

STATE OF MAINE
OFFICE OF SECURITIES
121 STATE HOUSE STATION
AUGUSTA, ME 04333

In the matter of)
) No. 03-102
CREDIT SUISSE FIRST BOSTON LLC,)
f/k/a CREDIT SUISSE FIRST BOSTON)
CORPORATION,) **CONSENT ORDER**
)
Respondent.)

WHEREAS, Credit Suisse First Boston LLC, f/k/a Credit Suisse First Boston Corporation (“CSFB”), is a broker-dealer licensed in the State of Maine; and

WHEREAS, coordinated investigations into CSFB’s activities in connection with certain of its equity research and IPO stock allocation practices during the period of 1998 through 2001 have been conducted by a multi-state task force and a joint task force of the U.S. Securities and Exchange Commission, the New York Stock Exchange, and the National Association of Securities Dealers (collectively, the “regulators”); and

WHEREAS, CSFB has advised regulators of its agreement to resolve the investigations relating to its research and stock allocation practices; and

WHEREAS, CSFB agrees to implement certain changes with respect to its research and stock allocation practices, and to make certain payments; and

WHEREAS, CSFB elects to permanently waive any right to a hearing and appeal under 32 M.R.S.A. §§ 10708-10709 with respect to this Consent Order (the “Order”);

NOW, THEREFORE, the Securities Administrator of the State of Maine Office of Securities, as administrator of the Revised Maine Securities Act, 32 M.R.S.A. §§ 10101-10713, hereby enters this Order:

I.

FINDINGS OF FACT

CSFB admits the jurisdiction of the Office of Securities, neither admits nor denies the Findings of Fact and Conclusions of Law contained in this Order, and consents to the entry of this Order by the

1 Securities Administrator.

2
3 **1. Summary**

4 From July 1998 through December 2001 (the “relevant period”), CSFB used its equity
5 research analysts to help solicit and conduct investment banking business. By providing
6 incentives for equity research analysts to assist in the generation of investment banking
7 revenues, CSFB created and fostered an environment with conflicts of interest that, in some
8 circumstances, undermined the independence of research analysts and affected the objectivity
9 of the reports they issued.

10 The conflicts of interest and pressure on equity research analysts to contribute to investment
11 banking revenue were particularly present in CSFB’s Technology Group, headed by Frank
12 Quattrone, where research analysts’ supervision and compensation were closely aligned with
13 investment banking. CSFB’s investment banking revenue, driven mostly by technology
14 stocks, steadily and significantly increased, from \$1.79 billion in 1998, to \$2.32 billion in
15 1999, and to \$3.68 billion in 2000. The sphere of influence and authority that Quattrone
16 exercised at CSFB remained significant throughout the technology boom.

17 CSFB’s efforts to attract potential and continued investment banking business created
18 pressure on equity research analysts to initiate and maintain favorable coverage on
19 investment banking clients. This pressure at times undermined equity research analyst
20 objectivity and independence. CSFB’s marketing, or “pitch,” materials in some instances
21 implicitly promised that a company would receive favorable research if it agreed to use
22 CSFB for its investment banking business. In addition, companies, in some instances
23 pressured analysts to continue coverage or maintain a certain rating or else risk losing the
24 company as an investment-banking client. In certain instances, these factors compromised
25 the independence of equity research analysts and impaired the objectivity of research reports.

26 The independence of some of CSFB’s equity research analysts was also impaired by the fact
that they were evaluated, in part, by investment banking professionals and that their
compensation was influenced by their contribution to investment banking revenues. Indeed,
the vast majority of their overall compensation, in the form of bonuses, was based on the
investment banking revenues generated by the firm. In many instances, bonuses for non-
technology equity research analysts’ were directly linked to revenue generated by the firm on
specific investment banking transactions. The fact that an equity research analyst’s bonus
was in part related to revenue from investment banking business created pressure on analysts
to help generate more investment banking revenue.

The undue and improper influence imposed by CSFB’s investment bankers on the firm’s
technology research analysts caused CSFB to issue fraudulent research reports on two
companies: Digital Impact, Inc. (“Digital Impact”) and Synopsys, Inc. (“Synopsys”). The
reports were fraudulent in that they expressed positive views of the companies’ stocks that
were contrary to the analysts’ true, privately held beliefs. In these instances, investment
bankers pressured research analysts to initiate or maintain positive research coverage to
obtain or retain investment banking business, and the analysts were pressured or compelled
to compromise their own professional opinions regarding the companies at the direction of

1 the firm's investment bankers. In addition, as to Numerical Technologies, Inc. (“Numerical
2 Technologies”), Agilent Technologies, Inc. (“Agilent”), and Winstar Communications, Inc.
3 (“Winstar”) - the pressure on analysts resulted in the issuance of research reports that lacked
4 a reasonable basis, failed to provide a balanced presentation of the relevant facts, made
exaggerated or unwarranted claims, or failed to disclose material facts; as to NewPower
Holdings, Inc. (“NPW”), CSFB issued research reports which, at times, failed to disclose that
CSFB and the research analysts covering NPW had proprietary interests in NPW.

5 CSFB also engaged in improper IPO “spinning” activities. From 1999 until April 2001,
6 CSFB, through its Technology Private Client Services Group, a department within the
7 Technology Group, allocated shares in CSFB’s lead-managed technology IPOs to executive
8 officers of its investment banking clients who were in a position to provide investment
9 banking business to CSFB. This group engaged in such spinning with the belief and
10 expectation that the executives would steer investment banking business for their companies
11 to CSFB. CSFB opened discretionary trading accounts on behalf of these executives. Since
12 most of the IPOs offered by CSFB were “hot” (i.e., they began trading in the aftermarket at a
premium), and since portions of the allocations were typically “flipped” out (i.e., sold almost
immediately) once the aftermarket opened, the spinning produced large, instantaneous profits
for those executives who participated in these arrangements. By having CSFB brokers
control trading in these accounts, the executives who owned some of these accounts were
able to realize profits in excess of \$1 million through this IPO activity.

13 **2. CSFB’s Structure and Procedures Created Conflicts of Interest for Equity 14 Research Analysts and, in Certain Circumstances, Undermined Their 15 Independence and Affected the Objectivity of Their Reports**

16 **a. Overview of CSFB**

17 CSFB LLC (“CSFB”), or a predecessor firm thereof, has been an NASD member since 1936.
18 CSFB, headquartered in New York, is part of the Credit Suisse First Boston business unit, a
19 global investment bank whose businesses include securities underwriting, sales and trading,
20 investment banking, private equity, financial advisory services, investment research, and
21 asset management. The Credit Suisse First Boston business unit is a subsidiary of Credit
Suisse Group, which is headquartered in Switzerland. On November 3, 2000, Credit Suisse
Group acquired Donaldson, Lufkin & Jenrette Securities Corporation (“DLJ”), another
NASD member firm. As of December 31, 2002, the Credit Suisse First Boston business unit
had approximately 23,400 employees worldwide.

22 **b. The Supervisory Structure of CSFB’s Technology Group Created Conflicts of 23 Interest for Equity Research Analysts and Lacked Sufficient Supervision of the 24 Technology PCS Group**

25 Until June 1998, all of CSFB’s equity research was issued through research analysts who
26 worked in the Equity Research Department and who reported to the Director of Equity
Research. Until that time, no equity research analysts were supervised by or had any
reporting obligations to anyone in any investment banking department.

