



# **Disadvantaged Business Enterprise Goal Setting Methodology for Federally Assisted Highway Projects**

**Federal Fiscal Year 2025-2027**

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State of Maine  
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**In compliance with Title 49, Part 26 of the Code of Federal Regulations (49 CFR  
Part 26)**

# Introduction

## MaineDOT’s Annual DBE Goal for FFY 2025-2027

Pursuant to 49 CFR 26, the Maine Department of Transportation (MaineDOT) has analyzed data and determined that, for federal fiscal years (FFY) 2025-2027 the overall annual Disadvantaged Business Enterprise (DBE) attainment on Federal Highway Administration (FHWA) funded projects is **1.43%**.

The MaineDOT DBE Goal Setting Methodology for FFY 2025-2027 explains the Department’s goal-setting process and methods, public outreach process, and administration of the goal. The Department’s overall goal must be based on demonstrable evidence of the availability of ready, willing and able DBEs relative to all businesses that are ready, willing and able to participate in DOT assisted contracts. 49 CFR §26.45 dictates a two-step process. The first step is to determine a base figure for the relative availability of DBEs. Once the base figure is determined, it is necessary to examine all of the evidence available in the Department’s jurisdiction to determine what adjustment to the base figure, if any, is necessary. As an extension of this process, Section 26.51 requires that state DOT’s meet the “maximum feasible portion” of its overall DBE utilization goal through race-neutral means of facilitating race-neutral DBE participation.

## Federally-Assisted Contracting Opportunities for FFY 2025-2027

The Department evaluated all available FHWA contracting opportunities for FFY 2025-2027\*, which are provided in detail in Appendix 1. The total value of such projected opportunities is \$1,354,305,277.64 †

# Goal Methodology

## Step 1 – Determination of a Base Figure

To establish the Department’s base figure of the relative availability of DBEs to all comparable firms (DBE and Non-DBEs) available to propose on federally assisted contracting opportunities projected to be solicited during the goal period, the Department followed the two-step process federally prescribed for goal-setting in accordance with 49 CFR Part 26.45.

At the outset, the Department must determine the geographic market area (“GMA”) in which it will search for DBEs and non-DBEs. MaineDOT has defined its geographic

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\* Based on 2025-2027 FHWA Funded Projects with CON Funding, Advertised Between 01/01/2025 and 12/31/2027, MaineDOT.

market area as the states of Maine, New Hampshire and Massachusetts. To determine the geographic market area, we analyzed the ratio of the combined federal program dollars awarded to prime contractors and subcontractors in these three states to the total federal program dollars awarded during FFY 2023. We found that the most significant amount of prime contract dollars (91%) was awarded to contractors in these three states and that when factoring in subcontracts, this geographic market area accounted for 90% of MaineDOT’s contracting opportunities.

<b>MaineDOT FY2023 FHWA Contracting Opportunities (Consultant and Non-consultant)</b>			
<b>Data Description</b>	<b>Total Program Awards</b>	<b>Amount Represented by Maine, New Hampshire and Massachusetts Firms</b>	<b>Maine, New Hampshire and Massachusetts Market %</b>
<b>Geographic distribution of Prime Contract \$</b>	\$618,135,484.63	\$559,686,239.01	91%
<b>Geographic distribution of participating Subcontract \$</b>	\$2,648,118.08	\$1,035,842.53	39%
<b>Total GMA Market %</b>	\$620,783,602.71	\$560,722,081.54	90%

Having determined its geographic market area, the Department projected the contracting opportunities that it will have during this goal period and defined the corresponding NAICS codes. The Department projects that the anticipated contracting opportunities for this goal period will fall within the NAICS code categories identified in Table 1.

The Department then searched for DBE and Non-DBE ready, willing and able firms (DBE Potential) who perform work in identified transportation-related NAICS codes in the states, (Maine, New Hampshire, Massachusetts), relevant to the geographic market area (GMA), but not just firms that are prequalified or have previously performed the work in the GMA. MaineDOT included in this calculation “potential DBEs” or firms that could be certified as DBEs in the GMA because they in fact represent ready, willing and able firms that are able to compete on federally assisted contracts.

This was accomplished by accessing the most recent Unified Certification Program (UCP) Directory of Certified DBE Firms and the most recent U.S. Census Bureau County Business Patterns (CBP) Database for all three states in the GMA. All efforts were made to use as close to identical NAICS codes as possible to ensure a “like-to-like” comparison. Although several DBEs have more than one NAICS code, we used only one such code per firm to avoid duplication. Also, it was verified that DBEs from the Census and the Directory were not counted twice.

**Table 1: Projected Contracting Opportunities, NAICS Codes, and Relative Availability of Ready Willing and Able DBE Firms to All Firms**

NAICS Code	Description	Number of Maine Firms Per CBP Database	Number of New Hampshire Firms Per CBP Database	Number of Massachusetts Firms Per CBP Database	Total Number of Maine, New Hampshire, Massachusetts Firms Per CBP Database	Number of Certified DBE and Potential DBE Firms in Maine	Number of Certified DBE and Potential DBE Firms in New Hampshire	Number of Certified DBE and Potential DBE Firms in Massachusetts	Total Number of DBE Firms in GMA (Maine, New Hampshire, Massachusetts)
212321	Construction sand and gravel mining	6	74	122	202	2	0	0	2
237310	Highway, street, and bridge construction	67	257	836	1,160	15	29	106	150
237990	Other heavy and civil engineering construction	49	68	392	509	1	4	6	11
238110	Poured concrete foundation and structure contractors	161	491	1,040	1,692	3	2	16	21
238140	Masonry contractors	134	383	2,488	3,005	6	8	37	51
238910	Site preparation contractors	580	1,658	4,750	6,988	7	12	71	90
238990	All other specialty trade contractors	202	923	3,430	4,555	8	19	31	58
423840	Industrial supplies merchant wholesalers	36	154	450	640	2	9	12	23
484110	General freight trucking, local	136	483	2,829	3,448	1	0	15	16

<b>484210</b>	Used household and office goods moving	37	224	1,070	1,331	0	0	4	4
<b>484220</b>	Specialized freight (except used goods) trucking, local	297	417	1,902	2,616	0	2	19	21
<b>488490</b>	Other support activities for road transportation	21	53	194	268	1	3	7	11
<b>541320</b>	Landscape architectural services	24	79	539	642	10	6	54	70
<b>541330</b>	Engineering services	304	1,407	5,853	7,564	21	51	150	222
<b>541340</b>	Drafting services	21	64	106	191	2	0	8	10
<b>541370</b>	Surveying and mapping (except geophysical) services	87	201	581	869	2	9	11	22
<b>541380</b>	Testing laboratories	36	168	593	797	3	2	12	17
<b>541430</b>	Graphic design services	74	159	1,317	1,550	6	8	41	55
<b>561110</b>	Office administrative services	104	598	2,837	3,539	0	7	10	17
<b>541613</b>	Marketing consulting services	132	614	3710	4,456	6	15	99	120
<b>541620</b>	Environmental consulting services	82	224	1080	1,386	4	33	48	85
<b>541690</b>	Other scientific and technical consulting services	84	337	2219	2,640	14	23	79	116

<b>541820</b>	Public relations agencies	31	74	795	900	3	6	12	21
<b>561320</b>	Temporary help services	129	741	3,629	4,499	4	3	61	68
<b>561720</b>	Janitorial services	374	1,610	6,881	8,865	3	2	68	73
<b>561730</b>	Landscaping services	953	4,070	18,055	23,078	0	0	24	24
	<b>Totals:</b>	<b>4,161</b>	<b>15,531</b>	<b>67,698</b>	<b>87,390</b>	<b>124</b>	<b>253</b>	<b>1,001</b>	<b>1,378</b>

To determine the relative availability of DBEs, the Department created a ratio wherein the numerator represents the number of ready, willing and able DBE firms and the denominator represents all firms, both certified DBEs and potential DBEs, available in each work category.

**For the numerator:** Most recent UCP DBE Database of Certified Firms the geographic market area, which includes the surrounding states of New Hampshire and Massachusetts

**For the denominator:** Most recent U.S. Census Bureau's County Business Pattern Database (CBP), which includes the surrounding states of New Hampshire and Massachusetts

As noted in Table 1, the Department identified 87,390 ready, willing and able firms in the NAICS codes for the projected federally-assisted contracting opportunities. In the federally prescribed formula below, this number is used as the denominator. The numerator was found by determining the number of ready, willing and able DBE certified firms within the same NAICS sub-sectors. For the purposes of this goal setting methodology, 87,390 firms are considered ready, willing and able to perform work in the areas identified. The 1,378 ready, willing, and able DBE firms, divided by the 87,390 total number of all ready, willing, and able firms (DBEs and non-DBEs), yields a base figure of 1.58%.

**Formula**

$$\left(\frac{\text{DBE (1,378)}}{\text{CBP (87,390)}}\right) \times 100 \approx 1.58\%$$

**Step 2 – Adjustment to Base Figure**

Once the base figure is determined, MaineDOT is required to examine all of the evidence available to determine what adjustment, if any, is necessary. Step 2 requires the Department to incorporate any available evidence that will improve the accuracy of the Step 1 base line goal calculations in order to determine the level of DBE participation that would occur absent the effects of discrimination. The Department assessed the impact of specific factors requiring narrow tailoring of the DBE Program. The following factors were considered in making the decision to adjust the overall DBE goal:

**1. Past Participation**

The volume of work that DBEs have performed in recent years can be useful to increase the accuracy of the DBE goal. Past participation is particularly useful if the contracting opportunities that are projected for the next three years are similar to those of the previous goal period. For the purpose of this methodology, past participation was measured by the volume of work DBEs have performed in the past ((49 CFR 26.45(d)(1)(i); 49 CFR 26.45(e)(3)(iii); 49 CFR 26.45(f)(1)(v)). The Department analyzed the projected contracting opportunities in resources such as the State Transportation Improvement Plan and determined that the projected opportunities are substantially similar to those in the prior five years and that therefore adjusting the base figure using past participation was logical. FHWA recommends that the previous five years be used to determine the historical median for past participation. This requires the Department to evaluate DBE participation on FHWA-assisted contracts during FFY 2019-2023. The following table shows the DBE participation obtained during this five-year time period.

