

# The State of Transportation, Logistics and Distribution in Maine



JANUARY 2025

PREPARED BY:



**MAINE.**  
ECONOMIC & COMMUNITY  
DEVELOPMENT





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# Introduction

Domestic trade, like foreign trade, is built upon market conditions and opportunities. The ability to capitalize on those opportunities for economic growth requires a solid foundation of infrastructure for the efficient movement of goods, including inputs and outputs, along the entire supply chain. This report aims to enhance support for businesses and industries engaged in domestic trade by

providing key baseline statistics surrounding the transportation, warehousing, and logistics sectors in Maine.<sup>1</sup> It is meant to help policymakers, state and local government, industry groups, and economic development entities understand trends and gaps to guide policy and prioritize investments for economic opportunity.

## This report covers the following:



### Economic Overview

The report begins with an economic overview integrating key indicators from these sectors to establish a comprehensive baseline.

#### QUESTIONS ANSWERED:

**How does the Transportation, Logistics, and Distribution Sector support Maine's economy?**  
**How has the sector performed nationally and in Maine in the last five years?**



### Infrastructure Profiles and Needs

The infrastructure needs section identifies existing challenges and future requirements for transportation and trade infrastructure, analyzing key metrics for warehousing, port capacities, road conditions, and freight inventory by county. This section also features an infrastructure requirements matrix that matches sector needs with infrastructure elements that are needed to support local businesses.

#### QUESTIONS ANSWERED:

**What existing infrastructure is in place for transporting freight?**  
**What condition is the existing infrastructure in?**  
**What infrastructure is required by businesses in Maine's Target Industries?**



### Freight Analysis

The freight analysis delves into Maine's current freight flows, using data from the Oak Ridge National Laboratory Freight Analysis Framework (ORNL FAF5) to profile various freight transport modes such as truck, rail, and air. It includes detailed breakdowns of commodity movements by destination and origin, visualized through maps and charts, and examines trends from 2018 to 2022.

#### QUESTIONS ANSWERED:

**How do products move throughout both within and outside of Maine?**  
**Where are products going (exports)?**  
**What products are coming into Maine (imports)?**



### Appendix

The appendix includes comprehensive content such as data tables for detailed information, a glossary for key terms, and data sources to reference the origin of the data presented.

<sup>1</sup> This project is commissioned by the Office of Business Development and is funded by the Maine Jobs & Recovery Plan.

## Existing Transportation Plans and Strategies

This report is informed by research and strategies from Maine's Department of Transportation (MaineDOT) as well as select industry initiatives. The following summary highlights key reports our project team referenced when planning and creating this report.

### MaineDOT

#### Maine State Rail Plan (2022)

This plan identifies the performance measures for tracking and evaluating the state's freight rail system. Several improvement opportunities were also outlined in the report, including multimodal connectivity and terminal improvements, rolling stock, grade crossing safety, and infrastructure upgrades. Finally, this plan includes a list of the 33 freight projects that were either planned or underway as of 2022. This list is significant because freight railroad projects do not typically receive public funding, and therefore, project details are not shared with MaineDOT. As a result, the list compiled in the State Rail Plan was collected through stakeholder engagement.

#### Maine's Integrated Freight Strategy (2024)

Maine's Integrated Freight Strategy (MIFS) is a comprehensive plan aimed at supporting freight transportation through proper planning and investment. The 2024 MIFS concluded that Maine's highway freight system is performing well and is expected to continue providing "a high level of service to motor carriers." As a whole, however, the freight system will require significant investment to maintain infrastructure and improve connectivity. Maine will also need to address its climate change vulnerability to ensure the future success of the state's freight system.

#### Long-Range Transportation Plan (2023)

The Long-Range Transportation Plan (LRTP) is a high-level plan for addressing the needs of Maine's multimodal transportation system over the next 20+ years. This plan is informed by MaineDOT's set of specific transportation plans, e.g., the rail and freight strategies. The current plan includes 15 implementation strategies to help Maine reach its transportation goals.

### Industry Led Initiatives

#### Forest Opportunity Roadmap/Maine: Vision and Roadmap for Maine's Forest Products Sector (2016-2020)

This FOR/Maine report's industry-specific transportation analysis recommended enhancing efficiency and reducing costs associated with forest products transportation infrastructure. To achieve these goals, the report recommended using targeted investments, developing innovative strategies, and improving operational policies.

#### Forest Opportunity Roadmap/Maine: Forest Products Best Practices (2020)

This study focuses on improving the forest product sector's supply chain through improving the transportation system. Transportation-related recommendations include moving to standardized unloading equipment across facilities, improving yard design, and offering incentives for truckers to replace old equipment. Additionally, the report suggests conducting complete analyses of potential infrastructure improvements to avoid investing in expensive projects that will not result in positive returns.

#### Marine Living Resource Needs and Opportunities in Transportation and Logistics

The report acknowledges that Maine's smaller seafood and aquaculture producers struggle to bring fresh seafood to market in a competitive timeline. Large producers in the state use privately owned refrigerated trucking services, but commercial carriers remain limited. The report recommends SEA Maine investigate creating a trucking cooperative for smaller harvesters and dealers and supporting community cold storage sites for small harvesters.

## Economic Overview

### Transportation, Logistics, and Distribution Sector

- **The Transportation, Logistics, and Distribution sector has room to improve to meet demand in-state.** In 2022, out-of-state sources met 58% of total demand for the Transportation, Logistics, and Distribution Sector. This ranks Maine 42nd in the nation for in-region demand, indicating a lack of logistics capacity that could negatively impact the B2B sales environment.
- Jobs in this sector have fallen slightly over the last five years since 2018. These industries have been slow to recover in Maine at a time when the sector is rapidly growing nationwide. The industry **lost 261** jobs in Maine from 2018-2023, driven by critical logistics industries such as warehousing and freight trucking. This represents a 2% decline over five years, while at the same time, the sector's employment grew by +17% nationwide.
- **Industry concentration is below the US average.** In 2022, this concentration was 0.60. During the Transportation, Distribution, and Logistics boom, large industry players (e.g., Amazon) invested in key hubs in the Mid-Atlantic, Texas, and other regions.
- Given Maine's location in the northeast corner of the country and its rural/non-densely populated regions, it should not be expected that Maine's Transportation, Logistics, and Distribution sectors will be top performers compared to states in the Midwest and with proximity to multiple major metro centers. However, there is room for increased capacity and economic performance to ensure the sectors enable and support the expansion of domestic trade.

### Subsectors included in this Report

- **TRANSPORTATION**  
Activity includes industries providing transportation of passengers and cargo, and sightseeing transportation, and support activities related to modes of transportation. Establishments in these industries use transportation equipment or transportation-related facilities as a productive asset. The type of equipment depends on the mode of transportation. The modes of transportation are air, rail, water, road, and pipeline.
- **WAREHOUSING & STORAGE**  
These primarily operate warehousing and storage facilities for general merchandise, refrigerated goods, and other warehouse products. These establishments provide facilities to store goods. They do not sell the goods they handle. These establishments take responsibility for storing the goods and keeping them secure. They may also provide a range of services, often referred to as logistics services, related to the distribution of goods.
- **PROCESS, PHYSICAL DISTRIBUTION, AND LOGISTICS CONSULTING SERVICES**  
These are engaged in providing operating advice and assistance to businesses and other organizations in manufacturing operations, productivity improvement, production planning and control, quality assurance and quality control, inventory management, distribution networks, warehouse use, operations and utilization, transportation and shipment of goods and materials, and materials management and handling.
- **PACKAGING AND LABELING SERVICES**  
Activity is primarily engaged in packaging client-owned materials. The services may include labeling and/or imprinting on the package.



# Infrastructure Profile and Needs

## 1. ROADWAYS AND BRIDGES

Maine's 6,300-mile roadway network is crucial for freight transport. However, 19% of the state's roadways and 15% of its bridges are in deficient condition, posing challenges for businesses and potentially influencing modal shifts. Continuous maintenance and targeted upgrades are essential for a safe and efficient transportation network.<sup>2</sup>

## 2. AIR FREIGHT

Air freight specializes in transporting low-weight, high-value products like pharmaceuticals, electronics, and seafood. Maine's three main airports—Portland's Jetport, Bangor, and Presque Isle—handled significant freight volumes in 2022, with Portland's Jetport accounting for 76% of the state's air freight. Expanding warehouse and distribution space near these airports can further enhance air freight efficiency.

## 3. MARITIME SHIPPING

Maine's extensive coastline supports maritime trade, with primary ports in Portland, Searsport, and Eastport. Portland handles 95% of the state's maritime cargo, with facilities offering intermodal connectivity. Enhancing port facilities and infrastructure can support increased maritime traffic, especially with developments like the new offshore wind farm at Searsport.

## 4. RAIL TRANSPORT

In 2022, Maine's 1,457 miles of railways transported 4.7 million tons of freight valued at \$1.9 billion. However, the system faces efficiency challenges due to height, speed, and weight restrictions, with many lines limited to 25 mph and large sections restricted to just 10 mph. While recent rail improvement efforts have begun addressing these speed limitations, freight is still often diverted to trucking, increasing reliance on road transport. Continuing and increasing investment in rail infrastructure and connectivity could greatly enhance freight transport efficiency across the state.

## 5. PIPELINE

Maine is served by three major interstate natural gas pipelines, which are crucial in transporting natural gas and crude oil. It moved over 7.7 million tons of products worth \$1.7B in 2022. While usage declined steadily through 2019, recent years have seen a steady resurgence, with shipments exceeding 6 million barrels per day in 2023.