1 In June 1998, CSFB recruited Frank Quattrone, who was then in a senior position at
2 Deutsche Bank Securities (also known as Deutsche Morgan Grenfell Inc. or “DMG”) to head
3 a distinct unit the Technology Group at CSFB that would provide an array of services to
4 technology companies. Quattrone became the Managing Director of the CSFB Technology
5 Group’s Investment Banking Division, and negotiated a contract with CSFB to maintain the
6 Technology Group as a semi-autonomous, “firm-within-a-firm” unit within CSFB through
7 December 2001.

8 Quattrone established separate departments within the Technology Group for corporate
9 finance (investment banking), mergers and acquisitions, equity research, and a department
10 devoted to private client services (“PCS”), each of which reported to him. One of the
11 purposes of the PCS department was to provide personal brokerage services to officers of
12 investment banking clients of the Technology Group. The directors of the Technology
13 Group Research Department and PCS Department had dual reporting obligations to
14 Quattrone and to department directors in the firm’s Equities Division, but as a practical
15 matter, the principal reporting line was to Quattrone until a change in procedures instituted in
16 June 2001.

17 CSFB hired individuals who had worked closely with Quattrone at DMG to fill many senior
18 level positions, including each of the department directors, within the Technology Group.
19 Many of the people whom CSFB hired to work in the Technology Group had worked
20 together previously at DMG. In fact, many of the equity research analysts and investment
21 bankers whom CSFB employed from July 1998 through 2001 were recruited or merged into
22 CSFB from other firms. The first infusion of those professionals came in July and August
23 1998, when the directors and others from DMG formed the Technology Group at CSFB.
24 Given the wholesale move of the personnel, including senior management in research and
25 investment banking, the reporting structure, work ethic, and future expectations of their roles
26 likewise carried over to their new positions at CSFB.

As a result of the structure set forth above, Quattrone exercised his authority to apply an
overall Technology Group strategy in his supervision of the Group’s research analysts. He
used that authority for “resource allocation” to influence the determination of those sectors,
and in some cases the particular companies on which Technology Group research would
initiate or maintain coverage. As a consequence of Quattrone’s influence, Technology Group
investment bankers were, at times, able to influence the sectors, and in some cases the
particular companies, for which CSFB technology research analysts initiated or maintained
coverage. At times, this determination was based on the level of CSFB’s actual or
anticipated investment banking business with a particular company.

c. Investment Banking Revenue Was a Major Source of Revenue and Influence at CSFB

From 1998 to 2000, CSFB’s income from investment banking rose dramatically, fueled
primarily by the technology sector offerings completed under Quattrone’s leadership. In
1998, driven in large part from the revenue generated by the newly formed Technology
Group, CSFB’s investment banking revenue increased from approximately \$1.47 billion to
approximately \$1.79 billion or 21 percent. In 1999, the importance of investment banking as
a major source of revenue continued to grow, as did its revenue and number of employees.

1 That year, revenue from investment banking grew to approximately \$2.318 billion, a 22
2 percent increase over 1998. Also in 1999, largely through the efforts of the Technology
3 Group, CSFB managed more domestic IPOs than any other investment banking firm. By
4 2000, CSFB's investment banking revenue had mushroomed to approximately \$3.681
5 billion, a full 59 percent increase over the previous year. Investment banking revenue in
6 2000 represented the largest percent increase in revenue for CSFB, constituting its second
7 largest revenue source behind equity trading and sales and accounting for 30 percent of the
8 firm's total revenues.

9 **d. CSFB's Equity Research Analysts' Bonuses Were Determined, in Part, by**
10 **the Degree to Which They Assisted Investment Banking, Thereby**
11 **Compromising Research Independence**

12 *Non-Technology Research*

13 From July 1998 until May 2001, equity research analysts in non-technology sectors at CSFB
14 received bonuses that were directly and indirectly based on the amount of investment
15 banking revenue they helped generate. This created a conflict of interest for research
16 analysts who had an incentive to help win investment banking deals for CSFB while they
17 were also expected to issue objective research regarding those companies.

18 Specifically, equity research analysts were paid up to three percent of the net revenue
19 generated by an investment banking deal, with a maximum bonus of \$250,000 per deal.
20 Some equity research analysts were also guaranteed a minimum bonus of either \$15,000 or
21 \$20,000 for the investment banking deals on which they worked, depending on whether
22 CSFB was lead or co-manager of the deal. This compensation was not part of the annual
23 bonus, but was pursuant to employment contracts, paid on a quarterly basis. This program
24 was initiated to provide an incentive for research analysts to assist in winning investment
25 banking business. According to the Director of Equity Research:

26 the head of equity capital markets and investment banking, felt that they
needed some help in '98 in generating additional ... help on investment
banking transactions or at least ... having analysts feel that it was somewhat
part of their compensation.

The actual amount paid to a research analyst was based on the level of contribution that the
research analyst made in connection with investment banking deals, as decided with input
from the investment bankers. The conflict was evident in the reviews performed by
investment bankers as well as self-reviews prepared by research analysts.

In evaluating the performance of equity research analysts to determine their compensation,
investment bankers used a form that judged the analyst by origination of the deal, execution
of the deal, and follow-through. Each section allowed for handwritten comments and called
for the investment banker to rank the research analyst from one to three.

In one such evaluation, an investment banker wrote that the research analyst's "input and
track record was critical to winning this business.... [The analyst] performed at her normal
high level making a lot of investor calls.... [The analyst's] initiation of research coverage

1 was timely and insightful. She has been a supporter of the stock despite difficult Internet
environment.”

2 *Technology Group Research*

3 From July 1998 until December 2001, equity research analysts employed in the Technology
4 Group were compensated, in part, based on their contribution to investment banking deals.
5 The vast majority of equity research analysts’ compensation was derived from the bonus
6 received rather than the base salary. At CSFB, it was not uncommon for a more senior level
7 Technology Group research analyst to have a salary of \$100,000 - \$250,000, and also receive
8 a bonus of \$5,000,000 - \$10,000,000 or higher. The Technology Group bonus pool was
9 funded by fifty percent of technology-related investment banking revenues minus select
10 expenses (including mergers and acquisitions) as well as a percentage of revenue generated
11 by secondary sales and trading in technology stocks, and a percentage of Technology PCS
12 revenues. In determining the allocation for each analyst, the Director of Technology
13 Research stated that he would review revenue generated with respect to each company
14 followed by the analyst, including revenues relating to banking, sales, trading, derivatives,
15 high yield, private placements, and specialty gains on the desk. That amount of revenue
16 formed the “starting point” of determining an individual’s bonus, after which additional
17 factors such as the analysts’ rating in polls were considered. The Director of Technology
18 Research made an initial recommendation regarding the bonus component of a research
19 analyst’s compensation. The final decision was made by three people: Quattrone, and the
20 heads of the Technology Group Mergers and Acquisitions and Corporate Finance
21 departments.

22 The influence of investment banking revenue to the bonus is evidenced in an e-mail from
23 Quattrone to Technology Group officers, including officers in the research department. The
24 subject line of the e-mail included “Please submit your revenue sheets if you want the highest
25 bonus possible.” In the e-mail, Quattrone wrote in part, “Your trusty management team is
26 meeting ... to determine compensation for the group....” The message then urged all the
officers to submit a list of the banking deals they participated in so as to ensure a complete
list for determining compensation. The emphasis on a research analyst’s contribution to
investment banking revenues, along with the influence of Quattrone and other department
head in determining compensation, created a conflict of interest for analysts who were
charged with the responsibility of preparing and issuing objective research reports.