<b>FFY</b>	<b>DBE Past Participation</b>
2019	2.73%
2020	1.92%
2021	1.28%
2022	0.85%
2023	0.78%

DBE participation during those federal fiscal years was 2.73% for FFY19, 1.92% for FFY20, 1.28% for FFY21, 0.85% for FFY22, and 0.78% for FFY23. To adjust the base figure using past participation, MaineDOT adds the median participation from the relevant five-year period to the base figure and divides that sum by two. The median DBE participation during this time period was 1.28%.

**Median 1.28%+ Base Figure 1.58% = 2.86%**

**2.86% / 2 = 1.43%**

Accordingly, after adjusting the base figure due to the similarity of federally-assisted procurement opportunities during the previous 5 years, MaineDOT's adjusted DBE Goal is 1.43%.

## **2. Disparity Studies**

As discussed previously, MaineDOT has not conducted any disparity studies in the past three federal fiscal years. We contacted the State's Metropolitan Planning Organizations and its major airports, and none of them conducted disparity studies or comparable studies that may have provided information relative to the geographic market area.

However, MaineDOT considered the following sources of disparity study information:

MaineDOT did identify statistical disparities in the ability of DBEs to obtain financing, bonding, and insurance. To address this, we contacted the Associated General Contractors of America (AGC) to obtain relevant information. The AGC has various resources that address these disparities. They provide educational programs such as the Contractor Bonding Education and Mentoring Program, which helps new and emerging construction businesses, particularly minority-owned and under-represented businesses, to qualify for surety bonds and understand the complexities of insurance and financing within the construction industry. Additionally, their updated Construction Financing Guide offers insights into the financing process and highlights opportunities and pitfalls specific to contractors.

MaineDOT also reached out to the United States Department of Labor (USDOL), State DOL, and Department of Education to gather data on employment, self-employment, education and training, and union apprenticeship programs. The USDOL's Employment and Training Administration (ETA) offers extensive resources for job training and apprenticeship programs aimed at improving the employment prospects of adults, youth, and dislocated workers. These programs are designed to boost employability and earnings and are delivered primarily through state-run American Job Centers. The ETA also oversees the National Apprenticeship Act, ensuring the welfare of apprentices and providing integrated employment and training information to sponsors and the local employment community.

Additionally, MaineDOT considered other data sources to better measure the percentage of work DBEs would likely obtain in the absence of discrimination. We consulted a variety of organizations and institutions to gather information about past discrimination in public and private contracting, as well as in credit, bonding, and insurance. This included data on employment, self-employment, training, union apprenticeship programs, and firm formation.

Key Data Sources and Consultations:

**U.S. Department of Transportation (DOT)**

The DOT provides guidance on considering various factors, such as past DBE participation, evidence from disparity studies, and statistical disparities in financing and insurance. This ensures a more accurate measure of DBE availability and participation in the absence of discrimination. The DOT recommends consulting organizations representing DBEs, state or local offices of procurement, and federal or state civil rights enforcement offices, among others.

**Federal Reserve**

Research from the Federal Reserve includes studies on discrimination in credit markets, providing insights into disparities in mortgage lending and other financial services. This information is crucial for understanding the challenges DBEs face in obtaining financing and the systemic barriers that exist in the credit industry.

**Office of Minority and Women's Business Enterprises (OMWBE)**

OMWBE offers resources on surety bonds, which are often required for public and private contracts. They provide support through programs like the SBA Surety Bond Program and the USDOT Bonding Education Program, which help small businesses and DBEs become bond-ready and improve their ability to qualify for bonds.

**Minority Business Development Agency (MBDA)**

The MBDA offers a repository of publications and reports on the economic impact of minority-owned businesses. This includes data on the number of firms, annual revenue, and job creation by minority business enterprises.

By utilizing these data sources, MaineDOT can better understand and address the barriers faced by DBEs, ensuring a fairer and more equitable contracting environment.

**3. Other Related Evidence**

No other evidence of the kind described in the regulations at 49 CFR 26.45(d)(2) was available to consider in determining whether an adjustment to the base figure is warranted.

**Use of Race Conscious and Race Neutral Measures**

The Department's DBE Program goal of **1.43%** for FFYs 2025-2027 was met or exceeded in two of the last five years on a solely race neutral basis. Accordingly, the Department anticipates that the current goal will be achieved entirely through race and gender-neutral means. Contract goals will not be necessary for additional attainment. If we do not achieve the stated goal, we will look for possible ways to meet the goal in the future, and prepare a shortfall analysis.

### *Use of Supportive Services Program in Race-neutral Efforts*

For the MaineDOT to meet its goal through race neutral means, it has contracted an agency to provide a Disadvantaged Business Enterprises Supportive Services (DBE SS) Program in accordance with 23 CFR 230.204. This business development program aims to assist minority, women and disadvantaged owned firms to build strong businesses able to successfully compete when bidding for federally funded transportation projects and consultant contracts, thus increasing equal opportunity, competition and diversity in Maine's bridge and highway construction industry.

The following services are offered through MaineDOT's DBE SS Consultant with specific programs targeted for instruction. Tuition reimbursement for successfully completed classes taken by small business owners to grow and/or improve their business in the Federal-aid bridge and highway construction industry will also be allowed. This program:

- Provides technical and resource assistance with financial and business planning including accounting, invoicing and auditing practices, business planning, marketing/networking, and setting and achieving goals. Assists with bonding, financial assistance, lease agreements, taxes, fringe benefits, and payroll. Assures capability to comply with all FHWA requirements and paperwork regarding personnel, EEO, Title VI, DBE, AA, training and Davis Bacon and related Acts.
- Provides technical and general assistance with locating, processing, estimating, and submitting quotes for MaineDOT federal aid contracts. Surveys and reports the bid items DBEs can complete and shares this information on the web and with prime contractors. Offers guidance to DBEs regarding MaineDOT project plans and website to keep DBEs up to date with contract opportunities in their business areas.
- Provides technical support for computer systems, particularly CADD translation to Micro-station to be compatible with MaineDOT files and electronic bidding assistance (using the web and using BIDEX). Also, provides hardware/software technical support and webpage development as related to bridge and highway construction.
- Provides technical support and education regarding partnering with other consultants/contractors/agencies and how to create and deliver products or services under a joint venture. Gives participating small businesses new tools to improve or expand their business capabilities.
- Provides technical assistance and education regarding reading, writing and understanding construction contracts and subcontracts; assistance in ensuring that contracts and subcontracts protect the interest of the DBE, including all phases of the work, and contain all needed language for compliance when working on a FHWA funded projects.

- Distributes a brochure regarding the DBE program and continues to educate contractors and consultants, as well as MaineDOT personnel, about the purpose of the program and their obligations under federally funded contracts. Develop ongoing opportunities for workshops, briefings and training sessions statewide. Educates the SBA's Small Business Development counselors and other entities about the DBE program.
- Holds networking/conferences in conjunction with the Maine SBA Office and other partners and offers matchmaking session between DBEs and prime consultants and contractors. Creates networking opportunities and other activities to promote DBE growth and quality including educational seminars.

In addition, the MaineDOT DBE SS Consultant uses a variety of methods to provide business development services and assess a firm's current qualifications. These include, but are not limited to:

- Documentation of a DBE's skills, experience and needs through development of a Business Needs Assessment, along with a practiced interview technique to successfully glean necessary information from clients;
- Individual Business Management Assistance to DBEs in the form of technical and resource assistance for financial and business planning, as well as public procurement specifically related to MaineDOT opportunities. Includes both in-house and external specialist resources to provide a wide range of advice and education.
- A rigorous two-year Business Development Program for those DBEs that have the potential and desire to participate.
- Computer and technical assistance to educate DBEs on electronic bidding and how to utilize technology, including providing website development for interested firms.
- Tuition reimbursement providing educational opportunities for DBEs.
- Feedback from primes and from MaineDOT staff providing assistance to firms.

The MaineDOT DBE SS Consultant uses industry business standards and MaineDOT prequalification standards as well as feedback from the primes and others to determine the comparable skills and qualifications that each DBE should attain. This is done on a case-by-case basis as each company delivers a unique set of products and services.

### **Public Process**

Pursuant to 49 CFR 26.45 (g)(i), MaineDOT: *“must consult with minority, women's and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and your efforts to establish a level playing field for the participation of DBEs.”*

MaineDOT works closely with our DBE SS Consultant and regularly discusses concerns and successes with DBE firms in Maine. The DBE SS consultant works directly with DBEs and assists firms addressing their concerns and challenges. The DBE SS Consultant is a conduit to MaineDOT for DBEs.

On June 10, 2024, MaineDOT held a public meeting via zoom at 10:00 am to 11:00 am EST (US and Canada). To enhance engagement, Maine DOT representatives reached out to as many people as possible, including minority and women-owned organizations/associations, to inform them of the DBE draft goal, methodology employed, and to request their attendance at the DBE goal public hearing. General contractor associations, DBEs, the DBE Supportive Services consultant, Associated General Contractors of Maine, Inc. (AGC), National Association of Women in Construction (NAWIC), the Maine Better Transportation Association (MBTA), the Maine Women’s Business Center, the National Association for the Advancement of Colored People (NAACP) Maine Chapter, the American Council of Engineering Companies in Maine (ACEC), the Maine Chamber of Commerce, and the Maine Asphalt Pavement Association were sent emails to participate in a discussion of our Goal Methodology, to obtain information relevant to MaineDOT’s goal setting process and to express any concerns about MaineDOT’s DBE program. Advance copies of the draft Goal Methodology were provided to invitees prior to the meeting. The draft was available at the Civil Rights Office website: <http://www.maine.gov/mdot/civilrights/dbe> A follow-up email was sent to the entities listed above soliciting additional feedback.

