

Tier II Transit Asset Management Plan

State of Maine Group Plan for Rural Transit Providers

Effective October 1, 2018 (Revised October 1, 2022)

Final

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INTRODUCTION

In 2016, the Federal Transit Administration (FTA) published a rule, 49 CFR Part 625, to require public transit providers that receive Federal transit assistance to undertake certain transit asset management activities. Transit asset management is the strategic and systematic practice of procuring, operating, inspecting, maintaining, rehabilitating, and replacing transit capital assets to manage their performance, risks, and costs over their life cycles, for the purpose of providing safe, cost-effective, and reliable public transportation. Asset management is a cornerstone of effective performance management. By leveraging data to improve investment decision-making, asset management improves reliability, safety, cost management, and customer service.

BACKGROUND

Maintaining transit assets, such as rolling stock, infrastructure, equipment, and facilities, in a state of good repair is essential to maintaining safety, ensuring system reliability, and reducing long-term maintenance costs. In its 2010 National State of Good Repair Assessment, FTA found that more than 25% of rail transit assets and 40% of bus assets were in marginal or poor condition. There is an estimated backlog of \$50–\$80 billion in deferred maintenance and replacement needs—a backlog that continues to grow. Transit agency customers, policymakers, and public agencies hold agency management accountable for performance and increasingly expect more business-like management practices. The magnitude of these capital needs, performance expectations, and increased accountability requires agency managers and accountable executives to become better asset managers.

In 2012, Congress passed the Moving Ahead for Progress in the 21st Century Act (MAP-21) that required the establishment of a National Transit Asset Management (TAM) System that would include a definition of "state of good repair;" requirements that recipients and subrecipients of Federal transit funding develop transit asset management plans; state of good repair performance measure and reporting requirements; and annual reporting requirements. This rule was continued under the Bipartisan Infrastructure Law, without change, signed into law by President Biden in 2021.

To ensure compliance with the requirements of MAP-21, FTA published a final rule on TAM planning requirements on July 26, 2016. The final rule included a transit-specific asset management framework for managing assets individually and as a portfolio of assets that comprise an integrated system. Within that framework, FTA has identified three potential roles in transit asset management planning:

Tier I Provider is a recipient that owns, operates, or manages either (1) one hundred and one (101) or more vehicles in revenue service during peak regular service across all fixed route modes or in any one non-fixed route mode, or (2) rail transit. Tier I providers must develop their own, individual TAM plan.

Tier II Provider is a recipient that owns, operates, or manages (1) one hundred (100) or fewer vehicles in revenue service during peak regular service across all non-rail fixed route modes or in any one non-fixed route mode, (2) a subrecipient under the 5311 Rural Area

Formula Program, (3) or any American Indian tribe. Tier II providers can develop their own individual TAM plan or can be included in a group plan developed by a sponsor agency. **Sponsor Agency** is a state, a designated recipient, or a direct recipient that develops a group TAM for at least one Tier II provider.

Asset management processes are ongoing and involve evaluating and managing the relationships between costs, risks, and performance over the asset's lifecycle. The transit asset management framework has three categories of business processes:

- ♦ Asset Management Vision and Direction agency-wide processes that establish the organization-wide asset management policy and strategy and drive resource allocation.
- ◆ Lifecycle Management the processes involved in the lifecycle management of individual asset classes; these include managing the data (inventory), monitoring the assets' condition and performance, and developing lifecycle management plans.
- Cross-Asset Planning and Management agency-wide processes that consider information from all asset classes to support the capital programming and operations and maintenance budgeting process.

The fundamental concepts of asset management are straightforward; however, implementing the changes necessary to become a mature asset management organization requires careful planning and execution. In recognition of the potential administrative and planning burden facing small participating organizations, FTA established new guidelines and planning requirements for State Departments of Transportation.

Specifically, §625.27 requires that states, acting as sponsors, develop a group TAM plan for all subrecipients under the Rural Area Formula Program (Section 5311), including American Indian tribes. The sponsor is responsible for setting unified targets for the plan participants and sharing that information with Metropolitan Planning Organizations (MPOs) that house their participating providers.

The Maine group plan will include all Tier II provider subrecipients, except those subrecipients that also are direct recipients under the Urbanized Area Formula Program authorized under 49 U.S.C. 5307. Tier II providers may only participate in one group plan and must provide written notification to Maine Department of Transportation (MaineDOT) if they choose to opt-out and develop their own plan. Participants must also provide MaineDOT with any information necessary and relevant to completing the original plan and any future revisions.

TRANSIT ASSET MANAGEMENT PLAN REQUIREMENTS

MaineDOT has developed this Maine Statewide Tier II Transit Asset Management Plan in accordance with the guidelines established by the FTA. Specifically, §625.25 requires that all TAM plans must include:

• An inventory of the number and type of capital assets (see Appendices). The inventory must include all capital assets that the provider owns, except equipment with an acquisition

value under \$50,000 that is not a service vehicle. The inventory also must include third-party owned or jointly procured exclusive-use maintenance facilities, passenger station facilities, administrative facilities, rolling stock, and guideway infrastructure used by a provider in the provision of public transportation. The asset inventory must be organized at a level of detail commensurate with the level of detail in the provider's program of capital projects.

- A condition assessment of those inventoried assets for which a provider has direct capital responsibility (see Appendices). A condition assessment must generate information in a level of detail sufficient to monitor and predict the performance of the assets and to inform the investment prioritization.
- A description of analytical processes or decision-support tools used to estimate capital investment needs over time.
- ♦ A project-based prioritization of investments.

In addition to required elements noted above, group plan sponsors, such as Maine, must ensure the following:

- The plan development is coordinated with each Tier II provider's Accountable Executive.
- ♦ The completed group plan is made available to all participants in an easily accessible format.

DEFINITIONS

Accountable Executive - A single, identifiable person who has ultimate responsibility for carrying out the safety management system of a public transportation agency; responsibility for carrying out transit asset management practices; and control or direction over the human and capital resources needed to develop and maintain both the agency's public transportation agency safety plan, in accordance with 49 U.S.C. 5329(d), and the agency's transit asset management plan in accordance with 49 U.S.C. 5326.

Asset category - A grouping of asset classes, including a grouping of equipment, rolling stock, infrastructure, and facilities. See Appendix 1.

Asset class - A subgroup of capital assets within an asset category. For example, buses, trolleys, and cutaway vans are all asset classes within the rolling stock asset category. See Appendix 1 to this part.

Asset inventory - A register of capital assets and information about those assets.

Capital asset - A unit of rolling stock, a facility, a unit of equipment, or an element of infrastructure used for providing public transportation.

Decision support tool - An analytic process or methodology:

- (1) To help prioritize projects to improve and maintain the state of good repair of capital assets within a public transportation system, based on available condition data and objective criteria; or
- (2) To assess financial needs for asset investments over time.

