus evaluations, and this form is not meant to take the place of individual evaluation notes, which are still required from each member of the evaluation team. A separate form is available for individual evaluation notes. Please submit a copy of this document to the Division of Procurement Services as part of your contract award selection documents.

DEPARTMENT NAME: Marine Resources
NAME OF RFP COORDINATOR: Casey Clark
NAMES OF EVALUATORS: Casey Clark, Michelle Palmer, Sean Ledwin, Gail Wippelhauser, Mike Brown

***************************************************************************************************************************

SUMMARY PAGE

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TOTAL POINTS (Max: 100 Points) 66.5
STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER: Dubois & King (D&K)
DATE: 08/04/2020

--------------------------------------------------------------------------------------------------------------------
EVALUATION OF SECTION I
Organization Qualifications and Experience

Total Points Available: 25  Score: 25

--------------------------------------------------------------------------------------------------------------------

Evaluation Team Comments:

I. Overview of the Organization
   • D&K appears to have adequate staff and expertise to carry out the required tasks for this project. Unlike some of the other bids that we received, D&K has all of the needed personnel in their organization to complete the primary tasks of the proposed work. They would only need to subcontract for minor testing services.

II. Subcontractors
   • New England Boring: Geotechnical boring collections
   • SW Cole: Geotechnical soils Testing
   • Eastern Analytical: Contaminant soils testing

III. Organizational Chart
   • D&K appears to have a broad base of experience in their personnel, which would be more than adequate for the proposed work.

IV. Litigation
   • The provided material meets our requirements.

V. Financial Viability
   • The provided material meets our requirements.

VI. Certificate of Insurances
   • The provided material meets our requirements.

General Notes:
- D&K provided a convincing resume for their organization and the review team was assured the organization would be able to complete the tasks if awarded.
EVALUATION OF SECTION II
Proposed Services

Total Points Available: 50 Score: 25

Evaluation Team Comments:

I. Services to be Provided
   • Farwell
     i. The proposed approach from D&K was not in line with other proposals and would not likely meet the requirements for fish passage the site. Specifically, neither a denil nor an Alaskan steep pass would have the capacity to pass the anticipated population of river herring.
   • Upper/Town Dam:
     i. The proposed work did not account for previous surveys and reports at the site and include many services that are redundant to previous work.
     ii. Non-redundant tasks include: public meetings, final designs including cost analysis and construction details.
     iii. They did not mention the downstream bridge or considerations thereof.
   • Fortier Dam:
     i. 90 Dam removal and 30 fishway designs.
     ii. They also proposed to investigate sediment contaminants and quantity.
   • Mill Remnant Dam:
     i. Many of proposed services at the Mill Remnant Dam were redundant to previous work. The site is relatively straightforward and the previous designs are complete and adequate. Therefore the services proposed by D&K are largely unnecessary.
     ii. The proposed services by D&K at this site account for significantly more cost than other proposals.
   • Sleeper Dam:
     i. Review of documents, coordination with dam repairs, 30-60-90 and final designs.
     ii. D&K also included inspection of the dam that would result in recommendations to the Dam Commission. These recommendations would include repair, maintenance, and potential for replacement of the dam structure.

II. Implementation- Work Plan
   • The proposed workplan meets most RFP requirements, but goes over the top in most services, which is most notable in the cost proposal.

General Notes:
- The proposal from D&K did not include as much detail on each of the sites and in many cases, D&K was not aware of background work at the sites. This led the proposal to ‘miss the mark’ on many of the proposed services, either because they offered to redo work they were unaware of or because they offered to engineer outcomes that would not meet the stated goals.
EVALUATION OF SECTION III
Cost Proposal
Price: Comparison with Lowest Bid

Total Points Available: 25

Score: 16.5

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Evaluation Team Comments:
The D&K cost proposal was the fourth lowest cost proposal received. The D&K cost proposal requests $40,000 more than is available for the project and, in most cases, offered services that are not warranted.
STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER: Acadia Civil Works
DATE: 08/04/2020

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DEPARTMENT NAME: Marine Resources
NAME OF RFP COORDINATOR: Casey Clark
NAMES OF EVALUATORS: Casey Clark, Michelle Palmer, Sean Ledwin, Gail Wippelhauser, Mike Brown

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STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER: Acadia Civil Works
DATE: 08/04/2020

EVALUATION OF SECTION I
Organization Qualifications and Experience

Total Points Available: 25  Score: 23

Evaluation Team Comments:

I. Overview of the Organization
   • Acadia Civils Works (ACW) has completed many feasibility, design, and removal projects in the NE including many in Maine. Recent work includes but it not limited to Togus Fishway and Crooked Brook Flowage.
   • The principle engineer at ACW used to work for Wright-Pierce Engineering and, while at that firm, worked closely with DMR on many projects that were carried out successfully and in a timely manner.
   • Some reviewers commented on the PE of ACW being difficult to work with at times, but also emphasized that all of their interactions have ended with a successful product. Specific comments were, “He tends to dig in his heels when asked to shift project direction” and “He is slow to accept responsibility for mistakes, when he should accept mistakes as constructive criticism.”
   • ACW is known for quality work and offers services at a reduced rate compared to many firms. This proposal is no exception. ACW proposal includes many more hours dedicated to the project, and the overall bid was substantially less than the next lowest bid.

II. Subcontractors
   • Soil Metrics LLC- Geotechnical Engineer
     i. Northern Test Boring – Boring exploration
   • Baker Design Consultants – Structural Engineer
     i. DMR has not worked with this engineer before
   • Little River Land Surveying
     i. DMR has not worked with this engineer before

III. Organizational Chart
   • See above

IV. Litigation
   • The provided material meets our requirements.

V. Financial Viability
   • The provided material meets our requirements.

VI. Certificate of Insurances
   • The provided material meets our requirements.

General Notes:
- The ACW proposed group of subcontractors includes a broader scope of expertise than was included with some other bids. While not all this expertise was offered in the initial bid, and was part of elective services, this shows the amount of detail ACW captured in preparing the bid.
- The entire organizational chart includes substantially less people than other proposals, which is likely one contributing factor to the delayed timeline of this proposal.
STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER: Acadia Civil Works
DATE: 08/04/2020

***************************************************************************************************************************
EVALUATION OF SECTION II
Proposed Services
Total Points Available: 50  Score: 45
***************************************************************************************************************************

Evaluation Team Comments:

I. Services to be Provided
   • Farwell: Partial dam removal on river left and likely a pool and weir or vertical slot on river left, but potential for NLF. 90% designs by March 2021 but potential for later timeline depending on extra services. Final designs by June/July 2021.
      i. 2d hydraulic modelling for both Lisbon sites
      ii. Alternatives Analysis
          1. Focus on a nature like fishway approach, but ACW will pursue a technical fishway if needed for $5,000 extra.
          2. First step is a detailed topography to determine feasibility of a NLF approach and technical fishway locations.
      iii. 30, 60, 90, and 100 designs
          1. Designs will be provided for each phase and review of the designs will be completed along with meetings to discuss options.
          2. A final set of engineering plans and technical specifications will be prepared by ACW.
      iv. ACW has included several additional activities, and associated costs for each, that can be provided. The review team determined some of these activities are necessary for these sites to be ready for implementation at the completion of this design work.
          1. 1.1.4A Additional Subsurface Ex. and Testing at Lisbon Dams ($29,359)
             a. Upper/Town Dam Abutment Walls: Not necessary
             b. Farwell Mill Retaining Wall: This service is not necessary at this time but could be deemed necessary based on results of 2d hydro modeling.
             c. Farwell Mill Gate Structure/Mill Interface: Likely necessary depending on design considerations. If designs include additional support or structures to reduce flow through this area, then
          2. 1.2.6A Advanced Structural Assessment at the Lisbon Dams ($8,452)
             a. Upper/Town Dam Abutment Walls: Not Necessary
             b. Farwell Mill Retaining Wall: This service is not necessary at this time but could be deemed necessary based on results of 2d hydro modeling.
          3. 1.2.6B Advanced Embankment Stabilization at the Lisbon Dams ($7,100)
             a. Upper/Town Dam Abutment Walls: Not Necessary
             b. Farwell Mill Retaining Wall: This service is not necessary at this time but could be deemed necessary based on results of 2d hydro modeling.
          4. 1.41A Advanced Structural Design at the Lisbon Dams ($11,612)
             a. This service is potentially necessary but should only be completed depending on 2d modeling results and results of other additional services.
          5. 1.4.1B Structural Fishway Design at the Farwell Dam ($10,000)
             a. A technical fishway at Farwell Dam is likely required and this service was requested in the RFP, thus this cost was added to the base bid price by the reviewers.
6. **3.1.4 Additional Reconnaissance at Greene Street Bridge ($2,769)**
   a. Not necessary for DMR to undertake at this time. This work should fall under DOT’s responsibility.

7. **4.2.1A Extended Coordination with Sleeper Dam Design Engineer ($5,000)**
   a. Not necessary at this time.

8. The additional service **1.4.1B** was added to the bid submitted by ACW because this item was explicitly requested in the RFP. This costs for some of the above activities were added to the bid price for ACW included
   - **Upper/Town Dam:**
     i. ACW lumped this project with the Farwell Dam. The above details pertain to both projects.
   - **Fortier Dam:**
     i. ACW will advance up to three concepts and depict them on conceptual level engineering plans (30%). Additionally, conceptual plans (30%) for the removal of the Fortier Dam will be prepared.
     ii. ACW has proposed to provide 60% design development including issuing design plans depicting the extent of dam removal activities, sequence of dam removal and associated coffer damming and dewater controls anticipated, and bank stabilization structures.
       1. This level of detail is not required and the reviewers would like ACW to remove this service and associated costs from their bid. While some coordination with permitting agencies may be required at this phase, the described level of detail in the ACW proposal is more than warranted.
     iii. Preparation of a substantially complete set of engineering plans (90%) and preliminary technical specifications for the extent of the dam removal activities at the Fortier Dam.
     iv. Additional services
       1. **2.2.1A Advanced Impoundment Investigations at the Fortier Dam ($8,500).**
       2. This service is not necessary at this time.
     v. ACW has worked with both the dam owner and the Town of Sabattus at this site in the past.
   - **Mill Remnant Dam:**
     i. Review, Cost estimate, permitting support
     ii. ACW included a note about needing further coordination with Maine DOT, which shows they are familiar with the project.
   - **Sleeper Dam: Fishway on river right to reduce cost of excavation. Likely a pool and weir or vertical slot.**
     i. Review of documents, coordination with dam repairs, 30-60-90 and final designs,

II. **Implementation- Work Plan**
   - The workplan proposed by ACE for the Lisbon Projects does not meet RFP requirements for the project timeline. The proposed plan would provide final designs for Farwell in June/July 2021, not January 2021. ACW has included descriptions of how they will provide design documents (30, 60, 90%) to permitting agencies and other stakeholders but the review committee is concerned this timeline will not meet the project needs.
EVALUATION OF SECTION III
Cost Proposal
Price: Comparison with Lowest Bid

Total Points Available: 25  Score: 25

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Evaluation Team Comments:

The ACW cost proposal was lowest submitted cost proposal and was 20% less than the next lowest. That said, ACW had comparable costs for the Farwell Dam removal and Fishway site and the Upper/Town Dam removal site, which ACW grouped together. These costs were comparable with the cost proposal submitted by InterFluve.
RFP #: 202005084  
RFP TITLE: Sabattus River Fish Passage Design  
BIDDER: InterFluve  
DATE: 08/04/2020

Instructions: The purpose of this form is to record all evaluation notes and scoring that is obtained through consensus discussions among the full evaluation team for this Request for Proposals (RFP) process. The RFP Coordinator or Lead Evaluator should complete this form and maintain the only copy. This form should reflect the full team’s consensus evaluations, and this form is **not** meant to take the place of individual evaluation notes, which are still required from each member of the evaluation team. A separate form is available for individual evaluation notes. Please submit a copy of this document to the Division of Procurement Services as part of your contract award selection documents.

**DEPARTMENT NAME:** Marine Resources  
**NAME OF RFP COORDINATOR:** Casey Clark  
**NAMES OF EVALUATORS:** Casey Clark, Michelle Palmer, Sean Ledwin, Gail Wippelhauser, Mike Brown

**SUMMARY PAGE**

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STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER: InterFluve
DATE: 08/04/2020

***************************************************************************************************************************

EVALUATION OF SECTION I
Organization Qualifications and Experience

Total Points Available: 25                   Score: 23

***************************************************************************************************************************

Evaluation Team Comments:

I. Overview of the Organization
   • InterFluve has completed many feasibility, design, and removal projects in the NE including many in Maine. Including: Mill Town, Howland NLF, Head Tide, Coopers Mills, and Webber Pond. They are also working on the 6-dam feasibility on the Megunticook

II. Subcontractors
   • Interfluve will be subcontracting fishway designs to Kleinschmidt.
   • Kleinschmidt has completed many prominent projects in Maine including on the Sheepscot River, Kennebec River, and Penobscot River.
   • Lucas Stiles: Webber Pond, Benton Falls (design modifications), Bar Mills, Lombard Dam Removal, Howland (construction monitoring).
   • Alexander Coulling: Bar Mills, Hydro Kennebec, Orono B (fishway modifications), Milford (trashrack), Lockwood (fish lift modifications).
   • Keith Martin: Bar Mills, Coleman Pond, Orono and Stillwater Projects, Milford (design), Lockwood (fishway expansion).
   • Of Note, DMR staff have worked with Kleinschmidt on many of the above projects and others. While Kleinschmidt does produce a good product, they are known to require many change orders during the period of a contract.