The draft goal document served as the presentation and Maine DOT representatives offered a verbal explanation of the methodology, ensuring that those who could not read the document or required a different way to understand the methodology received the necessary information in an alternate accessible format. At the meeting, the draft Goal Methodology was presented and representatives of MaineDOT’s Civil Rights Office listened to concerns, received comments and answered questions. Public hearing attendees included the following:

**MaineDOT DBE Goal Setting Public Hearing Attendees**

Name	Affiliation
Sam Updike	Apex Domestic
Miranda Pelkey	EMDC Maine Apex
Larry Allen Emily Hamm	Transportation Director, AVCOG/LATC Greater Portland COG

**There were no comments received on the draft methodology.**

In addition to the above public process, MaineDOT also held the following DBE outreach events to promote social equity, economic development, and the effective delivery of transportation services. These outreach events significantly increased the visibility of

Maine DOT's initiatives within minority and women-owned business communities, fostering greater awareness and support for Maine DOT's goals. By actively engaging with diverse stakeholders, Maine DOT was able to gather valuable insights and feedback that informed and refined its transportation planning efforts. The outreach efforts led to a more inclusive planning process, ensuring that the perspectives and needs of underrepresented communities were incorporated into Maine DOT's decision-making. As a result of these events, Maine DOT established stronger partnerships with DBEs, enhancing collaboration and boosting economic opportunities for these businesses. The feedback and participation garnered through these outreach events directly contributed to achieving Maine DOT's goals for social equity and effective transportation service delivery.

### MaineDOT DBE Outreach Activities

Date	2022 DBE Outreach Event
1/11/2022	City of Brewer: Quarterly Business Roundtable Zoom Meeting
1/20/2022	Maine PTAC Webinar: Women Owned Small Business (WOSB) Certification
1/26/2022	Office of Small and Disadvantaged Business Utilization: Federal Contracting 101
2/3/2022	GrowSmart Maine: Infrastructure Investment and Jobs Act: Can Transportation and Other Infrastructure Investment Lead to Smart Growth in Maine?
2/7/2022	Bangor Resource Partners (collaborative of SCORE, Penquis CAP, EMDC, New Ventures, SBDCs, Four Directions Development Corp.) monthly meetings
2/15/2022	Maine PTAC Webinar: Subcontracting Strategies
3/3/2022	Maine PTAC Webinar: I'm a New Client, Now What?
3/10/2022	LA Metro Chamber: Networking & Program - Featured speakers Gov. Mills, Auburn & Lewiston Mayors
3/16/2022	Belfast Chamber - Business After Hours Networking
3/18/2022	Portland Chamber - Innovation for Everyone
3/28/2022	Piscataquis County Economic Development - Quarterly Meeting
3/29/2022	Portland Professional Connections - City of Portland Econ Dev & Portland Chamber
4/6/2022	Maine Biz - Business Leaders of The Year Networking/Program
4/7/2022	Ellsworth Chamber - Business After Hours Networking
4/12/2022	Quarterly Roundtable - City of Brewer
4/12/2022	Maine PTAC Webinar - How Government Contracting Can Help Your Small Business
4/13/2022	Penobscot Bay Chamber Business Expo B2B

4/13/2022	Associated General Contractors (AGC) Maine - Build Maine Awards
4/14/2022	Bangor Chamber - Business After Hours Networking
4/20/2022	Belfast Chamber - Business After Hours Networking
4/27/2022	Bangor Chamber: Early Bird Breakfast & Networking - Preparedness from Cybersecurity Risks
4/28/2022	Economic Development Council of Maine (EDCM) - Spring Networking Social
5/5/2022	Maine Biz - Women's Leadership Forum
5/5/2022	Maine PTAC Webinar: How to Market Your Socio-Economic Status (And how NOT to!)
5/11/2022	Waldo County Small Business Conference & Networking - Belfast Area Chamber of Commerce
5/12/2022	Bangor Chamber Business After Hours Networking
5/13/2022	Manufacturers Association of Maine (MAME) 2022 MFG Summit
6/14/2022	Maine PTAC Webinar: Grow Your Small Business with Government Contracting
6/22/2022	MaineBiz on the Road in Dover-Foxcroft
6/30/2022	Maine PTAC Webinar: I'm a New Client, Now What?
7/12/2022	Quarterly Roundtable - City of Brewer
7/13/2022	Belfast Chamber - Business After Hours Networking
7/14/2022	Maine PTAC Webinar: Government Subcontracting: Strategies for Small Business Success
7/14/2022	PTAC 101 Presentation to Central Maine SCORE Chapter Mentors
7/19/2022	MaineBiz on the Road in Machias
7/19/2022	City of Brewer: Quarterly Business Roundtable Zoom Meeting
8/17/2022	Belfast Chamber - Business After Hours Networking
8/24/2022	Maine PTAC Virtual Industry Day with 381 Constructors
8/25/2022	Maine PTAC Webinar: Selling to the State of Maine
9/27/2022	Maine PTAC Webinar: Is Obtaining the Women-Owned Small Business Certification Right for You?
9/28/2022	MaineBiz on the Road in Lewiston-Auburn
9/28/2022	Bangor Blitz
10/4/2022	Falls Chamber of Commerce Business Resource Fair
10/11/2022	City of Brewer: Quarterly Business Roundtable
10/25/2022	Maine PTAC Workshop: An Introduction to Maine PTAC and Free Services available for Businesses
10/26/2022	Maine PTAC Webinar: Government Subcontracting: Strategies for Success
11/1/2022	Maine PTAC Webinar: I'm a New Client, What's Next?
11/4/2022	Four Direction Development Corporation's Small Business Workshop
11/9/2022	MaineBiz 40 Under 40
11/10/2022	LA Chamber Breakfast
11/10/2022	Manufacturers Assoc of Maine Annual Gala

11/18/2022	LA Chamber Event
12/1/2022	Maine Transportation Conference - MBTA
12/2/2022	Bangor Chamber Women's Leadership Luncheon
12/6/2022	Maine PTAC Webinar delivered to CEI's Women's Business Center - Is WOSB Certification Right for Your Business?
12/12/2022	Steering Committee Inclusion Maine Conference
12/13/2024	Maine PTAC Webinar: Are you ready to be a government contractor?

Date	2023 DBE Outreach Event
1/9/2023	Quarterly Roundtable - City of Brewer
1/10/2023	Maine Agriculture, Conservation and Forestry Trade Show
1/13/2023	DEI Workforce Webinar
1/18/2023	Maine PTAC Webinar presentation for SCORE: "Women-Owned Small Business Certification"
1/18/2023	Maine PTAC Workshop presentation for the Auburn Rotary Club: "How Maine PTAC Assists Small Businesses to Sell to The Government"
1/24/2023	WTS Board Introduction
2/2/2023	Associated General Contractors of Maine Annual Meeting
2/15/2023	Bangor Chamber Early Bird Breakfast
2/16/2023	Bangor Region Chamber Business After Hours
2/16/2023	Maine PTAC Webinar: Women-Owned Small Business Certification
2/16/2023	Maine PTAC Webinar to LA Metro Chamber Members: "How Maine PTAC Assists Small Businesses to Sell to The Government"
2/22/2023	DEI Inclusion Maine Steering Committee
3/1/2023	Maine PTAC Webinar to CEI's Women's Business Center - Changes to WOSB Certification
3/1/2023	Maine PTAC Webinar: How to Market Your Socio-Economic Status (And how not to!)
3/7/2023	MaineBiz on the Road in Skowhegan
3/8/2023	Navigating and Understanding the Maine DBE Certification Program
3/13/2023	Maine PTAC Presentation to the Houlton Rotary Club
3/15/2023	Bangor Region Chamber Business Breakfast
3/22/2023	Skowhegan Chamber Business-After-Hours
3/28/2023	Penobscot Bay Chamber of Commerce Business & Community Expo
3/30/2023	Maine State Chamber of Commerce - Business Day at the State House
4/3/2023	Bangor Roundtable for Municipalities & Business Support Organizations
4/5/2023	MaineBiz Annual Leaders Awards

4/6/2023	Maine PTAC Webinar: Government Subcontracting: Strategies for Success
4/13/2023	Ellsworth Chamber Business After Hours
4/19/2023	Belfast Chamber Business After Hours
5/4/2023	Southern Aroostook Development Corp Business Meeting
5/11/2023	LA Metro Chamber of Commerce Breakfast
5/11/2023	Franklin County Chamber of Commerce-"Business After Hours"
5/16/2023	Webinar for CEI - Disadvantaged Business Enterprise Certification 101 (DBE)
5/17/2023	Maine International Trade Center – Trade Day 2023
5/18/2023	2023 Maine B2B Trade Show
5/18/2023	Maine PTAC Webinar for CEI's Women's Business Center: Is WOSB Certification Right for Your Business?
5/24/2023	Bangor Region Chamber of Commerce – Early Bird Breakfast and Economic Summit
5/24/2023	2023 Maine Small Business Administration Awards Ceremony
5/25/2023	Maine Center for Entrepreneurs Summit
6/7/2023	SBA Roundtable Update Event
6/8/2023	Build Maine Conference
6/14/2023	Bangor Region Chamber of Commerce – Early Bird Breakfast
6/15/2023	Franklin County Chamber of Commerce – Business After Hours
6/15/2023	Portland Regional Chamber of Commerce - Imagine Portland 2023
7/20/2023	LA Metro Chamber of Commerce - Business After Hours
7/24/2023	Maine APEX Webinar: Matchmaker Prep: Best Practices for the Upcoming Northeast Regional Matchmaker
8/9/2023	2023 Northeast Regional Matchmaker
8/10/2023	2023 Northeast Regional Matchmaker
8/16/2023	Auburn Rotary Club Breakfast Club Meeting
8/16/2023	Maine APEX Webinar: The SBA's Women Owned Small Business Certification
8/22/2023	Maine APEX Webinar: Selling to the State of Maine
8/25/2023	University of Maine Machias New Students Workshop
9/7/2023	Bangor Chamber of Commerce FUSION Networking Event
9/13/2023	Maine APEX Webinar for CEI's Women's Business Center: Women-Owned Small Business Certifications
9/19/2023	DBE Webinar for the Women’s Business Center
9/21/2023	LA Metro Chamber of Commerce, Business After Hours
10/5/2023	Great Falls Chamber Resource Fair
10/10/2023	LA Metro Chamber of Commerce, Business After Hours
10/20/2023	DownEast Innovation Network Technical Assistance Forum
11/14/2023	Manufacturer’s Association of ME 2023 Annual Gala
12/7/2023	Maine Transportation Conference - MBTA