Direct recipient - An entity that receives Federal financial assistance directly from the Federal Transit Administration (FTA).

Equipment - An article of nonexpendable, tangible property having a useful life of at least one year.

Exclusive-use maintenance facility - A maintenance facility that is not commercial and either owned by a transit provider or used for servicing their vehicles.

Facility - A building or structure that is used in providing public transportation.

FTA - The Federal Transit Administration.

Full level of performance - The objective standard established by FTA for determining whether a capital asset is in a state of good repair.

Group TAM plan - A single Transit Asset Management (TAM) plan that is developed by a sponsor on behalf of at least one Tier II provider.

Horizon period - The fixed period of time within which a transit provider will evaluate the performance of its TAM plan.

Implementation strategy - A transit provider's approach to carrying out TAM practices, including establishing a schedule, accountabilities, tasks, dependencies, and roles and responsibilities.

Infrastructure - The underlying framework or structures that support a public transportation system.

Investment prioritization - A transit provider's ranking of capital projects or programs to achieve or maintain a state of good repair. An investment prioritization is based on financial resources from all sources that a transit provider reasonably anticipates will be available over the TAM plan horizon period.

Key asset management activities - A list of activities that a transit provider determines are critical to achieving its TAM goals.

Life-cycle cost - The cost of managing an asset over its whole life.

MaineDOT – The Maine Department of Transportation.

Participant – A Tier II provider that participates in a group TAM plan.

Performance Measure - An expression based on a quantifiable indicator of performance or condition that is used to establish targets and to assess progress toward meeting the established targets (*e.g.*, a measure for on-time performance is the percent of trains that arrive on time, and a corresponding quantifiable indicator of performance or condition is an arithmetic difference between scheduled and actual arrival time for each train).

Performance target - A quantifiable level of performance or condition, expressed as a value for the measure, to be achieved within a time period required by FTA.

Public transportation system - The entirety of a transit provider's operations, including the services provided through contractors.

Public transportation agency safety plan - A transit provider's documented comprehensive agency safety plan that is required by 49 U.S.C. 5329.

Recipient - An entity that receives Federal financial assistance under 49 U.S.C. Chapter 53, either directly from FTA or as a subrecipient.

Rolling stock - A revenue vehicle used in providing public transportation, including vehicles used for carrying passengers on fare-free services.

Service vehicle - A unit of equipment used primarily to support maintenance and repair work for a public transportation system or to deliver materials, equipment, or tools.

Sponsor - A state, a designated recipient, or a direct recipient that develops a group TAM for at least one Tier II provider.

State of good repair (SGR) - The condition in which a capital asset is able to operate at a full level of performance.

Subrecipient - An entity that receives Federal transit grant funds indirectly through a state or direct recipient.

TERM scale - The five category rating system used in FTA's Transit Economic Requirements Model (TERM) to describe the condition of an asset: 5.0—Excellent, 4.0—Good; 3.0—Adequate, 2.0—Marginal, and 1.0—Poor.

Tier I provider - A recipient that owns, operates, or manages either (1) one hundred and one or more vehicles in revenue service during peak regular service across all fixed route modes or in any one non-fixed route mode, or (2) rail transit.

Tier II provider - A recipient that owns, operates, or manages (1) one hundred or fewer vehicles in revenue service during peak regular service across all non-rail fixed route modes or in any

one non-fixed route mode, (2) a subrecipient under the 5311 Rural Area Formula Program, (3) or any American Indian tribe.

Transit asset management (TAM) - The strategic and systematic practice of procuring, operating, inspecting, maintaining, rehabilitating, and replacing transit capital assets to manage their performance, risks, and costs over their life cycles, for the purpose of providing safe, cost-effective, and reliable public transportation.

Transit asset management (TAM) plan - A plan that includes an inventory of capital assets, a condition assessment of inventoried assets, a decision support tool, and a prioritization of investments.

Transit asset management (TAM) policy - A transit provider's documented commitment to achieving and maintaining a state of good repair for all its capital assets. The TAM policy defines the transit provider's TAM objectives and defines and assigns roles and responsibilities for meeting those objectives.

Transit asset management (TAM) strategy - The approach a transit provider takes to carry out its policy for TAM, including its objectives and performance targets.

Transit asset management system - A strategic and systematic process of operating, maintaining, and improving public transportation capital assets effectively, throughout the life cycles of those assets.

Transit provider (provider) - A recipient or subrecipient of Federal financial assistance under 49 U.S.C. Chapter 53 that owns, operates, or manages capital assets used in providing public transportation.

Useful life - Either the expected life cycle of a capital asset or the acceptable period of use in service determined by FTA.

Useful life benchmark (ULB) - The expected life cycle or the acceptable period of use in service for a capital asset, as determined by a transit provider, or the default benchmark provided by FTA.

MaineDOT Transit Asset Management Plan

TAM PLAN INCLUSION

MaineDOT is a direct recipient of FTA 5310 and 5311 funds and oversees 13 Tier II transit systems as defined by the Federal Transit Administration (FTA) who own, operate or manage public transportation capital assets used in the provision of public transportation. Each system was invited to training sessions in September 2017 and July 2018 as part of the State's education and outreach process and has requested to participate in the MaineDOT Plan to ensure compliance with FTA 49 CFR Part 625.

There are five tribal governments operating within the State. Of these, the Houlton Band of Maliseets is the only recipient of FTA funds and has elected to prepare its own TAM Plan.

ASSET INVENTORY

Transit assets included within this plan may be considered in two overall classifications: (1) facilities and (2) rolling stock and equipment. These are then further delineated by whether they are in service to land- or water-based transit operations. Within land-based rolling stock, there are further sub-classifications that are used for comparing and prioritizing investment among like asset types.

Facilities

Transit facilities included in this Plan include buildings, parking lots, piers, transfer bridges and related ferry service support equipment (such as hoists). Facility data are relatively static and included in asset inventories held by the facility owner. Data were collected as required for inclusion in this Plan from participating providers. As facilities are added, deleted or substantially changed, they will be reported to the MaineDOT Transit Asset Manager. An annual reminder will be sent out to all participating providers along with the appropriate Facility Assessment Tool(s) to be used for inspections and condition assessments (see Table 8, 9 and 10).

Water-Based Rolling Stock

Ferries have a relatively long useful life and are few compared with land-based transit rolling stock. The Maine State and Isle au Haut Ferry Services manage their respective fleet data and will keep the MaineDOT Transit Asset Manager updated on an annual basis.