III. Organizational Chart
   • See above

IV. Litigation
   • The provided material meets our requirements.

V. Financial Viability
   • The provided material meets our requirements.

VI. Certificate of Insurances
   • The provided material meets our requirements.

General Notes:
- The review team has worked with both InterFluve and Kleinschmidt in the past, though indirectly with the latter. Past experiences with both entities have been good and have led to good outcomes. Some reviewers did note that Kleinschmidt has a track record of submitting multiple change orders. So, if they are awarded the contract, we will need to ensure that they know to not expect that for this contract.
EVALUATION OF SECTION II
Proposed Services

Total Points Available: 50  Score: 49

Evaluation Team Comments:

I. Services to be Provided

- Farwell: Partial dam removal on river left and likely a pool and weir or vertical slot on river left, but potential for NLF. Final designs by date in January 1, 2020 will require expedited review process of interim design submittals.
  i. Surveys will be continuous from Upper/Town Dam down to Farwell and will include ½ day additional surveys at Farwell.
  ii. 2d model for both sites
  iii. Alternatives Analysis
  iv. 30, 60, 90, and 100 designs
    1. They assumed that “technical specifications necessary for construction can be provided as notes on the drawing package. If separate technical specifications are required by MDMR, they can be added to the scope.” Do we have a preference here?
- Upper/Town Dam: Review of designs, public meetings, final designs including cost analysis and construction details.
- Fortier Dam:
  i. 90 Dam removal and 30 fishway designs. They will also look at fish passage at the foundations of the former piers in the impoundment and need for sediment testing.
  ii. Data Review and Collection
- Mill Remnant Dam:
  i. Review, Cost estimate, permitting support
- Sleeper Dam: Fishway on river right to reduce cost of excavation. Likely a pool and weir or vertical slot.
  i. Review of documents, coordination with dam repairs, 30-60-90 and final designs,

II. Implementation- Work Plan

- The proposed workplan does meet RFP requirements and would allow us to meet proposed timelines for implementation grants.

General Notes:

- For the Farwell Site, and other final plans, separate technical specifications will be required so the projects are ready to be implemented upon completion of this work.
- The 2d modeling for Farwell and Upper/Town Dam should be used to determine if additional surveys of the Farwell Mill Building retaining wall and/or gate structure are needed. This request was made by the owner of the Farwell Mill Building.
- The proposed services for Upper/Town dam appear to be more thorough than is required. The review team would ask that InterFluve reduce or remove the plans for 30% and 60% plans, as 90% plans will be adequate.
STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER: InterFluve
DATE: 08/04/2020

EVALUATION OF SECTION III
Cost Proposal
Price: Comparison with Lowest Bid

Total Points Available: 25  Score: 20

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Evaluation Team Comments:
The InterFluve cost proposal was the second lowest cost proposal received. The sum of the costs proposed by InterFluve for the Farwell and Upper/Town Dam sites ($96,040) was comparable to the lowest bid, which was submitted by ACW ($84,854).
STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER: New Meadows Engineering (NME)
DATE: 08/04/2020

Instructions: The purpose of this form is to record all evaluation notes and scoring that is obtained through consensus discussions among the full evaluation team for this Request for Proposals (RFP) process. The RFP Coordinator or Lead Evaluator should complete this form and maintain the only copy. This form should reflect the full team’s consensus evaluations, and this form is not meant to take the place of individual evaluation notes, which are still required from each member of the evaluation team. A separate form is available for individual evaluation notes. Please submit a copy of this document to the Division of Procurement Services as part of your contract award selection documents.

DEPARTMENT NAME: Marine Resources
NAME OF RFP COORDINATOR: Casey Clark
NAMES OF EVALUATORS: Casey Clark, Michelle Palmer, Sean Ledwin, Gail Wippelhauser, Mike Brown

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SUMMARY PAGE

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Rev. 1/3/2020
EVALUATION OF SECTION I
Organization Qualifications and Experience

Total Points Available: 25  Score: 20

Evaluation Team Comments:

I. Overview of the Organization
   • NME was formed in 2020 by David Huntress. Mr. Huntress has worked with DMR in the past, while he was working for Stantec Engineering. All of the work with Mr. Huntress was positive.
   
II. Subcontractors
   • Topographic Surveys: Titcomb Associates or Kimball Survey
   • Independent Design Review: David Bidelspach: Geomorphologist and natural channel design

III. Organizational Chart
   • The organizational chart includes only those entities and people listed above

IV. Litigation
   • The provided material meets our requirements.

V. Financial Viability
   • The provided material meets our requirements.

VI. Certificate of Insurances
   • The provided material meets our requirements.

General Notes:
   • NME has proposed a very small group for the proposed project. While the proposed staff seem qualified, the review committee had concerns that the project would be too large for the group.
STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER: New Meadows Engineering (NME)
DATE: 08/04/2020

---------------------------------------------------------------------------------------------
EVALUATION OF SECTION II
Proposed Services

Total Points Available: 50            Score: 40

---------------------------------------------------------------------------------------------
Evaluation Team Comments:

I. Services to be Provided
   • Farwell
     i. The proposed approach from NME for a Denil is a narrow view of the options for the site.
     ii. The proposed designs would meet the timeline proposed
     iii. NME only included participation in one meeting to present the final designs. NME did include an opportunity to comment at each design phase.
   • Upper/Town Dam:
     i. Mr. Huntress has worked on this site when he was employed by Stantec Engineering.
     ii. NME only included participation in one meeting to present the final designs. NME did include an opportunity to comment at each design phase.
   • Fortier Dam:
     i. 90 Dam removal and 30 fishway designs.
     ii. NME included a sediment management plan, assuming the sediment could be managed on-site.
     iii. NME only included participation in one meeting to present the final designs. NME did include an opportunity to comment at each design phase.
   • Mill Remnant Dam:
     i. NME anticipates that the previously completed designs will need to be adjusted and have included extra time to allow for these adjustments.
     ii. NME only included participation in one meeting to present the final designs. NME did include an opportunity to comment at each design phase.
   • Sleeper Dam:
     i. NME again focused on a denil as the likely option for this site. While a denil may work at the site, the review committee would like to see options for the site including NLF and others. It was not clear if NME would prepare conceptual options at 30%.

