



Black Island and Black Island South **Lease Renewal Hearing**

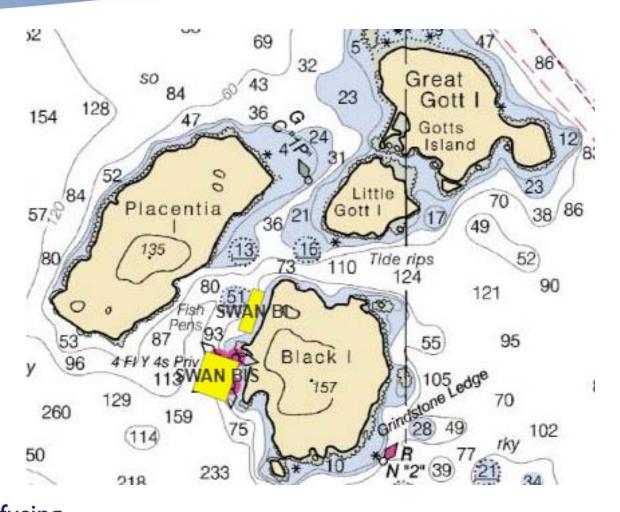
- November 8, 2021
- Cooke Team
 - Jennifer Robinson
 - Frank Lank
 - Russell Sprague
 - Michael Szemerda
 - Andrew Lively
- Legal Counsel
 - Patrick Lyons
 - Andrew Hamilton





SWAN BI and BIS Leases







Black Island Lease

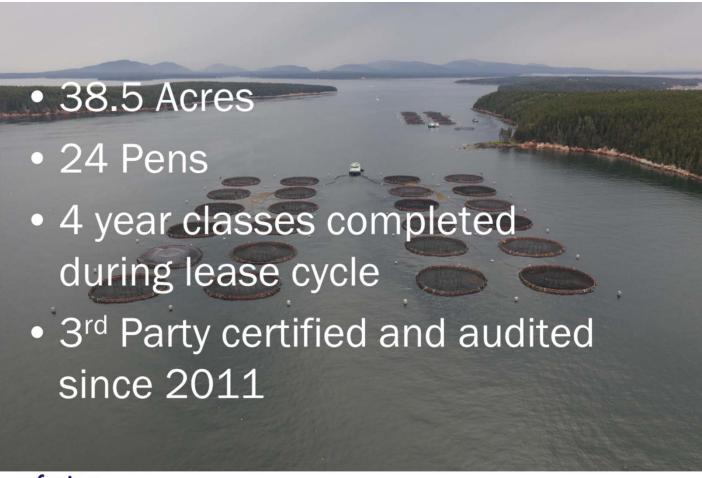


- 15 Acres
- 12 Pens
 - 3 year classes completed during lease cycle
 - 3rd Party certified and audited since 2009



Black Island South Lease







General Operations



- Salmon Life Cycle
 - 1 year Freshwater
 - 16-24 months Marine
- Daily Operations/Records
 - Feed, Environmental, Maintenance, Mortalities, Harvesting
- 3rd Party Audits/Certifications
 - BAP, CMS, Marking



Lease Renewal Criteria



12 M.R.S.A. § 6072(12) and Chapter 2.45

- 1. The lessee has complied with the lease agreement
- 2. The renewal of the lease is in the best interest of the State
- 3. The renewal would not cause the lessee to become a tenant of more than 1000 acres
- 4. The lease is not being held for speculative purposes



Compliance with Leases



- 1. The lessee has complied with the lease agreement during the term of the leases.
- Annual reports
- Rent
- Bond
- Marine Patrol and USCG site inspections regularly done



Lease Renewal – SWAN BI and BIS



2. The renewal of the lease is in the best interest of the state.

Consideration of the best interest of the state may include, but is not limited to, conflict with other new or existing uses of the area which the Commissioner determines to be a higher use of the area from the perspective of the public interest.



Maine Operations



- Operating in Maine since 2004
- 200 employees in Maine
- Up to 24 marine farms operated on rotational basis in 3 Bay management system
- 3 land-based freshwater facilities
- Processing operations in Machiasport
- Annually spend over \$5 million on over 500 different Maine vendors
- BI and BIS lease importance



Maine Vendors



- **Shipping & Ferries**
- Contractors
- **Ground and Air Transportation**
- **Engineers and Survey**
- Research & **Development**
- **Equipment Supply & Cleaning**
- **Vehicle and Vessel** Maintenance / Fuel

- Fish Health
- Academia
- Finance & Economic **Development**
- Environmental **Consulting & Monitoring**
- Certification / Audits
- Shipyards



Best Interest of the State



- There is no evidence of conflicts with other new or existing uses in the lease areas.
 - Lobster fishing permitted within the lease perimeter
 - During peak season, 30-50 traps within and around leases
 - Number of lobster landings in region have been consistent last 10 years



Aggregate Lease Holdings



- 3. The renewals will not cause the lessee to become a tenant of any kind in leases covering an aggregate of more than 1000 acres.
- Including SWAN BI and BIS, Cooke Aquaculture USA holds an aggregate of 638 acres of aquaculture leases in Maine



Lease Not Held for **Speculative Purposes**



- 4. The lease is not being held for speculative purposes.
- Annual reports make clear aquaculture is being conducted on the lease site