12/7/2023	Maine APEX Webinar: Is Your Company Ready to Explore and Pursue Government Contracting Opportunities?
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Date	2024 DBE Outreach Event
1/8/2024	Bangor Resource Partners Meeting
1/9/2024	Maine APEX Webinar for LA Metro Chamber members: "Selling to the State of Maine"
1/18/2024	Franklin County Chamber of Commerce Business After Hours
1/23/2024	Oxford Hills Chamber of Commerce-Business After Hours
1/31/2024	DBE Roadshow – Portland Event
2/8/2024	DBE Roadshow – Augusta Event
2/8/2024	Maine APEX Webinar: How to Market Your Socio-Economic Status (And how not to!)
2/8/2024	Lewiston Auburn Metro Chamber of Commerce Breakfast
2/13/2024	DBE Roadshow – Bangor Event
2/26/2024	Waldoboro Business Association Business After Hours
2/27/2024	DBE Roadshow – Presque Isle Event
3/7/2024	Jay-Livermore-Livermore Falls Chamber of Commerce Breakfast
3/8/2024	Maine APEX & SCEC – All Things SAM.gov (webinar)
3/14/2024	Bangor Chamber of Commerce Business Networking After Hours
3/20/2024	Bath/Brunswick Chamber 12 @ 12 Business Networking
3/22/2024	Maine PHCC Conference
4/8/2024	Maine APEX Webinar: Assisting Small Businesses in the Government Marketplace

## Appendix 1

**Table 1: MaineDOT FHWA Funded Projects, Advertised Between 01/01/2025 and 12/31/2027**

FFY	Project Title	Scope	Available Funding
2027	Camden, Main Street Bridge #2497	Bridge Superstructure Replacement	\$2,000,000.00
2027	Milo, Route 6 Bridge #S 2124, 2931, 2573, 2572	Bridge Replacement	\$29,000,000.00
2027	Cambridge, Parkman Rd Bridge #2276	Bridge Replacement	\$2,975,000.00
2027	Jonesport, Cummings Bridge #2211	Bridge Replacement	\$1,185,000.00
2027	Cambridge, Hilton Bridge #1069	Bridge Replacement	\$1,470,000.00
2027	Farmington, Barker Stream Bridge (#5358)	Bridge Replacement	\$1,361,700.00
2027	Avon, Avon Corner Bridge (#2028)	Bridge Replacement	\$1,762,200.00
2027	Freeman Twp., Cowon Bridge (#3678)	Bridge Replacement	\$1,762,200.00
2027	Freeman Twp., Burbank Bridge (#3677)	Bridge Replacement	\$2,002,500.00
2027	Cambridge, Dexter Rd / Ike Brook Bridge #3315	Bridge Replacement	\$1,985,000.00
2027	Twp 01 R 05 Wels, Gulliver Brook Bridge #2338	Bridge Replacement	\$2,785,000.00
2027	Cambridge, Knickerbocker Bridge #3291	Bridge Replacement	\$2,585,000.00
2027	Cambridge, Ripley Road/Ferguson Str Bridge #3583	Bridge Replacement	\$1,985,000.00
2027	Waterboro, Brocks Bridge #1282	Bridge Replacement	\$1,585,000.00
2027	Greenwood, Johnnies Bridge #2413	Bridge Replacement	\$3,185,000.00
2027	Whitefield, Kelley Brook Bridge #2429	Bridge Replacement	\$1,685,000.00
2027	Rumford, Logan Bridge #5094	Bridge Replacement	\$3,185,000.00
2027	Lincolnton, Wiley Brook Bridge #2949	Bridge Replacement	\$1,985,000.00

2027	Hartland, Withee Bridge #2963	Bridge Replacement	\$2,385,000.00
2027	Montville, Bean Bridge #3169	Bridge Replacement	\$1,985,000.00
2027	Bancroft Twp, Smith Brook Bridge #3189	Bridge Replacement	\$1,885,000.00
2027	Salem Twp, Corbett Bridge #5769	Bridge Replacement	\$1,585,000.00
2027	Greenwood, Locks Mill Bridge #0679	Bridge Replacement	\$1,985,000.00
2027	Shapleigh, Mann Bridge #1205	Bridge Replacement	\$2,385,000.00
2027	Madison, Jones Bridge #2417	Bridge Replacement	\$3,185,000.00
2027	Strong, Stevens Bridge #3364	Bridge Replacement	\$2,385,000.00
2027	Shapleigh, Shapleigh Bridge #3637	Bridge Replacement	\$2,785,000.00
2027	Silver Ridge Twp, Molunkus Stream Bridge #5627	Bridge Replacement	\$3,685,000.00
2027	Orono, Forest Avenue/I-95 Bridge #5906	Bridge Replacement	\$10,985,000.00
2027	Paris, Little Androscoggin River Bridge #5924	Bridge Deck Replacement	\$3,190,000.00
2027	Bangor, Chase Road/I-95 Bridge #5934	Bridge Replacement	\$10,985,000.00
2027	Cooper, Leland Bridge #3755	Bridge Replacement	\$1,985,000.00
2027	Ellsworth, Reeds Brook Bridge #3914	Bridge Replacement	\$3,585,000.00
2027	Blue Hill, East Blue Hill Bridge #3668	Bridge Replacement	\$5,385,000.00
2027	Macwahoc Plt, Molunkus Bridge #2575	Bridge Replacement	\$8,485,000.00
2027	Shirley, Shirley Mills Bridge #2761	Bridge Deck Replacement	\$990,000.00
2027	Dedham, Village Bridge #2895	Bridge Replacement	\$2,585,000.00
2027	Machias, Dike Bridge #2246	Bridge Improvements	\$15,000,000.00
2027	Rumford, Chisholm Park Bridge #2990	Bridge Rehabilitation	\$1,985,000.00
2027	Buxton, West Buxton Bridge #3340	Bridge Improvements	\$11,000,000.00

2027	Fort Kent, International Bridge #2398	Bridge Wearing Surface Repair	\$990,000.00
2027	Calais, International Bridge #6440	Bridge Wearing Surface Repair	\$1,580,000.00
2027	Abbot, Old Covered Bridge #3507	Bridge Substructure Rehabilitation	\$990,000.00
2027	Old Town, Oldtown, Milford Bridge #2630	Bridge Wearing Surface Replacement	\$1,790,000.00
2027	Falmouth, Spur/Cnrr Bridge #5922	Bridge Substructure Rehabilitation	\$1,500,000.00
2027	Windham, Route 302	Intersection Reconstruction	\$1,000,000.00
2027	Portland, Park Avenue/Congress Street	Reconstruction	\$25,000,000.00
2027	Windham, Route 35/115/302	Reconstruction	\$27,500,000.00
2027	Ellsworth-Trenton-Bar Harbor	Intersection Reconstruction	\$4,000,000.00
2027	Auburn, Kittyhawk Avenue	Intersection Reconstruction	\$3,200,000.00
2027	Wyman Twp-Kingfield, Route 16	1 1/4" Overlay	\$9,701,000.00
2027	Kingsbury, Large Culv 46502	Large Culvert Replacement	\$773,000.00
2027	Parkman, Route 150	Large Culvert Replacement	\$1,000,000.00
2027	Randolph, Route 27	Intersection Improvements W/O Signal	\$450,000.00
2027	Sedgwick, Route 15 (#169683)	Large Culvert Replacement	\$550,000.00
2027	Hamlin, Route 1a (#135119)	Large Culvert Replacement	\$650,000.00
2027	Meddybemps, Rte. 191, Cross Culvert (#943284)	Large Culvert Replacement	\$1,201,500.00
2027	Wesley, Rte 192, Large Culvert (#46436)	Large Culvert Replacement	\$1,201,500.00
2027	Wesley, Rte 192, Large Culvert (#925280)	Large Culvert Replacement	\$1,201,500.00
2027	Bucksport, Whites Brook 1	Large Culvert Replacement	\$960,960.00
2027	Day Block Twp, Rte. 9, Large Culvert (#108598)	Large Culvert Replacement	\$1,201,500.00
2027	Day Block Twp, Rte. 9, Large Culvert (#108709)	Large Culvert Replacement	\$1,201,500.00

2027	New Vineyard, Rte 27, Large Culvert (#46389)	Large Culvert Replacement	\$760,950.00
2027	Phillips, East Madrid Road, Tributary To Black Bro	Large Culvert Replacement	\$794,592.00
2027	Strong, Rte 149, Large Culvert (#1035636)	Large Culvert Replacement	\$961,200.00
2027	Waldoboro, Route 32 (#780165)	Large Culvert Replacement	\$65,000.00
2027	Norway, Route 117 (#908458)	Large Culvert Replacement	\$870,000.00
2026	Bangor, Exit 187 Ddi Hogan Road/ I-95 Bridge #5823	Bridge Replacement	\$42,000,000.00
2026	Blue Hill, Village Bridge #2893	Bridge Superstructure Replacement	\$1,400,000.00
2026	Brunswick, Maine Street Bridge #5884	Bridge Deck Replacement	\$3,500,000.00
2026	Drew Plt. - Mattawamkeag River Bridge #5105	Bridge Replacement	\$9,070,000.00
2026	Rumford. High Bridge #5188	Bridge Replacement	\$6,000,000.00
2026	Millinocket, Smith Brook Bridge #5827	Bridge Replacement	\$2,250,000.00
2026	Freeport, Railroad Crossing Bridge #3172	Bridge Replacement	\$2,785,000.00
2026	Rumford, Martins Bridge #2514	Bridge Replacement	\$4,320,000.00
2026	Bowdoinham, Abagadasset Bridge #5493	Bridge Replacement	\$2,600,000.00
2026	East Machias, Chase Mills Bridge #5465	Bridge Replacement	\$1,685,000.00
2026	Jonesport, Cross Cove Br #2207	Bridge Replacement	\$1,985,000.00
2026	Van Buren, St. Mary's Bridge #5309	Bridge Replacement	\$1,400,000.00
2026	Howland, I95 Sb Over Seboeis Road Bridge #6070	Bridge Superstructure Replacement	\$3,585,000.00
2026	Trescott Twp, Rice Bridge #2714	Bridge Replacement	\$1,770,000.00
2026	Mariaville, Tannery Bridge #3511	Bridge Replacement	\$2,000,000.00