II. Implementation- Work Plan
   • The proposed workplan does not meet RFP timelines for Farwell and many of the other deliverables are much later when compared to other proposals.
EVALUATION OF SECTION III
Cost Proposal
Price: Comparison with Lowest Bid

Total Points Available: 25                  Score: 16.7

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Evaluation Team Comments:
The NME cost proposal was the third lowest cost proposal received. While some of the cost proposals for specific deliverables were comparable with other proposals, the Upper/Town Dam site and the Fortier Dam Site were substantially larger.
STATE OF MAINE  
TEAM CONSENSUS EVALUATION NOTES

**RFP #:** 202005084  
**RFP TITLE:** Sabattus River Fish Passage Design  
**BIDDER:** Renewable Power Consulting  
**DATE:** 08/04/2020  

**Instructions:** The purpose of this form is to record all evaluation notes and scoring that is obtained through consensus discussions among the full evaluation team for this Request for Proposals (RFP) process. The RFP Coordinator or Lead Evaluator should complete this form and maintain the only copy. This form should reflect the full team’s consensus evaluations, and this form is **not** meant to take the place of individual evaluation notes, which are still required from each member of the evaluation team. A separate form is available for individual evaluation notes. Please submit a copy of this document to the Division of Procurement Services as part of your contract award selection documents.

**DEPARTMENT NAME:** Marine Resources  
**NAME OF RFP COORDINATOR:** Casey Clark  
**NAMES OF EVALUATORS:** Casey Clark, Michelle Palmer, Sean Ledwin, Gail Wippelhauser, Mike Brown  

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**SUMMARY PAGE**

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STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER: Renewable Power Consulting
DATE: 08/04/2020

*****************************************************************************
EVALUATION OF SECTION I
Organization Qualifications and Experience

Total Points Available: 25                      Score: 25

*****************************************************************************

Evaluation Team Comments:

I. Overview of the Organization
   • Renewable Power Consulting is a privately held engineering consulting firm that has experience in design, construction, testing, and operation of fish passage facilities.
   • They also have experience working with hydroelectric owners, which may be useful in coordinating with the Fortier Dam owner.
   • Renewable Power Consulting is well known in Maine and has worked with DMR in the past. The outcome of past work has been positive.

II. Subcontractors
   • Streamworks PLLC: engineering firm specializing in all facets of stream, shoreline, wetland, and stormwater projects.
   • FishTec, LLC: environmental specialist firm that provides services to private and public entities. For the purposes of this project, FishTec would provide permitting services and some surveying.

III. Organizational Chart
   • The organizational chart is relatively small, but adequate, and many of the staff listed have worked with DMR directly or indirectly in recent years.

IV. Litigation
   • The provided material meets our requirements.

V. Financial Viability
   • The provided material meets our requirements.

VI. Certificate of Insurances
   • The provided material meets our requirements.
EVALUATION OF SECTION II
Proposed Services

Total Points Available: 50  Score: 35

Evaluation Team Comments:

I. Services to be Provided
   • RPC provided a comprehensive scope of services that include some additional services than what was requested in the RFP. Many of the additional services were not warranted and would not be included in services if RPC was awarded the contract. Other services were much more comprehensive than is required. For example one dimensional hydraulic modeling does not need to be completed for the majority of the Sabattus River, but RPC proposed this service.

II. Implementation- Work Plan
   • The implementation workplan, specifically the timeline of work to be completed, was omitted from the proposal.
STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER: Renewable Power Consulting
DATE: 08/04/2020

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EVALUATION OF SECTION III
Cost Proposal
Price: Comparison with Lowest Bid

Total Points Available: 25                  Score: 13.3

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Evaluation Team Comments:

The RPC cost proposal was the second largest cost proposal received. While some of the cost proposals for specific deliverables were comparable with other proposals, services that did not align with the RFP deliverables in scope added to the overall cost proposal substantially.
STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER: VHB
DATE: 08/04/2020

***************************************************************************************************************************

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DEPARTMENT NAME: Marine Resources
NAME OF RFP COORDINATOR: Casey Clark
NAMES OF EVALUATORS: Casey Clark, Michelle Palmer, Sean Ledwin, Gail Wippelhauser, Mike Brown

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Rev. 1/3/2020
RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER: VHB
DATE: 08/04/2020

EVALUATION OF SECTION I
Organization Qualifications and Experience

Total Points Available: 25  Score: 15

Evaluation Team Comments:

I. Overview of the Organization
   • VHB appears to have adequate expertise and staff to carry out the proposed work.
   • DMR has worked with VHB in the past and has had positive outcomes from this work.

II. Subcontractors
   • No subcontractors are listed

III. Organizational Chart
   • The organizational chart is demonstrated an adequate and effective project team.

IV. Litigation
   • VHB provided a long list of litigation that VHB has been involved with including ongoing litigation.

V. Financial Viability
   • The provided material meets our requirements.

VI. Certificate of Insurances
   • The provided material meets our requirements.
EVALUATION OF SECTION II
Proposed Services

Total Points Available: 50        Score: 40

Evaluation Team Comments:

I. Services to be Provided
   • The services proposal provided by VHB did not match the tasks requested in the RFP. This is a more of a formatting issue, but it made it difficult to compare the proposed services with those requested in the RFP and other proposals.
   • In general, the proposed services match those requested in the RFP. VHB did include several services that were not included in the RFP and would be removed if the contract were awarded to VHB. Because VHB did not include cost breakdowns for the tasks, the review committee was unable to assess the amount the ‘extra’ activities added to the cost proposal.