<sup>2</sup> American Road and Transportation Builders Association (ARTBR) and Federal Highway Administration (FHA)





## Constraints and Opportunities

Investment in transportation infrastructure ensures a resilient and efficient network, benefiting Maine's food, manufacturing, retail, and distribution sectors with improved efficiencies and competitive pricing.

- Maine's **economic vitality hinges on its transportation infrastructure**, which supports business and industrial activity. The state's competitiveness relies on the efficiency and adaptability of its transportation network.
- While congestion is modest on Maine's highway system, compared to neighboring states, maintaining primary trucking routes is critical due to wear caused by heavy truck traffic. According to the National Transportation Research Group (TRIP), over 44% of highways are in poor to mediocre condition, and the American Road and Transportation Builders Association (ARTBR) determined that 15% of bridges are structurally deficient. Investment in maintenance and modernization is essential to remain competitive.
- The **ports at Portland, Searsport, and Eastport present various expansion opportunities**, including the addition of new intermodal rail facilities, improved highway access, and additional intermodal rail capacity to **attract international shippers**.
- Maine's rail network requires maintenance and modernization to reach its full potential. Short-term and long-term projects aim to bring rail lines up to a state of good repair and improve services. **Upgrading rail infrastructure, increasing carrying capacity, and enabling double-stacking of containers would enhance efficiency and competitiveness**. Expanding multimodal facilities and geographic reach would further enhance rail's value to manufacturers and distributors.



## Infrastructure Needs by Target Industries

Using the COVID-19-impacted industries identified in the Maine Jobs & Recovery Plan, Camoin Associates evaluated and rated each industry on its reliance on differing aspects of the transportation sector. The table below matches business needs with infrastructure elements that are critical to support key industries. Through the research and analysis process, we found:

- The majority of these sectors remain highly reliant on highway access.
- Air transport shipping is only cost-effective for manufactured goods with high-value relative weight.
- Rail and waterway access ratings are important and advantageous for several of the manufacturing sectors, especially to the extent that heavy equipment is shipped long distances. The importance of rail and port access might become more prominent if the current rail lines and port facilities undergo upgrades to improve travel speed and increase the multimodal options within the state.

### Importance of Transportation Modes to Target Industry Sectors

| Sector                                  | Highway Accessibility | Accessibility to Airport for Air Freight | Accessibility to Major Airport for Business Travel | Railroad Service | Waterway or Oceanport Accessibility | Pipeline Accessibility | Accessibility to Public Transit - Workforce |
|---|-----------------------|--|--|------------------|-------------------------------------|------------------------|---|
| Clean Energy                            | ■                     | x  | ○  | ●                | ●                                   | x                      | ○   |
| Forestry & Forest Products              | ■                     | x  | ○  | ■                | ●                                   | x                      | ○   |
| Agriculture, Seafood & Food Mfg         | ■                     | ○  | ○  | ●                | ●                                   | x                      | ○   |
| Biomedical Manufacturing                | ■                     | ●  | ●  | ○                | ○                                   | x                      | ○   |
| Logistics, Transportation & Warehousing | ■                     | ●  | ○  | ■                | ■                                   | x                      | ○   |
| Advanced Machinery & Metals Mfg         | ■                     | x  | ○  | ●                | ●                                   | x                      | ○   |
| Durable and Nondurable Mfg              | ■                     | ○  | ○  | ●                | ●                                   | x                      | ○   |
| Construction                            | ●                     | x  | x  | ○                | x                                   | x                      | x   |
| Retail Trade                            | ●                     | ○  | x  | ○                | ○                                   | x                      | ○   |
| Information Technology                  | ○                     | ○  | ○  | x                | x                                   | x                      | ○   |

Source: Camoin Associates

■ Essential ● Important ○ Advantageous x Less Relevant



# Map of Major Commercial Infrastructure in Maine

## Warehouse and Distribution Facilities within a 2 mile radius

### Airports

- Bangor Airport: **58 Facilities**
- Portland Airport: **75 Facilities**
- Northern Maine Regional Airport: **2 Facilities**

### Ports

- Port of Portland: **64 Facilities**
- Port of Searsport: **1 Facility**
- Port of Eastport: **2 Facilities**





# Freight Analysis

The state is highly reliant on its transportation infrastructure to support business and industrial activity. Maintaining and expanding this infrastructure is central to a vibrant and diverse economy. Maine's economic competitiveness is directly tied to the versatility and efficiencies of its transportation network.

A balanced and integrated transportation infrastructure is essential for economic stability. Each mode of transportation supports different aspects of Maine's economy. Trucking dominates Maine's local and regional distribution, while rail provides long-distance and bulk transport. Pipelines are crucial for energy commodities but are utilized less for other goods, and multiple modes and mail offer flexibility for complex logistics. These transportation modes facilitate strong trade relationships in the Northeast and across the country. Maintaining and enhancing these connections through investments in infrastructure, industry diversification, and strategic planning for future trends (such as shifts to renewable energy) will promote economic resilience and growth.

## Truck Freight

Trucking is indispensable to Maine's economy and is responsible for the vast majority of commodity transport within the state and across state lines. Trucks carried 84% of export tonnage, 61% of import tonnage, and 98% of all intra-state flows in 2022, amounting to over \$50 billion worth of goods. The primary goods transported include pulp, paper, and wood products, though trucking offers the most diversity in goods transported. Efficient and reliable trucking services are critical to supporting local businesses and ensuring consumer access to products.

## Rail Freight

Rail transport supports key industrial sectors by providing a cost-effective means of transporting bulk goods over long distances, thus reducing highway congestion and emissions. Rail carried 3% of export tonnage and 1% of import tonnage in 2022, with an overall value of \$306 million. The primary goods transported are newsprint/paper and wood products. Rail's geographical reach connects Maine to distant markets, particularly the Midwest and West, enhancing trade diversity and economic resilience.

## Pipeline Freight

Pipelines are vital for energy commodities, carrying 7% of export tonnage and 28% of import tonnage in 2022, translating to over \$1.3 billion worth of goods. The primary goods transported are natural gas, fossil products, and basic chemicals. Maintaining pipeline infrastructure is essential for energy security, especially given the potential shifts toward renewable energy sources.

## Multiple Modes and Mail Freight

This mode integrates various transportation methods, offering flexibility and efficiency in logistics. It carried 7% of export tonnage and 10% of import tonnage in 2022, with an overall value of \$15.3 billion. The primary goods transported are newsprint/paper, wood products, pharmaceuticals, and textiles. The versatility of multiple modes and mail is critical for handling diverse logistics needs and ensuring goods reach their destinations efficiently.





# What We Heard

Stakeholder engagement was a critical component to this study and contributed heavily to the strategies developed for this report. Multiple elements of engagement were conducted by the project team:

## 1-on-1 Virtual Interviews

Interviews were conducted with a variety of subject matter experts, including:

- Government officials
- Business & industry leaders
- Transportation entities
- Logistics providers

## In-Person Business Round table

A full-day event was held in Augusta, ME, in October 2024. The agenda included a keynote speaker, a panel of Maine-based transportation and logistics experts, and a small-group breakout work session focused on identifying challenges, solutions, and priorities. A total of 35 people attended the event, representing municipal economic development officials, transportation and logistics providers, businesses, nonprofits, university researchers, and state government officials.

## Key Themes

- 1: Cooperative Models are Needed to Improve Volume & Aggregation Challenges**  
Whether shipping by truck, rail, or air, significant volume is needed to remain cost-effective. Collaborative models and aggregators can help to create volume among multiple small producers. Among round table participants, co-ops, aggregation, and improvements along these lines were noted as the greatest priority during the afternoon small group work session.
- 2: Small- to Mid-Size Shovel-Ready Sites are Needed**  
Stakeholders in Maine identified that a lack of both buildings and suitable sites to build new infrastructure create a major barrier to development of warehouses and cold storage facilities. Based on this constraint, participants at the round table identified that the development of more small- to mid-size shovel-ready sites (between 10-50 acres) is a major priority to overcome this challenge.
- 3: Cold Storage and Cold Chain Investment is Critically Needed**  
A diverse set of stakeholders consistently noted a critical lack of cold storage infrastructure in both one-on-one interviews and the round table event. The brand-new 106,000 SF Maine International Cold Storage Facility in Portland (opening January 2025) will be a major asset in Maine. Still, more facilities are needed throughout the state as demand outpaces supply. Meanwhile, stakeholders identified barriers to development such as access to capital funding, slow permitting process, and lack of available sites.
- 4: Rural Parts of Maine Have Unique Needs, and Could Benefit From Stronger Cooperation**  
While transportation, logistics, and distribution face challenges both state-wide and nationally, the rural parts of Maine face heightened barriers such as reduced access to major highways, distance from major markets, and low volume of goods for back-hauling. Some proposed solutions from stakeholders include establishing a council or a cooperative that brings together rural government officials and industry professionals to collaboratively solve problems and pool resources.