27 **e. Investment Bankers Evaluated Research Analysts’ Performance, Thereby 28 Influencing Their Bonuses and Compromising Research Analysts’ 29 Independence**

30 From July 1998 through 2001, investment bankers who worked with equity research analysts
31 on investment banking deals, in both the Equity and Technology Groups, participated in the
32 analysts’ annual performance evaluations, which in turn affected analysts’ bonuses. This
33 input from investment bankers provided a further incentive to equity research analysts to
34 satisfy the needs of investment bankers and their clients, and placed additional pressure on
35 research analyst to compromise their independence.

36 In 2000, CSFB investment bankers used a specific form in order to evaluate equity research

1 analysts, entitled “Evaluation By Banking and Equity Capital Markets Professionals.” On
2 the form, investment bankers reviewed the work of specific research analysts under different
categories and provided an overall ranking for the analyst.

3 As an example, in one section called “Business Leadership,” an investment banker wrote of a
4 research analyst: “Coordinates ideas in support of Banking Business; good commercial
5 instinct. Develops and utilizes relationships with client Senior Management, including
6 CEO’s, in pursuing business. Represents firm well.”

7 The conflict between conducting objective research and attracting and retaining investment
8 banking clients was also evidenced in analysts’ self-reviews. For example, one analyst wrote
9 in his self-evaluation: “Trying to manage the research/banking balance. Particularly
10 challenging for me given the amount of banking we do and our dominant banking franchise
11 that has deep roots at CSFB.”

12 **f. CSFB’s Technology Research Analysts Played a Key Role at Investment
13 Banking “Pitches” to Help CSFB Win Investment Banking Deals – Including
14 at Times the Implicit Promise of Favorable Research**

15 Between July 1998 and 2001, Technology Group research analysts played a key role in
16 helping to win investment banking business for CSFB. Once CSFB’s technology bankers –
17 with the assistance of the technology research analysts – determined that a company was a
18 strong candidate for an offering, a technology research analyst assisted in CSFB’s sales
19 “pitch” to the company, in which CSFB would explain why it should be chosen as the lead
20 managing underwriter for the offering. Quattrone described the relationship between the
21 technology research analysts and investment bankers as follows: “[I]n many of the things
22 that we did with our clients, both groups [Technology Banking and Technology Research]
23 were involved. And the clients experienced CSFB, and in some sense both bankers and
24 analysts worked together in a collaborative fashion to deliver service to a client.”

25 As part of the sales pitch, technology research analysts prepared selling points regarding their
26 research to be included in the pitch books presented to the company. They also routinely
appeared with investment bankers at the pitches to help sell CSFB to the potential client.
The Director of Research for the Technology Group, described the technology research
analyst as the “star of the show” at pitches. CSFB pitch books to potential clients included
representations about the role the technology research analyst would play if CSFB obtained
the business. The analyst’s written and oral presentations, and the presence of a research
analyst at the pitch, strongly implied and at times implicitly promised that CSFB would
provide positive research if awarded the investment banking business.

27 For example, in the pitch book for Numerical Technologies, the discussion regarding
28 research coverage headlined “Easy Decision...Strong Buy,” implicitly promising that CSFB
29 would issue a “strong buy” rating upon initiation of coverage. In another example, in a Fall
30 1999 pitch to a different technology company, CSFB’s pitch book stated that the particular
31 CSFB technology research analyst who would cover the company “[g]ets it,” would “pound
32 the table” for the company, and would be the company’s “strongest advocate.” In addition,
the pitch book stated that research analyst would engage in “pre-marketing one-on-one
meetings [with potential investors] prior to launch.”

1 In describing the “Role of Research,” the pitch book provided a roadmap for the amount and
2 type of coverage that the equity research department would issue in the first year after
3 initiating research, including some research issued at least monthly, and inclusion of the
4 company’s stock as a “focus stock.” The pitch book noted that CSFB’s equity research
5 department would also provide (a) “[s]ignificant ‘front-end’ effort to position the company’s
6 story in a prospectus and at roadshows”; (b) a “[s]ales force ‘teach-in’ to begin
7 communicating the [company’s] opportunity to investors”; (c) “active involvement on
8 roadshow”; (d) “[d]irect follow-up with key investors after one-on-one meetings”; and (e)
9 “standalone” company reports.

10 In another pitchbook, CSFB highlighted that it maintained the highest post-IPO trading
11 volume in a company whose public offering it led while noting that other investment banks
12 did not maintain similar trading volume for their banking clients. At the same time, CSFB
13 highlighted that its research analysts maintained a “strong buy” rating even though the
14 company announced results below estimates. In the pitchbook, CSFB distinguished itself
15 from other deal managers who were shown to have reduced their ratings based upon that
16 financial information. CSFB implied through this pitchbook that the firm would maintain
17 positive research for companies that have entered into investment banking deals with CSFB.

18 **g. Equity Research Analysts Were at Times Pressured by Investment Bankers
19 to Initiate or Maintain Positive Research Coverage**

20 CSFB investment bankers, including senior bankers, at times pressured research analysts to
21 initiate or maintain coverage on companies to further ongoing or potential investment
22 banking relationships. Bankers at times applied undue pressure on equity research analysts
23 to initiate research on companies they otherwise would not have covered, maintain ratings
24 they otherwise would have lowered, and maintain coverage of companies they otherwise
25 would have dropped, but for the investment banking relationship.

26 In June 1999, CSFB’s Technology Group investment bankers learned from a corporate
official at Gemstar-TV Guide International, Inc. (“Gemstar”) that the company was
interested in conducting a secondary offering of its stock. Company officials informed the
CSFB investment bankers that publication of research by CSFB was a prerequisite to CSFB
being named the investment banker for the planned offering. A Technology Group
investment banker informed the company official that CSFB would initiate coverage by July.
The investment banker then informed the analyst of the potential investment banking
business and noted that it was conditioned on CSFB initiating research for the company.
When the research analyst informed the investment banker that other obligations, including
administrative responsibilities, would keep him from conducting the necessary research in
the time frame mentioned by the banker, Quattrone challenged the research analyst’s
priorities and directed that he conduct the review of the company on a more aggressive
schedule.

On June 15, 1999, an investment banker in the Technology Group wrote an e-mail to the
research analyst with a copy to Quattrone, stating that one of Gemstar’s representatives had:

1 adamantly stated that there will be no [investment banking] transaction without
2 prior research. As you know [another Gemstar representative] has also
3 expressed this same sentiment with regards to working on CSFB. We informed
4 [the Gemstar representative] that you intend to initiate coverage by July, which
would facilitate a September offering. ... The main takeaway from the meeting
was that there is an opportunity for a very large secondary offering in the second
half of this year. We need research for this to happen.

5 Later that day, the research analyst e-mailed the investment banker, with a copy to Quattrone,
6 stating that he could not even look at the matter for almost another three weeks, given his
7 need to study for an examination. In response to that e-mail, Quattrone instructed the
8 research analyst by e-mail to “take a day off from your test prep and go down this week or
9 next.” Quattrone then e-mailed the chain of messages to the heads of other Technology
Group departments and another individual, noting that Quattrone was “trying to shame” the
research analyst into conducting the due diligence and ultimately initiating research coverage
of the company without delay.