2026	Rumford, Merr Overpass Bridge #5754	Bridge Deck Replacement	\$1,885,000.00
2026	Kingfield, Reed Brook Bridge #5351	Bridge Replacement	\$1,530,000.00
2026	Lexington Twp, A.J. Albee Bridge #3042	Bridge Replacement	\$1,685,000.00
2026	Bridgton, Cornshop Bridge #0318	Bridge Replacement	\$2,000,000.00
2026	Presque Isle, Phair Crossing Bridge #3259	Bridge Replacement	\$3,185,000.00
2026	Wyman Twp, Stoney Brook Bridge #5342	Bridge Replacement	\$3,385,000.00
2026	Corinna, Mulligan Stream Bridge #6160	Bridge Replacement	\$1,185,000.00
2026	Chain Of Ponds Twp., Bear Brook Bridge #3270.	Bridge Replacement	\$2,350,000.00
2026	Wilton, Meadow Brook Bridge #5937	Bridge Replacement	\$2,000,000.00
2026	Sandy Bay Twp. East Branch Sandy Stream Bridge #57	Bridge Replacement	\$2,680,000.00
2026	Union, St. George River Bridge #5893	Bridge Replacement	\$8,900,000.00
2026	Addison, Lot Norton Bridge #3754	Bridge Replacement	\$6,282,400.00
2026	Turner, North Turner No. 2 Bridge #3480	Bridge Replacement	\$5,600,000.00
2026	New Sharon, Mcgurdy Pond Bridge #2530	Bridge Replacement	\$2,785,000.00
2026	Strong, Mcleary Bridge #0403	Bridge Replacement	\$1,185,000.00
2026	Lewiston, Stetson Brook Bridge #0091	Bridge Replacement	\$1,485,000.00
2026	Auburn, Taylor Brook Bridge #0058	Bridge Replacement	\$1,785,000.00
2026	Winterport, Conant Stream Bridge #5655	Bridge Replacement	\$1,465,000.00
2026	Brunswick, Durham Road Bridge #5685	Bridge Replacement	\$9,585,000.00
2026	Steuben, Tunk Stream Bridge #5956	Bridge Replacement	\$3,985,000.00
2026	T8 R3 Nbpp, Big Meadow Bridge #0064	Bridge Replacement	\$1,600,000.00
2026	Topsham, Muddy River Bridge #3825	Bridge Replacement	\$3,385,000.00

2026	Andover, Andover Falls Bridge #3336	Bridge Replacement	\$2,385,000.00
2026	Caribou, Aroostook River Bridge (#5572)	Bridge Deck Replacement	\$13,985,000.00
2026	Greenwood, Little Androscoggin River Bridge #3382	Bridge Deck Replacement	\$465,000.00
2026	Greenwood, Morgan Brook #2 Bridge #3381	Bridge Superstructure Replacement	\$545,000.00
2026	Greenwood, Morgan Brook #1 Bridge #3380	Bridge Superstructure Replacement	\$385,000.00
2026	Howland, Lagrange Road Bridge #2443	Bridge Replacement	\$1,550,000.00
2026	T3 R4 Bkp Wkr, Long Falls Bridge #1075	Bridge Superstructure Replacement	\$3,985,000.00
2026	Hancock, Carrying Place Br #2134	Bridge Replacement	\$3,185,000.00
2026	Prentiss Twp T 7r3nbpp Mattagodus Bridge #5185	Bridge Replacement	\$2,290,000.00
2026	S. Portland, Mill Creek Bridge #0341	Bridge Replacement	\$3,985,000.00
2026	North Yarmouth Academy Grant Twp, Lower Henderson	Bridge Replacement	\$1,585,000.00
2026	Litchfield, Maxwell Bridge #2524	Bridge Replacement	\$1,585,000.00
2026	New Limerick, Mill Brook Bridge #2557	Bridge Replacement	\$1,685,000.00
2026	Dover-Foxcroft. Stinchfield Brook Bridge #2808	Bridge Replacement	\$1,985,000.00
2026	Howland, Mile Brook Bridge #5110	Bridge Replacement	\$3,085,000.00
2026	Freedom, Barlow Brook Bridge #5145	Bridge Replacement	\$1,585,000.00
2026	Kennebunk, Cat Mousam Road Bridge #5710	Bridge Replacement	\$1,585,000.00
2026	Cross Lake Twp, Sullimond Brook Bridge #6261	Bridge Replacement	\$1,585,000.00
2026	Limington, Websters Mill Bridge #2918	Bridge Replacement	\$2,385,000.00
2026	Turner, Teague Bridge #5441	Bridge Replacement	\$2,785,000.00

2026	Dover-Foxcroft, First Bridge #3728	Bridge Replacement	\$1,585,000.00
2026	Kennebunk, Downing Bridge #5939	Bridge Replacement	\$2,385,000.00
2026	Kennebunk, Stoney Bridge #1269	Bridge Replacement	\$2,785,000.00
2026	New Portland, Carrabassett Bridge #5131	Bridge Rehabilitation	\$650,000.00
2026	Berwick, New Dam Bridge #6053	Bridge Rehabilitation	\$336,875.00
2026	Berwick-Somersworth, Eddy Bridge #6048	Bridge Rehabilitation	\$545,125.00
2026	Kittery, Badger Island Bridge #2031	Bridge Improvements	\$265,000.00
2026	Phillips, Lower Village Bridge #5063	Bridge Improvements	\$1,000,000.00
2026	South Berwick, Salmon Falls Bridge #5700	Bridge Wearing Surface Replacement	\$745,000.00
2026	Detroit, Village Bridge #3309	Bridge Improvements	\$2,120,000.00
2026	Benedicta Twp., Casey Road / I-95 #6165	Bridge Painting	\$485,000.00
2026	Bangor, Penobscot Bridge #2038	Bridge Substructure Rehabilitation	\$1,100,000.00
2026	Bangor, Joshua Chamberlain Bridge #5312	Bridge Rehabilitation	\$3,965,000.00
2026	Rockport, Rockport Bridge #2724	Bridge Improvements	\$2,500,000.00
2026	Augusta, Augusta Memorial Bridge #5196	Bridge Rehabilitation	\$8,995,000.00
2026	Naples, Songo Lock Draw Bridge #2780	Bridge Rehabilitation	\$785,000.00
2026	Kittery, Sarah Mildred Long Bridge #3641	Bridge Superstructure Rehabilitation	\$795,000.00
2026	Gorham - Windham, Great Falls #1 (Long) Bridge #62	Bridge Wearing Surface Replacement	\$395,000.00
2026	New Sharon, Sandy River Bridge #5724	Bridge Superstructure Rehabilitation	\$395,000.00
2026	Alna, Dock Bridge #3284	Bridge Rehabilitation	\$1,285,000.00
2026	Bowdoinham, Brooklyn Bridge #5190	Bridge Rehabilitation	\$1,985,000.00
2026	Rumford, Morse Bridge #2585	Bridge Rehabilitation	\$870,000.00

2026	Kittery, I-95/Piscataqua River Bridge #6330	Bridge Painting	\$15,990,000.00
2026	South Berwick, Landing Bridge #3027	Bridge Painting	\$630,000.00
2026	South Berwick, Salmon Falls Bridge #5700	Bridge Painting	\$390,000.00
2026	Hampden, Cold Brook Road/I-95 Bridge #5970	Bridge Painting	\$790,000.00
2026	Bath, Centre St. Connection Bridge #6142	Bridge Painting	\$390,000.00
2026	Woolwich, Max L. Wilder Memorial Bridge #2026	Bridge Painting	\$5,590,000.00
2026	West Bath, New Meadows Road Bridge #6145	Bridge Painting	\$550,000.00
2026	Norway, Pleasant Street Bridge #2677	Bridge Painting	\$230,000.00
2026	Etna, West Etna Road/I95 Bridge #5961	Bridge Painting	\$790,000.00
2026	Naples, Songo Lock Bridge #3499	Bridge Painting	\$710,000.00
2026	Newburgh, Route 69/I95 Bridge #5967	Bridge Painting	\$1,030,000.00
2026	Albany Twp, Crooked River Bridge #5079	Bridge Painting	\$150,000.00
2026	Jefferson, Hotel Bridge #2378	Bridge Wearing Surface Replacement	\$230,000.00
2026	Waterford, Horrs Bridge #5192	Bridge Painting	\$150,000.00
2026	Orland, Orland River Bridge #2632	Bridge Wearing Surface Replacement	\$230,000.00
2026	Cape Elizabeth, Spurwink Bridge #2796	Bridge Wearing Surface Replacement	\$230,000.00
2026	Gray, Sweetser Bridge #5781	Bridge Painting	\$230,000.00
2026	Mechanic Falls, Pottle Bridge #2977	Bridge Wearing Surface Replacement	\$550,000.00
2026	Plymouth, Route 7 / I-95 Bridge #5960	Bridge Painting	\$1,190,000.00
2026	York, Scotland Bridge #2750	Bridge Substructure Rehabilitation	\$790,000.00
2026	Lebanon, Hayes Crossing, Bridge #1223 (Nh 030/097)	Bridge Wearing Surface Replacement	\$250,000.00