Land-Based Rolling Stock and Equipment

The vast majority of inventory intensively managed within this Plan are transit vans and buses owned by MaineDOT subrecipients. MaineDOT requires grant subrecipients to submit rolling stock data for TAM/Program Management purposes once a year for buses and vans. MaineDOT uses a Microsoft Access Database designed specifically to track and account for transit rolling stock and uses a Public Transit Management System (PTMS) Form to collect asset management data. An example of the PTMS Form is listed below in Table 4.

A full listing of all 2021 assets is located in Appendices 1 and 2.

Rolling Stock and Equipment Classifications

MaineDOT procures vehicle types to meet the identified need for the vehicle, service geography, and ability to maintain the vehicle. Vehicle categories range from Van to Ferry Boat. Each vehicle category is designated with a minimal useful life taken from FTA Circular 5010.1E. Below, Table 1 shows the criteria used by MaineDOT to classify Rolling Stock and Non-Revenue Vehicle Equipment applying Useful Life and Useful Mileage performance measures.

Table 1 Rolling Stock Classifications

Vehicle Class	Description	Minimum Useful Life	Minimum Useful Miles
V	Van	4	100000
LDB	Light Duty Bus	5	150000
SMDB	Small Medium Duty Bus	7	200000
MHDB	Medium Heavy Duty Bus	10	350000
SHDB	Standard Heavy Duty Bus	12	500000

Vehicle Class	Description	Minimum Useful Life	Minimum Useful Miles
NRV	Auto	4	100000
NRV	Service Vehicle	4	200000

Vehicle Class	Description	Minimum Useful Life
F	Ferry - MSFS	30
F	Ferry - Isle au Haut	50
RB	Rescue Boat	20

The systems listed in Table 2 vary from demand response, flex route, ferry, and intercity feeder service modes. The Maine State Ferry Service (MSFS) is owned and managed by MaineDOT. The 12 other participating systems are sub-recipients of FTA 5311 funds and include all MaineDOT FTA 5310 sub-recipients. In addition, MaineDOT owns docking assets used by the Casco Bay Island Transit District (CBITD), which is a direct recipient of FTA funds. The State-owned assets are included in this Plan; all other CBITD assets are included in a separate Plan. A detailed listing of all capital assets included in this plan is located in Appendix 1.

Table 2 Rolling Stock and Non-Revenue Vehicles by Provider

Table 2 Rolling Stock and Non-Revenue Vehicles by Provider

	ROLLING STOCK											
Provider /Vehicle Type	V	LDB	SMDB	MHDB	SHDB	FERRY	Total					
ARTS	6	5	10	0	0	0	21					
BATH	0	3	0	0	0	0	3					
DCP	14	9	4	0	0	0	27					
DTI	6	0	35	25	2	0	68					
KVCAP	22	18	7	0	0	0	47					
PENQUIS	23	3	0	0	0	0	26					
RTP	10	14	2	0	0	0	26					
WCAP	22	8	0	0	0	0	30					
WEST'S	1	2	4	0	0	0	7					
WMTS	7	31	3	5	0	0	46					
YCCAC	3	16	13	0	0	0	32					
ISLE AU HAUT	0	0	0	0	0	2	2					
MSFS	0	0	0	0	0	7	7					
TOTAL	114	109	78	30	2	9	342					

EQUIPMENT - NON-REVENUE VEHICLES										
Provider /Vehicle Type	AUTO	SERVICE VEHICLE	Rescue Boats	TOTAL						
ARTS	0	1	0	1						
DTI	2	0	0	2						
WMTS	0	2	0	2						
MSFS	0	0	6	6						
TOTAL	2	3	6	11						

Facility Classifications

MaineDOT owns a number of buildings, parking lots, piers, docks, transfer bridges, hoists and associated equipment used to support public transportation services. Other than the Maine State Ferry Service, which is owned and operated by MaineDOT, all other transit services are provided by FTA Section 5311 subrecipients, direct recipients, or private sector providers. In several cases, facilities are leased to transit providers. In addition, facilities are varied and require oversight by people with specialized expertise. Thus, the responsibility for asset management, particularly maintenance, is distributed in many cases among multiple parties. Facilities owned

by MaineDOT are managed by the MaineDOT Bureau of Maintenance and Operations. Transit facilities owned by FTA Section 5311 subrecipients are managed entirely by the subrecipients who, as participants in this Plan, transmit their condition assessments to MaineDOT's Transit Asset Manager in the Bureau of Planning.

Table 3 outlines maintenance procedures and assigned responsibility for assets by type, ownership and operator. A brief description of the facilities managed by subrecipients follows.

Table 3 Facility Maintenance Procedures by Asset Type and Responsible Party

Facility Type	Owner	Onereter	Maintenance	Responsibility	Process Notes
racility Type	Owner	Operator	Lead	Assist	Process Notes
		Maine State Ferry Service (MaineDOT)	M&O Multimodal Transportation Operations Managers	MSFS Staff MSFS contracts for winter maintenance	MaineDOT performs biennial facility inspections
Building (e.g. passenger terminal, garage, administrative office)	MaineDOT	Subrecipient transit provider	Specified in lease on case- by-case basis	MaineDOT M&O Region Office does biennial inspection and addresses minor capital repairs from annual budget	Beginning in 2019, a joint biennial walk-thru of each facility will be scheduled in the April – July timeframe with report compiled by Region staff and shared with provider and Transit Asset Manager
	Subrecipient transit provider	Subrecipient transit provider	Subrecipient transit provider	N/A	A biennial condition assessment will be submitted to the Transit Asset Manager
	MaineDOT	Maine State Ferry Service (MaineDOT)	Region office	MSFS Staff watch on daily basis	MaineDOT performs biennial inspections
Parking Lot	MaineDOT	Subrecipient transit provider	Specified in lease on case-by-case basis		Review parking lot condition as part of biennial joint building inspection
	Subrecipient transit provider	Subrecipient transit provider	Subrecipient transit provider	N/A	
Ferry Transfer Bridge (including integral equipment e.g. hoists)	MaineDOT	Maine State Ferry Service (MaineDOT)	Region bridge maintenance staff	MSFS operators observe daily	Monthly, quarterly, semi-annual and annual maintenance services performed; Biennial inspections performed by MaineDOT to ID needs.

	Subrecipient transit provider	Subrecipient transit provider	Subrecipient transit provider	N/A	A biennial condition assessment will be submitted to the Transit Asset Manager
	MaineDOT	Maine State Ferry Service (MaineDOT)	MSFS issues contract for annual evaluation ??	Contractor performs underwater assessment	Biennial inspections performed by MaineDOT to ID needs
Wharves, piers and docking facilities		Casco Bay Islands		Informed by Casco Bay Island Transit District staff	Joint Annual inspection performed on MaineDOT owned assets.
	Subrecipient transit provider	Subrecipient transit provider	Subrecipient transit provider	N/A	A biennial condition assessment will be submitted to the Transit Asset Manager

MaineDOT-Owned Facilities under Lease to Subrecipients

The Aroostook Regional Transportation System leases its maintenance and administrative building from the MaineDOT. The Executive Director is responsible for implementing the System's written facility maintenance plan. The Mechanic performs inspections with Management to assure plan is followed. Problems are addressed once they are found during an inspection. Inspection checklists are used based on a daily, monthly, semi-annual, annual, or 5-year basis.