10 Another example of this kind of conduct relates to Allaire Corp. (“Allaire”), which develops
11 and supports software for a variety of web applications. In January 1999, CSFB acted as the
12 lead manager for Allaire’s IPO, earning more than \$3.5 million from the offering. CSFB was
13 also the lead manager of a secondary offering for Allaire in September 1999. The total fees
14 for that offering exceeded \$10 million. On February 19, 1999, CSFB initiated coverage of
15 Allaire with a “buy” rating. CSFB continued to cover and issue research on Allaire until the
research analyst covering the company left CSFB in April 2000. At the time of his departure
when the stock was trading at approximately \$130 per share, the research analyst had a buy
rating on the company. Another research analyst was tapped to assume coverage of Allaire
at that time.

16 The new research analyst’s assumption of coverage was delayed and, as of early July 2000,
17 the analyst assigned to cover Allaire had issued no new research on the company. In a July
18 17, 2000 e-mail to Quattrone, the Head of Technology Research, and others, a CSFB
19 investment banker insisted that “[w]e need to do everything in our power to ensure that” the
20 new research analyst “initiates coverage on Allaire.” In that e-mail, the investment banker
21 noted, among other things, that CSFB had received favorable fees and splits in connection
22 with its underwriting services for the IPO, the secondary and another transaction and that
23 Allaire’s CEO was unhappy with CSFB’s research sponsorship of Allaire since late 1999. In
a responsive e-mail, Quattrone stated: “We need to make this happen asap.” On August 14,
2000, a new research analyst assumed coverage of Allaire, maintaining the previous analyst’s
a buy rating while the stock was trading between \$30 - \$35 per share. A month later, on
September 18, 2000, once the stock had dropped below \$10 per share, the research analyst
downgraded the stock to a “hold” rating.

24 On one occasion, Quattrone urged certain bankers and research analysts to threaten to drop
25 coverage of a company in an effort to obtain the lead manager position for an investment
26 banking offering. In January 2000, CSFB was attempting to obtain a lead manager position
for Aether Systems, Inc. (“Aether”). When Quattrone was informed that Aether had offered
CSFB only the co-manager role, and not the bookrunner position for the offering, Quattrone
attempted to use his authority by stating in a January 29, 2000 e-mail to investment bankers

1 and research analysts:

2 [N]o ...way do we accept this proposal. [P]lease discuss with me [and
3 others] first thing in the morning. [W]e have agreed on the script, which is
4 books or walk and drop coverage.

5 **h. CSFB Technology Group’s Practice of Allowing Equity Research Analysts to**
6 **Discuss a Proposed Rating with Company Executives in Advance of Publishing**
7 **the Rating Caused Undue Pressure to Initiate or Maintain Positive Research**
8 **Coverage, and at Times Compromised Equity Research Analyst Independence**

9 CSFB Technology Group allowed its research analysts to provide executives of companies
10 for whom they were about to issue research, with copies of analyses and proposed ratings of
11 their reports for editorial comment prior to dissemination. Technology Group research
12 analysts provided this information, in part, in an attempt to maintain their good standing with
13 the company. This type of direct interaction between analysts and issuers provided
14 additional pressure on the equity research analysts and at times compromised the
15 independence of the research analysts.

16 For example, on October 29, 1999, while preparing to re-initiate coverage for Razorfish, Inc.
17 (“RAZF”), a Technology Group research analyst wrote to the RAZF CEO:

18 With icube about to close, we need to think about resuming coverage of the
19 fish. I want your opinion on rating. We would have taken you to a strong buy
20 but given the recent stock run, does it make sense for us to now keep the
21 upgrade in our back pocket in case we need it? Either way, I don’t care. You
22 guys deserve it, I just don’t want to waste it.

23 The CEO of RAZF responded to the research analyst, stating: “I think we should re-initiate
24 with a buy and a higher price target and keep the upgrade for a little while.... Although its
25 [sic] getting hard to justify the valuations.”

26 In this case, the research analyst re-initiated coverage on November 3, 1999 with a strong
buy rating when the stock was trading at \$34. He reiterated and maintained that strong buy
from January 12, 2000, when the stock was trading at \$39 per share, until October 27, 2000,
when he finally lowered his rating to a buy rating when the stock was trading at \$4. The
research analyst maintained that buy rating until May 4, 2001, when RAZF was trading at
just \$ 1.14. At that time, he once again downgraded to a hold rating.

27 **3. CSFB Issued Fraudulent Equity Research Reports on Two Companies in the**
28 **Technology Sector: Digital Impact and Synopsys. Those Reports Were Unduly**
29 **Influenced by Investment Banking Considerations**

30 The undue, improper influence that investment banking exerted over research analysts caused
31 technology research analysts to issue fraudulent research reports on two companies, Digital
32 Impact and Synopsys. Specifically, investment bankers pressured research analysts to
33 initiate or maintain positive research coverage of these two companies in order to obtain or
34 retain investment banking business. The analysts were pressured or compelled to

1 compromise their own professional opinions regarding companies at the direction of the
2 firm's investment bankers.

3 **a. Digital Impact, Inc.**

4 Digital Impact, Inc. ("DIGI") is a company involved in online direct marketing. CSFB acted
5 as the lead manager for the DIGI IPO in November 1999, earning more than \$5 million from
6 the offering. Following the IPO, a CSFB technology research analyst initiated coverage with
7 a "buy" rating. At that time, DIGI traded for just under \$50 per share. Between January
8 2000 and April 2001, as the stock price declined to less than \$2 per share, CSFB maintained
9 either a "buy" or a "strong buy" rating on the stock.

10 In May 2001, after the original analyst had left CSFB, a senior research analyst in the
11 Technology Group was assigned coverage of DIGI. At that time, DIGI was trading for less
12 than \$2 per share. CSFB assumed coverage and "buy" ratings in June and July 2001.
13 Thereafter, the senior research analyst then met with the company and determined that he
14 wanted to drop coverage of DIGI, noting that DIGI's "market opportunity was just very
15 competitive ... and ... they were going to have ... a difficult time thriving in that
16 environment."

17 The senior research analyst attempted to drop coverage of DIGI on two occasions. On both
18 attempts, the senior research analyst acceded to requests from an investment banker in the
19 Technology Group that he not drop coverage. In a September 4, 2001 e-mail, the senior
20 research analyst informed two investment bankers of his continued desire to drop coverage of
21 DIGI. That day, one of the investment bankers responded:

22 I think [the other investment bankers] will ask for continued cov'g on DIGI
23 given ongoing relationship, good [venture capitalists] and CSFB led IPO.

24 Despite his own desire to drop coverage of the stock, the research analyst acceded to the
25 desires of the investment banker and did not drop coverage on DIGI. The research analyst
26 maintained coverage, and left the "buy" rating unchanged until October 2, 2001, when CSFB
27 downgraded DIGI to a "hold" rating.

28 **b. Synopsys, Inc.**

29 Internal e-mail correspondence among research analysts regarding Synopsys shows that the
30 pressure imposed by investment bankers on research analysts to initiate or maintain favorable
31 coverage was not an isolated problem at CSFB. In May 2001, a technology research analyst
32 wrote an e-mail to the Head of Technology Research, complaining of:

33 Unwritten Rules for Tech Research: Based on the following set of specific
34 situations that have arisen in the past, I have 'learned' to adapt to a set of
35 rules that have been imposed by Tech Group banking so as to keep our
36 corporate clients appeased. I believe that these unwritten rules have clearly
37 hindered my ability to be an effective analyst in my various coverage sectors.