2026	Lebanon, Flat Rock Bridge #1221, (Nh 071/116)	Bridge Wearing Surface Replacement	\$250,000.00
2026	Bath, Route 1/State Road	Intersection Reconstruction	\$3,180,000.00
2026	Sanford, Downtown, Route 202	Reconstruction	\$30,058,880.00
2026	Milbridge-Harrington, Rte 1a	Reconstruction	\$15,000,000.00
2026	Frenchville-Fort Kent, Route 1	Reconstruction	\$16,160,000.00
2026	Frenchville, Route 1	Reconstruction	\$18,700,000.00
2026	Biddeford, Elm Street	Intersection Reconstruction	\$10,395,068.00
2026	Arrowsic, Route 127	Reconstruction	\$3,000,000.00
2026	Phippsburg, Route 209	Reconstruction	\$1,410,000.00
2026	Frankfort, Route 1a	Reconstruction	\$13,537,000.00
2026	Augusta, Route 202, 201, 201s	Reconstruction	\$6,000,000.00
2026	Fort Kent, Route 161	Reconstruction	\$13,000,000.00
2026	Cross Lake-New Canada, Route 161	Reconstruction	\$13,000,000.00
2026	Ellsworth, Route 1a	Reconstruction	\$3,500,000.00
2026	Berwick, Route 9	Reconstruction	\$14,000,000.00
2026	Warren, Route 90	Reconstruction	\$2,850,000.00
2026	Oxford, Route 26	Reconstruction	\$1,180,000.00
2026	Arundel, Log Cabin Road	Reconstruction	\$1,150,000.00
2026	Jay, Route 133/156	Roundabout Construction	\$3,200,000.00
2026	Dover-Foxcroft, Route 15	Mill And Fill	\$611,424.00
2026	Portland, Route 77w	Mill And Fill	\$206,000.00
2026	Brunswick- Falmouth I-295 Southbound	Ultra-Thin Bonded Wearing Course	\$13,025,000.00
2026	Falmouth - Topsham I-295 Northbound	Ultra-Thin Bonded Wearing Course	\$13,025,000.00
2026	Guilford - Dover-Foxcroft, Route 6	1 1/4" Overlay	\$1,440,530.00
2026	Topsham - Widening Of Route 196	Highway Widening And Overlay	\$5,000,000.00
2026	South Portland, Route 703	Mill And Fill	\$4,500,000.00
2026	Saco, Route 112	Mill And Fill	\$793,000.00

2026	Medway-East Millinocket, Route 157/Route 157e	1 1/4" Overlay	\$4,580,280.00
2026	Millinocket-East Millinocket, Route 11	1 1/4" Overlay	\$5,919,720.00
2026	Wiscasset-Pittston, Route 27	1 1/4" Overlay	\$7,304,000.00
2026	Norway, Route 117/Route 118	1 1/4" Overlay	\$1,191,000.00
2026	Fort Kent, Route 1	1 1/4" Overlay	\$2,137,000.00
2026	Dyer Brook-Sherman, Interstate 95 Sb	Ultra-Thin Bonded Wearing Course	\$9,120,000.00
2026	Peru- Rumford, Route 108	1 1/4" Overlay	\$3,578,000.00
2026	Saco, Interstate I-195	Mill And Fill	\$5,225,000.00
2026	Pittsfield - Newport I-95 Northbound	Ultra-Thin Bonded Wearing Course	\$6,507,000.00
2026	Bangor, Main Street, Route 2	Mill And Fill	\$2,835,000.00
2026	Fort Kent, Route 1, Route 161	Mill And Fill	\$910,000.00
2026	Portland - Falmouth, Route 26	Mill And Fill	\$2,461,000.00
2026	Brewer, Route 1a	1 1/4" Overlay	\$1,806,000.00
2026	Orrington-Brewer, Route 15	Mill And Fill	\$328,000.00
2026	Brewer - Holden, Route 1a	1 1/4" Overlay	\$2,398,000.00
2026	Presque Isle, Route 163, Route 167	1 1/4" Overlay	\$884,000.00
2026	Saco, Route 1	Mill And Fill	\$3,132,000.00
2026	Sanford, Route 202	Mill And Fill	\$366,000.00
2026	South Portland, Maine Mall Rd	Mill And Fill	\$877,000.00
2026	Augusta, Water Street	Mill And Fill	\$833,000.00
2026	Madison, Route 201a	Mill And Fill	\$1,132,000.00
2026	Harrison, Route 117	1 1/4" Overlay	\$1,750,000.00
2026	Canton - Peru, Route 108	1 1/4" Overlay	\$1,544,000.00
2026	Augusta Route 202	Mill And Fill	\$745,000.00
2026	Rockland, Route 17	1 1/4" Overlay	\$739,000.00

2026	Rockland, Route 1a	1 1/4" Overlay	\$1,343,000.00
2026	Madawaska, Route 1	Mill And Fill	\$2,211,000.00
2026	Old Town, Route 2a/Route 2	Mill And Fill	\$1,089,480.00
2026	Statewide Interstate, Crack Sealing 2026	Crack Sealing	\$730,000.00
2026	Bangor-Alton I-95 Nb	Structural Overlay	\$9,535,000.00
2026	Manchester - Augusta, Route 202	Highway Rehabilitation	\$5,600,000.00
2026	Hallowell-Augusta, Route 201	Highway Rehabilitation	\$7,500,000.00
2026	Gray, Route 202	Highway Rehabilitation	\$11,000,000.00
2026	Caribou, Route 164 #931080	Large Culvert Improvements	\$6,600,000.00
2026	Frankfort, Loggin Road	Large Culvert Replacement	\$944,840.00
2026	Newry, Route 26	Large Culvert Replacement	\$500,000.00
2026	Statewide, Curve Warning	Signing	\$940,000.00
2026	Wells, Route 109	Safety Improvements	\$1,121,450.00
2026	Wells, Furbish Road (Flap)	Drainage Improvements	\$34,000.00
2026	Greenville, Routes 6 & 15	Flashing Beacon	\$215,000.00
2026	Patten, Route 11 (#46557)	Large Culvert Improvements	\$1,010,000.00
2026	Portland, Franklin Street and Marginal Way	Intersection Improvements W/ Signal	\$590,000.00
2026	Woolwich, Route 1	Intersection Improvements W/ Signal	\$900,000.00
2026	New Sharon, Route 134 (#1042541)	Large Culvert Replacement	\$700,000.00
2026	Charlotte, Route 214 (#88727)	Large Culvert Replacement	\$500,000.00
2026	Old Town, Rte 43 Lg Cul #46853	Large Culvert Replacement	\$750,000.00
2026	Dixmont Large Culvert #188337	Large Culvert Rehabilitation	\$300,000.00
2026	Dixfield, Route 142 (#47306)	Large Culvert Replacement	\$600,000.00

2026	Alfred, Route 202	Large Culvert Replacement	\$400,000.00
2026	Porter, Route 25	Large Culvert Rehabilitation	\$250,000.00
2026	Surry, Route 172 (#170575)	Large Culvert Replacement	\$600,000.00
2026	Bucksport, Route 1	Install Or Replace Traffic Signals	\$330,000.00
2026	Belfast, Route 1	Install Or Replace Traffic Signals	\$510,000.00
2026	Warren, Route 235	Flashing Beacon	\$360,000.00
2026	Wilton, Route 2	Install Or Replace Traffic Signals	\$450,000.00
2026	Waterville, Armory Road	Install Or Replace Traffic Signals	\$470,000.00
2026	Statewide, Signal Warning Flashing Signs	Safety Improvements	\$250,000.00
2026	Waterboro - Update Traffic Signals - 3 Locations	Install Or Replace Traffic Signals	\$1,050,000.00
2026	Bridgton - Route 117 And Route 302	Install Or Replace Traffic Signals	\$350,000.00
2026	Ellsworth - Flashing Beacon	Flashing Beacon	\$150,000.00
2026	Brunswick - Cook's Corner Area Traffic Signals	Install Or Replace Traffic Signals	\$3,700,000.00
2026	Fairfield, Route 23, Lc#47155	Large Culvert Replacement	\$700,000.00
2026	Madison, Route 201 (#1009752)	Large Culvert Replacement	\$1,000,000.00
2026	Industry, Route 43 (#1068804)	Large Culvert Replacement	\$800,000.00
2026	Buckfield, Route 117 (#908464)	Large Culvert Replacement	\$900,000.00
2026	Pownal, Elmwood Road	Large Culvert Replacement	\$150,000.00
2026	Bangor, Stillwater Avenue	Install Or Replace Traffic Signals	\$2,450,000.00
2026	Etna, Route 2 (#47396)	Large Culvert Replacement	\$700,000.00
2026	Portland, State/High Street	Install Or Replace Traffic Signals	\$5,186,000.00
2026	Edgecomb, Route 1	Safety Improvements	\$500,000.00

2026	Lewiston, Route 202	Install Or Replace Traffic Signals	\$2,000,000.00
2026	Biddeford, Route 111 (#1088540)	Large Culvert Rehabilitation	\$250,000.00
2026	Limerick, Route 11 (#1033601)	Large Culvert Replacement	\$350,000.00
2026	South Bristol, Route 129 (#46825)	Large Culvert Replacement	\$900,000.00
2026	Albion, Route 202 (#47048)	Large Culvert Replacement	\$450,000.00
2026	Gardiner, Interstate 295 Southbound (#924198)	Large Culvert Replacement	\$450,000.00
2026	Presque Isle Route 1 Living Snow Fence Near Reach	Safety Improvements	\$125,000.00
2026	Westfield Route 1 Living Snow Fence	Safety Improvements	\$275,000.00
2026	Canton, Canton Point Road (#47310)	Large Culvert Replacement	\$700,000.00
2026	Cyr Plt , Route 1 Living Snow Fence	Safety Improvements	\$85,000.00
2026	Mechanic Falls, Route 121 (#115443)	Large Culvert Replacement	\$780,000.00
2026	Ellsworth, Route 230 (#282299)	Large Culvert Replacement	\$750,000.00
2026	Sabattus, Route 9/Pleasant Hill Road/Jordan Bridge	Intersection Improvements W/ Signal	\$400,000.00
2026	Union, Route 17	Safety Improvements	\$500,000.00
2026	Naples, Route 302	Safety Improvements	\$400,000.00
2026	Bangor, Route 15b	Intersection Improvements W/ Signal	\$615,620.00
2026	Brewer, Route 9	Intersection Improvements W/ Signal	\$291,667.00
2026	Statewide Weigh Stations	Roadside Improvements	\$126,000.00
2026	Brunswick, Bath Road (1087924)	Large Culvert Replacement	\$1,080,000.00
2026	Boothbay/Boothbay Hbr Sidewalk-Phase 2	New Construction	\$800,000.00
2026	Yarmouth, Route 115	Reconstruction	\$1,200,000.00
2026	Yarmouth, Beth Condon Trail Shared Use Path	New Construction	\$1,600,000.00