MaineDOT owns and leases the maintenance and administrative facility known as Acadia Gateway Center to Downeast Transportation, Inc. (DTI). MaineDOT is responsible for the major repairs and DTI is responsible for the minor repairs as outlined in the lease agreement.

Subrecipient-Owned and Operated Facilities

Using private funds, Western Maine Transportation Services, Inc. (WMTS) built a maintenance and administrative facility in 2006, and is in the process of being renovated using Federal Funds. The facility presently maintains and supports rural and urban operations and provides additional parking for Concord Coach as needed. The General Manager is responsible for implementation of the written facility maintenance plan; presently the plan consists of completing and maintaining monthly checklists of the facility and grounds and the facility systems. The Maintenance Supervisor oversees the performance of inspections done by maintenance staff to assure plan is followed. Problems are addressed once they are found during an inspection. Inspection checklists are used based on a monthly, semi-annual, or annual basis.

Regional Transportation Program finalized construction of its new administration and maintenance buildings in 2022. The facility was completed using a combination of FTA funds, USDA funds and RTP local funds. The facility maintenance plan is in the process of being completed; presently the proposed plan consists of completing and maintaining monthly checklists of the facility, grounds and the facility systems. The Executive Director will be responsible for implementation of the plan. The Manager of Transit Operations oversees the performance of

inspections done by maintenance staff to assure the plan is followed. Problems are addressed once they are found during an inspection. Inspection checklists are used based on a monthly, semiannual, or annual basis.

West's Transportation used private funds to build its administrative building in 1985. The Manager is responsible for implementing its written facility maintenance plan. Inspection checklists are used based on a bi-weekly, monthly, semi-annual and annual basis. Problems are addressed once found during inspection.

Isle Au Haut's Facilities Committee is responsible for a long-term plan recommending repairs and improvements for its assets. Repairs, in particular, are categorized either as needed for immediate safety and performance, for routine maintenance, and for desirable upgrades. Routine maintenance is part of the normal budgeting process. Items needed immediately for safety and performance are normally handled directly by management with notification to the Board. Longer term upgrades are subject to Board oversight.

Risk Management

All assets which are owned by MaineDOT are insured with the State Office of Risk Management.

DATA COLLECTION

Data are reported to the Transit Asset Manager annually using the forms displayed in Tables 4, 5, and 6.

Table 4 MaineDOT Rolling Stock and Non-Revenue Vehicle Information Request Form (PTMS)

1	2	3	4	5	6	7	8	9	10	11	12	
VIN	Fleet # and Status*	Vehicle Type **	Make, Model	Year	Fuel Type	Fuel Use – 12 months	Mileage	12-month Mileage	Repair Cost - 12 months	Repair frequency - 12 months***	appearance -	Vehicle appearance exterior
13					14					15	16	17
ADA Accessibili ty:	Equipped/ Working	Tie Down	Announce ment System	Signage and Stops	Passenger Amenities	Air Conditioni ng	Working Heater	Tinted Windows	Padded Seats	Type of fare collection system	Date of Inspection	Inspector's Name:
* A (Activ	e); I (Inactive)	; SP (Spare);	D (Disposed)	; Sold (Sold)				-				

^{**} SHDB (Standard Heavy Duty Bus); MHDB (Medium Heavy Duty Bus); SMDB (Small Medium Duty Bus); LDB (Light Duty Bus); V (Van).

^{***} Repair Frequency: (1) - Routine Preventive Maintenance; (2) Minor Repairs (vehicle not taken out of service); (3) Major Repairs

Table 5 MaineDOT Facility Information Request Form

Mainte	aintenance and Administration Facility (A-10)																	
		Mark "X"																
		if line																
		item is					Primary	Administrative										
		section					Mode	and	Year Built or			Transit Agency	Estimated			NOT	Date of	
	Facility	of larger	Street			Zip	Served at	Maintenance	Reconstructed	Year	Square	Capital	Useful Life	Condition	AVG	SGR	Condition	
NTD ID	Name	facility	Address	City	State	Code	Facility	Facility Type	(as new)	Rehabilitated	Feet	Responsibility	Scale	Assessment	SGR	(<=3)	Assessment	Notes
								•										

Table 6 MaineDOT Ferry Vessel Information Request Form

ı	MaineDOT Ferry Vessel Information Request Form													
				ASSET			IN	LAST						
		ASSET	ASSET	NAME/	MAKE/		SERVICE	REPOWER	USEFUL	ORIGINAL	REPLACEMENT			
	SYSTEM	CATEGORY	CLASS	LOCATION	MODEL	ID NO.	YEAR	/REHAB	LIFE	COST	COST			

CONDITION ASSESSMENTS

Land-Based Transit Systems

Rolling Stock and Equipment

Rolling stock assessments are based on the following premise in Table 4 and are conducted by transit management or operations supervisors using a scale of 1 to 5. To conduct a proper vehicle assessment, the inspector is required to not only assess the physical vehicle, but also review the maintenance file. The reviewer will identify preventive maintenance inspections as well as maintenance repairs classified as minor or major repairs. Major repairs include substantial work to engine, transmission, and rear end. Minor repairs might include brakes, alignment, minor lift repairs, and other lower cost repairs not associated with preventive maintenance.

Appearance is also taken into consideration when assessing the vehicle condition. As part of the Public Transportation Management System (PTMS), exterior and interior condition is reported by providers annually. The appearance condition is converted into a score of 1-5 and averaged with the score derived from Table 7 to give an average condition assessment score.

Equipment assessments are completed by the subrecipient using the same premise as the rolling stock assessment. This requires transit systems to maintain proper records of each piece of equipment used in the support of public transit service. Only equipment with an acquisition value greater than \$50,000 must be included in TAM data. The exception is non-revenue service vehicles where value is not a factor. Examples of equipment include non-revenue vehicles, non-

permanent facility equipment—moveable bus wash system, portable lift systems, tire changing stations, digital bus arrival boards, and other major equipment components not part of the facility.