1 The research analyst wrote that, after downgrading a company in 1998, his investment
2 banking counterpart “informed [him] of unwritten rule number one: that ‘if you can’t say
3 something positive, don’t say anything at all.’” Regarding a second company about which he
4 had reported in 1999, the analyst wrote that he:

5 issued some cautionary comments in the Tech Daily. ... CEO completely lost
6 his composure and swore to the banker, ... that [second company] would
7 never do any business with CSFB (another GS client we were trying to court).
8 At the time, [the investment banker] informed me of unwritten rule number
9 two: ‘why couldn’t you just go with the flow of the other analysts, rather than
10 try to be a contrarian?’

11 The technology research analyst applied these “unwritten rules” to Synopsys, which he had
12 rated as a “strong buy” from July 1999 through June 2000. Specifically, the technology
13 research analyst wrote that he

14 [s]uspected a down-tick in guidance coming and wanted to moderate rating
15 from strong buy to buy. However, banking felt this might impact CSFB’s
16 ability to potentially do business with the company downstream. ... By
17 following rules 1 & 2, I had successfully managed not to annoy the company,
18 or banking.

19 Based on these incidents, the analyst concluded that he was “not naïve enough to lack a sense
20 of appreciation of the role of investment banking (and banking fees) for the franchise.”

21 **4. CSFB Issued Research on Four Companies that Lacked a Reasonable Basis, 22 Made Exaggerated or Unwarranted Claims, was Imbalanced, or Lacked Full 23 and Accurate Disclosures**

24 As to four companies, CSFB’s equity research analysts issued research that lacked a
25 reasonable basis for the claims made, made exaggerated or unwarranted claims, failed to
26 provide a balanced presentation of the relevant facts, and/or failed to disclose important
information about the company or CSFB’s and its research analyst’s relationship to the
company.

27 **a. Numerical Technologies, Inc.**

28 In April 2000, CSFB acted as lead manager on the IPO of Numerical Technologies for which
29 it received a fee of more than \$5.4 million. Following the IPO, a Technology Group research
30 analyst informed a company official that he planned to initiate coverage with a “buy” rating.
31 The official complained about the proposed rating to an investment banker at CSFB.
32 According to the analyst, the investment banker successfully urged the analyst, “against [the
33 analyst’s] better judgment,” to initiate coverage with a “strong buy” rating.

34 **b. Agilent Technologies, Inc.**

35 In certain instances, CSFB equity research analysts maintained positive ratings in published
36 research reports, while conveying a more negative outlook regarding the stock to their

1 institutional customers within the text of the written research reports. In describing the
2 ratings used from July 1998 through 2001 and beyond, research analysts did not use the same
3 description of the rating as CSFB's published description. According to one senior research
4 analyst:

5 Different analysts have different ways they would interpret a hold rating ... And
6 I think it's probably fair to say that for a number of analysts, particularly because
7 of the fear of backlash that we get from a company ... or ... that we get from
8 institutional investors, there would be a hesitancy to use the "sell" rating. So
9 analysts did have a tendency to somehow use a hold with more of a negative
10 slant to it.

11 [T]he monthly review and comment we would verbally describe what we meant
12 by each of the four ratings that I mentioned before. But there was a lot of latitude
13 left to the individual analyst to kind of use the rating I don't want to say in a
14 custom tailored way, but certainly there would be some judgment applied by the
15 analyst in terms of how they would use this specific rating to their sector.

16 This approach manifested itself with regard to Agilent Technologies, Inc. CSFB was the co-
17 manager for the November 17, 1999 IPO, earning more than \$5.7 million in fees. A
18 technology research analyst initiated coverage of the company with a "buy" rating on
19 December 13, 1999. On July 21, 2000, the analyst reiterated his "buy" rating, while also
20 describing in his research report that the company had announced that its healthcare business
21 was likely to have an operating loss at least as wide as the previous quarter's loss of \$30
22 million. The report reiterating the "buy" rating also disclosed in the body of the report that
23 the company announced that third quarter earnings would be 18-22 cents per share, compared
24 to the 35 cents average estimate of analysts polled.

25 The report also indicated that:

26 Agilent is rated Buy, only in the most generous sense, though in the short
term we would only buy it on extreme weakness, with a 12-24 month time
horizon. Our near-term concern is that problems are not typically resolved in
one or two quarters.

CSFB maintained its "buy" rating until February 2001 when it finally downgraded to "hold."
This came only after Agilent preannounced second quarter revenues and suspended earnings
guidance for the remainder of the year, citing a "dramatic slowdown in customer demand."
CSFB's positive rating of Agilent for an extended period of time despite negative news was
cited by a research analyst in CSFB as an example of maintaining a positive rating while
signaling negative news to large institutional clients.

Following the July 21, 2000 report on Agilent, a CSFB technology research analyst cited the
coverage of Agilent to another CSFB research analyst who was facing some "tough
decisions" on rating two companies that CSFB had helped take public. The first analyst
noted that he wanted to give one of the companies a neutral rating but was "wondering how
to approach this based on banking sensitivities." The other analyst responded suggesting that
the analyst "ask [the analyst who covered Agilent for the July 21, 2000 report] about the

1 'Agilent Two-Step'. That's where in writing you have a buy rating (like we do on [the other
2 company], and thank God it's not a strong buy) but verbally everyone knows your position."

3 **c. Winstar**

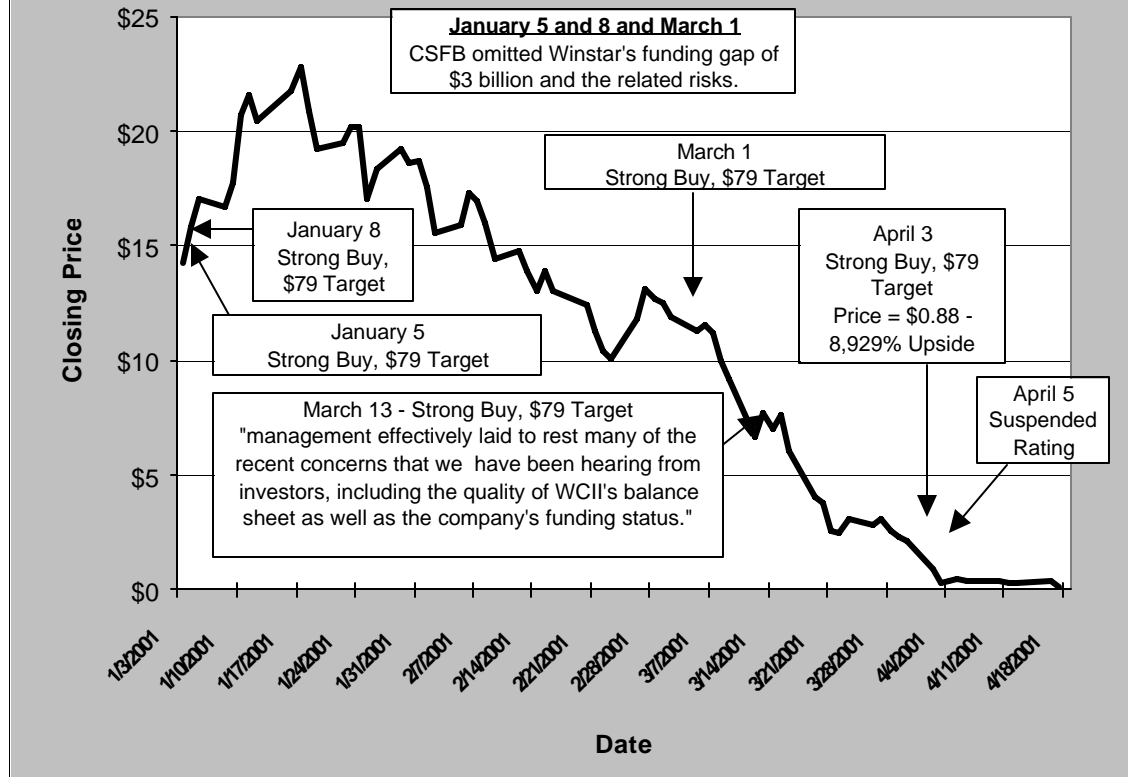
4 Winstar Communications, Inc. ("Winstar"), a provider of broadband telecommunications
5 services, traded on the Nasdaq National Market using the symbol WCII. Winstar competed
6 in the capital-intensive competitive local exchange carrier, ("CLEC"), industry with much
7 larger, established regional Bell operating companies to provide "last-mile" networks to
8 businesses.