# Strategic Priority Areas

Strategic priority areas are intended to highlight data insights and stakeholder perspectives. These priority areas are intended to assist Maine Department of Economic and Community Development in exploring opportunities that will support business growth and domestic trade efforts. The table below presents challenges, strategic priorities, and potential solutions to address each challenge.

| Challenge  | Strategic Priority   | Potential Solutions   |
|--|--|---|
| Rural and small businesses face costly and limited transportation/warehousing options due to smaller shipment volumes and geographic distance to hubs. | Promote regional collaboration and co-operatives.  | Establish cooperative networks for logistics and transportation, aggregation, and cold storage among rural producers and small businesses.  |
|  |  | Incentivize regional distribution initiatives and enhance intrastate connectivity by linking rural areas to freight hubs.   |
|  |  | Support cooperative solutions to transportation and warehousing for low-volume, widely dispersed producers. Assist in understanding market and financial feasibility for investments in TWL facilities that are appropriately scaled for rural communities. |
| There are cold storage, warehousing, and affordable logistics needs across the state.  | Expand supply chain infrastructure, including facilities for cold storage and warehousing. | Support market and financial feasibility analysis for the development of shovel-ready sites (10-50 acres). Create partnerships with local economic development organizations and municipalities for the development and marketing of sites.                 |
|  |  | Upgrade existing storage facilities to cold or climate-controlled storage and establish mobile storage solutions for small and medium businesses.   |
|  |  | Expedite permitting processes for cold storage facilities, especially near vacant mill sites, to improve accessibility and reduce project timelines.  |



| Challenge   | Strategic Priority   | Potential Solutions   |
|---|--|---|
| There are infrastructure investment needs in the state.                                   | Support additional investment in Rural and Regional Transportation Networks. | Establish freight hubs as business attraction sites in key locations to support efficient shipment delivery and attract investment.   |
|   |  | Encourage regional collaboration to utilize rail services for large-scale rural transportation needs.   |
|   |  | Improve rural infrastructure maintenance by exploring various funding mechanisms.   |
| There are workforce shortages in the Transportation, Warehousing, and Logistics industry. | Enhance workforce development and automation solutions.                      | Develop targeted incentive programs for workforce training, including apprenticeships and certificates, focused on the transportation, warehousing, and logistics industry.                     |
|   |  | Encourage increased workforce participation by working with immigrant communities to provide training programs that improve workforce eligibility and retention.                                |
|   |  | Collaborate with local manufacturers and retailers to strengthen partnerships and create opportunities for shared logistical planning and centralized hubs to maximize the available workforce. |

# ECONOMIC OVERVIEW





# ECONOMIC OVERVIEW

## National Trends

In 2023, Transportation, Logistics, and Distribution employment totaled 6,442,903 jobs across 317,189 establishments in the United States. From 2018-2023, jobs in the sector grew by 17% (+919,382 jobs) and **are projected to grow by an additional 10% (+624,302) by 2028**. The sector contributed over \$709 billion to the nation’s Gross Regional Product (GRP), and its total domestic demand nationwide was over \$1.3 trillion.

## Annual Growth

Recent growth in the revenue and value-added of the transportation, logistics, distribution, warehousing, and wholesale trade cluster is projected to continue over the next five years. From 2018-2023, the cluster’s revenue grew at an annual rate of 1.9%, with value-added growth of an annual 1.6%.

**Compound Annual Growth Rate of Key Indicators**

| Years     | Revenue | Value Added |
|-----------|---------|-------------|
| 2018-2023 | 1.9%    | 1.6%        |
| 2023-2028 | 1.3%    | 1.6%        |

**Source:** IBISWorld



## Top 10 Companies

Referring to the adjacent table, Delta Air Lines, Inc. is the largest transportation, logistics, and company in the US, with a market share of 11.1% in 2023. The next largest market shares are American Airlines Group, Ince, and United Airlines Holdings, Inc., with a 10.3% and 8.9% market share, respectively.

### Top 20 Products and Services of the Transportation, Logistics, Distribution, Warehousing, and Wholesale Trade Cluster (\$ Millions)

| Product/Service                                      | 2023 Revenue |
|--|--------------|
| Truckload carriers                                   | \$191,217    |
| Corporate strategy                                   | \$166,289    |
| Organizational design                                | \$155,307    |
| Mainline passenger transportation                    | \$121,494    |
| Ground deliveries                                    | \$101,216    |
| Other  | \$90,728     |
| Less-than-truckload carriers                         | \$80,350     |
| Air transit services                                 | \$64,852     |
| Domestic freight transportation arrangement services | \$60,341     |
| Bulk freight   | \$56,643     |
| Intermodal services                                  | \$44,869     |
| International freight forwarding and customs         | \$40,499     |
| Financial advisory                                   | \$35,689     |
| Heavy rail   | \$34,793     |
| Bus  | \$33,899     |
| Cargo transportation                                 | \$33,288     |
| Intermodal transportation                            | \$29,657     |
| Other transportation                                 | \$28,521     |
| Natural gas from shale gas wells                     | \$27,893     |
| Truckload transportation                             | \$27,539     |

Source: IBISWorld

### Top 10 Companies in the Transportation, Logistics, Distribution, Warehousing, and Wholesale Trade Cluster in the US, 2023

| Company                              | Approximate Market Share |
|--------------------------------------|--------------------------|
| Delta Air Lines, Inc.                | 11.1%                    |
| American Airlines Group Inc.         | 10.3%                    |
| United Airlines Holdings, Inc.       | 8.9%                     |
| Xpo Logistics, Inc.                  | 5.8%                     |
| Knight-Swift Transportation Holdings | 5.4%                     |
| Burlington Northern Santa Fe, LLC    | 5.4%                     |
| Southwest Airlines Co.               | 5.3%                     |
| Union Pacific Corp                   | 4.5%                     |
| C.H. Robinson Worldwide, Inc.        | 4.0%                     |
| Csx Corporation                      | 2.9%                     |

Source: IBISWorld, Camoin Associates

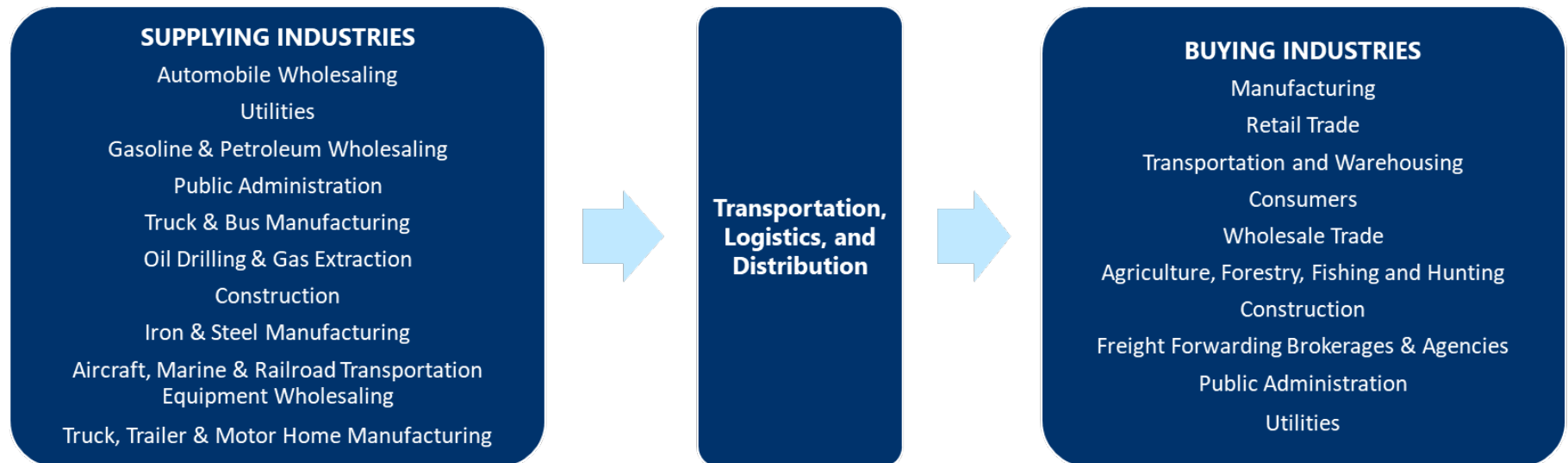
## Top 20 Products and Services

The industry group's five largest products and services by revenue are truckload carriers (\$191.2 billion), corporate strategy (\$166.2 billion), fabricated organizational design (\$155.3 billion), mainline passenger transportation (\$121.5 billion), and ground deliveries (\$101.2 billion).



## National Supply Chain Insights

The following illustration shows typical suppliers and customers of the transportation, logistics, distribution, warehousing, and industry groups. Nationally, the critical suppliers to the sector include industries such as truck and bus, train, ship, and other transportation manufacturing, along with industries related to wholesale these products. Key buyers of transportation and logistics services extend throughout the economy and are critical for industries such as manufacturing, construction, retail trade, wholesale trade, agriculture, forestry, fishing, and hunting.

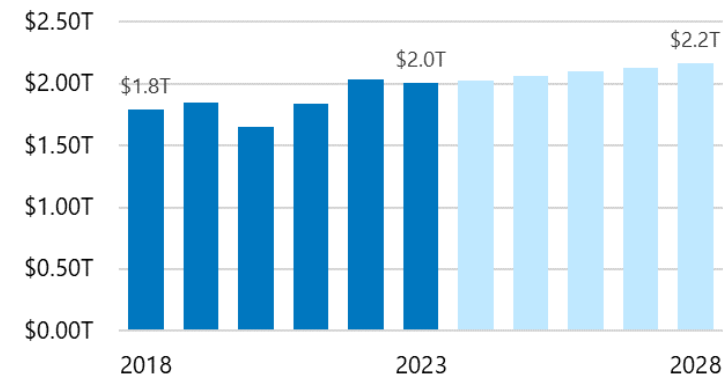




## Key National Growth Indicators

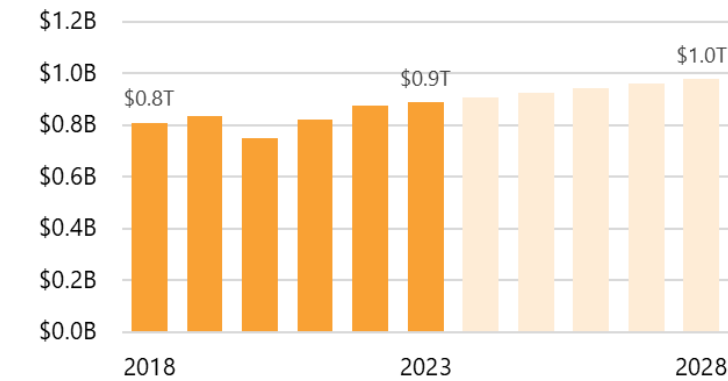
The charts depict key transportation, logistics, and distribution growth indicators from 2018 to 2028. Cluster revenue has steadily increased, starting at \$1.8 trillion in 2018, reaching \$2.0 trillion in 2023, and is projected to grow to \$2.2 trillion by 2028. Cluster value added has slightly increased from \$0.8 trillion in 2018 to \$0.9 trillion in 2023 and a slight projected increase to \$1.0 trillion by 2028. The value-added revenue share has slightly declined from 45.2% in 2018 to 44.4% in 2023, with an expected recovery to 45.3% by 2028. These trends suggest consistent growth and stability in the sector, with a gradual increase in total revenue and value-added over the next few years.