Table 7 Rolling Stock Condition Scale

Rolling Stock Condition Ranking

- 5 Excellent brand new no major problems exist only routine maintenance
- **4 Good** elements are in good working order requiring only nominal or infrequent minor repairs (greater than six months between repairs)
- **3- Fair** requires frequent minor repairs (less than six months between repairs) or frequent major repairs (more than six months between major repairs)
- 2- Poor requires frequent major repairs (less than 6 months between major repairs)
- 1 Bad in poor condition that continued use presents potential problems

Facilities

As mentioned in the beginning of this section, all facility assessments are conducted by MaineDOT staff, its subrecipients or its sub-contractors, using a modified Transit Economic Recovery Model (TERM) assessment form developed by MaineDOT. The form includes 10 areas of concentration with sub-sections for each area. Sub-sections are rated separately (e.g. a roof may need replacement but the rest of a building is sound) and then averaged to produce a composite score for the entire facility. The rating system uses a 1-5 rating scale as required by FTA. Facility assessments will be conducted every other year unless MaineDOT has reason to conduct the assessments more often. Specialized ferry support facilities such as transfer bridges, piers and docks have their own assessment forms. The assessment tools are shown in Table 9 and 10.

All facility assessments will be documented and entered in a data table to also include useful life data on each facility. Currently, MaineDOT uses the standard 40-year useful life for its facilities. Subrecipients are required to report data for facilities where they have capital responsibility. Facility types include any building or structure used in providing public transportation, including passenger stations, operations, maintenance, ferry amenities (such as parking lots, piers, docks, transfer bridges and hoists) and administrative facilities.

Capital responsibility is defined as the following:

Direct capital responsibility	No direct capital responsibility
Plan member owns the asset.	Plan member does not own the asset AND is not responsible for replacing, overhauling, refurbishing, or conducting major repairs on that asset, or the costs of those activities are not itemized as a capital line item in member's budget.
Plan member jointly own the asset with another entity.	
Plan member is responsible for replacing, overhauling, refurbishing, or conducting major repairs on that asset, or the costs of those activities are itemized as a capital line item in member's budget.	

For Maintenance and Administrative facilities:

- Any maintenance or administration facility under 100 square-ft. does not need to be included (e.g. security guard shack, stand-alone restroom, storage shelter in which no work is performed).
- If transit vehicles are the only vehicles that the maintenance facility services, then it is considered an "exclusive use" facility and thus must be inventoried in the provider's TAM plan.
- ♦ If the administrative office is in a building that has only incidental transit use (e.g. city hall), then it is not required to be included.

For Passenger and Parking facilities:

- ♦ All passenger facilities must be inventoried in the TAM plan and reported to the National Transit Databases (NTD) regardless of ownership.
- ◆ TAM Plan must inventory all parking facilities for which there is direct capital responsibility, and that are immediately adjacent to a passenger facility (e.g. a park-and-ride lot or a garage).

Table 8 MaineDOT Facility Condition Assessment Tool

This table is to be used for completion of the facility assessment. It includes 10 inspection areas requiring ratings (see Table 11) for each subcategory. The score will automatically calculate the State of Good Repair (SGR) score for the facility based on weighted averages of each inspection area.

Maintenance and Administrative Facility Condition Assessment	SCORE	Assessor
Inspection Area		Intls.
Substructure		
Foundations: Walls, columns, pilings other structural components		
Basement: Materials, insulation, slab, floor underpinnings		
Shell		
Superstructure/structural frame: columns, pillars, walls		
Roof: Roof surface, gutters, eaves, skylights, chimney surrounds		
Exterior: Windows, doors, and all finishes (paint, masonry)		
Shell appurtenances: Balconies, fire escapes, gutters, downspouts		
Interiors		
Partitions: Walls, interior doors, fittings such as signage		
Stairs: Interior stairs and landings		
Finishes: Materials used on walls, floors and ceilings		
This component covers all interior spaces, regardless of use		
Conveyance (Elevators and Escalators)		
Elevators		
Escalators		
Lifts: any other such fixed apparatuses for the movement of goods or people		
Plumbing		
Fixtures		
Water distribution		
Sanitary Waste		
Rain water drainage		
HVAC (Heating, ventilation, and air conditioning)		
Energy supply		
Heat Generation and distribution systems		
Cooling generation and distribution systems		
Testing, balancing, controls and instrumentation		
Chimneys and vents		
Fire Protection		
Sprinklers		
Standpipes		
Hydrants and other fire protection specialties		
Electrical		
Electrical service and distribution		
Lighting & branch wiring (interior and exterior)		
Communications and security		
Other electrical system-related pieces such as lighting protection, generators, and		
emergency lighting		
Equipment/Fare Collection		
service equipment		
For clarity, includes items valued above \$10,000 and related to facility function		
Site		
Roadways/driveways and associated signage, markings and equipment		
Parking lots and associated signage, markings and equipment		
Pedestrian areas and associated signage, markings, and equipment		
Site development such as fences, walls, and miscellaneous structures		
Site Utilities		
Overall Assessment Score	#DIV/0!	

Water-Based Transit Systems

Ferry service providers comply with U.S. Coast Guard in their inspection and condition requirements for vessels.

Tables 9 and 10 represent the assessment forms that will be used for water-based transit facilities.

Table 9 MaineDOT Condition Assessment Tool - Ferry Infrastructure

	Ferr	y Pier Condition As	sessment	Form 20	18	
Location						
Date						
Discipline	System	Component	Priority	Rating 1-5	Insp. Intls.	Date of Insp
Piers	Structural	Deck	A	g	F	- 1110 от 1110 р
Piers	Structural	Deck Surface	C			
Piers	Structural	Firewalls	С			
Piers	Structural	Pile Caps	A			
Piers	Structural	Piles and Bracing	A			
Discipline	e Sub Total					
Piers	Fender	Buffer	В			
Piers	Fender	Facing	В			
Piers	Fender	Piles and Bracing	В			
Piers	Fender	Wales and Chocks	В			
Piers	Fender	Piles	В			
Discipline	e Sub Total	•				
Bulkheads	Structural	Relieving platform top	A			
Bulkheads	Structural	Rip rap	A			
Bulkheads	Structural	Sheet piles	С			
Bulkheads	Structural	Wales	A			
Bulkheads	Structural	Coping	A			
Bulkheads	Structural	Facing	С			
Bulkheads	Structural	Gravity wall	C			
Bulkheads	Structural	Pile supported wall	A			
Bulkheads	Structural	Piles and Bracing	A			
Discipline	e Sub Total					
Bulkheads	Backfill	Surface	A			
Bulkheads	Backfill	Fill	В			
Discipline	e Sub Total	·				
Bulkheads	Fender	Wales and Chocks	В			
Bulkheads	Fender	Buffer	В			
Bulkheads	Fender	Facing	В			
Bulkheads	Fender	Piles	В			
Discipline	e Sub Total					
	To	tal		#DIV/0!		