2026	Brunswick Riverwalk - Phase I	New Construction	\$1,000,000.00
2026	Enfield, Old County Road North Sidewalk	New Construction	\$500,000.00
2026	Millinocket, Central Street BikePed Safety Improve	New Construction	\$300,000.00
2026	Brunswick Heads Up - Ped Crossing At Bath Rd And J	Safety Improvements	\$390,000.00
2026	Auburn-Turner Street Ped Safety Intersection Impro	Safety Improvements	\$325,000.00
2026	Vinalhaven, Parking Lot/Sidewalk Reconstruction	Demolition/Removal	\$1,500,000.00
2026	Scenic Byways - Rangeley Lakes Recreational Facility	Multimodal Improvements	\$553,060.84
2026	Orono, Route 2	Multimodal Improvements	\$2,695,000.00
2026	Bangor, Mount Hope Avenue	New Construction	\$674,672.00
2026	Thomaston, Watts Lane	New Construction	\$573,810.00
2026	Skowhegan, Route 201a	New Construction	\$430,000.00
2026	Bangor, 14th Street	New Construction	\$432,779.00
2026	Lewiston, Heads Up Pedestrian Upgrades	New Construction	\$251,000.00
2025	Charlotte, Moosehorn Bridge #3332	Bridge Replacement	\$3,000,000.00
2025	Argyle Twp, Hemlock Stream Bridge #3735	Bridge Replacement	\$2,600,000.00
2025	Clinton, Manley Holt Bridge #2508	Bridge Replacement	\$2,940,000.00
2025	Dover Foxcroft, Dover Bridge #5118	Bridge Replacement	\$9,005,000.00
2025	Augusta, Spaulding Brook Bridge #2790	Bridge Replacement	\$1,185,000.00
2025	Warren, Fuller Bridge #3784	Bridge Replacement	\$2,500,000.00
2025	Hollis, Salmon Falls Bridge #3708	Bridge Replacement	\$8,000,000.00
2025	Turner, Turner Center Bridge #3886	Bridge Replacement	\$6,330,000.00

2025	Sanford, Powers Bridge #3827	Bridge Replacement	\$4,500,000.00
2025	Codyville Twp., Little Tomah Bridge #2472	Bridge Replacement	\$2,040,000.00
2025	Prospect, Colson Bridge #2168	Bridge Replacement	\$2,400,000.00
2025	Dixmont, Crocker Brook Bridge #5424	Bridge Replacement	\$1,450,000.00
2025	Pittsfield, Farnham Bridge #2274	Bridge Replacement	\$1,185,000.00
2025	Pittsfield, Osborne Bridge #2634	Bridge Replacement	\$1,185,000.00
2025	Waterville, Trafton Road/I-95 Bridge #5812	Bridge Replacement	\$16,985,000.00
2025	Monmouth, Bailey Flat Bridge #3671	Bridge Replacement	\$1,080,000.00
2025	Bowdoin, Lewis Bridge #5396	Bridge Replacement	\$1,185,000.00
2025	Cumberland, Noyes Bridge #5932	Bridge Replacement	\$1,860,000.00
2025	Sabattus, Sabattus River Bridge #5393	Bridge Replacement	\$2,600,000.00
2025	Waterford, Knightly Bridge #3797	Bridge Deck Replacement	\$1,105,000.00
2025	Windham, Loveitt Bridge #3018	Bridge Deck Replacement	\$1,400,000.00
2025	Freedom, Lower Village Bridge #2485	Bridge Replacement	\$1,185,000.00
2025	Casco, Route 302 / Crooked River #2200	Bridge Deck Replacement	\$2,450,000.00
2025	Monmouth, Waggon Bridge #0487	Bridge Replacement	\$1,880,000.00
2025	Augusta, Thorne Brook Bridge #2850	Bridge Replacement	\$1,185,000.00
2025	Robbinston, Mill Cove New Bridge #6205	Bridge Replacement	\$3,630,000.00
2025	Perry, Smelt Brook Bridge #2774	Bridge Replacement	\$3,235,000.00
2025	Belfast, Brier Bridge #1123	Bridge Superstructure Replacement	\$545,000.00
2025	Lebanon, Pierce Bridge #5583	Bridge Replacement	\$1,385,000.00
2025	Richmond, Josh Bridge #0976	Bridge Replacement	\$1,385,000.00
2025	Lewiston, Hart's River Road Bridge #0093	Bridge Replacement	\$1,685,000.00

2025	Swanville, Nickersons Mills Bridge #3737	Bridge Replacement	\$1,185,000.00
2025	Brownfield Merrills Corner Bridge #0714	Bridge Replacement	\$1,185,000.00
2025	North Yarmouth, Walnut Hill Bridge (#0188	Bridge Substructure Rehabilitation	\$1,100,000.00
2025	Phillips, Ross Bridge #5064	Bridge Improvements	\$1,000,000.00
2025	Island Falls, I95sb/B&A Rr and Patten Road Bridge	Bridge Painting	\$495,000.00
2025	Scarborough, Pleasant Avenue Crossing Bridge #3911	Bridge Wearing Surface Replacement	\$235,000.00
2025	Vanceboro, International Bridge #2401	Bridge Rehabilitation	\$846,000.00
2025	Region 2 And 3 Bridges #3389, #3106, #1141, #6374,	Bridge Beam Ends & Bearing Painting	\$1,435,000.00
2025	Falmouth, I295 Sb / Presumpscot River Bridge #1505	Bridge Painting	\$595,000.00
2025	Peaks Island Transfer Bridge #6348	Bridge Painting	\$750,000.00
2025	Bass Harbor/Swans Island/Vinalhaven/N. Haven #6344	Bridge Rehabilitation	\$1,000,000.00
2025	Mechanic Falls, Mechanic Falls Bridge #2540	Bridge Wearing Surface Replacement	\$795,000.00
2025	South Portland, I-295 Nb Ramp Over Ptr Bridge #65	Bridge Painting	\$235,000.00
2025	South Portland, Railroad Overpass Bridge #6198	Bridge Painting	\$315,000.00
2025	Warren, St. George River Bridge #5654	Bridge Painting	\$795,000.00
2025	Belfast, Route Us 1/Route 3 Bridge #1378	Bridge Painting	\$315,000.00
2025	Lewiston, Interchange/Route 196 Bridge #0060	Bridge Painting	\$395,000.00
2025	Lewiston, Mtpk Exit 13/Mcrr Bridge #0059	Bridge Painting	\$235,000.00
2025	South Portland, Ramp S4p Bridge #1376	Bridge Painting	\$1,095,000.00

2025	Litchfield, Thoroughfare Bridge #3925	Bridge Painting	\$155,000.00
2025	South Portland, Sp2 Br#1377	Bridge Painting	\$995,000.00
2025	Brunswick, Route 1, Bridge Joint Preservation	Bridge Joint Replacement	\$3,500,000.00
2025	Presque Isle, Section I	New Construction	\$66,000,000.00
2025	York, Route 1a. Phase 1	Intersection Reconstruction	\$2,591,366.80
2025	Livermore Falls, Route 17	Reconstruction	\$6,500,000.00
2025	Buxton - Scarborough, Route 22	Intersection Reconstruction	\$3,800,000.00
2025	Newport, Route 2	Roundabout Construction	\$6,500,000.00
2025	Ellsworth, Route 1	Reconstruction	\$450,000.00
2025	Augusta, Route 201	Reconstruction	\$585,000.00
2025	Alfred, Route 202	Intersection Reconstruction	\$1,800,000.00
2025	Damariscotta, Route 1	Roundabout Construction	\$3,480,000.00
2025	Lyman, Route 111	Reconstruction	\$1,600,000.00
2025	Lebanon, Route 202	Reconstruction	\$2,200,000.00
2025	Sanford, Route 4	Reconstruction	\$500,000.00
2025	Fort Kent, Route 11	1 1/4" Overlay	\$475,000.00
2025	Abbot To Greenville, Route 6	Cold-In-Place Recycle	\$20,541,879.00
2025	Portland, Congress Street & Fore River Parkway	Mill And Fill	\$1,132,238.00
2025	Palmyra -Pittsfield, I-95 Sb	1 1/2" Overlay	\$6,320,000.00
2025	Norridgewock, Route 2/Route 201a	Mill And Fill	\$1,204,227.00
2025	T14 R6 Wels - Winterville, Route 11	Ultra-Thin Bonded Wearing Course	\$2,212,907.00
2025	Eagle Lake, Route 11	Ultra-Thin Bonded Wearing Course	\$1,616,857.00
2025	Calais, Route 1/Route 9	1 1/4" Overlay	\$1,408,000.00
2025	Whiting-Robbinston, Route 1	Ultra-Thin Bonded Wearing Course	\$4,701,690.00
2025	Bangor, Route 222	Mill And Fill	\$1,809,700.00
2025	Belgrade-Rome, Route 27	1 1/4" Overlay	\$1,495,000.00

