



STATE OF MAINE  
DEPARTMENT OF PROFESSIONAL  
& FINANCIAL REGULATION  
OFFICE OF PROFESSIONAL AND OCCUPATIONAL REGULATION



Janet T. Mills  
Governor

Penny Vaillancourt  
Director

Joan F. Cohen  
Commissioner

**DRAFT STRATEGIC PLAN AND FIVE-YEAR ROAD MAP FOR THE  
OFFICE OF PROFESSIONAL AND OCCUPATIONAL REGULATION (OPOR)**

**INFORMATIONAL SESSION**

**March 18, 2026**

**Location:**

*Physical Location:* Central Conference Room at the Department of Professional and Financial Regulation, Gardiner Annex, 76 Northern Avenue, Gardiner, ME

**Time:** 5:00 – 6:30 p.m.

**Public Access:**

The public may attend in person at the physical located listed above or virtually by clicking on the link below to register via the Zoom platform:

[https://us06web.zoom.us/webinar/register/WN\\_xmDe\\_aWlQ2Ofdx-rSj69Hg#/registration](https://us06web.zoom.us/webinar/register/WN_xmDe_aWlQ2Ofdx-rSj69Hg#/registration)

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- 5:00 PM** Welcoming Remarks - Penny Vaillancourt, OPOR Director
- 5:10 – 6:25 PM** Overview of the Draft Strategic Plan and Five-Year Road Map – Veronica Meadows, Consultant
- 6:25 – 6:30 PM** Closing Remarks – Penny Vaillancourt, OPOR Director

The purpose of this meeting is to present an overview of OPOR's draft plan and will not require formal action taken by either the Director or by those in attendance. There will not be a Q&A component to this session, however questions related to the draft plan can be emailed directly to [penny.vaillancourt@maine.gov](mailto:penny.vaillancourt@maine.gov)

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