Table 10 MaineDOT Condition Assessment Tool - Ferry Transfer Bridges

	Ferry Termi	nal Transf	er Bridge Inspec	tion Shee	<u>t</u>
Location					
<u>Date</u>					Assesso
Only cor	nplete blank	cells - do	not fill colored	cells	Intls.
Approach	(L	and and V	Vater)	Score	
Na	avigation Ligh	nts			
	Search Lights	5			
	Street Lights				
Pav	ement condi				
Guard Rail					
Bridge Ho	ist Machine	ry			
	Right Angle				
	Planetary R	educers			
	Parallel Sha		rs		
	Hoist Drum				
	Wire Rope	and Defle	ctor Sheaves		
	Electric Mot	tors			
	Disc Brakes				
Bridge Co	unterweight	System			
	Bearings	-			
	Turnbuckle				
	Guide Rails				
	Guide Brack	ets			
	Counterwe	ight Box			
Apron Ho	ist Machiner	v			
•	Pedestal Re	•			
	Right Angle	Reducer			
			ctor Sheaves		
	Disc Brakes				
	Electric Mot	tor			
	Miscellaneo	ous			
		Apron Hir	nge		
		Articulatii	ng Hinge		
		Apron Piv	ot		
		Sliding Pla	ate		
		Disconnet	t Coupling		
Apron Co	unterweight	System			
	Swivel and	-	ock		
	Guide Rails				
	Guide Brack	ets			
	Counterwe	ight Box			
	(Overall Ass	sessment Score		#REF!

Condition Rating Scales for all Facility Assessments

Each Facility Assessment Form includes the following two charts. The below Condition Assessment Rating Scale is used to reference the description for scores of 1-5. This scale is taken from FTA's Transit Economic Requirements Model (TERM) scale, used primarily for land and water-based facilities.

Table 11 Facility Condition Assessment Rating Scale and Assessor Information

	Condition Assessment Rating Scale				
Rating	Condition	Description			
4.8-5.0	Excellent	No visible defects, new or near new condition, may still bunder warranty if applicable			
4.0-4.7	Good	defective or deteriorated component(s), but is overall functional			
3.0-3.9	Adequate	Moderately deteriorated or defective components; but has not exceeded useful life			
2.0-2.9	Marginal	Defective or deteriorated component(s) in need or replacement; exceeded useful life			
1.0-1.9	Poor	Critically damaged component(s) or in need of immediate repair; well past useful life			

The form is to be completed to include the individual(s) who assess each component of the Facility Assessment form. A column on the form requires initials of the person completing that section of the assessment along with date, full name, and title.

Date	Transit System Assessor	Title

Table 12 Condition Rating Scale for Ferry Vessels

ASSET	Asset Age	Asset Condition	Asset Performance	Level of Maintenance
RATING SCORE	(Percent of useful life remaining)			(Level of Preventative and Corrective Maintenance)
5 Excellent	Asset new or nearly new 75% - 100%	Asset new or like new, no visible defects	Asset meets or exceeds all performance and reliability metrics, industry standards	No unfunded or deferred maintenance activities
4 Good	Asset nearing or at its midlife point 50% - 75%	Asset showing minimal signs of wear; some slight defects or deterioration	Asset general meets performance and reliability metrics, industry standards	Corrective maintenance increasing, no skipped preventive or corrective maintenance
3 Adequate	Asset has passed its midlife point 25% - 50%	Some moderately defective or deteriorated components; expected maintenance needs	Occasional performance and reliability issues; may be substandard in some areas	More frequent corrective maintenance required and some minor component failures
2 Marginal	Asset nearing or at end of its useful life 0% - 25%	Increasing numbers of defects; deteriorating components; growing maintenance needs	Performance and reliability problems becoming more frequent; substandard elements	Frequent corrective maintenance activities; major components needing replacement or rehab
1 Poor	Asset passed its useful life	Asset in need of replacement or restoration; may have critically damaged components	Frequent performance and reliability problems; does not meet industry standards	Major Component failures or does not pass Coast Guard Certification
0		Asset Non-Ope	erable or Unsafe	

DECISION SUPPORT TOOLS BY ASSET CLASS

Land Based Transit Systems

Rolling Stock and Non-Revenue Vehicles

In an effort to determine the State of Good Repair (SGR) that truly reflects the condition of the asset, MaineDOT uses a three-factor analysis to determine SGR for rolling stock and equipment (non-revenue vehicles). The factors include useful life, useful mileage and condition assessment. Each factor uses a 1-5 scale and uses the useful life and miles taken from Table 1 in the beginning of this plan. Taking an average of the three factors allows MaineDOT to identify

rolling stock or equipment that may not have met its useful life, but due to extremely high mileage or adverse operating conditions may not be fit for its intended purpose. Conversely, a vehicle exceeding its useful life may have low mileage and is in good condition and is fit for its intended purpose.

In consultation with our subrecipients, MaineDOT uses the three-factor analysis on each asset in Rolling Stock and Equipment resulting in an average which is then used in determining replacement priority. Repair costs and other relevant factors may be considered in determining priorities. The analysis is summarized by each sub-class and is listed below in Tables 13-18. Each sub-class is summarized.

Table 13 Fleet Summary VAN

Subrecipients have 114 vans and minivans (4 years or 100,000 miles) during the 2021 reporting period. Of these vans, there are 32 vans (or 28%) that have a state of good repair ranking of less than 2.0 using the three-factor condition assessment and are a priority to be replaced. (See Table 13).

Table 14 Fleet Summary LDB

Subrecipients have 109 light duty bus (5 years or 150,000 miles) during the 2021 reporting period. Of these cutaways, there are 5 cutaways (or 5%) that have a state of good repair ranking of less than 2.0 using the three-factor condition assessment and are a priority to be replaced. (See Table 14).

Table 15 Fleet Summary SMDB

Subrecipients have 78 small medium duty buses (7 years or 200,000 miles) during the 2021 reporting period. Of these buses, there are 22 buses (or 28%) that have a state of good repair ranking of less than 2.0 using the three-factor condition assessment and are a priority to be replaced. (See Table 15).

Table 16 Fleet Summary MHDB

Subrecipients have 30 medium heavy-duty buses (10 years or 350,000 miles) during the 2021 reporting period. Of these buses, there are no buses that have a state of good repair ranking of less than 2.0 using the three-factor condition assessment. Therefore, no data generated for this revision of the report.

Table 17 Fleet Summary SHDB

Subrecipients have 2 standard heavy-duty buses (12 years or 500,000 miles) during the 2021 reporting period. Of these buses, there are no buses that have a state of good repair ranking of less than 2.0 using the three-factor condition assessment. Therefore, no data generated for this revision of the report.

Table 18 - Equipment - Non-Revenue Vehicles (NRV)

Subrecipients have 5 non-revenue vehicles during the 2021 reporting period. Of these non-revenue vehicles, there are 2 of these vehicles (or 40%) have a state of good repair ranking of less than 2.0 using the three-factor condition assessment and are a priority to be replaced. (See Table 18).