9 Winstar never operated at a profit, suffered significant losses, and needed large amounts of
10 capital to survive. As of September 30, 2000, it had more than \$2 billion in accumulated
11 deficits. For the year ended December 31, 2000, Winstar had revenue of \$759.3 million, a
12 net loss of \$894.2 million, and (\$9.67) in earnings per share. Net loss to common stockholders
13 totaled more than \$1 billion. On April 5, 2001, Winstar announced a scaled-back business plan
14 and the layoff of 2,000 employees - 44 percent of its work force. On April 18, 2001, Winstar
15 filed for reorganization under Chapter 11 of the U.S. Bankruptcy Code.

16 CSFB, acting through two research analysts in its Equity Research Department, wrote and
17 issued research reports during 2001 that lacked a reasonable basis for its target price and failed
18 adequately to disclose risks of investing in Winstar. Indeed, CSFB's reports during this period
19 did not indicate that investing in Winstar was risky. The firm had initiated equity research
20 coverage of Winstar in May 2000, with a "strong buy" rating and a 12-month target price of
21 \$79. CSFB retained the \$79 target price from January 5, 2001, through April 3, 2001, even as
22 the stock plummeted from approximately \$17 to \$0.31 per share and the market capitalization
23 collapsed more than 99%, from \$1.6 billion to \$30 million.

24 The following graph demonstrates how CSFB maintained a "strong buy" rating while Winstar's
25 stock price fell:
26

Winstar's Price and CSFB's Reports



CSFB Lacked a Reasonable Basis for the \$79 Target Price

In three reports between March 1, 2001 and April 5, 2001, when CSFB suspended its rating for Winstar, CSFB's \$79 target price for the company was not reasonable. The target price failed to reflect Winstar's deteriorating stock price, extensive funding needs, likely changes in fundamentals, and over-leveraged balance sheet, as well as the bleak capital markets environment. The target price of \$79 per share represented unreasonably high returns:

- 3/01/01 -- actual price: \$12.5000 % Upside: 632%
- 3/13/01 -- actual price: \$ 7.6875 % Upside: 1028%
- 4/03/01 -- actual price: \$ 0.3125 % Upside: 25,280%

From March 1, 2001 forward, CSFB's target price was more than 50 percent higher than the target price of any other firm covering Winstar.

Reports issued in 2001 also failed to disclose that the terms "target price," "price objective," or "percentage upside" did not represent the price at which CSFB believed Winstar stock would be trading in 12 months. Instead, CSFB used those terms to reflect the theoretical value of Winstar's worth in 12 months if a buyer valued Winstar using CSFB's valuation methodology. CSFB, however, failed to disclose that it was using the terms in this manner.

1 CSFB Failed Adequately to Disclose Significant Risks of Investing in Winstar

2 The January 5, 2001, January 8, 2001, and March 1, 2001 reports failed adequately to
3 disclose the risks of investing in Winstar, particularly the risks related to funding, including
4 Winstar's need to raise more than \$3 billion to fund its business plan to reach a free cash
flow positive status and the risk that Winstar might not be able to raise the necessary funds.

5 In a March 13, 2001 research report, CSFB again failed adequately to disclose the risks of
6 investing in Winstar. While disclosing for the first time that Winstar needed to raise more than
\$3 billion, the report significantly downplayed the risk that Winstar might not be able to do so:

7 [W]e maintain our forecast that WCII is funded into 1Q02 While we
8 currently forecast that WCII needs over \$3B of additional capital to reach a free
9 cash flow positive status, WCII management effectively laid to rest many of
10 the recent concerns that we have been hearing from investors, including the
quality of WCII's balance sheet as well as the company's funding status.

11 While CSFB research reports identified certain issues relating to funding, those reports did not
12 adequately disclose funding risks or other concerns regarding funding that CSFB equity analysts
discussed in internal e-mails. On February 8, 2001, a CSFB equity analyst sent an e-mail with a
13 chart showing Winstar's cash flows. The e-mail stated:

14 this is FYI ... I worked this up to convince myself that wcii was indeed funded
15 through FY01... I've included everything I know about for them over the next
year, and it looks like they have \$185M left at the end of the year.

16 Such analysis should have been included in CSFB's disseminated research in order to present
17 a balanced picture of the risks of investing in Winstar.

18 On March 22, 2001, CSFB's senior Winstar equity research analyst e-mailed a customer,
19 who had raised questions about investor concerns and funding in the CLEC sector. The
analyst acknowledged in his e-mail that there were funding concerns.

20 On April 5, 2001 when Winstar's price closed at \$0.44, CSFB issued a report suspending its
21 rating. In the report, CSFB explained that the suspension was:

22 following the announcement of a major scale back in the firm's expansion plans
23 but without any positive developments on the much anticipated drive to secure
24 additional sources of funding – both equity and network capacity sales. Given
25 WCII's lack of balance sheet flexibility due to approximately \$360M of cash
26 interest obligations in FY01 (growing to over \$400M in FY02) and the current
bleak capital markets environment, we believe that a significant balance sheet
restructuring is one of the only situation under which the company can avoid
more draconian scenarios.

1 CSFB had not adequately disclosed in earlier reports the concerns mentioned in the April 5,
2 2001 report.

3 **d. NPW**

4 CSFB at times had a proprietary interest in NPW that was not disclosed in research reports
5 issued by the firm. Further, CSFB research analysts covering NPW also had personal
6 proprietary interests in the company but the firm failed to disclose those interests in the
7 published reports. The ownership interests of the firm and the research analysts created a
8 conflict of interest that should have been disclosed.

9 NPW was incorporated in November 1999 as EMW Energy Services Corporation, a division
10 of Enron Energy Services (a division of Enron Corporation ("Enron")). Until January 6,
11 2000, Enron held all issued and outstanding shares of NPW. NPW's business was to provide
12 natural gas and electricity to retail customers in newly deregulated state markets while
13 obtaining the gas and electricity wholesale from Enron. In January and July 2000, DLJ
14 assisted with two private placements for NPW and received approximately \$1 million in
15 investment banking revenues. DLJ invested \$42.5 million in the two private placements
16 through its affiliated partnerships, known as the "DLJ Merchant Banking Partnerships," in
17 return for approximately 9.7 percent of NPW.