### Cluster Revenue



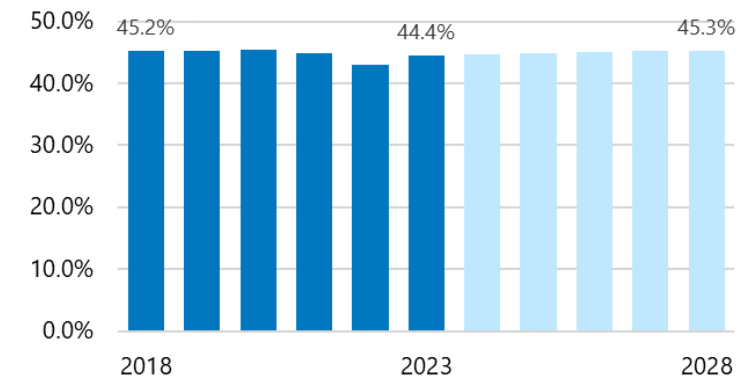
Source: IBISWorld

### Cluster Value Added



Source: IBISWorld

### Value Added Share of Revenue



Source: IBISWorld



## Trends in Maine's Transportation, Logistics, and Distribution Sector

### Key Indicators for Maine's Transportation, Logistics, and Distribution Sector

|  |   |   |
|--|---|---|
| <b>Jobs: 16,357</b> <ul style="list-style-type: none"> <li>• Data for 2023</li> <li>• 2.2% of the state's total employment</li> </ul>  | <b>Job Growth: -261</b> <ul style="list-style-type: none"> <li>• Data compares 2018-2023</li> <li>• The sectors job loss was in contradiction of the statewide gain of +3% across all sectors</li> </ul>                        | <b>Job Growth Rate: -2%</b> <ul style="list-style-type: none"> <li>• Data compares 2018-2023</li> <li>• Sector growth in Maine is lower than the U.S. (+17%)</li> </ul>   |
| <b>Concentration: 0.60</b> <ul style="list-style-type: none"> <li>• Data for 2023</li> <li>• Maine has a low employment concentration compared to the national average</li> </ul>  | <b>Establishments: 1,429</b> <ul style="list-style-type: none"> <li>• Data for 2023</li> <li>• The average establishment size of 11.4 jobs per establishment is 44% lower than US average for the sector (20.3 jobs)</li> </ul> | <b>Average Earnings: \$71,786</b> <ul style="list-style-type: none"> <li>• Data for 2023</li> <li>• Higher than the State's Average earnings for all sectors (\$63,668) but lower than the U.S. average for this sector (\$79,262)</li> </ul> |
| <b>Competitive Effect: -3,399</b> <ul style="list-style-type: none"> <li>• Data compares 2018-2023</li> <li>• The sector had 3,400 fewer jobs during this period than would be expected given national economic and industry conditions</li> </ul> | <b>Gross Regional Product: \$1.47 Billion</b> <ul style="list-style-type: none"> <li>• Data for 2022</li> <li>• 1.9% of Maine's total GRP (greater than U.S. where this sector only makes up 3.8% of the total)</li> </ul>      | <b>GRP per Job: \$90,246</b> <ul style="list-style-type: none"> <li>• Data for 2023</li> <li>• Lags the U.S. rate of \$110,118 GRP per job</li> </ul>   |
| <b>Total Sales: \$3.2 Billion</b> <ul style="list-style-type: none"> <li>• Data for 2022</li> <li>• 38% of sales exported out of state</li> <li>• Accounts for 1.8% of All Maine sales, underperforming the U.S. (3.0% of total sales)</li> </ul>  | <b>Demand: \$4.7 Billion</b> <ul style="list-style-type: none"> <li>• Data for 2022</li> <li>• 42% of the demand for the sector is met in-region, while the remaining 58% is imported</li> </ul>                                | <b>Leakage: \$2.7 Billion</b> <ul style="list-style-type: none"> <li>• Data for 2022</li> <li>• An estimated \$2.7 billion of demand is met by firms outside of Maine</li> </ul>  |

**Source:** Lightcast



## Key Subsectors In Maine

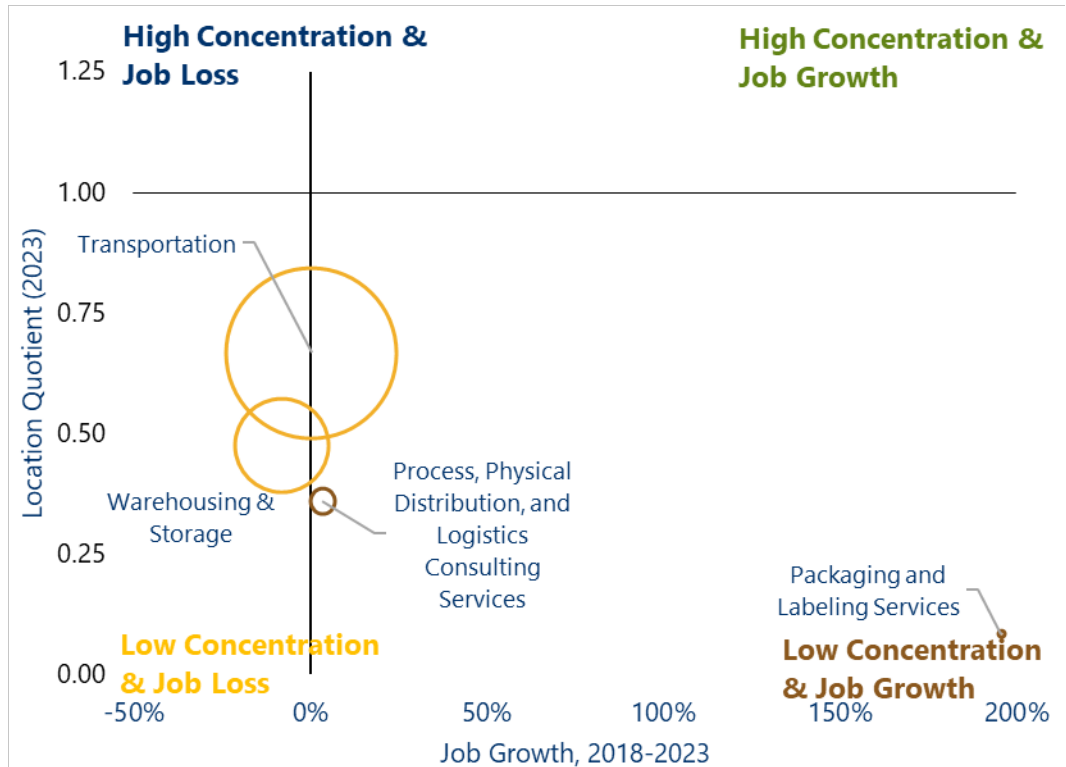
The entire sector of Transportation, Logistics, and Distribution is underrepresented in Maine relative to the economy as a whole. The location quotient of 0.60 indicates that employment in the sector is about 0.6x as concentrated as it is in the US on average. Maine has a lower-than-average number of businesses and employment and lower concentration in the industry. This is mainly due to its location in the nation's upper northeastern corner and not being located at the crossroads of major markets or within major consumer and production markets. Additionally, the state is highly rural. Therefore, Maine's transportation, logistics, and distribution is critically tied to the demand and connection with its core industries. This is what drives demand, rather than serving as a pass-through or transportation hub.

**The Transportation subsector** is the largest group, with 12,252 jobs in 2023. It still has a location quotient well below the US average (0.67 vs 1.00) but gained 43 jobs since 2018. This subsector contains industries such as air, rail, marine cargo, and freight transportation as well as passenger transportation systems.

**Warehousing and Storage** has seen strong growth at the national level. However, that has not translated to job growth in Maine. In 2023, jobs totaled 3,806 in Maine for the subsector. The subsector also has a location quotient of less than half the national average (0.47), as well as a large negative competitive effect, indicating local factors preventing additional growth in Maine for this type of activity. Since 2018, Warehousing and Storage had the greatest job decline within the Transportation, Logistics, and Distribution: 334 jobs or -8%.

**Process, Physical Distribution, and Logistics Consulting Services** is a key professional service supporting Transportation, Logistics, and Distribution and a complementary activity for any major logistics hub. In 2023, Maine had only 276 jobs in this subsector. However, growth has been moving in the right direction, with +6% growth since 2018.

**The Packaging and Labeling Services subsector** has more than doubled in size since 2018. Going from less than 10 to 24 jobs in 2023. It has a location quotient of 0.08, less than one-tenth of the US average.





## Key Industry Performance In Maine

Transportation has the highest location quotient of the subsectors at 0.67, though still very low relative to the nation. Job gain of +43 jobs compared to 2018 indicates that while Transportation is less concentrated, the industry is marginally expanding. The negative competitive effect of -235 relates to the fact that the same activity is growing more quickly at the national level than it is in Maine.