2025	Wallagrass, Route 11	1 1/4" Overlay	\$1,178,580.00
2025	Portland - Commercial St	Mill And Fill	\$853,375.00
2025	Portland - Fore River Pkwy	Mill And Fill	\$1,179,221.00
2025	Mechanic Falls - Poland - Minot, Route 121	1 1/4" Overlay	\$1,962,787.00
2025	Biddeford, Route 111	Mill And Fill	\$787,318.00
2025	Biddeford, Route 1	Mill And Fill	\$1,807,128.00
2025	Saco, Route 1	Mill And Fill	\$218,500.00
2025	Brunswick - Pleasant St.	Mill And Fill	\$1,173,928.00
2025	Bridgton, Route 302, Route 117	1 1/4" Overlay	\$1,065,494.00
2025	Auburn, Route 4, 4s, 136s, 136	Mill And Fill	\$1,794,898.00
2025	Statewide Interstate Crack Sealing	Crack Sealing	\$625,000.00
2025	Madison, Route 148	Highway Cyclical Pavement Resurfacing	\$1,384,150.00
2025	Auburn, Court Street	Highway Cyclical Pavement Resurfacing	\$684,320.00
2025	Lewiston, College Street	Highway Cyclical Pavement Resurfacing	\$297,040.00
2025	Lewiston, Pine Street	Highway Cyclical Pavement Resurfacing	\$368,480.00
2025	Lewiston, Ash Street	Highway Cyclical Pavement Resurfacing	\$259,440.00
2025	Lewiston, Pleasant Street	Highway Cyclical Pavement Resurfacing	\$473,760.00
2025	Winslow - Waterville, Route 137	1 1/4" Overlay	\$2,355,265.00
2025	Waterville-Hallowell, Interstate 95 Southbound	Ultra-Thin Bonded Wearing Course	\$10,850,000.00
2025	Augusta-Waterville, Interstate 95	Ultra-Thin Bonded Wearing Course	\$7,475,000.00
2025	Charleston - Dover-Foxcroft, Route 15	Cold-In-Place Recycle	\$9,608,586.00
2025	Rome, Route 27	Cold-In-Place Recycle	\$1,495,000.00
2025	Skowhegan, Route 2	1 1/4" Overlay	\$4,616,479.00
2025	Belgrade, Route 27	Cold-In-Place Recycle	\$6,643,000.00
2025	Wells, Route 1	Mill And Fill	\$31,470.00

2025	Wells-Kennebunk, Route 1	Mill And Fill	\$146,215.00
2025	Skowhegan-Madison Route 201	Mill And Fill	\$11,485,000.00
2025	Scarborough, Spring Street	Mill And Fill	\$335,000.00
2025	Scarborough, Saco Street	1 1/4" Overlay	\$264,000.00
2025	Gorham, Route 114	3/4" Overlay	\$427,433.00
2025	Westbrook, Stroudwater St.	Mill And Fill	\$125,000.00
2025	Westbrook, Saco Street	1 1/4" Overlay	\$360,000.00
2025	Freeport, Route 125	1 1/4" Overlay	\$219,167.00
2025	Pittston - Randolph, Route 27	Ultra-Thin Bonded Wearing Course	\$1,345,000.00
2025	Naples-Poland, Route 11	Highway Cyclical Pavement Resurfacing	\$2,469,194.00
2025	Saco-Lyman, Route 5 2025 Lcpp	Light Capital Paving Preservation	\$972,512.00
2025	Portland, Deering Avenue/Route 25/Route 9/Woodford	Highway Cyclical Pavement Resurfacing	\$830,000.00
2025	Bowdoin-Richmond. Route 201 2025 Lcpp	Light Capital Paving Preservation	\$799,052.00
2025	Richmond, Route 197	Light Capital Paving Preservation	\$142,180.00
2025	Unity, Route 202	Highway Cyclical Pavement Resurfacing	\$1,376,777.00
2025	Belfast, Route 141	Highway Cyclical Pavement Resurfacing	\$533,175.00
2025	Leeds, Route 219	Highway Cyclical Pavement Resurfacing	\$428,910.00
2025	Winthrop, Main Street	Highway Cyclical Pavement Resurfacing	\$269,194.00
2025	Belfast, Route 52/Route 7/Vine Street/Lincolnville	Highway Cyclical Pavement Resurfacing	\$746,919.00
2025	Paris-Buckfield, Route 117	Highway Cyclical Pavement Resurfacing	\$2,312,796.00
2025	Lagrange-Howland, Route 155 2025 LCPP	Light Capital Paving Preservation	\$1,167,773.00
2025	MDI - Southwest Hbr, Route 102 2025 LCPP	Light Capital Paving Preservation	\$433,175.00
2025	Lincoln-Chester, Route 116/Access Road/Route 2	Highway Cyclical Pavement Resurfacing	\$1,900,000.00

2025	West Paris - Hartford, Route 219 2025 LCPP	Light Capital Paving Preservation	\$1,273,933.00
2025	Bangor-Orono, Route 2	Highway Cyclical Pavement Resurfacing	\$1,035,000.00
2025	Parkman, Route 150	Highway Cyclical Pavement Resurfacing	\$2,004,739.00
2025	Weston-Orient, Route 1 2025 LCPP	Light Capital Paving Preservation	\$448,341.00
2025	Winn-Mattawamkeag, Route 2 2025 LCPP	Light Capital Paving Preservation	\$714,692.00
2025	Mars Hill, Route 1a	Highway Cyclical Pavement Resurfacing	\$753,081.00
2025	Fort Fairfield, Route 1a	Highway Cyclical Pavement Resurfacing	\$789,100.00
2025	Presque Isle, Route 227/227w/Airport Drive/Skyway	Highway Cyclical Pavement Resurfacing	\$336,493.00
2025	Caribou, Route 161b/Route 161bs	Highway Cyclical Pavement Resurfacing	\$1,007,583.00
2025	Rockland - Rockport, Route 1	1 1/4" Overlay	\$2,644,000.00
2025	Livermore Falls, Church/Pleasant Streets	Highway Cyclical Pavement Resurfacing	\$420,000.00
2025	Blue Hill, Route 15	Highway Rehabilitation	\$7,550,000.00
2025	York, Route 1a, Phase 2	Highway Rehabilitation	\$709,027.00
2025	Pittsfield, Route 11/100	Highway Rehabilitation	\$4,000,000.00
2025	Lewiston, East Avenue	Highway Rehabilitation	\$2,220,000.00
2025	Brunswick, Route 1 Nb	Highway Rehabilitation	\$6,000,000.00
2025	Brunswick, Route 1 Sb	Highway Rehabilitation	\$6,000,000.00
2025	New Sharon-Rome, Route 27	Full Depth Reclaim W/Emulsion	\$6,790,000.00
2025	Eddington, Route 46	Large Culvert Replacement	\$845,250.00
2025	Franklin, Route 182	Large Culvert Replacement	\$215,000.00
2025	Freeport, Interstate 295	Safety Improvements	\$445,000.00
2025	Baileyville, Route 9 Lc# 46925	Large Culvert Replacement	\$612,500.00
2025	Waterboro, Route 202, Lc#46515	Large Culvert Replacement	\$850,000.00

2025	Skowhegan, Route 2w	Intersection Improvements W/ Signal	\$577,000.00
2025	Bridgewater Route 1 - Living Snow Fence	Safety Improvements	\$126,500.00
2025	Berwick, Route 9/Saw Mill Road	Intersection Improvements W/O Signal	\$1,077,000.00
2025	Dixmont, Route 143 Large Culvert #188325	Large Culvert Replacement	\$650,000.00
2025	Mexico, Route 2	Install Or Replace Traffic Signals	\$650,000.00
2025	Rumford, Route 2	Install Or Replace Traffic Signals	\$1,402,000.00
2025	Kittery, Route 1 Bypass-Gorges Road	Install Or Replace Traffic Signals	\$350,000.00
2025	Kittery, Route 1	Install Or Replace Traffic Signals	\$1,000,000.00
2025	Whitefield, Route 194	Large Culvert Replacement	\$485,000.00
2025	Portland, I-295 Twin Pipes (#47337)	Large Culvert Rehabilitation	\$387,000.00
2025	Brewer, Wilson Street And Parkway South	Intersection Improvements W/ Signal	\$110,000.00
2025	Brooks, Route 7	Large Culvert Replacement	\$530,000.00
2025	Allagash, Route 161 (#179682)	Large Culvert Rehabilitation	\$600,000.00
2025	Mechanic Falls, Route 11	Install Or Replace Traffic Signals	\$390,000.00
2025	Dennysville, Route 1 (#47382)	Large Culvert Replacement	\$2,460,000.00
2025	Pembroke, Large Culvert (#47373)	Large Culvert Replacement	\$850,000.00
2025	Robbinston, Large Culvert (#47367)	Large Culvert Replacement	\$1,500,000.00
2025	Perry, Cross Culvert (#88081)	Large Culvert Replacement	\$850,000.00
2025	Perry, Cross Culvert (#88085)	Large Culvert Replacement	\$850,000.00
2025	Whiting-Edmunds Twp., Route 1	Rumble Strip Installation	\$300,000.00
2025	Statewide Weigh Stations	Roadside Improvements	\$126,000.00
2025	Statewide Weigh Stations	Roadside Improvements	\$126,000.00

2025	Statewide, Rumble Strips	Safety Improvements	\$700,000.00
2025	Brewer I-395	Guardrail Installation/Replacement	\$775,000.00
2025	Falmouth - Freeport, Interstate 295	Guardrail Installation/Replacement	\$1,350,000.00
2025	Hampden, Interstate 95	Guardrail Installation/Replacement	\$1,100,000.00
2025	Newport, Interstate 95	Guardrail Installation/Replacement	\$1,450,000.00
2025	Pittsfield-Newburgh, Interstate 95	Safety Improvements	\$3,300,000.00
2025	Eaton Route 1a Living Snow Fence South of Mahaney	Safety Improvements	\$175,000.00
2025	Bridgewater Bunker Hill Bottom North Living Snow F	Safety Improvements	\$90,000.00
2025	Region 1 ADA Ramp Improvements	Safety Improvements	\$900,000.00
2025	Region 3 ADA Ramp Improvements	Safety Improvements	\$1,100,000.00
2025	South Portland, Multi Use Path	New Construction	\$1,985,000.00
2025	Houlton, Sidewalks	Reconstruction	\$1,300,000.00
2025	Lewiston, Route 126	Safety Improvements	\$659,000.00
2025	Bethel, Route 2 Sidewalk	Multimodal Improvements	\$943,000.00
2025	Augusta High-Visibility Crosswalks	New Construction	\$225,000.00
2025	Damariscotta, Main Street Sidewalk And Bikeway	New Construction	\$1,300,000.00
2025	Camden, Heads Up Ped Crossing Safety Improvements	Safety Improvements	\$600,000.00
2025	Freeport 2022 Mallett Drive Multiuse Pathway Conne	New Construction	\$702,000.00
2025	Facility Improvements at Lincolnville And Islesbor	Multimodal Improvements	\$21,000,000.00
2025	Eastern Trail, North Berwick-Wells-Kennebunk	New Construction	\$4,500,000.00
<b>Total Projected FHWA Contracting Opportunities</b>			<b>\$1,354,305,277.64</b>