WATER-BASED TRANSIT SYSTEMS

In an effort to determine the State of Good Repair (SGR) that truly reflects the condition of the asset, MaineDOT uses a two-factor analysis to determine SGR for rolling stock (ferries) and equipment (rescue boats). The factors include useful life and condition assessment. Each factor uses a 1-5 scale and uses the useful life taken from Table 1 in the beginning of this plan.

MaineDOT uses the two-factor analysis on each asset in Rolling Stock and Equipment resulting in an average which is then used in determining replacement priority. The analysis is summarized by each sub-class and is listed below in Tables 19. Each sub-class is summarized.

Table 19 Fleet Summary Ferry

One Subrecipient has 2 ferries (50 years) and Maine State Ferry Service has 7 ferries (30 years) during the 2021 reporting period. Of these ferries, there is 1 ferry (or 11%) that have a state of good repair ranking of less than 2.0. (See Table 19).

Maine State Ferry Service has 6 rescue boats that are classified as Equipment under Service – Truck and Other Rubber Tire category for NTD purposes. None of these rescue boats have a state of good repair ranking of less than 2.0 using the two-factor condition assessment.

Facility SGR Rating Process

In determining the State of Good Repair (SGR) for Facilities, MaineDOT combines the Condition Assessment Score (see Table 10 above) with a rating of its Useful Life in Years. The two factors are equally rated and averaged to determine a composite SGR rating.

The Land-Based Facility Useful Life Rating Scale (below) shows the formula MaineDOT uses to determine, on a scale of 1-5, the useful life of a facility based on a 40-year useful life.

Land	Land Based Facility Useful Life Rating Scale					
5	Excellent Facility is less than 20 years old					
4	Good	Facility is 21 - 30 years old				
3	Adequate	Facility is 31 - 40 years old				
2	Marginal	Facility is 41 - 50 years old				
1	Poor	Facility is 50 years + old				

In 2018, MaineDOT entered into Metropolitan Planning Agreements for Cooperative, Comprehensive and Continuing Transportation Planning and Programing. These Agreements remain in effect unless and until the time it is superseded by Amendment or Termination. MaineDOT develops SGR targets each year as a resource that is used to report targets in the National Transit Database.

Table 20 MaineDOT SGR Targets

ROLLING	ROLLING STOCK				TARGETS	2022
VEHICLE TVDE	USEFUL	USEFUL	TOTAL		TOTAL	
VEHICLE TYPE	LIFE	MILES	VEHICLES	SGR %	VEHICLES	SGR %
V	4	100,000	114	69%	114	80%
LDB	5	150,000	109	95%	111	95%
SMDB	7	200,000	78	72%	76	72%
MHDB	10	350,000	30	100%	30	100%
SHDB	12	500,000	2	100%	6	100%
FERRY MSFS	30	N/A	7	85%	7	85%
FERRY IAHBS	50	N/A	2	100%	2	100%
		TOTAL	342			

EQUIPMENT/NON-REVENUE VEHICLES			ACTUAL 2021		TARGETS 2022	
FOLUD TVDE	USEFUL	USEFUL	TOTAL		TOTAL	
EQUIP TYPE	LIFE	MILES	VEHICLES	SGR %	VEHICLES	SGR %
Service - Auto	4	100,000	1	0%	1	0%
Service - Truck	4	100,000	4	75%	4	75%
Service - Truck &						
Other Rubber Tire	4	100,000	6	100%	6	100%
(Rescue Boats)						
		TOTAL	11			

FACILITY	ACTUAL	2021	TARGETS	2022	
FACULTY TYPE	TOTAL		TOTAL		
FACILITY TYPE	FACILITIES	SGR %	FACILITIES	SGR %	
Combined Administrative and	2	1000/	4	1000/	
Maintenance Facility	3	100%	4	100%	
Administrative Office / Sales Office	1	100%	1	100%	
Pier	7	63%	7	75%	
Terminal	7	86%	7	86%	
Surface Parking Lot	1	100%	1	100%	
Transfer Bridge	10	80%	10	80%	
General Purpose Main. Facility/Depot	1	100%	1	100%	
Total	30		31		

INVESTMENT PRIORITIZATION

Decision-Making Process

MaineDOT uses a Multimodal Committee to review capital and operating/maintenance needs and prioritize investment decisions for the upcoming four years. The Transit Operations Section of the Bureau of Planning makes requests for capital funding for rolling stock and facility investment needs based on a review of bus condition assessments and projections, transit provider requests and anticipated federal funding to be matched. The Maine State Ferry Service makes requests for ferry vessel and associated infrastructure investments. The Committee's recommendations are ultimately reviewed and finalized by the MaineDOT Commissioner and included in the State Transportation Improvement Program (STIP).

Land-Based Transit Systems

Rolling Stock and Equipment (Non-revenue Vehicles)

Through the process laid out in earlier sections of this plan, MaineDOT is able to generate a listing of capital assets in need of replacement or rehabilitation. In an effort to achieve an increased level of State of Good Repair (SGR) and assure transit riders and transit employees the vehicles they are riding or operating are safe and reliable, MaineDOT annually generates the list in Table 21 to provide guidance for future investment projects by MaineDOT and subrecipients.

Other factors may have an impact on the ability to replace the assets on this list, but because of the list MaineDOT is able to plan more effectively for the next fiscal year.

Table 21 shows a list of capital assets scoring the lowest score based on the three-factor analysis. Rolling stock assets include any vehicle with an average score of 2 or below.

Table 21 Priority Investment by Average SGR

Subrecipients have 59 buses and vans on the priority investment list for replacement that are ranked lowest to highest based on their average State of Good repair ranking below 2.0. and are a priority to be replaced (See Table 21)

Table 22 Investment Priority Table - Rolling Stock by Type (projected over 2-5 years)

The Investment Priority tables outline the Average State of Good Repair for rolling stock and non-revenue vehicles starting with the 2021 data then over a 5-year period until 2025. The projected miles for each year thereafter are based on an average of miles since the vehicle was placed into service over the course of its service life as of 2021.

MaineDOT reserves the right to replace any rolling stock that is beyond its useful life in years and/or miles and takes into account any maintenance costs that would decrease its state of good repair.