Transportation is also the largest subsector, with 12,252 jobs in 2023. The sector's different types of activity (Freight, Trucking, Air, Rail) all rely on transportation specialists. Individual transporters may specialize in residential rather than commercial (as an example). Still, the intermediary arrangement where transportation companies hire outside transportation specialists ensures that Transportation jobs will always be the largest component of the sector.

Maine does not have concentrations in Transportation, Logistics, and Distribution; the overall sector is also shrinking faster than the national average (-2% vs. +17%). Maine Transportation, Logistics, and Distribution workers earn less than the average US worker (\$71,789 per year vs \$79,262) and are less productive regarding GRP per job (\$90,246 per job vs \$110,118 per job). **This data suggests major gaps in Maine's critical logistics and supply chain industries.** However, this suggests that infrastructure and logistical improvements geared towards domestic trade efforts could provide a significant benefit to both business-to-business and business-to-consumer trade activity and make Maine businesses more competitive nationally and regionally.

### Key Industry Groups: Summary

| Description  | Jobs<br>2018     | Jobs<br>2023     | Jobs<br>Change<br>2018-2023 | Jobs<br>Change %<br>2018-2023 | Avg.<br>Earnings Per<br>Job 2023 | Location<br>Quotient<br>2023 | Competitive<br>Effect<br>2018-2023 | Payrolled<br>Business<br>Locations 2023 |
|--|------------------|------------------|-----------------------------|-------------------------------|----------------------------------|------------------------------|------------------------------------|---|
| Transportation   | 12,210           | 12,252           | 43                          | +0%                           | \$73,366                         | 0.67                         | (235)                              | 1,230                                   |
| Warehousing & Storage  | 4,140            | 3,806            | (334)                       | - 8%                          | \$64,884                         | 0.47                         | (3,131)                            | 71                                      |
| Process, Physical Distribution, and Logistics<br>Consulting Services | 261              | 276              | 15                          | +6%                           | \$98,451                         | 0.36                         | (48)                               | 121                                     |
| Packaging and Labeling Services                                      | < 10             | 24               | Insf. Data                  | Insf. Data                    | \$53,326                         | 0.08                         | 15                                 | 8                                       |
| <b>Total for Maine</b>   | <b>16,618</b>    | <b>16,357</b>    | <b>-261</b>                 | <b>- 2%</b>                   | <b>\$71,786</b>                  | <b>0.60</b>                  | <b>-3,399</b>                      | <b>1,429</b>                            |
| <b>Total for United States</b>                                       | <b>5,523,520</b> | <b>6,442,903</b> | <b>919,382</b>              | <b>+17%</b>                   | <b>\$79,262</b>                  |                              | <b>0.00</b>                        | <b>317,189</b>                          |

Source: Lightcast



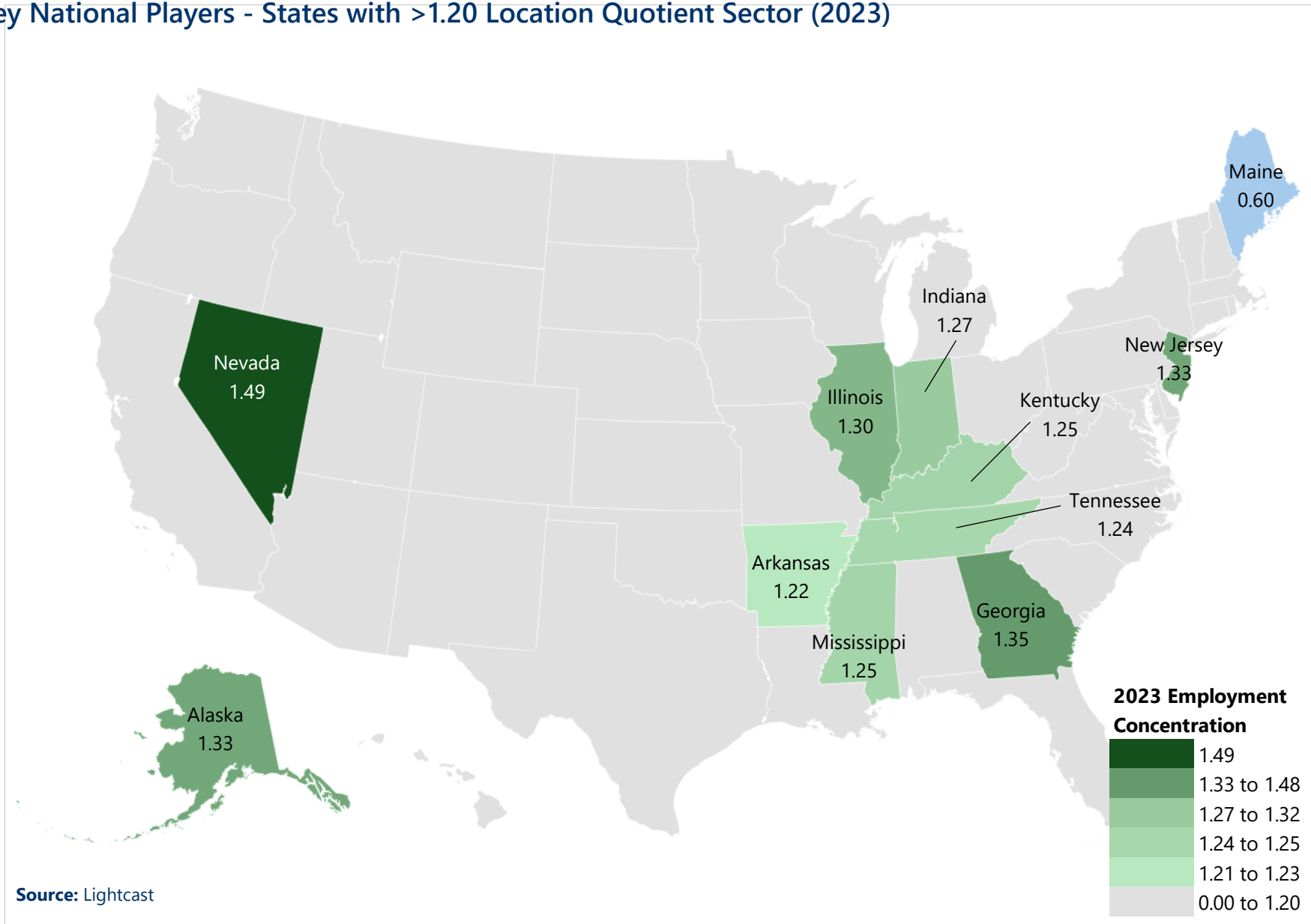
**Continued: Key Industry Groups**

| Description  | Total Demand<br>2022       | Demand met by<br>Imports 2022 | Total Sales 2022           | GRP 2022                 | GRP per<br>Job   |
|--|----------------------------|-------------------------------|----------------------------|--------------------------|------------------|
| Transportation   | \$3,708,694,026            | \$2,161,938,889               | \$2,628,754,553            | \$1,180,940,666          | \$96,384         |
| Warehousing & Storage  | \$897,861,037              | \$517,944,883                 | \$493,451,358              | \$266,679,566            | \$70,072         |
| Process, Physical Distribution, and Logistics<br>Consulting Services | \$80,169,763               | \$45,663,697                  | \$43,801,744               | \$27,107,966             | \$98,380         |
| Packaging and Labeling Services                                      | \$38,692,207               | \$35,584,266                  | \$3,257,121                | \$1,459,529              | \$61,670         |
| <b>Total for Maine</b>   | <b>\$4,725,417,033</b>     | <b>\$2,761,131,736</b>        | <b>\$3,169,264,776</b>     | <b>\$1,476,187,727</b>   | <b>\$90,246</b>  |
| <b>Total for United States</b>                                       | <b>\$1,361,384,421,490</b> | <b>\$0</b>                    | <b>\$1,503,437,634,170</b> | <b>\$709,479,118,782</b> | <b>\$110,118</b> |

Source: Lightcast



## Key National Players - States with >1.20 Location Quotient Sector (2023)





## Industry Demand and Purchases

### Purchasing Industries

The top 25 industries from which the Transportation, Logistics, and Distribution Sector purchases represent 55% of total demand. This indicates that the sector's purchases are largely captured in these top industries, though still broadly spread across a wide range of industries. Six industries supply a combined nearly \$320 million in purchases to the sector and are within this sector.<sup>3</sup>, indicating strong intra-industry supply links.

Energy and fuel are key inputs to this sector. Petroleum Refineries are the third largest category of purchases and are 100% imported from outside of Maine. Wholesale petroleum products are the ninth-largest purchase category. Electric Power Distribution is also in the top 25.

Transportation, Logistics, and Distribution require significant land and real estate. Besides leasing industrial machinery, there are four subsectors in the top 25 related to real estate. These activities involve handling and moving large volumes of goods and/or facilities for large transportation infrastructure systems to move people and goods.

