

TO: Mr. Jim Farley, President and Chief Executive Officer, Ford Motor Company, 1 American Road, Dearborn, MI 48126

Mr. Mark Reuss, President, General Motors, 300 Renaissance Center, Detroit, MI 48243

Mr. Mark Stewart, Chrysler, 1000 Chrysler Drive, Auburn Hills, MI 48321

Mr. Fred Krupp, President, Environmental Defense Fund, 257 Park Avenue South, New York, NY 10010

Mr. Manish Bapta, President and Chief Executive Officer, Natural Resources Defense Council, 40 West 20th Street, New York, NY 10011

Mr. Ramon Cruz, President, Sierra Club Foundation, 2101 Webster Street, Suite 1300, 94612

Mr. David Banks, Chief Conservation Officer, The Nature Conservancy, 4245 Fairfax Drive, Arlington, VA 22203

FROM: Arline M. Poisson, P.O. Box 1721, Wells, ME 04090

DATE: July 25, 2023

RE: Balancing "Fuel" Needs and Environmental Protection

Good afternoon,

I am writing because I have seen many articles recently about automobile workers, possible strikes, manufacturing changes and/or developments, carbon reduction, and climate change.

I would like to urge American automobile manufacturers, looking into the future, to diversify their manufacturing operations as much as possible, and accommodate the production of automobiles that don't have any computer chips in them, automobiles as they are now, with computer chips, and electric vehicles.

My primary concern, from a national defense perspective, and as a vehicle driver, is that the country doesn't get pushed into a corner by the Chinese market because American manufacturers don't have access to a great amount of the precious metals and material needed to produce electric vehicle batteries at Henry Ford affordable prices.

Secondly, I am not a big fan of having HACKABLE computer chips in American vehicles. I do fear the mix of computer chips in traditionally fueled vehicles and their seemingly increased propensity to accidents or explosion in recent years, compared to my memory of historical decades prior to the introduction of computer chips.

Furthermore, if push did come to shove with foreign automobile manufacturing competitors, Americans have a healthy supply of oil on American land to fuel vehicles. I think American automobile manufacturers should be very wary about investing an enormous amount of money into electric vehicles, and perhaps focus more on identifying less expensive, alternative fuels to oil. And I am sure that Americans will continue efforts to conserve their use of fuel in general.

Thank you for your consideration of my comments.