18 On October 5, 2000, NPW conducted an IPO and offered 24 million shares at \$21 per share.
19 DLJ and CSFB were the joint lead underwriters and earned approximately \$15.7 million in
20 fees. After the IPO, CSFB, through its acquisition of DLJ, owned 7.9 percent of NPW, while
21 Enron owned 44 percent of the company. In 2000, CSFB and DLJ combined received
22 approximately more than \$12.4 million in investment banking revenues from Enron. In
23 2001, CSFB received approximately \$21.6 million in investment banking revenues from
24 Enron. From October 2000 to November 2001, CSFB issued 18 "Buy" or "Strong Buy"
25 research reports on NPW. CSFB failed to disclose its proprietary interest in NPW in four of
26 these research reports issued to the public during that period.

Also during that period, the senior research analyst covering NPW held undisclosed
investments in NPW. The senior analyst invested approximately \$21,000 of his own money,
which was leveraged 5:1 by CSFB, in NPW through DLJ partnerships that owned NPW
shares. In addition, an associate research analyst who assisted in preparing the reports, and
whose name appeared on the reports, held 200 shares of NPW from November 7, 2000, to
June 14, 2001. From October 2000 to November 2001, CSFB did not disclose either of the
research analysts' financial interests in NPW in the 18 NPW research reports issued to the
public.

24 **5. CSFB's Technology PCS Group Engaged In Improper IPO "Spinning"
25 Allocations to Corporate Executives of Investment Banking Clients**

26 Quattrone established the Technology PCS (Private Client Services) Group to be part of the
Technology Group. The Director of Technology PCS had a primary and direct reporting

1 responsibility to Quattrone with a secondary “dotted-line” reporting responsibility to the
2 Director of CSFB’s PCS Department. Technology PCS focused exclusively on the
3 technology sector. Technology PCS operated independently of CSFB’s other PCS brokers.
4 The Technology PCS client base consisted, almost exclusively, of officers of investment
5 banking clients of the Technology Group.

6 From approximately March 1999 through April 2001, Technology PCS improperly allocated
7 “hot” IPO stock to executives of investment banking clients and improperly managed the
8 purchase and sale of that stock through discretionary trading accounts. CSFB’s Technology
9 Group gave improper preferential treatment to these company executives with the belief and
10 expectation that the executives would steer investment banking business for their companies
11 to CSFB.

12 These executives profited from their allocations of “hot” IPO stock. During this time period,
13 the share value of the technology-related IPOs in which CSFB served as bookrunning
14 manager increased dramatically, with the average share price increase in the immediate
15 aftermarket exceeding 99 percent. In some instances, the aftermarket trading was
16 significantly higher. On December 9, 1999, for example, IPO shares of VA Linux Systems
17 stock, which had a public offering price (“POP”) of \$30 per share, closed after the first day
18 of aftermarket trading at \$239.25 per share, representing a 698 percent increase over the
19 offering price. Technology PCS began selling its clients’ VA Linux IPO shares on a
20 discretionary basis when the stock was at \$227 per share. Technology PCS allocated 92,000
21 VA Linux IPO shares to 110 discretionary accounts. Within one day of the offering, the
22 Technology PCS brokers sold 41,400 shares (representing approximately 45 percent of the
23 Technology PCS allocation) out of the discretionary accounts, resulting in one-day realized
24 profits of almost \$6.4 million.

25 **a. Discretionary Accounts were Established for “Strategic” Executive Officers**
26 **of Issuers**

27 Pitchbooks used by the Technology Group to win an issuer’s investment banking business
28 referenced the discretionary accounts. Consistent with those references and representations
29 made at “pitches,” an issuer had to award CSFB its investment banking mandate before the
30 issuer’s officers were afforded the opportunity to open discretionary accounts and given
31 access to IPO shares by CSFB. Likewise, CSFB considered ways to reduce or eliminate IPO
32 allocations to executives who changed employment and were no longer affiliated with those
33 companies.

34 Once Technology Group received a mandate, Technology PCS established discretionary
35 accounts for executives who were considered to be “strategic.” “Strategic” was commonly
36 understood by Quattrone and Technology PCS managers to refer to the overall business
37 relationship CSFB had with the issuer, including potential future investment banking
38 business. The head of Technology PCS defined “strategic as “senior decision makers” at
39 existing or prospective investment banking clients of the Technology Group who could
40 influence their companies’ choice of investment banker. The accounts were ranked based on
41 the executive’s perceived influence in this regard, and “hot” IPO shares were allocated based
42 on the ranking. Allocations ranged from 1200 shares for accounts ranked one, to 300 shares
43 for accounts ranked 4.

1 Technology PCS did not apply standard CSFB qualification standards (i.e. assets under
 2 management, trading revenue production, length of the brokerage relationship, etc.) for the
 3 opening of these discretionary accounts. Instead, the decision was based largely on the
 4 executive’s position and influence at the company. Technology PCS established a minimum
 5 funding level of \$100,000 that was subsequently raised to \$250,000. Technology PCS also
 6 set \$250,000 as the maximum level of funds with which customers could fund the
 7 discretionary accounts. These discretionary accounts were limited to the purchase and sale of
 8 stock purchased through CSFB IPOs. The account holders were not permitted to buy or sell
 9 other securities in these accounts, as a result of which Technology PCS turned away millions
 10 of dollars of potential customer investments. The number of discretionary accounts serviced
 11 by Technology PCS reached a peak in 2000 of approximately 285.

12 **b. Technology PCS Allocated Shares in Every IPO to the Discretionary
 13 Accounts and “Flipped” Stock out of the Accounts, Generating Large
 14 Trading Profits for the Favored Executives**

15 The Technology PCS Group allocated shares to the discretionary accounts in every IPO in
 16 which the Technology Group was involved. Senior Technology Group managers
 17 participated in determining allocations to discretionary accounts and deciding for whom such
 18 accounts were to be opened. The overwhelming majority of those IPOs were “hot.”
 19 Technology PCS personnel decided when and how many IPO shares to sell from the
 20 discretionary accounts. In some cases, all the shares allocated to discretionary accounts were
 21 sold for a profit on the IPO’s first day of trading in the secondary market. In other cases, half
 22 the shares were sold within one or two days of the offering and the remaining half sold
 23 sometime later. In virtually all instances, the “flipping” of IPO shares out of the
 24 discretionary accounts resulted in the account holders receiving substantial profits with no
 25 individual effort and minimal market risk.

26 The table below provides examples of the extraordinary gains realized in these
 discretionary accounts and correlates them with the investment banking fees paid to
 CSFB by the companies with which the accountholders were associated:

Account #	Company	Position	Rank	Life of Acct. (in years)	Total Gain	Internal Rate of Return	IB fees to CSFB
RD1210	Egreetings	CFO	3	1.4	\$585,000	335.98%	\$4,678,000
RD1260	El Sitio	Co-founder	1	1.31	\$1,015,000	950.24%	\$4,911,000
RD1660	Next Level Comm.	CFO	2	1.25	\$710,000	470.45%	\$9,860,000
RD1930	Phone.com	Chairman & CEO	1	1.0	\$1,285,000	268.71%	\$80,720,000
RD2040	iPrint.com	CEO	2	1.15	\$353,000	240.46%	\$1,297,000

27 **c. Unofficial “Performance Reports” were Developed and Distributed by
 28 Technology PCS Group Personnel to the Account Holders**

29 Technology PCS prepared unofficial “Performance Reports” measuring the extraordinary
 30 performance of these discretionary accounts and furnished the reports to the discretionary

1 account holders. These reports, distributed monthly, showed, among other things, the length
2 of time the account had been open, the amount of contributions to the account, the total gain
3 in the account (before fees) and the account's rate of return. These unofficial reports were
4 meant to ensure that the discretionary account holders were aware of the extraordinary gains
5 being generated for them through the flipping of IPO shares. Some show total gains over the
6 life of the account exceeding \$1 million. One report shows that in little more than a year and
7 a half (September 19, 1999 to June 8, 2001), the account had a rate of return in excess of
8 3,800%.