**Top 25 Sectors the Transportation, Logistics, and Distribution Industry Purchases From (2022)**

| NAICS  | Purchases from   | In-region Purchases | % In-region Purchases | Imported Purchases | % Imported Purchases | Total Purchases |
|--------|--|---------------------|-----------------------|--------------------|----------------------|-----------------|
| 493110 | General Warehousing and Storage  | \$49,840,144        | 51.3%                 | \$47,224,230       | 48.7%                | \$97,064,374    |
| 492110 | Couriers and Express Delivery Services   | \$62,894,029        | 72.4%                 | \$23,954,492       | 27.6%                | \$86,848,521    |
| 324110 | Petroleum Refineries   | \$0                 | 0.0%                  | \$81,310,332       | 100.0%               | \$81,310,332    |
| 551114 | Corporate, Subsidiary, and Regional Managing Offices                                       | \$52,447,543        | 72.9%                 | \$19,504,236       | 27.1%                | \$71,951,779    |
| 488510 | Freight Transportation Arrangement   | \$18,576,187        | 27.0%                 | \$50,241,199       | 73.0%                | \$68,817,386    |
| 561320 | Temporary Help Services  | \$55,193,232        | 88.5%                 | \$7,180,039        | 11.5%                | \$62,373,271    |
| 522110 | Commercial Banking   | \$14,331,864        | 41.1%                 | \$20,514,819       | 58.9%                | \$34,846,684    |
| 457110 | Gasoline Stations with Convenience Stores  | \$29,094,585        | 90.5%                 | \$3,050,604        | 9.5%                 | \$32,145,189    |
| 424720 | Petroleum and Petroleum Products Merchant Wholesalers (except Bulk Stations and Terminals) | \$18,018,470        | 56.2%                 | \$14,038,409       | 43.8%                | \$32,056,879    |
| 901149 | US Postal Service  | \$30,355,842        | 100.0%                | \$1,951            | 0.0%                 | \$30,357,794    |
| 488190 | Other Support Activities for Air Transportation  | \$12,149,313        | 44.6%                 | \$15,077,585       | 55.4%                | \$27,226,898    |
| 531110 | Lessor of Residential Buildings and Dwellings  | \$20,960,573        | 89.4%                 | \$2,480,782        | 10.6%                | \$23,441,355    |
| 492210 | Local Messengers and Local Delivery  | \$6,572,559         | 32.0%                 | \$13,967,274       | 68.0%                | \$20,539,832    |
| 531210 | Offices of Real Estate Agents and Brokers  | \$14,984,770        | 73.1%                 | \$5,511,577        | 26.9%                | \$20,496,347    |
| 523150 | Investment Banking and Securities Intermediation   | \$7,042,851         | 36.2%                 | \$12,430,045       | 63.8%                | \$19,472,896    |
| 221122 | Electric Power Distribution  | \$18,358,128        | 94.5%                 | \$1,072,301        | 5.5%                 | \$19,430,428    |
| 523940 | Portfolio Management and Investment Advice   | \$9,582,876         | 50.5%                 | \$9,380,353        | 49.5%                | \$18,963,228    |
| 517111 | Wired Telecommunications Carriers  | \$14,985,537        | 79.3%                 | \$3,915,280        | 20.7%                | \$18,900,818    |
| 531120 | Lessor of Nonresidential Buildings (except Miniwarehouses)                                 | \$16,623,967        | 92.5%                 | \$1,343,216        | 7.5%                 | \$17,967,183    |
| 488320 | Marine Cargo Handling  | \$2,301,416         | 13.0%                 | \$15,360,073       | 87.0%                | \$17,661,489    |
| 524126 | Direct Property and Casualty Insurance Carriers  | \$9,143,735         | 52.4%                 | \$8,297,070        | 47.6%                | \$17,440,805    |
| 532412 | Construction, Mining, and Forestry Machinery and Equipment Rental and Leasing              | \$9,858,933         | 56.7%                 | \$7,526,530        | 43.3%                | \$17,385,462    |
| 532490 | Other Commercial and Industrial Machinery and Equipment Rental and Leasing                 | \$9,253,754         | 57.6%                 | \$6,816,129        | 42.4%                | \$16,069,883    |
| 533110 | Lessor of Nonfinancial Intangible Assets (except Copyrighted Works)                        | \$1,844,849         | 11.5%                 | \$14,152,740       | 88.5%                | \$15,997,589    |
| 811111 | General Automotive Repair  | \$15,685,228        | 98.5%                 | \$232,288          | 1.5%                 | \$15,917,516    |

Source: Lightcast

<sup>3</sup>These industries include General Warehousing and Storage, Couriers and Express Delivery Services, Freight Transportation Arrangement, Other Support Activities for Air Transportation, Local Messengers and Local Delivery, and Marine Cargo Handling



## Demand Comparison

California has the greatest demand at over \$176.0 billion in 2022, followed by Texas (\$131.9 billion), and Florida (\$74.6 billion). Maine ranks 42nd among all states for total demand (\$4.7 billion).

The largest importer of the Transportation, Logistics, and Distribution Sector is the District of Columbia, with 85.0% of total demand being met by imports in 2023. Maine has a comparatively low share of Transportation, Logistics, and Distribution demand met in Maine. As a result, the state ranks 9th overall by the percentage of demand met by imports (58%).

**Top 10 States by Total Demand for Transportation, Logistics, and Distribution Industry Sector (2022)**

|                | Payrolled Business Locations | Demand met in-region   | % Demand met in-region | Demand met by imports  | % Demand met by imports | Total Demand           |
|----------------|------------------------------|------------------------|------------------------|------------------------|-------------------------|------------------------|
| California     | 38,947                       | \$138,593,714,529      | 78.7%                  | \$37,501,035,427       | 21.3%                   | \$176,094,749,956      |
| Texas          | 27,001                       | \$109,664,366,126      | 83.1%                  | \$22,230,938,560       | 16.9%                   | \$131,895,304,686      |
| Florida        | 23,018                       | \$61,585,474,355       | 82.5%                  | \$13,054,219,233       | 17.5%                   | \$74,639,693,588       |
| Illinois       | 21,298                       | \$43,882,087,569       | 74.6%                  | \$14,949,000,175       | 25.4%                   | \$58,831,087,744       |
| New York       | 12,064                       | \$44,676,245,703       | 53.6%                  | \$38,618,758,874       | 46.4%                   | \$83,295,004,577       |
| Pennsylvania   | 11,381                       | \$31,966,658,584       | 63.2%                  | \$18,592,089,253       | 36.8%                   | \$50,558,747,837       |
| North Carolina | 10,758                       | \$24,136,309,829       | 62.8%                  | \$14,274,879,596       | 37.2%                   | \$38,411,189,425       |
| Ohio           | 10,520                       | \$30,289,213,696       | 62.7%                  | \$18,028,669,829       | 37.3%                   | \$48,317,883,525       |
| Georgia        | 9,677                        | \$33,006,417,543       | 76.5%                  | \$10,159,668,560       | 23.5%                   | \$43,166,086,103       |
| New Jersey     | 9,198                        | \$27,183,585,878       | 65.9%                  | \$14,087,652,191       | 34.1%                   | \$41,271,238,068       |
| <b>Maine</b>   | <b>1,429</b>                 | <b>\$1,964,285,297</b> | <b>41.6%</b>           | <b>\$2,761,131,736</b> | <b>58.4%</b>            | <b>\$4,725,417,033</b> |

Source: Lightcast

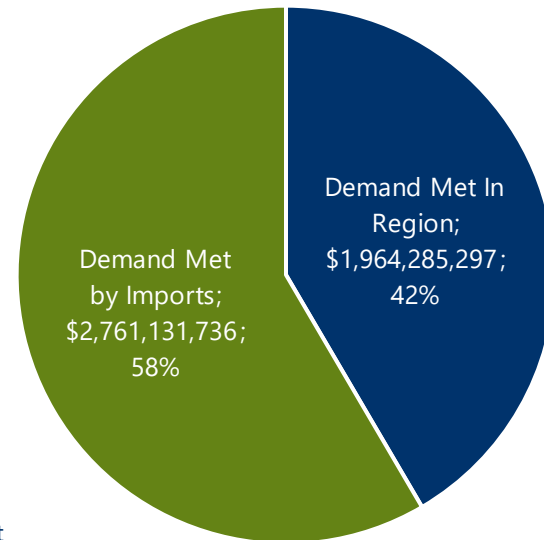


## Demand and Imports

In 2022, **total demand for the sector in Maine was \$4.7 billion** compared to \$1.3 trillion for the nation as a whole. Demand met by imports in the state totaled \$2.7 billion.

Existing international trade data does not include the subsectors that comprise the Transportation, Logistics, and Distribution Sector. Existing international trade data focuses on commodities themselves (actual goods) and not the act of transportation or warehousing of these goods. As a result, the industries included in this subsector do not capture any international activity to avoid double counting with production or manufacturing NAICS.

### Total Demand for Transportation, Logistics, and Distribution in Maine (2022)



Source: Lightcast



## Industry Sales and Exports

### Sales Industries

The top 25 sectors Transportation, Logistics, and Distribution sells to represent 38% of all in-region sales. This indicates that Transportation, Logistics, and Distribution sales and demand are broadly spread throughout the Maine economy.

Trucking Freight in Maine is the largest in-state buyer of the Transportation, Logistics, and Distribution Sector's products, with \$40.7 million of in-region sales in 2022. This represents 3.1% of the sector's in-region sales to other industries.

Manufacturing industries, including Paper Mills, Sawmills, Pulp Mills, and Asphalt Paving Mixture and Block Manufacturing, account for 6.4% of the in-region sales.

There is a significant volume of intra-sector trade, with activities like general and specialized freight trucking, warehousing and storage, and couriers being among the top industries the overall sector sells to in Maine.

Gas stations with convenience stores and supermarkets are in the top five sales destinations for Transportation, Warehousing, and Logistics. Together, these make up 5% of total sales in Maine.