II. Implementation - Work Plan
   • The implementation workplan proposed by VHB is does not align with the timeline requested in the RFP. In addition the timeline proposes a linear sequencing of projects working downstream to upstream, which does not align with the timeline requested in the RFP.
   • The workplan does seem reasonable given the level and scope of work proposed by VHB, but that scope of work is more comprehensive than was requested in the RFP.
STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER: VHB
DATE: 08/04/2020

EVALUATION OF SECTION III
Cost Proposal
Price: Comparison with Lowest Bid

Total Points Available: 25  
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Evaluation Team Comments:

The VHB proposal was the largest cost proposal received. This cost proposal included higher hourly rates and more hours than other proposals. In addition, the cost proposal did not give hours/rates broken down for each of the deliverables as was requested in the RFP. Because this was not provided the review committee was unable to parse out tasks, which was especially important because VHB included some tasks that are not warranted at this time.
STATE OF MAINE
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: Dubois & King
DATE: July 7, 2020
EVALUATOR NAME: Michael Brown
EVALUATOR DEPARTMENT: Marine Resources

Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

Individual Evaluator Comments:

Very good proposal – they have the experience and knowledge to carry out the project. if they were awarded the project, I think that they could do a good job. They did propose some items that we did not have in the original proposal and to redo some work that had already been done at the sites.

In the end the unrequested items pushed the cost of the proposal beyond what we had available for funds to conduct the work. In light of the high cost and two other companies with more relevant experience and lower proposed cost it does not lead the list of top proposals in my mind.
STATE OF MAINE
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: Dubois King
DATE: July 20th, 2020
EVALUATOR NAME: Sean Ledwin
EVALUATOR DEPARTMENT: Marine Resources

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Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.
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Individual Evaluator Comments:

Dubois King is qualified but has less experience than other contractors. Good subcontractors. Budget for project is less than estimate so cannot complete project with this contractor.
RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: Dubois & King
DATE: 07/02/2020
EVALUATOR NAME: Casey Clark
EVALUATOR DEPARTMENT: Marine Resources

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Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

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Individual Evaluator Comments:

D&K provided a compelling overview of their organization, but their proposed services left a lot to be desired in details and scope.
- D&K appears to have adequate staff and expertise to carry out the required tasks for this project.
- Unlike some of the other bids that we received, D&K has all of the needed personnel in their organization to complete the primary tasks of the proposed work. They would only need to subcontract for minor testing services
- Farwell services were not in line with other proposals and would not likely meet the requirements for fishpassage the site. Specifically, neither an denil nor an Alaskan steeppass would have the capacity to pass the anticipated population of river herring.
- Many of proposed services at the Mill Remnant Dam were redundant to previous work.
- The proposed workplan meets some RFP requirements, but goes over the top at many of the sites, which adds up in the cost proposal.
STATE OF MAINE
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: Dubois & King
DATE: 07/15/2020
EVALUATOR NAME: Gail Wippelhauser
EVALUATOR DEPARTMENT: Marine Resources

Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

Individual Evaluator Comments:

The cost of the proposal submitted by Dubois & King was considerably higher ($240,375) than the available funding Marine Resources has for the project (~$200,000). The scope of work proposed by Dubois & King was similar to that proposed by other bidders. Therefore, I recommend rejecting this bid.
RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: Dubois & King
DATE: 07/15/2020
EVALUATOR NAME: Michelle Palmer
EVALUATOR DEPARTMENT: Administrative and Financial Services

Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

Individual Evaluator Comments:

My role on the review committee is to ensure the that the cost proposal portion of the bid is in line with the funding source identified for this work. As I am not a subject matter expert on fish passage design, my review will be limited to course assessments of cost only. The identified funding source for this work is the NFWF Northeast Forests and River Award, which totals approximately ~$200,000.

To cost proposal submitted by Dubois & King does not fit within the funding limitations for this project.
- Some aspects of the cost proposal (rates) are high when compared to the low bidder.
- The cost proposal for some deliverables is much higher than other bidders.
- If the other reviewers rank this bid very highly, some aspects of this bid could be reduced in scope to meet the funding requirements. The decision to reduce any deliverable in scope will be left to the consensus of the other reviewers.
ACW provided a very competitive and compelling bid which included a lot of detail on the sites and services. And they provided the lowest bid along with additional services. Some of their deliverables are delayed.

- The ACW proposed group of subcontractors includes a broad scope of expertise. Not all of this expertise is offered in the initial bid and is part of elective services. All the same, this shows the amount of detail ACW put into preparing the bid.
- The entire organizational chart for ACW is substantially less people than other proposals, which may contribute to the delayed timeline of this proposal. The delayed timeline should be discussed with the rest of the review committee.
- The workplan proposed by ACE for the Lisbon Projects does not meet RFP requirements for the project timeline. The proposed plan would provide final designs for Farwell in June/July 2021, not January 2021.
- The ACW cost proposal was lowest submitted cost proposal and was 20% less than the next lowest.
- ACW had comparable costs for the Farwell Dam removal and Fishway site and the Upper/Town Dam removal site, which ACW grouped together. These costs were comparable with the cost proposal submitted by InterFluve.
Acadia Civil Works submitted the lowest bid ($148,994), but also included costs for potential additional services ($82,814), such as additional subsurface exploration and testing at the Farwell and Upper dams.

**Organization Qualifications and Experience**

1. **Overview of Organization**
   a. Acadia Civil Works lists a single lead engineer and project manager.

2. **Subcontractors**
   a. Subcontractors include a surveyor, two structural engineers, a geotechnical engineer and a test boring company.

3. **Experience**
   a. Acadia Civil Works has experience removing dams and constructing nature-like fishways and technical fishways.

4. **Proposed Services**
   a. Meetings with public and DMR
   b. Review existing data and collect new topography and bathymetry data
   c. 2D HEC-RAS model for the Farwell Dam and Upper Dam
   d. 30%, 60%, 90% and final drawings for the Farwell Dam and Upper Dam
   e. 30%, 60%, 90% drawings for Fortier Dam
   f. Refresh 90% drawing for Remnant Dam and assist with permitting
   g. 30%, 60%, 90% drawings for Sleeper Dam

5. **Implementation – Work Plan**
   a. Acadia Civil Works would have final drawing for the Lisbon Dams (Farwell and Upper) by late February/early March. We have applied for funding for implementation of the project, and would need drawing by the end of 2020.
STATE OF MAINE
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: Acadia Civil Works
DATE: July 7, 2020
EVALUATOR NAME: Michael Brown
EVALUATOR DEPARTMENT: Marine Resources

Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

Individual Evaluator Comments:

A new company that has just started and is still relatively small compared to others. Capacity may be an issue regarding workload

The list of subcontractors is not the best (discuss with consensus group)

The owner has worked on several projects on the river – including some of the ones that we will be working on in this proposal. This is great experience and maybe a cost savings in the long run – (discuss with group)

Owner has a lot of experience with fish passage, fish passage project, cost estimates on passage projects in Maine. This is very valuable in regard to moving forward with a restoration plan in the basin.