SHDB (12 year or 500,000 miles)

The subrecipients have 2 buses under the SHDB category. None of these buses show an SGR status <2.0 over this 5-year period. (See Table 22 - SHDB)

MHDB (10 years or 350,000 miles)

The subrecipients have 30 buses under the MHDB category. None of these buses show an SGR status <2.0 in 2021. However, this number does increase to a total of 3 in 2023 and each thereafter until the end of the 5-year period ending in 2025. (See Table 22 – MHDB)

SMDB (7 years or 200,000 miles)

The subrecipients have 78 cutaways/buses under the SMDB category. There are 22 of these buses show an SGR status <2.0 in 2021. However, this number does increase to an additional 15 until the end of the 5-year period ending in 2025. (See Table 22 – SMDB)

LDB (5 Years or 150,000 miles)

The subrecipients have 109 cutaways under the LDB category. There are 10 of these buses show an SGR status <2.0 in 2021. However, this number does increase to an additional 3 until the end of the 5-year period ending in 2025. (See Table 22 – LDB)

Van (4 years or 100,000 miles)

The subrecipients have 114 vans under the Van category. There are 32 of these buses that show an SGR status <2.0 in 2021. However, this number does increase to an additional 15 until the end of the 5-year period ending in 2025. (See Table 22 – SMDB)

Table 23 Investment Priority Table - Equipment - Non-Revenue Vehicles

The Investment Priority tables outline the Average State of Good Repair for non-revenue vehicles starting with the 2021 data then over a 5-year prior until 2025. The projected miles for each year thereafter are based on an average of miles since the vehicle was placed into service over the course of its service life as of 2021.

Non-Revenue Vehicles (NRV) - Equipment (Automobiles and Service Vehicles)

The subrecipients have 2 automobiles under the Non-Revenue Vehicle category. These 2 automobiles show an SGR status of ,2.0 in 2021.

The subrecipients have 3 service vehicles under the Non-Revenue Vehicle category. There are 2 of these service vehicles that show an SGR status of <2.0 in 2021. There is no change over the 5-year period ending in 2025. (See Table 23 – NRV – Automobiles and Service Vehicles)

Water-Based Transit Systems

The Maine State Ferry Service and Multimodal Committee uses the aforementioned decision-support tools among other factors, including ferry capacity, passenger and freight needs and Coast Guard requirements, to prioritize and program rehabilitations and replacements. The trend toward increasing ferry sizes causes need to rebuild cribs, berthing spaces and related facilities and equipment so the trend must be considered in tandem. Locations being served by new ferries must be prepared to receive them before they can be put to service.

Several ferries are being programmed for replacement in the near future:

Vessel Being	Year to be	Estimated	Funding Source
Replaced	Delivered	Cost	
Governor Curtis	May 2022	NA	Replaced by the Charles Philbrook
Charles Philbrook	May 2022	\$12 million	2018 Bond
Everett Libby	2024	\$10 million	Bond
Henry Lee	2024	\$18 million	FTA 5311 and state funds
Margaret Chase Smith	2027	\$30 million	TBD
Neal Burgess	2029	\$14 million	TBD

Rolling Stock - Ferry

Maine State Ferry Service has 7 ferry vessels under this category. One ferry vessel shows an SGR Status <2.0 in 2021. The subrecipient has 2 ferry vessels. None of these ferry vessels show an SGR status <2.0 over the 5-year period. (See Table 24 – Ferry Vessels)

Non-Revenue Vehicles (NRV) - Equipment (Rescue Boats)

The Maine State Ferry Service has 6 rescue boats under the Non-Revenue Vehicle category. None of these rescue boats have an SGR ranking <2.0. (See Table 24 – Rescue Boats)

APPENDIX 1 ROLLING STOCK INVENTORY

LAND-BASED SUBRECIPIENTS - INVENTORY LISTS*

Aroostook Regional Transportation System (ARTS)

City of Bath

Downcast Community Partners (DCP)

Downcast Transportation Inc., (DTI)

Kennebec Valley Community Action Program (KVCAP)

Penquis CAP (Penquis)

Regional Transportation Program (RTP)

Waldo Community Action Partners (WCAP)

West's Transportation (West's)

Western Maine Transportation Services (WMTS)

York County Community Action Corp (YCCAC)

WATER-BASED SUBRECIPIENTS - INVENTORY LIST*

Isle au Haut

MaineDOT WATER- BASED PROVIDER - Inventory List*

Maine State Ferry Service

*See Separate Documents

APPENDIX 2 FACILITY INVENTORY BY SUBRECIPIENT

LAND-BASED FACILITIES

Aroostook Regional Transportation System Acadia Gateway Center Regional Transportation Program West Bus Service Western Maine Transportation Services

WATER-BASED FACILTIES

Isle au Haut - Stonington Facility	
<u>Pier</u>	<u>Terminal</u>
Little Diamond Island	Rockland
Great Diamond Island Pier	Vinalhaven
Chebeague Island Pier	North Haven
Long Island Pier	Lincolnville
Peaks island Pier	Isleboro
Rockland	Bass Harbor
Swans Island	Swans Island
Isle au Haut – Stonington Facility	
Transfer Bridge	Surface Parking Lot
Vinalhaven	Rockland
Isleboro	
Lincolnville	
Matinicus	
Bass Harbor	

Rockland Transfer Bridge 1 Rockland Transfer Bridge 2 North Haven Transfer Bridge

Swans Island Frenchboro

^{*}See Separate Document

APPENDIX 3 ACCOUNTABLE EXECUTIVE

	Abbre-	Accountable		
Provider	viated	Executive	Email	Tele. No.
Aroostook Regional Transportation System	ARTS	David Dionne, Executive Director	executivedirector@artsme. org	764-1290
City of Bath	Bath	Michael Peabody, Facilities Dir.	mpeabody@CityofBath.co m	443-8365
Downeast Community Partners	DCP	Cheryl Robbins, Transportation Director	cheryl.robbins@Downeast CommunityPartners.org	610-5932
Downeast Transportation	DTI	Phyllicia Jordan, Operations & Facilities Mgr	pjordan@exploreacadia.co m	667-5796
Kennebec Valley Community Action Program	KVCAP	Suzanne Walsh, CEO	suzannew@kvcap.org	859-1579
Penquis Community Action Program	Penqui s	Steven Richard, Transportation Director	srichard@penquis.org	973-3512
Regional Transportation Program	RTP	Jack DeBeradinis, Executive Director	jackd@rtprides.org	615-0093
Waldo Community Action Partners	WCAP	Michael Hallundbaek, Director	MHallundbaek@MidCoastC onnector.org	930-7901
West's Transportation	West's	Emory West, Manager	westbus@ymail.com	546-2823
Western Maine Transportation Services	WMTS	Sandy Buchanan, General Manager	SBuchanan@westernmaine trans.org	333-6972 x207
York County Community Action Corporation	YCCAC	Tom Reinauer, Transportation Director	Thomas.Reinauer@yccac.org	459-2930
Isle Au Haut	Isle Au Haut	George Cole, President	gw.cole@verizon.net	(516) 658-2838
MaineDOT, Ferry Service	MSFS	Mark Higgins, Ferry Service Manager	Mark.A.Higgins@maine.gov	596-5422
Maine Department of Transportation	Maine DOT	Rick Dubois, Multimodal Operations Director	rick.dubois@maine.gov	624-3312