### Top 25 Sectors the Transportation, Logistics, and Distribution Industry Sells To, 2022

| NAICS  | Sales to   | In-Region Sales | Percent of In-Region Sales |
|--------|--|-----------------|----------------------------|
| 484121 | General Freight Trucking, Long-Distance, Truckload               | \$40,752,287    | 3.1%                       |
| 322120 | Paper Mills  | \$35,450,686    | 2.7%                       |
| 445110 | Supermarkets and Other Grocery (except Convenience) Stores       | \$33,588,745    | 2.6%                       |
| 457110 | Gasoline Stations with Convenience Stores                        | \$31,956,773    | 2.4%                       |
| 221122 | Electric Power Distribution                                      | \$30,338,765    | 2.3%                       |
| 902999 | State Government, Excluding Education and Hospitals              | \$25,846,222    | 2.0%                       |
| 493110 | General Warehousing and Storage                                  | \$25,494,708    | 1.9%                       |
| 321113 | Sawmills   | \$21,563,290    | 1.6%                       |
| 424210 | Drugs and Druggists' Sundries Merchant Wholesalers               | \$21,541,102    | 1.6%                       |
| 622110 | General Medical and Surgical Hospitals                           | \$20,855,985    | 1.6%                       |
| 492110 | Couriers and Express Delivery Services                           | \$20,089,471    | 1.5%                       |
| 441110 | New Car Dealers  | \$17,402,156    | 1.3%                       |
| 111000 | Crop Production  | \$17,383,562    | 1.3%                       |
| 484110 | General Freight Trucking, Local                                  | \$16,410,795    | 1.2%                       |
| 455211 | Warehouse Clubs and Supercenters                                 | \$15,940,863    | 1.2%                       |
| 484220 | Specialized Freight (except Used Goods) Trucking, Local          | \$15,595,871    | 1.2%                       |
| 322110 | Pulp Mills   | \$14,726,431    | 1.1%                       |
| 238220 | Plumbing, Heating, and Air-Conditioning Contractors              | \$14,074,112    | 1.1%                       |
| 113310 | Logging  | \$13,955,625    | 1.1%                       |
| 238910 | Site Preparation Contractors                                     | \$13,612,779    | 1.0%                       |
| 312120 | Breweries  | \$12,995,243    | 1.0%                       |
| 903999 | Local Government, Excluding Education and Hospitals              | \$11,872,505    | 0.9%                       |
| 324121 | Asphalt Paving Mixture and Block Manufacturing                   | \$11,772,388    | 0.9%                       |
| 444110 | Home Centers   | \$10,993,127    | 0.8%                       |
| 238210 | Electrical Contractors and Other Wiring Installation Contractors | \$10,829,740    | 0.8%                       |

**Source:** Lightcast

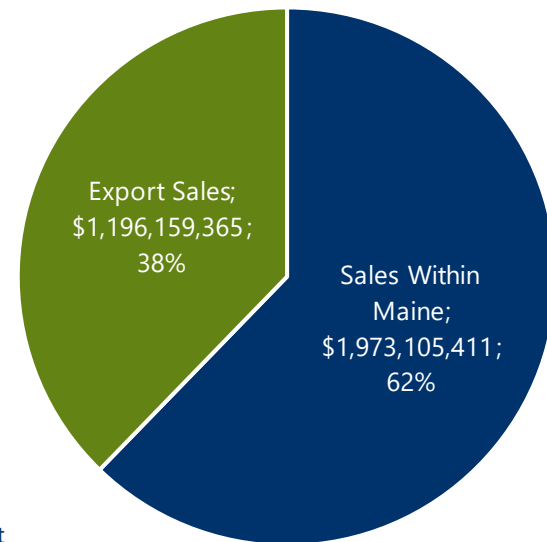


## Sales and Exports

In 2022, **total sales for the sector in Maine were \$3.2 billion** compared to \$1.5 trillion for the nation as a whole. Sales met by exports in the state totaled \$1.2 billion.

The subsectors that comprise the Transportation, Logistics, and Distribution Sector do not have trade relationships with countries outside the US.

### Total Sales for Transportation, Logistics, and Distribution in Maine (2022)



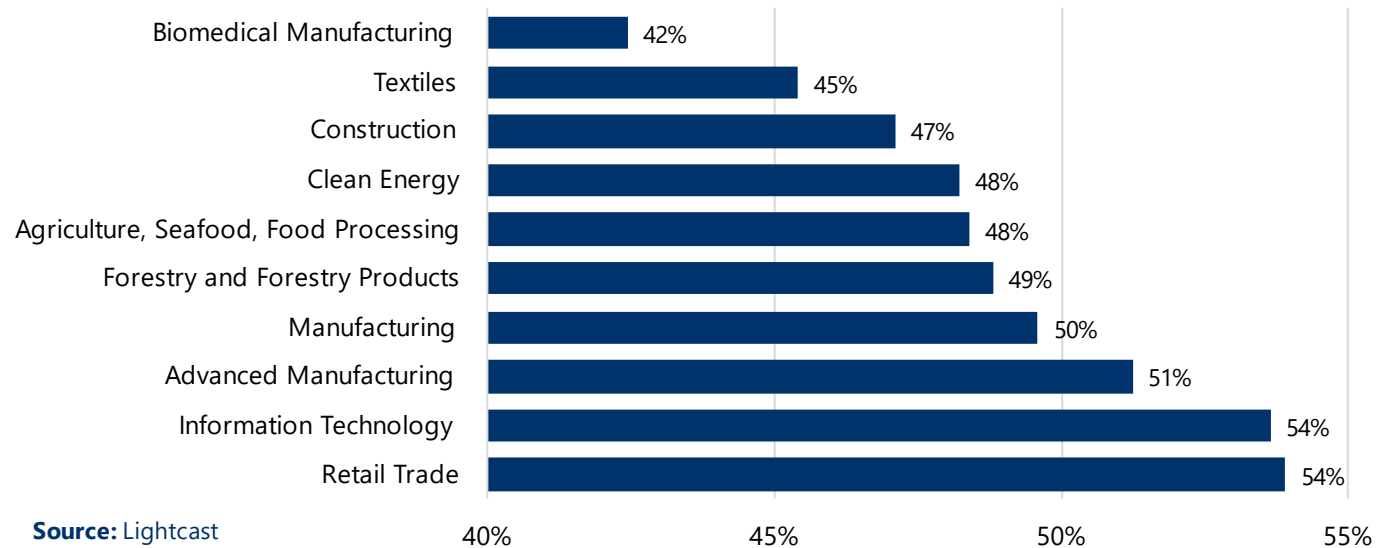
Source: Lightcast

## INDUSTRY PURCHASES

The table below shows the **share of business-to-business purchases of transportation, logistics, and distribution that are met by out-of-state sources** in each of the targeted domestic trade sectors. Biomedical Manufacturing has the lowest share of imported purchases, indicating that the sector has a majority of its transportation and logistics needs met by providers in Maine. Conversely, Information Technology and Retail Trade have the highest share of imported purchases, representing an opportunity to improve supply chains in those sectors to supply logistics and transportation with in-state providers.

Generally, most of the targeted domestic trade sectors import roughly half of business-to-business purchases from out-of-state sources.

### Industry Purchases of Transportation & Warehousing Met by Imports (2022)





# INFRASTRUCTURE PROFILES & NEEDS





# INFRASTRUCTURE PROFILES AND NEEDS

Freight travels to, through, and from Maine via multiple channels, including sea, air, roadway, rail, and pipelines. Each mode presents unique opportunities and challenges within the state, and domestic trade can be promoted through specific strategic efforts. In this section, we analyzed transportation channels to understand existing infrastructure, future needs, and barriers that need to be overcome to support business growth. We also identified key infrastructure requirements for each of Maine's COVID-Impacted target industries to better understand the transportation and distribution needs that businesses have.

## KEY FINDINGS

### Roadways and Bridges

- Maine's roadway network spans 6,300 miles and is crucial for freight transport. Many stretches of the highway system allow trucks to haul loads up to 100,000 lbs. While this supports industry, specifically forestry, it also leads to a more rapid decline in roadway services. Maine has the second-most highway miles among the New England states, second only to Connecticut.
- A Federal Highway Administration (FHA) evaluation finds 19% of the state's roadway surfaces falling short of "acceptable". Separately, the National Transportation Research Group (TRIP) finds 44% of the state's pavement to be in poor or mediocre condition.
- The American Road and Transportation Builders Association (ARTBR) finds 15% of the state's bridges are in deficient condition. This is consistent with the US and DOT figures which identify 325 bridges (13% of total) to be in poor condition.
- Poor road and bridge conditions pose challenges for businesses and may influence modal shifts.
- Continuous maintenance and targeted upgrades are essential for a safe and efficient transportation network.

### Air Freight

- Air freight specializes in low-weight, high-value products such as pharmaceuticals, electronics, precision instruments, and, in the case of Maine, seafood.
- There are three airports providing air freight services within the state. These include Portland's Jetport (76% of Maine's air freight), Bangor (21%), and Presque Isle (3%). Notably, air freight moving through Bangor has nearly quadrupled since 2018.
- Significant amounts of warehouse and distribution space can be found within two miles of Portland's Jetport (2.1msf) and Bangor International (1.7msf), though the bulk is largely occupied with only modest square footage available to lease.

### Maritime Shipping

- Its extensive coastline makes Maine well suited for maritime trade, with three primary ports found in Portland, Searsport, and Eastport.
- Facilities in Portland, the state's largest port, handle 95% of Maine's maritime cargo, offering versatile facilities, including the International Marine Terminal (IMT) with rail and roadway intermodal connectivity.



- Ports at Searsport and Eastport also play significant roles in freight transportation, facilitating the movement of various types of cargo, including containers, bulk, and project cargo. Activity at Searsport is slated to become more prominent with the anticipated development of a new offshore wind farm.
- Opportunities exist to enhance port facilities and infrastructure to support increased maritime traffic

## Rail Transport

- Transport over Maine's 1,457 miles of railways reached 4.7 million tons valued at \$1.9B in 2022.
- Height, speed, and weight restrictions hobble the state's rail system's potential efficiencies. Extended stretches of rail lines are limited to 25 mph, and large portions allow a top speed of only 10 mph. This forces freight towards trucking, heightening Maine's reliance on its roadway system.
- Improving rail infrastructure and connectivity can enhance freight transportation efficiency within Maine.