The fish passage projects we have worked on with the owner have been successful and he is very knowledgeable with needs of fishway placement, access, permitting, stakeholder meetings.

Cost proposed is great and in line with what we have to spend.

They will provide support w/ stakeholder meetings.
STATE OF MAINE
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: Acadia Civil Works
DATE: 07/15/2020
EVALUATOR NAME: Michelle Palmer
EVALUATOR DEPARTMENT: Administrative and Financial Services

Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

Individual Evaluator Comments:

My role on the review committee is to ensure the that the cost proposal portion of the bid is in line with the funding source identified for this work. As I am not a subject matter expert on fish passage design, my review will be limited to course assessments of cost only. The identified funding source for this work is the NFWF Northeast Forests and River Award, which totals approximately ~$200,000.

The cost proposal submitted by Acadia Civil Works is the lowest that was received. The proposal does include several elective services that tally up to a substantial amount. If all of these services are required to meet the RFP deliverables, this bid would no longer be the lowest cost proposal. The decision to include the elective services should be made my consensus of the other reviewers.
STATE OF MAINE
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: Acadia Civil Works
DATE: 07/20/2020
EVALUATOR NAME: Sean Ledwin
EVALUATOR DEPARTMENT: Marine Resources

Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

Individual Evaluator Comments:

Acadia Civil works put together a strong overall proposal and was the lowest bid. Good working relationship with them. Timing on the Farwell Dam project is a concern so may consider splitting the award.
STATE OF MAINE
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: Inter-Fluve Inc.
DATE: 07/02/2020
EVALUATOR NAME: Casey Clark
EVALUATOR DEPARTMENT: Marine Resources

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Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

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Individual Evaluator Comments:

Inter-Fluve provided a very good bid. Their proposed services match the deliverables very well, which shows their proficiency and understanding of the project.
  - The bid does include subcontracting of services to Kleinscmidt, which DMR has worked with extensively, if indirectly.
  - For the Farwell Site, and other final plans, separate technical specifications will be required so the projects are ready to be implemented upon completion of this work.
  - The proposed services for Upper/Town dam appear to be more thorough than is required.
  - The cost proposal was the 2nd lowest and very competitive with ACW on individual project sites.
Inter-fluve submitted the second lowest bid ($198,835), which was less than the available funding for this project.

Organization Qualifications and Experience
1. Overview of Organization
   a. Inter-Fluve has multiple water resource engineers, geomorphologists, and ecologists on staff;
   b. A single lead engineer is listed as project manager with two QA/QC engineers
2. Subcontractors
   a. Kleinschmidt has multiple hydrologic/hydraulic engineers and fish passage engineers and a permitting specialist on staff
3. Experience
   a. Both Inter-fluve and Kleinschmidt have experience removing dams and constructing nature-like fishways and technical fishways
4. Proposed Services
   a. Meetings with public and DMR
   b. Review existing data and collect new topography and bathymetry data
   c. 2D HEC-RAS model for the Farwell Dam and Upper Dam
   d. Alternatives, 30%, 60%, 90% and final drawings for the Farwell Dam and Upper Dam
   e. 1D HEC-RAS model for Fortier Dam; alternative, and 90% design for removal
   f. Review 2015 design, provide OPCC, assist with permitting
   g. Alternatives, 30%, 60%, 90% and final drawings for the Sleeper Dam
5. Implementation – Work Plan
   a. Interfluve would have final drawings for the Farwell Dam by the end of December 2020.
      We have applied for funding for implementation of the project, and would need drawings by the end of 2020.
STATE OF MAINE
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: Inter-Fluve Inc.
DATE: July 7, 2020
EVALUATOR NAME: Michael Brown
EVALUATOR DEPARTMENT: Marine Resources

Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

Individual Evaluator Comments:

Interfluve has a lot of experience in Maine and has conducted a number of successful fish passage projects for the DMR in the past. They have an excellent list of subcontractors for support – some of who could do the whole project themselves.

One issue we have had with some of the subcontractors is the need for a change order for very small changes – some caused by the subcontractor themselves. We will need to be careful that we are aware of this and I will discuss with the consensus team during our meeting.

The list of services they will provide is provide and they are willing to meet with stakeholders as we go through this process.

The cost is inline with what we have to spend on the project.

This is a very good proposal from a good company that has a great track record for doing complete and thorough work.
STATE OF MAINE
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: Inter-Fluve Inc.
DATE: 07/15/2020
EVALUATOR NAME: Michelle Palmer
EVALUATOR DEPARTMENT: Administrative and Financial Services

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Individual Evaluator Comments:

My role on the review committee is to ensure that the cost proposal portion of the bid is in line with the funding source identified for this work. As I am not a subject matter expert on fish passage design, my review will be limited to course assessments of cost only. The identified funding source for this work is the NFWF Northeast Forests and River Award, which totals approximately ~$200,000.

The cost proposal submitted by Inter-Fluve is just under the allotted funding for the project. This is the second lowest bid received.
- Hourly rates for this cost proposal are higher than that of the low bidder and thus less hours are proposed by Inter-Fluve.
- The proposed bid is suspiciously close to the amount of funding. As the funding source for this project was requested as part of the submitted questions, this is not surprising and likely shows that this firm was paying attention.
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Individual Evaluator Comments:

Strong bid and team. Interfluve has good reputation and PM is a well known entity. Subcontractors are good but have cost overruns on other projects we’ve been involved with. Expensive per hr but seem to have a good plan, particularly for the lower dam projects. Bid is within budget but just barely.
STATE OF MAINE
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: New Meadows Environmental, LLC
DATE: July 20, 2020
EVALUATOR NAME: Sean Ledwin
EVALUATOR DEPARTMENT: Marine Resources

Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

Individual Evaluator Comments:

New Meadows has experience at site but is dated. PM has good reputation with previous DMR projects. Projects maybe too large for this contractor based on capacity and diversity of projects/permitting. Bid exceeded amount of funds available.
RFP #: 202005084  
RFP TITLE: Sabattus River Fish Passage Design  
BIDDER NAME: New Meadows Environmental LLC  
DATE: 07/02/2020  
EVALUATOR NAME: Casey Clark  
EVALUATOR DEPARTMENT: Marine Resources  

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Individual Evaluator Comments:

NME provided a good bid, though the narrow view of options for fishways should be discussed with the review team.

- The organizational chart for NME is very small when compared to other bidders. Size of the team is not negative per say.
- NME (Mr. Huntress) has worked on the projects sites in the past, though under different firm.
- Denil is a narrow view of the options for the Farwell site.
- The proposed workplan does not meet RFP timelines for Farwell.
- Other timelines are later than other bids we received.
- Denil is a narrow view of the options for the Sleeper site.
RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: New Meadows Environmental LLC
DATE: 07/15/20
EVALUATOR NAME: Gail Wippelhauser
EVALUATOR DEPARTMENT: Marine Resources

Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

Individual Evaluator Comments:

The cost of the proposal submitted by New Meadows Environmental LLC was considerably higher ($238,080) than the available funding Marine Resources has for the project (~$200,000). The scope of work proposed by New Meadows Environmental LLC was similar to that proposed by other bidders. Therefore, I recommend rejecting this bid.
STATE OF MAINE
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: New Meadows Environmental LLC
DATE: July 7, 2020
EVALUATOR NAME: Michael Brown
EVALUATOR DEPARTMENT: Marine Resources

Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

Individual Evaluator Comments:

Yikes! This appears to be a relatively new company with little experience as a team and subcontractors that may not be up to par. This will be one of my biggest concerns when I meet with the consensus team and review the proposals.

They have met all the requirements/sections of the proposal.

The owner of the group has worked at some locations in the Sabattus River in the past.

There was not a lot of support for meeting with the stakeholder’s groups during the process. I would like to see the company be willing to meet with DMR and the stakeholders as designs for the fish passage and/or dam removal progress – this will be a point I will bring up at the consensus meeting.

The cost of the proposal was higher than the amount of money we have to spend on the project.

Rev. 2/4/2020
STATE OF MAINE
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: New Meadows Environmental LLC
DATE: 07/15/2020
EVALUATOR NAME: Michelle Palmer
EVALUATOR DEPARTMENT: Administrative and Financial Services

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Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

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Individual Evaluator Comments:

My role on the review committee is to ensure that the cost proposal portion of the bid is in line with the funding source identified for this work. As I am not a subject matter expert on fish passage design, my review will be limited to course assessments of cost only. The identified funding source for this work is the NFWF Northeast Forests and River Award, which totals approximately ~$200,000.

The cost proposal submitted by New Meadows Environmental was the third lowest, but it does not fit within the funding limitations for this project.
- Some aspects of the cost proposal were high compared to the low bidder.
- Similar to one other proposal, if the other reviewers rank this bid highly, there is a potential to reduce the scope of some deliverables to meet funding requirements. The decision to reduce any deliverable should be made by consensus with the other reviewers.
STATE OF MAINE
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: Renewable Power Consulting
DATE: 07/02/2020
EVALUATOR NAME: Casey Clark
EVALUATOR DEPARTMENT: Marine Resources

Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

Individual Evaluator Comments:

RPC provided a comprehensive bid, but it included some additional services that were not part of the requested deliverables
- Many of the additional services were not warranted and would not be included in contracted services.
- Some services were much more comprehensive than is required. For example, one dimensional hydraulic modeling does not need to be completed for the majority of the Sabattus River, but RPC proposed this service.
- The cost proposal was relatively high and not likely viable.
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**Individual Evaluator Comments:**

The cost of the proposal submitted by Renewable Power Consulting was considerably higher ($229,700) than the available funding Marine Resources has for the project (~$200,000). The scope of work proposed by Renewable Power Consulting was similar to that proposed by other bidders. Therefore, I recommend rejecting this bid.
STATE OF MAINE
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: Renewable Power Consulting
DATE: July 7, 2020
EVALUATOR NAME: Michael Brown
EVALUATOR DEPARTMENT: Marine Resources

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**Individual Evaluator Comments:**

Renewable Power Consulting is qualified to conduct the work that we have outlined in the RFP. They have the experience of working with the hydropower industry – this may help with the Fortier Dam which the owner wants to rehabilitate to operate as a hydro project.

They have provided all the materials that we requested in the RFP.

They have worked with the Department in the past and has a positive relationship and reputation among contractors engineering fish passage.

The projected cost of the projects listed in the RFP were very high and well outside the amount of money the Department has to conduct the work. During my discussion with the consensus team this will be my biggest issue with recommending RPC.
STATE OF MAINE
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: Renewable Power Consulting
DATE: 07/15/2020
EVALUATOR NAME: Michelle Palmer
EVALUATOR DEPARTMENT: Administrative and Financial Services

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Individual Evaluator Comments:

My role on the review committee is to ensure that the cost proposal portion of the bid is in line with the funding source identified for this work. As I am not a subject matter expert on fish passage design, my review will be limited to course assessments of cost only. The identified funding source for this work is the NFWF Northeast Forests and River Award, which totals approximately ~$200,000.

The cost proposal submitted by Renewable Power Consulting is the second highest received and is substantially more than the funding allocated for this work. Given the magnitude of the difference between the cost proposal and funding constraints for the project, it is unlikely this bid we be able to achieve the deliverables and cost requirements.

- Most aspects of the cost proposal, especially rates, are high when compared to the low bidder.
- The cost proposal for most deliverables is higher than most other bidders.
RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: Renewable Power Consulting
DATE: 7/20/2020
EVALUATOR NAME: Sean Ledwin
EVALUATOR DEPARTMENT: Marine Resources

Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

Individual Evaluator Comments:

Renewable Power Consulting is qualified however DMR has had serious issues with contractor getting things completed in a timely way in existing project. Also communication with DMR is poor from contractor. Bid exceeds budget available.
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: VHB
DATE: 07/02/2020
EVALUATOR NAME: Casey Clark
EVALUATOR DEPARTMENT: Marine Resources

Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

Individual Evaluator Comments:

The proposal by VHB was both the highest cost and not the most compelling. The cost proposal is not viable given funding.
- DMR has worked with VHB in the past.
- Ongoing and long list of past litigation is concerning. This is worth discussing with the review committee.
- The formatting of the proposal does not match that requested in the RFP, but the deliverables mostly do match.
- VHB did include some services that were not requested but they are difficult to separate from the required services.
- The proposed workplan of downstream to upstream, does not align with that requested in the RFP.
The cost of the proposal submitted by VBF was considerably higher ($392,940) than the available funding Marine Resources has for the project (~$200,000). The scope of work proposed by VBF was similar to that proposed by other bidders. Therefore, I recommend rejecting this bid.
Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

Individual Evaluator Comments:

VHB has the capability to perform the work outlined in the RFP. They have met the requirements outlined in the RFP but there are two items that are potential issues moving forward that I will discuss during the consensus meeting.

The bid price for the proposed works is higher than all other proposals. It will be imposable to recommend they be awarded the project based on the costs projected by VHB.

VHB is and has been involved in a number of lawsuits relating to their work directly or work performed by their subcontractors. For me this could be a potential red flag I will discuss with the group at the consensus meeting.
STATE OF MAINE
INDIVIDUAL EVALUATION NOTES

RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: VHB
DATE: 07/15/2020
EVALUATOR NAME: Michelle Palmer
EVALUATOR DEPARTMENT: Administrative and Financial Services

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Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

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Individual Evaluator Comments:

My role on the review committee is to ensure that the cost proposal portion of the bid is in line with the funding source identified for this work. As I am not a subject matter expert on fish passage design, my review will be limited to course assessments of cost only. The identified funding source for this work is the NFWF Northeast Forests and River Award, which totals approximately ~$200,000.

The cost proposal submitted by VHB is the highest we received and nearly double the funding allocated for this work. The magnitude of the difference between the cost proposal and funding constraints is likely to large to overcome for the project.

- Most aspects of the cost proposal are high when compared to the low bidder.
- The cost proposal for all deliverables is higher than all other bidders.

In addition to the very high cost proposal, VHB is the only bidder that has past and ongoing litigation. If this the bid is awarded to VHB, the past and ongoing litigation should be discussed thoroughly amongst the reviewers to ensure the State would be able to enter into a contract with the firm.
RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design
BIDDER NAME: VHB
DATE: 7/20/2020
EVALUATOR NAME: Sean Ledwin
EVALUATOR DEPARTMENT: Marine Resources

Instructions: The purpose of this form is to record proposal review notes written by individual evaluators for this Request for Proposals (RFP) process. It is required that each individual evaluator make notes for each proposal that he or she reviews. No numerical scoring should take place on these notes, as that is performed only during team consensus evaluation meetings. A separate form is available for team consensus evaluation notes and scoring. Once complete, please submit a copy of this document to your Department’s RFP Coordinator or Lead Evaluator for this RFP.

Individual Evaluator Comments:

VHB has experience however less than some other more qualified contractors. Litigation history is an issue. Bid exceeds available funds significantly.
AGREEMENT AND DISCLOSURE STATEMENT
RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design

I, (print name at right) ____________________________
accept the offer to become a member of the Request for Proposals (RFP) Evaluation Team for the State
of Maine Department of Marine Resources. I do hereby accept the terms set forth in this agreement AND
hereby disclose any affiliation or relationship I may have in connection with a bidder who has submitted a
proposal to this RFP.

Neither I nor any member of my immediate family have a personal or financial interest, direct or indirect,
in the bidders whose proposals I will be reviewing. “Interest” may include, but is not limited to: current or
former ownership in the bidder’s company; current or former Board membership; current or former
employment with the bidder; current or former personal contractual relationship with the bidder (example:
paid consultant); and/or current or former relationship to a bidder's official which could reasonably be
construed to constitute a conflict of interest (personal relationships may be perceived by the public as a
potential conflict of interest).

I have not advised, consulted with or assisted any bidder in the preparation of any proposal submitted in
response to this RFP nor have I submitted a letter of support or similar endorsement.

I understand that the evaluation process is to be conducted in an impartial manner. In this regard, I
hereby certify that, to the best of my knowledge, there are no circumstances that would reasonably
support a good faith charge of bias. I further understand that in the event a good faith charge of bias is
made, it will rest with me to decide whether I should be disqualified from participation in the evaluation
process.

I agree to hold confidential all information related to the contents of Requests for Proposals
presented during the review process until such time as the Department formally releases the
funding decision notices for public distribution.

____________________________  8/10/20
Signature                  Date
STATE OF MAINE
DEPARTMENT OF MARINE RESOURCES

Janet T. Mills
Governor

Patrick Keliher
Commissioner

AGREEMENT AND DISCLOSURE STATEMENT
RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design

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__________________________
Signature

8/17/2020
Date

Rev. 7/15/2019
STATE OF MAINE
DEPARTMENT OF MARINE RESOURCES

AGREEMENT AND DISCLOSURE STATEMENT
RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design

I, (print name at right) ___________________________ accept the offer to become a member of the Request for Proposals (RFP) Evaluation Team for the State of Maine Department of Marine Resources. I do hereby accept the terms set forth in this agreement AND hereby disclose any affiliation or relationship I may have in connection with a bidder who has submitted a proposal to this RFP.

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__________________________  07/15/2020
Signature  Date

Rev. 7/15/2019
STATE OF MAINE
DEPARTMENT OF MARINE RESOURCES

Janet T. Mills
Governor

Patrick Kilheimer
Commissioner

AGREEMENT AND DISCLOSURE STATEMENT
RFP #: 202005084
RFP TITLE: Sabattus River Fish Passage Design

I, (print name at right) Gail Wippelhauser, accept the offer to become a member of the Request for Proposals (RFP) Evaluation Team for the State of Maine Department of Marine Resources. I do hereby accept the terms set forth in this agreement AND hereby disclose any affiliation or relationship I may have in connection with a bidder who has submitted a proposal to this RFP.

Neither I nor any member of my immediate family have a personal or financial interest, direct or indirect, in the bidders whose proposals I will be reviewing. "Interest" may include, but is not limited to: current or former ownership in the bidder's company; current or former Board membership; current or former employment with the bidder; current or former personal contractual relationship with the bidder (example: paid consultant); and/or current or former relationship to a bidder's official which could reasonably be construed to constitute a conflict of interest (personal relationships may be perceived by the public as a potential conflict of interest).

I have not advised, consulted with or assisted any bidder in the preparation of any proposal submitted in response to this RFP nor have I submitted a letter of support or similar endorsement.

I understand that the evaluation process is to be conducted in an impartial manner. In this regard, I hereby certify that, to the best of my knowledge, there are no circumstances that would reasonably support a good faith charge of bias. I further understand that in the event a good faith charge of bias is made, it will rest with me to decide whether I should be disqualified from participation in the evaluation process.

I agree to hold confidential all information related to the contents of Requests for Proposals presented during the review process until such time as the Department formally releases the funding decision notices for public distribution.

Gail Wippelhauser 8/11/2020
Signature Date

Rev. 7/15/2019
I, Sean Ledwin, accept the offer to become a member of the Request for Proposals (RFP) Evaluation Team for the State of Maine Department of Marine Resources. I do hereby accept the terms set forth in this agreement AND hereby disclose any affiliation or relationship I may have in connection with a bidder who has submitted a proposal to this RFP.

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____________________  ________________________
Sean Ledwin            8/9/2020
Signature             Date