9 **II.**

10 **CONCLUSIONS OF LAW**

11 1. The Office of Securities has jurisdiction over this matter pursuant to the Revised Maine
12 Securities Act, 32 M.R.S.A. §§ 10101-10713.

13 2. The Securities Administrator finds that the above conduct is in violation of 32 M.R.S.A. §§
14 10201, 10313(1)(G), and 10313(1)(J).

15 3. The Securities Administrator finds the following relief appropriate and in the public
16 interest.

17 **III.**

18 **ORDER**

19 On the basis of the Findings of Fact, Conclusions of Law, and CSFB's consent to the entry of
20 this Order, for the sole purpose of settling this matter, prior to a hearing and without admitting
21 or denying any of the Findings of Fact or Conclusions of Law.

22 **IT IS HEREBY ORDERED:**

- 23 1. This Order concludes the investigation by the Office of Securities and any other
24 action that the Office of Securities could commence under the Revised Maine
25 Securities Act on behalf of the Securities Administrator as it relates to CSFB relating
26 to certain research or banking practices at CSFB.
2. CSFB will CEASE AND DESIST from violating sections 10201, 10313(1)(G), and
10313(1)(J) of the Revised Maine Securities Act in connection with the research and
IPO allocation practices referenced in this Order and will comply with the undertakings
of Addendum A, incorporated herein by reference.
3. As a result of the Findings of Fact and Conclusions of Law contained in this Order,
and in accordance with the terms of the Final Judgment entered in a related
proceeding filed by the U.S. Securities and Exchange Commission, CSFB shall pay a

1 total amount of \$200,000,000.00. This total amount shall be paid as specified in the
2 SEC Final Judgment as follows:

3 \$75,000,000 to the states (50 states, plus the District of Columbia and Puerto Rico)
4 (CSFB's offer to the state securities regulators hereinafter shall be called the "state
5 settlement offer"). Upon execution of this Order, CSFB shall pay the sum of
6 \$750,000.00 of this amount to the State of Maine Office of Securities as a as a civil
7 monetary penalty pursuant to 32 M.R.S.A. § 10602(1)(E). The total amount to be
8 paid by CSFB to state securities regulators pursuant to the state settlement offer may
9 be reduced due to the decision of any state securities regulator not to accept the state
10 settlement offer. In the event another state securities regulator determines snot to
11 accept CSFB's state settlement offer, the total amount of the State of Maine payment
12 shall not be affected, and shall remain at \$750,000.00;

13 \$75,000,000 as disgorgement of commissions, fees and other monies as specified in
14 the SEC Final Judgment;

15 \$50,000,000, to be used for the procurement of independent research, as described in
16 the SEC Final Judgment;

17 CSFB agrees that it shall not seek or accept, directly or indirectly, reimbursement or
18 indemnification, including, but not limited to payment made pursuant to any
19 insurance policy, with regard to all penalty amounts that CSFB shall pay pursuant to
20 the Order or Section II of the SEC Final Judgment, regardless of whether such
21 penalty amounts or any part thereof are added to the Distribution Fund Account
22 referred to in the SEC Final Judgment or otherwise used for the benefit of investors.
23 CSFB further agrees that it shall not claim, assert, or apply for a tax deduction or tax
24 credit with regard to any state, federal or local tax for any penalty amounts that CSFB
25 shall pay pursuant to this Order or Section II of the SEC Final Judgment, regardless
26 of whether such penalty amounts or any part thereof are added to the Distribution
Fund Account referred to in the SEC Final Judgment or otherwise used for the benefit
of investors. CSFB understands and acknowledges that these provisions are not
intended to imply that the State of Maine Office of Securities would agree that any
other amounts CSFB shall pay pursuant to the SEC Final Judgment may be
reimbursed or indemnified (whether pursuant to an insurance policy or otherwise)
under applicable law or may be the basis for any tax deduction or tax credit with
regard to any state, federal or local tax.

4. If payment is not made by CSFB or if CSFB defaults in any of its obligations set forth
in this Order, the Office of Securities may vacate this Order, at its sole discretion,
upon 10 days notice to CSFB and without opportunity for administrative hearing.
5. This Order is not intended by the Office of Securities to subject any Covered Person
to any disqualifications under the laws of any state, the District of Columbia or Puerto
Rico (collectively, "State"), including, without limitation, any disqualifications from
relying upon the State registration exemptions or State safe harbor provisions.
"Covered Person" means CSFB, or any of its officers, directors, affiliates, current or

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former employees, or other persons that would otherwise be disqualified as a result of the Orders (as defined below).

- 6. The SEC Final Judgment, the NYSE Stipulation and Consent, the NASD Letter of Acceptance, Waiver and Consent, the Order and the order of any other State in related proceedings against CSFB (collectively, the "Orders") shall not disqualify any Covered Person from any business that they otherwise are qualified, licensed or permitted to perform under the applicable law of the State of Maine and any disqualifications from relying upon this state's registration exemptions or safe harbor provisions that arise from the Orders are hereby waived.
- 7. For any person or entity not a party to this Order, this Order does not limit or create any private rights or remedies against CSFB including, without limitation, the use of any e-mails or other documents of CSFB or of others regarding research practices, limit or create liability of CSFB or limit or create defenses of CSFB to any claims.
- 8. Nothing herein shall preclude the State of Maine, its departments, agencies, boards, commissions, authorities, political subdivisions and corporations, other than the Office of Securities and only to the extent set forth in paragraph 1 above, (collectively, "State Entities") and the officers, agents or employees of State Entities from asserting any claims, causes of action, or applications for compensatory, nominal and/or punitive damages, administrative, civil, criminal, or injunctive relief against CSFB in connection with certain research and banking practices at CSFB.

Dated this 22nd day of September, 2003.

By: s/Christine A. Bruenn
Christine A. Bruenn, Securities Administrator
State of Maine Office of Securities

CONSENT TO ENTRY OF ADMINISTRATIVE ORDER BY CSFB

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CSFB hereby acknowledges that it has been served with a copy of this Administrative Order, has read the foregoing Order, is aware of its right to a hearing and appeal in this matter, and has waived the same.

CSFB admits the jurisdiction of the Office of Securities, neither admits nor denies the Findings of Fact and Conclusions of Law contained in this Order, and consents to entry of this Order by the Securities Administrator as settlement of the issues contained in this Order.

CSFB states that no promise of any kind or nature whatsoever was made to it to induce it to enter into this Order and that it has entered into this Order voluntarily.

Gary G. Lynch represents that he/she is Vice Chairperson of CSFB and that, as such, has been authorized by CSFB to enter into this Order for and on behalf of CSFB.

Dated this 4th day of September, 2003.

Credit Suisse First Boston LLC

By: s/Gary G. Lynch

Title: Vice Chairman

SUBSCRIBED AND SWORN TO before me this ____ day of _____, 2003.

Notary Public

My Commission expires:
