



# SUSTAINABILITY PROGRAM OVERVIEW



**VERSION 1.0**

March 11, 2025



## Contents

Executive Summary.....	3
Overview .....	4
Authorizing Legislation.....	5
Purpose of Funding.....	5
Funding Eligibility.....	5
Provision of Services.....	6
Participation in MaineCare.....	6
Grant Period.....	6
Allocation.....	7
Ambulance Services (Transporting & Non-Transporting) .....	7
Maine EMS Licensed Training Centers.....	8
Board Designated Regional Councils .....	9
Funding Limitations .....	9
Supplementing Wages, Benefits, Stipends, and Incentives.....	10
Programming Related to Maine EMS' Vision .....	11
Capital Expenditures .....	11
Post Award Reporting.....	12
Change of Scope Requests.....	12
Unauthorized Use of Funds .....	12
Supplantation.....	12
Unauthorized Expenditures .....	12
Appendices.....	14
Appendix A: Listing of Eligible Transporting EMS Entities in Maine .....	15
Appendix B: Listing of Eligible Non-Transporting EMS Entities in Maine.....	17
Appendix C: Listing of Eligible Maine EMS Licensed Training Centers in Maine.....	18

## Executive Summary

The 131st Maine Legislature, in concert with Governor Mills' Administration, enacted legislation in 2023 that created the \$31 million Maine Emergency Medical Services Stabilization and Sustainability Grant Program to support the EMS system throughout the State of Maine. This grant was split into two phases, as identified in the title. The deployment of the second phase, the Sustainability phase of the grant, intends to increase the sustainability, efficiency and resiliency of emergency medical services throughout the State and to help ensure that all residents of the State continue to have access to high-quality, out-of-hospital clinical care provided by the emergency medical services system.

This document is not intended to be an application. This overview document has been created to maintain transparency in the process and serve as a reference for system stakeholders, elected officials, and constituents to understand how the program was developed and how the allocations were determined. The calculations and other items within this document will be incorporated into an application that the Department of Administrative and Financial Services will support. Eligible EMS entities will be provided with all of the calculations that were performed to ease the process; however, the Bureau wanted applicants to understand how those calculations were derived. The overview document is intended to cover information about eligibility, allocation, funding limitations, reporting, and the use of funds at a high level.

This document is not intended to replace the language in the application but to be a reference should someone have questions about how things were determined within the application.

The Maine Bureau of Emergency Medical Services and the Board of Emergency Medical Services remain committed to supporting the EMS system throughout Maine at all levels. If, after reading this document, you have additional questions about the Stabilization and Sustainability Grant Program, don't hesitate to get in touch with us at [Grants.EMS@maine.gov](mailto:Grants.EMS@maine.gov).

Sincerely,  
Wil O'Neal, Maine EMS Director

A handwritten signature in dark ink, appearing to read 'Wil O'Neal', is positioned below the typed name.

## Overview

The 131<sup>st</sup> Legislature, as recommended by the Blue Ribbon Commission to Study Emergency Medical Services in the State,<sup>1</sup> put forth funding to support the stabilization and sustainability of the emergency medical services (EMS) system in the State of Maine. Stakeholders worked collaboratively with the Maine Bureau of Emergency Medical Services (Maine EMS), the Office of Governor Janet T. Mills, and stakeholders throughout the EMS community to put forth funding to support the stabilization and sustainability of the emergency medical services (EMS) system in the State of Maine.

Over the past few decades, the EMS system in the State of Maine has faced significant challenges with staffing and long-term funding, making it difficult to ensure that all Mainers have access to high-quality EMS no matter where they are in Maine. The COVID-19 Pandemic, socioeconomic factors, and evolution in the workforce's perceptions have led to a situation where some EMS entities (i.e., ambulance services, non-transporting services, and Maine EMS licensed training centers) struggle to meet today's demands. This reality poses short- and long-term risks to the residents and visitors of the State of Maine; therefore, the Maine Government (both the Executive and Legislative Branches) felt that it was necessary to invest in Maine's EMS system to support existing infrastructure and promulgate a more lasting and sustainable solution.

This component of the overall funding program is intended to continue and sustain the work of the stabilization program and support the existing system. The Maine Board of Emergency Medical Services (the Board) and Maine EMS are committed to promoting and providing for a comprehensive and effective emergency medical services system to ensure optimum patient care as charged by enabling statute.<sup>2</sup>

The Maine Legislature has appropriated \$31 million for the Maine Emergency Medical Services Stabilization and Sustainability Program. This proposal addresses the sustainability component of the program and accounts for approximately 60% of the overall funding.<sup>3</sup> The sustainability component of this funding is intended to increase the sustainability, efficiency and resiliency of emergency medical services throughout the State and to help ensure that all residents of the State continue to have access to high-quality, out-of-hospital clinical care provided by the emergency medical services system. This proposal is designed to detail how those funds will be administered in the State of Maine and to serve as an instrument to consult with the Maine EMS Board, as required in the authorizing statutory language.<sup>4</sup> This document is intended to detail how Maine EMS developed the programming around this funding model and will not be something that individual services have to navigate directly. Most of the criteria, calculations, and ideas covered in this document are pre-determined as part of the application packet. Maine EMS believes that sharing this document and increasing transparency is imperative for applicants, EMS stakeholders, and the public to understand how allocations were determined and the program's underlying structure that will ultimately underpin the application.

---

<sup>1</sup> Blue Ribbon Commission to Study Emergency Medical Services in the State Report to Legislature (December 2022) – <https://www.maine.gov/ems/sites/maine.gov/ems/files/inline-files/Maine-State-Blue-Ribbon-Commission-Report-On-EMS-final.pdf>

<sup>2</sup> 32 MRS §81-A

<sup>3</sup> Public Law 2023, Chapter 412, Part GGGGG

<sup>4</sup> 32 MRS §98

## Authorizing Legislation

The Emergency Medical Services Stabilization and Sustainability Program was enacted into law by the 131<sup>st</sup> Legislature as part of LD 258<sup>5</sup> and subsequently amended by LD 526<sup>6</sup>. The language for the program is incorporated into Title 32, Chapter 2-B as Section 98.

## Purpose of Funding

The 131<sup>st</sup> Legislature specifically defined, “The purpose of the program is to...increase the sustainability, efficiency and resiliency of emergency medical services throughout the State and to help ensure that all residents of the State continue to have access to high-quality, out-of-hospital clinical care provided by the emergency medical services system.”<sup>7</sup>

Maine EMS seeks to support this mission by ensuring that funding is used responsibly and sustainably. A primary objective is to ensure that funds are not used in a manner that creates a funding vacuum after the grant period, where recipient agencies have developed programming and/or onboarded staff persons that cannot be sustained locally. To that end, Maine EMS will require that all EMS agencies receiving funding from this program provide evidence that they have contemplated the viability of the program(s) they implement using this funding.

## Funding Eligibility

Transporting and non-transporting ambulance services, Maine EMS licensed training centers, and Regional Councils are eligible to seek funding under this program if they meet all of the following statutorily defined requirements for this component of financial assistance.<sup>8</sup>

- Provision of services to the community during the prior calendar year.
- Is providing and intends to continue to provide EMS coverage to the community(s) it serves; and
- If an ambulance service, ensure participation in the MaineCare Program and maintain an electronic funds account with the Maine Department of Health and Human Services.
- If the applicant is a licensed emergency medical services training center, the applicant must currently provide and intend to continue to provide EMS licensure courses to students.
- If the applicant is a regional council, the applicant must be in compliance with Chapter 15 of these Rules.

For clarity, these requirements have been further defined to assist agencies in determining their eligibility for the funding associated with this programming.

---

<sup>5</sup> See pages 376-378. Originals can be found:

<http://www.mainelegislature.org/legis/bills/getPDF.asp?paper=HP0163&item=14&snum=131>

<sup>6</sup> <http://www.mainelegislature.org/legis/bills/getPDF.asp?paper=HP0331&item=7&snum=131>

<sup>7</sup> 32 MRS §98 (2)

<sup>8</sup> 32 MRS §98 (3)A

### Provision of Services

Maine EMS will query the Maine EMS and Fire Incident Reporting System (MEFIRS) to determine eligibility for entities to apply for funding based on this requirement outlined in the authorizing legislation. To ease this process, Maine EMS will include a list of all entities that meet this specific eligibility criteria in Appendix A, B, and C (Transporting, Non-transporting, and Training Centers, respectively). This list represents all eligible EMS entities in the State of Maine.

Additionally, the applicant entity must attest that they intend to continue providing ambulance or non-transporting EMS to their community for at least one year following disbursement. Please note that this does not bar entities from participating in regionalized EMS programs that may result in the dissolution of their agency; however, at this moment in time, there are no intentions for the entity to cease operations within the next twelve months.

### Participation in MaineCare

#### *Applicable to Transporting Ambulances Services Only*

Applicants must attest that they participate in the MaineCare program and maintain an electronic funds transfer account with the Department of Health and Human Services.

### Grant Period

Transporting and Non-Transporting EMS entities, funding from this grant shall be available for up to one (1) year from the date of issuance.

Training Centers, funding from this grant shall be available for up to three (3) years from the date of issuance.

Regional Councils, funding from this grant shall be available for up to three (3) years from the date of issuance.

## Allocation

### Ambulance Services (Transporting & Non-Transporting)

Every transporting and non-transporting entity meeting the eligibility requirements associated with this funding will be able to receive support. The amount of support will be determined based on an allocation formula that accounts for rurality and call volume. Funding minimums and maximums will also ensure all entities can receive actionable funding.

*Table 1 Minimum and Maximum Allocation for Eligible Ambulance Services (transporting and non-transporting services) through the Sustainability Funding*

	MINIMUM DISPERSAL	MAXIMUM DISPERSAL
<b>TRANSPORTING</b>	\$15,000	\$200,000
<b>NON-TRANSPORTING</b>	\$5,000	\$50,000

The allocation algorithm for funding associated with this program was developed to account for rurality and call volume. Rurality was incorporated into the algorithm using the U.S. Centers for Medicare and Medicaid Services (CMS) rural and super-rural payment modifiers by zip code<sup>9</sup>. CMS publishes a listing of all zip codes within the United States, listing their determination as to whether that zip code is urban, rural, or super rural. Maine EMS has assigned them an associated rurality score of one, three, or five based on these modifiers. We did so based on discussions at the Maine Blue Ribbon Commission and within the legislative committee that included the U.S. Department of Agriculture's (USDA) Frontier and Remote Area Codes as the measure of rurality. Further inspection revealed that the USDA dataset was 13 years old and did not include data points for every zip code in the State of Maine. One advantage of that system is that it had five levels of rurality compared to the CMS modifiers, which only have three. As such, we associated the urban, rural, and super rural modifiers with a rurality score of one, three, and five to account for the same spread made possible by the USDA dataset (See Table 2).

*Table 2 CMS Payment Modifier and Associated Rurality Score*

CMS PAYMENT MODIFIER	RURALITY SCORE
<b>URBAN</b>	1
<b>RURAL</b>	3
<b>SUPER RURAL</b>	5

Call volume was incorporated into the algorithm based on data from the calendar year 2024. Call volume (9-1-1 scene response, mutual aid, and intercepts) by service was organized by zip code based on electronic patient care report (ePCR) data. Maine EMS calculated the number of documented 9-1-1 patient care reports (including intercepts and mutual aid) for each responding zip code for each agency and then multiplied that number by the rurality score. The calculations are written below, and examples are provided for increased transparency and understanding of how the allocations were determined. An example of the calculations can be seen in Table 3 with artificial data.

---

<sup>9</sup> Center for Medicare & Medicaid Services. Ambulance Fee Schedule & ZIP Code Files. (2023). <https://www.cms.gov/medicare/payment/fee-schedules/ambulance>



Calculations for each EMS entity:

$$\text{Percentage of Distribution for Each Entity} = \frac{\text{Sum of (Rurality Score by Zip Code * Incidents in that Zip Code)}}{\text{Sum of All Entity Rurality Scores}}$$

$$\text{Entity's Maximum Funding Eligibility}^{\dagger} = \text{Percentage of Distribution} * \text{Available Funding}$$

<sup>†</sup> If this amount exceeds the fixed maximum funding limits listed in Table 1 for transporting and non-transporting entities, the funding limit shall apply. For example, if a transporting entity's maximum funding eligibility calculated through this algorithm is \$210,000, that entity is still only eligible to receive up to \$200,000 through this program; the remaining \$10,000 is redistributed among the remaining services that have not reached the maximum.

Table 3 Example Calculation based on Rurality Score and Volume

AGENCY	CALL VOLUME BY ZIP CODES (RURALITY SCORE)									PERCENTAGE SCORES MULTIPLIED BY VOLUME IN THAT ZIP CODE	SUM OF DISTRIBUTION
	04007 (1)	04008 (3)	04009 (3)	04078 (1)	04079 (3)	04081 (5)	04216 (5)	04217 (5)	04219 (5)		
A	300	150	150							1200	40.68%
B				300	150	50				1000	33.9%
C							50	50	50	750	25.42%
TOTAL										2950	

In the example calculations in Table 3, if the distribution were \$100,000, Agency A would receive up to \$40,680, Agency B would receive up to \$33,900, and Agency C would receive up to \$25,420. Minimum and maximum values would also apply.

*Each entity's maximum funding eligibility calculations will be provided as part of the funding opportunity announcement for ease of applicants.*

### Maine EMS Licensed Training Centers

Every Maine EMS Licensed Training Center entity meeting the eligibility requirements associated with this funding will be able to receive sustainability funding. The amount of funding will be determined based on an allocation formula that accounts for the number of students who obtained their training from the applicant and who passed within six attempts at the National Registry Certification Examination in the last calendar year calculated from January 1, 2024, to December 31st, 2024. Funding minimums and maximums will also ensure that all entities can receive actionable funding.

Table 3 shows the minimum and maximum allocation for Maine EMS Licensed Training Centers.

	MINIMUM ALLOCATION	MAXIMUM ALLOCATION
Maine EMS Licensed Training Centers	\$50,000	\$833,000



Table 4 shows the allocation algorithm for Maine EMS Licensed Training Centers

		Total available at each level: \$300,000.00			
Number of EMT Students	1-20 \$50,000.00	21-40 \$100,000.00	41-60 \$150,000.00	61-80 \$200,000.00	81 or greater \$300,000.00
Number of AEMT Students	1-5 \$50,000.00	6-10 \$100,000.00	11-15 \$150,000.00	16-20 \$200,000.00	21 or greater \$300,000.00
Number of Paramedic Students	1-10 \$100,000.00				11 or greater \$300,000.00

Each entity's maximum funding eligibility calculations will be provided as part of the funding opportunity announcement for ease of applicants.

### Board Designated Regional Councils

Board designated regional councils are eligible for funding to provide Regional Medical Director and Associate Regional Medical Director services for at minimum of a three (3) year period following the disbursement of funds.

Table 5 shows the minimum and maximum allocation for Board Designated Regional Councils

	MINIMUM ALLOCATION	MAXIMUM ALLOCATION
Board Designated Regional Councils	\$250,000	\$250,000

## Funding Limitations

The Maine EMS rules Chapter 27: Implementation of the EMS Sustainability Program states that EMS entities receiving funding may only utilize the funds for the following activities:<sup>10</sup>

- The initiation or support of programs, applications, or the use of consultants or experts to establish or support an ongoing mental health and wellness program.
- The consolidation and/or regionalization of the delivery of emergency medical services.
- Inter-municipality EMS planning for rural patient transport.
- Supporting training directly related to the provision of clinical care, safety, leadership, or management of EMS.
- Implementation of programming directly related to *Maine EMS Plan for a Sustainable EMS System in the State of Maine: A Vision for 2035*<sup>11</sup>; and
- Investment in capital expenditures not to exceed \$100,000 in the aggregate.
- Supplementing wages, benefits, stipends, and incentives for EMS clinicians, Ambulance Operators, and/or administrative support staff (e.g. service-level medical director, quality assurance and improvement officer, infection control officer, training officer, and administrative aide).
- Board-Licensed Training Centers only:
  - Support the hiring of qualified and credentialed instructors to adequately cover

<sup>10</sup> The Maine EMS rules Chapter 27: Implementation of the EMS Sustainability Program

<sup>11</sup> Maine EMS. (2023). *Plan for a Sustainable EMS System in the State of Maine: A Vision for 2035*. Accessed on August 18, 2023, from <https://www.maine.gov/ems/sites/maine.gov/ems/files/inline-files/20230522-Maine-EMS-Vision-and-Plan.pdf>

- course administration and demand for delivery over the three-year grant period.
  - Supplement the cost(s) of program administration and maintenance over the three-year grant period.
  - Increase licensure classes offered over the three-year grant period.
  - Increase total number of EMS students over the three-year grant period.
  - Create new hybrid course offerings over the three-year grant period.
  - Offer learning opportunities at a reduced cost over the three-year grant period.
  - Increase non-licensure – EMS Professional Development offerings (Leadership training, Safety Officer Courses, Continuous Quality Improvement, EMS Business Training) over the three-year grant period.
- If the applicant is a Board-Designated Regional Council, the application must contain an agreement that \$150,000.00 of the allocated amount shall be used to provide Regional Medical Director and Associate Regional Medical Director services for at minimum of a three (3) year period following the disbursement of funds.

### Supplementing Wages, Benefits, Stipends, and Incentives

Entities may not utilize funding to supplement expenses related to staffing over an annual salary of \$76,500<sup>12</sup>, as prorated over the applicable period. The limitation is placed on cash compensation and does not include other healthcare or retirement plan compensation. Therefore, you can use funding to support standard benefits for a salary up to \$76,500 annually.

The following table represents an example of using the funding to supplement the wages of an EMS clinician currently earning \$25 per hour and to increase them to \$35 per hour. The applicant service will need to continue contributing the \$67,158 required to maintain the \$25 per hour rate; however, they can use funding from this stabilization fund to increase the wages. The stabilization funds can also support existing benefits as they typically increase proportionately. Entities considering wage increases must consider the long-term sustainability of those increases *before* enacting them.

*Table 6: Example of Service Utilizing Stabilization Funds for a Salary Increase*

	EXISTING FUNDING	SUPPLEMENTAL STABILIZATION FUNDS
<b>SALARY (CALCULATED USING 42 HOUR WORK WEEKS)</b>	\$54,600 (\$25/hour)	\$21,900 (Increase to ~\$35/hour)
<b>BENEFITS (CALCULATED USING 23%)</b>	\$12,558	\$5,037
<b>TOTAL</b>	\$67,158	\$26,937

<sup>12</sup> \$76,500 represents the yearly earnings of an individual making \$35 hour with an average 42-hour work week

## Programming Related to Maine EMS' Vision

Funding can be used to support the advancement of the *Plan for a Sustainable EMS System in the State of Maine: A Vision for 2035*. The Vision document that was drafted by the system and adopted by the Board includes the following elements:

1. Public and Governmental Understanding and Valuing of EMS
2. Data-Driven Information about the EMS System
3. EMS System Evolution
  - 3.1. Structure within Government
  - 3.2. Regional Coordination and Support
  - 3.3. Interfacility Transports
  - 3.4. Communications and Emergency Medical Dispatch
  - 3.5. Emergency Management and Disaster Preparedness
4. EMS Finance
  - 4.1. The Cost of EMS
  - 4.2. Reimbursement Alignment
  - 4.3. Local Agency Sustainability
5. EMS Workforce
  - 5.1. Data-Driven Workforce Planning
  - 5.2. Education and Training
  - 5.3. Leadership Development and Support
  - 5.4. Mental Fitness and Wellbeing
6. EMS Clinical Care
  - 6.1. Medical Direction
  - 6.2. Systems of Care
  - 6.3. Expanded Role of EMS
  - 6.4. Evaluation and Quality Improvement

Entities requesting to spend funds associated with the Maine EMS Vision document must have those expenditures approved by the Board before moving forward to ensure their alignment with the Vision for 2035. *Maine EMS strongly encourages all entities seeking support through this program to align their proposal with the Vision document approved by the Board.*

## Capital Expenditures

The Legislature has determined that funds distributed through this program may only be used for up to \$ 100,000 of capital expenditures. Maine EMS recognizes the U.S. Office of Management and Budget Guidance regarding the definition of capital expenditures and sets the value at \$5,000<sup>13</sup> or higher. Therefore, program recipients shall not expend more than \$100,000 in aggregate for purchases of items costing \$5,000 or more. If making a capital expenditure, ensure that all capital expenditures collectively do not exceed \$100,000.00 in total. Only purchases valued at \$5,000.00 or more are considered capital expenditures for the purposes of this rule.

---

<sup>13</sup> 2 CFR § 200.439(b)2

## Post Award Reporting

Reporting requirements will be detailed in a dedicated section of the RFA packet and included in the resultant contracts from the Request for Applications (RFA) with specific due dates and expectations for reporting.

- Quarterly reports are due fifteen (15) days after each calendar quarter. January 15<sup>th</sup>, April 15<sup>th</sup>, July 15<sup>th</sup>, October 15<sup>th</sup>.
- Annual Reports are due thirty (30) days after each calendar year. This requirement is only for Training Centers and Regional Councils.
- Annual Reports will be due thirty (30) days after each calendar year. This requirement is only for Training Centers and Regional Councils.
- Final reports are due either sixty (60) days after the end of the grant term, or upon completion of the awarded projects, whichever occurs first. The reports must include supporting documentation showing the applied grant funds.

## Change of Scope Requests

Recipients are required to submit a Change of Scope Request when deviating from the awarded project plan. Requests shall be submitted online and must receive approval prior to any changes.

## Unauthorized Use of Funds

Should an entity utilize funds through this program to supplant other forms of revenue or for activities not identified and approved in their application, those funds used for unauthorized purposes shall be repaid to Maine EMS for deposit back into the program and redistribution in future funding

opportunities. Please note that unauthorized use of funds may negatively impact future applications for funding through Maine EMS.

## Supplantation

Entities shall not use any of the funding to supplant the entity's existing emergency medical services funding sources, except for funding sources originating from the following:<sup>14</sup>

- In-kind donations;
- Fundraisers; or
- Volunteer Labor.

This funding shall only supplement existing funding sources and not replace them. For example, if the agency typically receives \$100,000 in local subsidy annually and receives \$100,000 from this program, it would be considered supplantation if the local contribution is decreased from \$100,000 instead of using the \$100,000.

## Unauthorized Expenditures

Entities may only expend the fund for activities identified and approved in their application for support as an approved expenditure.<sup>15</sup>

---

<sup>14</sup> The Maine EMS rules Chapter 27: Implementation of the EMS Sustainability Program

<sup>15</sup> The Maine EMS rules Chapter 27: Implementation of the EMS Sustainability Program

Funding shall not be used for any of the following purposes listed below. Please note that this list is not wholly inclusive, and the RFA review committee reserves the right to determine that an item of expenditure isn't aligned or allowed with this funding opportunity.

- Expenses or losses reimbursed from any other source(s) or that other sources are obligated to repay.
- Expenses related to staffing needs may not exceed an annual salary of \$76,500, as prorated over the applicable period. This limitation is placed on cash compensation and does not include other healthcare or retirement plan compensation.
- Construction, renovation, purchase, or acquisition costs for facilities.
- Pay for existing indebtedness.
- Funds must not be used to pay obligations incurred before the beginning date of the agreement.
- The funds must not supplant existing local subsidies or funding sources except if they replace volunteer labor, donated services/goods, or funds raised through community fundraising efforts (e.g., bake sales, dinners, etc.).

## Appendices

## Appendix A: Listing of Eligible Transporting EMS Entities in Maine

Acton Fire - Rescue (1035)	East Millinocket Fire Department (0250)
Albion Fire - Rescue (0845)	Ellsworth Fire Department (1052)
Alfred Rescue Squad (0005)	Falmouth Fire - EMS (0260)
Ambulance Service Inc (0017)	Fort Fairfield Fire Rescue (1056)
Anson Madison Starks Ambulance Service (0025)	Freeport Fire Department (0270)
Arundel Fire - Rescue (0030)	Frye Island Rescue Service (1023)
Ashland Ambulance Service (0040)	Fryeburg Rescue (0280)
Auburn Fire Department (0038)	G & H Ambulance Service (0295)
Augusta Fire Department (0041)	Gardiner Fire & Ambulance Department (0282)
Bangor Fire Department (0050)	Georgetown Fire Department & Ambulance (0285)
Bar Harbor Fire Dept (0055)	Glenburn Fire Department (1047)
Bath Fire Department (0070)	Gorham Fire Department (0300)
Bath Iron Works Rescue (0072)	Gouldsboro Fire Department (0906)
Belfast Ambulance & Rescue Service (0085)	Gray Fire - Rescue (0305)
Bethel Ambulance Service (0092)	Hampden Fire Department (0320)
Biddeford Ambulance Service (0100)	Harmony Regional Ambulance Service (0324)
Boothbay Region Ambulance (0104)	Harpswell Neck Fire & Rescue (0325)
Brooks Ambulance Inc. (1048)	Hermon Volunteer Rescue (0350)
Brunswick Fire Department EMS (0110)	Hollis Fire - Rescue (1007)
Buckfield Rescue Dept. (0113)	Houlton Ambulance Service (0360)
Bucksport Fire Department (0115)	Island Falls Ambulance Service (0388)
Buxton Fire & Rescue (0060)	Islesboro Ambulance Service (0370)
Calais Fire-EMS (0121)	Jackman-Moose River Fire & Rescue Department (1043)
Cape Elizabeth Fire Rescue (0130)	Kennebunk Fire Rescue (0390)
Caribou Fire - Ambulance (0135)	Kennebunkport EMS (0392)
Carmel Fire & Rescue (0140)	Lebanon Fire-EMS (0410)
Casco Bay Ambulance Service Inc. (1071)	Lee Fire Rescue (0921)
Casco Fire & Rescue (0147)	Levant Fire Department (0920)
Central Aroostook Ambulance Service (1053)	Liberty Fire & Rescue (0415)
Central Lincoln County Ambulance (0150)	Limerick Rescue (0418)
Central Maine Highlands Fire & EMS District No. 1 (1024)	Limington Fire and EMS (0420)
Charles A Dean Ambulance Service (0210)	Lincoln Fire Department (1057)
Chebeague Island Rescue (0156)	Lisbon Emergency Inc. (0422)
Clinton Fire Dept Ambulance Service (0160)	Long Island Volunteer Rescue (0423)
Corinth Fire Department (0885)	Machias Ambulance Service (0435)
Crown Ambulance (0681)	Madawaska Ambulance Service (0437)
Cumberland Fire Department (0185)	Maine Medical Center (1050)
Cundy's Harbor Fire Dept (0190)	Med-Care Ambulance Service (0484)
Cushing Rescue Squad (0195)	Memorial Ambulance Corps (0460)
Delta Ambulance (0215)	Milford Fire Department (0934)
Denny River Volunteer Fire & Ambulance (0220)	Millinocket Fire Department Ambulance Service (0470)
Durham Fire & Rescue (0226)	Moosabec Ambulance (0385)



Mount Desert Fire-Rescue Department (1065)  
Naples Fire Department (0477)  
New Gloucester Fire & Rescue (0937)  
Newfield Rescue Squad (0481)  
Newport Fire Department (0939)  
North Berwick Rescue Squad Inc (0482)  
North Haven EMS (0483)  
North Yarmouth Fire Rescue (0485)  
Northeast Mobile Health Services (0488)  
Northern Light Mayo Hospital (0455)  
Northern Light Medical Transport (1049)  
MaineHealth EMS - Franklin (0491)  
Ogunquit Fire Rescue (0495)  
Old Orchard Beach EMS (0500)  
Old Town Fire Dept (0505)  
Orono Fire - Rescue (0508)  
Orrington Fire Dept. (0512)  
Orrs/Bailey Island Fire Department (0510)  
Oxford Fire Rescue (0515)  
MaineHealth EMS - Stephens (0520)  
Passamaquoddy Fire & Rescue (0365)  
Patten Ambulance Service (0525)  
Peninsula Ambulance Corps (0530)  
Phippsburg Fire & Rescue Department (0540)  
Pleasant River Ambulance Service (0544)  
Poland Fire Rescue (0543)  
Portland Fire Department (0546)  
Presque Isle Fire Department (1042)  
Raymond Rescue (0565)  
Redington Fairview EMS (0645)  
Rockland Fire & EMS (0580)  
Rockport Fire Department (1074)  
Saco Fire Department (0595)  
Sacopec Rescue Inc (0600)  
Sanford Fire Dept Ambulance Service (0610)  
Scarborough Fire Department (0615)  
Searsmont Rescue (0646)  
Searsport Ambulance Service (0620)  
Sebago Fire EMS (0625)  
Sebastcook Valley Hospital Ambulance (0630)  
Shapleigh Rescue Squad (0633)

South Portland Fire Rescue (0655)  
South Thomaston Ambulance Service (0660)  
Southern Aroostook EMS (1066)  
Southwest Harbor / Tremont Ambulance Service Inc (0665)  
St George Ambulance (0605)  
Standish Fire - EMS (0670)  
Stewarts Ambulance Service Inc. (1051)  
Stockton Springs Ambulance Service (0675)  
Stoneham Rescue Service (0678)  
Sullivan Fire Rescue (0962)  
Swan's Island Ambulance (0682)  
Thomaston Ambulance (0684)  
Three Rivers Ambulance Service (0685)  
Topsham Fire - EMS (0690)  
Town of Dayton DBA / Goodwins Mills Fire-Rescue (0297)  
Town of Milbridge DBA Bold Coast EMS (1070)  
Turner Rescue (0697)  
Union Fire-Rescue (0700)  
United Ambulance- Bridgton (1046)  
United Ambulance Service (0702)  
Unity Volunteer Ambulance Corps (0705)  
University Volunteer Ambulance Corps (0710)  
Upper Kennebec Valley Ambulance (0715)  
Van Buren Ambulance Service (0720)  
Vinalhaven Ambulance (0367)  
Waldoboro Emergency Medical Services (0730)  
Warren Rescue (0733)  
Waterboro Fire Dept Rescue (0735)  
Waterville Fire Department (0987)  
WCEMSA dba Downeast EMS (0725)  
Wells Emergency Medical Services (0741)  
Westbrook Fire Rescue (0745)  
Windham Fire Rescue (0760)  
Winslow Fire Department Rescue (0990)  
Winterport Volunteer Ambulance Service (0770)  
Winthrop Ambulance Service (0769)  
Wiscasset Ambulance Service (0771)  
Woolwich Fire Department (0772)  
Yarmouth Fire Rescue (0775)  
York Ambulance Association Inc (0780)  
LifeFlight of Maine (0807)

## Appendix B: Listing of Eligible Non-Transporting EMS Entities in Maine

Alexander VFD First Responder Unit (0847)	Industry Fire Department (0910)
Andover Fire Dept (0850)	Jay Fire and Rescue (1018)
Aurora Volunteer Fire Dept. (0854)	Jefferson Fire and Rescue (0914)
Bates EMS (0862)	Kenduskeag Fire - Rescue (0915)
Belgrade Fire Department (0857)	Kingfield Fire - Rescue (0918)
Berwick Fire Department (1026)	Litchfield Fire & Rescue (0922)
Bowdoin First Responders (0858)	Livermore Fire Rescue (1033)
Bowdoinham Fire & Rescue (0863)	Mariaville Volunteer Fire Department (0929)
Bradford Fire Department (0861)	Mechanic Falls Fire Department (0930)
Bremen Rescue First Responders (0859)	Mid Coast Hospital Interceptor (0926)
Brewer Fire Department (0108)	Milo Fire Department (0928)
Bristol Fire and Rescue (0977)	Minot Fire Department (0927)
Brooklin Volunteer Fire Dept Inc (0864)	Monson Fire Dept First Responders (0932)
Brownville Fire Department (1067)	Mount Vernon Rescue (0933)
Camden Fire Department (1069)	New Sharon Fire Rescue (0938)
Canaan Municipal Fire & Rescue (0869)	Newburgh Rescue (1009)
Carrabassett Valley Fire - Rescue (0888)	Nobleboro Fire Rescue (0941)
Castine Fire and Rescue (1016)	Northport First Responders (0945)
Charlotte Volunteer Fire Department (0878)	Oakfield Fire Department (1017)
China Rescue Squad (0870)	Oakland Fire- Rescue (0940)
Cranberry Isles Rescue (0903)	Osborn Municipal Vol Fire Dept (0944)
Dedham Fire Department (0874)	Otisfield Fire Department (1004)
Denmark Fire Rescue Department (0872)	Palermo Volunteer Fire Department Inc. (1060)
Detroit Fire & Rescue (0879)	Paris Fire Department (1011)
Dixmont Fire Rescue (1000)	Plymouth Fire Department (0955)
Dover-Foxcroft Fire Department (1027)	Pownal Fire Dept First Responders (0956)
Eastbrook First Responder (0881)	Richmond Fire Department (1044)
Eddington Fire Dept (0880)	Rockwood Fire - EMS (0969)
Edgecomb Fire Department (0882)	Rome Fire & Rescue (0971)
Etna Volunteer Fire and Rescue (0883)	Rumford Fire Department (0968)
Eustis Fire Department (0894)	Sabattus Fire Rescue (1013)
Fairfield Fire Rescue (0895)	Sidney Rescue (0975)
Farmington Fire Rescue (0900)	Skowhegan Fire Department (1045)
Greenbush Fire Dept (1020)	Smithfield Fire Department (0982)
Greene Fire Dept Rescue (0909)	South Bristol Volunteer Fire Department (0978)
Greenwood First Responders (1012)	Southwest Harbor Fire Dept (0959)
Guilford Fire First Responders (0907)	Town of Lisbon Fire Service (1028)
Hancock Vol Fire Department (0904)	Town of Mercer Rescue (1041)
Harrison Fire - Rescue First Responder Service (1008)	University of New England (0984)
Hermon Fire Department (1021)	Vassalboro First Responders (1031)
Holden Fire Rescue (0911)	Veazie Fire Department (0994)
Hudson Fire Department (0902)	Wales Rescue (1029)

Waltham Municipal Vol Fire Dept (0964)  
Weld Volunteer Fire & EMS (0991)  
Wells Fire Department Rescue (0988)  
West Bath Fire Dept (0989)  
West Forks Volunteer Fire Department (1038)  
Westport Volunteer Fire Dept First Responders (1001)

Whitefield Fire Department Rescue (0998)  
Wilsons Mills Fire Department (0997)  
Wilton Fire and Rescue (0947)  
Windsor Fire & Rescue (0967)  
York Beach Volunteer Fire Department (0995)  
York Village Fire Department (0996)

### Appendix C: Listing of Eligible Maine EMS Licensed Training Centers in Maine

Delta Education Training Center (1059)  
Eastern Maine Community College (4350)  
Northern Maine Community College (4148)  
Southern Maine Community College (4149)  
United Ambulance Training Center (5088)  
Washington County Community College (1075)  
United Technologies Center (UTC), Maine Vocational Region #4 (1072)  
Kennebec Valley Community College (4147)