## Pipelines

- Maine is served by three major interstate natural gas pipelines, crucial in transporting natural gas and crude oil. It moved over 7.7 million tons of products worth \$1.7B in 2022.
- While usage declined steadily through 2019, recent years have seen a steady resurgence, with shipments exceeding 6 million barrels per day in 2023.



## Importance of Transportation Modes for Maine's COVID-Impacted Target Industries

Using the COVID-19-impacted industries identified in the Maine Jobs and Recovery Plan,<sup>4</sup> Camoin Associates evaluated and rated each industry on its reliance on differing aspects of the transportation sector. The tables below match sector needs with infrastructure elements that are needed to support local businesses. Through the research and analysis process, we found:

- The **majority of these industry clusters remain highly reliant on highway access**. In the case of the manufacturing clusters, this is to facilitate shipments of manufacturing inputs or to distribute finished goods. The clean energy sector requires power generation equipment shipped primarily by truck, while forestry products, logs, cut wood, and pulp are also trucked within the state and exported.
- Only for manufactured goods of **high value relative to weight is it cost-effective to ship by air transport**. This is true of some Drugs or Other Medical Devices and for Package and Document delivery services. The nationwide distribution of lobsters boosts the importance of airport access, which is advantageous for the Agricultural, Seafood, and Food sector.
- Rail and waterway access ratings are important and advantageous for several of the manufacturing clusters, especially to the extent that heavy equipment is shipped long distances. A significant amount of forestry products are also transported via rail, with terminal access as an essential criterion for business expansion and attraction efforts. Note that for some sectors, the **importance of rail and port access might become more prominent if the current rail lines and port facilities underwent needed upgrades** to speed up travel and increase the multimodal options within the state.
- In the presented search criteria, pipeline access rates are less relevant across the board based on the industry clusters reviewed. Pipelines do serve a crucial role in distributing natural gas to homes and power plants, but these do not fall into the identified clusters. Power generation from gas is not renewable, and while builders may prefer to construct new homes along existing gas lines, multiple alternatives exist, and the availability of buildable land remains a more pressing constraint.

### Methodology

Camoin Associates analyzed the relative importance of each infrastructure mode based on generalized common facility types based on each industry cluster. The relative importance of each infrastructure mode and various requirements within each category can vary substantially across industries and even between businesses operating in the same industry. A general review of industry needs provides a foundation for potential specialized facility research and helps identify business needs.

The relative importance of these requirements is shown in the tables below, with an importance rating given to 7 transportation infrastructure modes across the targeted industries.

For each industry and criterion combination, one of the following ratings are given:

- **Essential** – a critical infrastructure factor for the industry to consider; if not in place, the industry cannot operate
- **Important** – while the industry could operate without it would be difficult, therefore the factor should still be given high consideration but not essential
- **Advantageous** – helpful to have but not a necessity for industry operations
- **Less Relevant** – typically not considered



### Importance of Transportation Modes to Target Industry Sectors

| Sector                                  | Highway accessibility | Accessibility to airport for air freight | Accessibility to major airport for business travel | Railroad service | Waterway or Oceanport accessibility | Pipeline accessibility | Accessibility to public transit - workforce |
|---|-----------------------|--|--|------------------|-------------------------------------|------------------------|---|
| Clean Energy                            | ■                     | ×  | ○  | ●                | ●                                   | ×                      | ○   |
| Forestry & Forest Products              | ■                     | ×  | ○  | ■                | ●                                   | ×                      | ○   |
| Agriculture, Seafood & Food Mfg         | ■                     | ○  | ○  | ●                | ●                                   | ×                      | ○   |
| Biomedical Manufacturing                | ■                     | ●  | ●  | ○                | ○                                   | ×                      | ○   |
| Logistics, Transportation & Warehousing | ■                     | ●  | ○  | ■                | ■                                   | ×                      | ○   |
| Advanced Machinery & Metals Mfg         | ■                     | ×  | ○  | ●                | ●                                   | ×                      | ○   |
| Durable and Nondurable Mfg              | ■                     | ○  | ○  | ●                | ●                                   | ×                      | ○   |
| Construction                            | ●                     | ×  | ×  | ○                | ×                                   | ×                      | ×   |
| Retail Trade                            | ●                     | ○  | ×  | ○                | ○                                   | ×                      | ○   |
| InformationTechnology                   | ○                     | ○  | ○  | ×                | ×                                   | ×                      | ○   |

Source: Camoin Associates

|   |               |
|---|---------------|
| ■ | Essential     |
| ● | Important     |
| ○ | Advantageous  |
| × | Less relevant |

<sup>4</sup> <https://www.maine.gov/decd/domestic-trade/target-industries>

## MODAL PROFILES: ROADWAYS AND BRIDGES

### Pavement and Surface Conditions

Truck transportation via Maine's roadways accounts for the vast majority of freight transport throughout the state, making maintenance of this infrastructure key to supporting the existing distribution sectors and, by extension, the manufacturers, distributors, and retailers. Extending 6,300 miles, this network is extensive, representing one-quarter (26%) of all highway miles in all of New England in a state that maintains less than one-tenth (9.2% in 2023) of the region's population.

#### Total Highway Miles - 2002 to 2022 Growth

|               | Miles        |              |              | 2002 to<br>2012 | 2012 to<br>2022 |
|---------------|--------------|--------------|--------------|-----------------|-----------------|
|               | 2002         | 2012         | 2022         |                 |                 |
| <b>Maine</b>  | <b>6,414</b> | <b>6,308</b> | <b>6,297</b> | <b>-1.7%</b>    | <b>-0.2%</b>    |
| Connecticut   | 3,843        | 6,157        | 6,343        | 60.2%           | 3.0%            |
| Massachusetts | 4,975        | 4,781        | 5,328        | -3.9%           | 11.4%           |
| New Hampshire | 3,256        | 3,407        | 3,552        | 4.6%            | 4.3%            |
| Rhode Island  | 930          | 1,161        | 1,183        | 24.8%           | 1.9%            |
| Vermont       | 3,584        | 1,514        | 1,529        | -57.8%          | 1.0%            |
| New York      | 19,982       | 27,190       | 26,998       | 36.1%           | -0.7%           |

**Note:** Roadway mileage measured for Interstate, Major and Minor Collector, Minor Arterial, Other freeways and expressways, and Other principal arterials.

**Source:** US Department of Transportation - Federal Highway Administration

With the importance of the forestry industry, the maximum load for tractor-trailers was raised from the national standard of 80,000 lbs. to 100,000 lbs. in 2012 throughout much of the state's highway on three-axle tractors in combination with tri-axle semitrailers. This increased carrying capacity for many carriers throughout the state but has, in turn, accelerated wear on the state's roadways.



Nevertheless, a significant proportion of highway miles in Maine (81%) are rated as acceptable by the US Department of Transportation – well above the New England rate of 76%. This is based on the FHA data representing measures of the International Roughness Index (IRI). Conversely, by this measure, nearly one-fifth (19%) of all roadways can be considered unacceptable.

### Highway Miles and Percent Acceptable in New England plus New York - 2022

|               | Miles        |              |              | Acceptable   | Percent Acceptable |
|---------------|--------------|--------------|--------------|--------------|--------------------|
|               | Rural        | Urban        | Total        |              |                    |
| <b>Maine</b>  | <b>5,257</b> | <b>1,040</b> | <b>6,297</b> | <b>5,105</b> | <b>81.1%</b>       |
| Connecticut   | 1,265        | 5,078        | 6,343        | 4,240        | 66.9%              |
| Massachusetts | 887          | 4,441        | 5,328        | 3,940        | 73.9%              |
| New Hampshire | 2,140        | 1,412        | 3,552        | 2,985        | 84.0%              |
| Rhode Island  | 347          | 836          | 1,183        | 742          | 62.8%              |
| Vermont       | 1,317        | 213          | 1,529        | 1,400        | 91.5%              |
| New York      | 11,503       | 15,496       | 26,998       | 20,132       | 74.6%              |

**Note:** Roadway mileage measured for Interstate, Major and Minor Collector, Minor Arterial, Other freeways and expressways, and Other principal arterials. "Acceptable" roadways are those that measure an International Roughness Index (IRI) of < 95.

**Source:** US Department of Transportation - Federal Highway Administration

Separately, the National Transportation Safety Research Group (TRIP) rates 44% of Maine's highways and principal arterial roadways as being in poor or mediocre condition and attributes this shortfall in quality to insufficient maintenance and a lack of upgrades. Moreover, for urban roadways, the share of poor and mediocre mileage jumps to 51%.

### Pavement Conditions on Maine's Major Roadways - 2021

|                    | Poor | Mediocre | Fair | Good |
|--------------------|------|----------|------|------|
| Rural Pavement     | 22%  | 20%      | 14%  | 44%  |
| Urban Pavement     | 26%  | 25%      | 16%  | 33%  |
| Statewide Pavement | 23%  | 21%      | 14%  | 42%  |

**Source:** National Transportation Research Group (TRIP)



## Bridges

Similarly, a significant number of the state's bridges require repair. Analysis by the American Road & Transportation Builders Associate (ARTBA) identified 372 roadway bridges as structurally deficient, 15% of the state's total. This means that one or more of their key elements, the deck, superstructure, substructure, or culverts, are rated in poor or worse condition.

Notably, as of 2023, the number of structurally deficient bridges stands 19% above the level reported in 2019 of 314 deficient bridges.

### Structurally Deficient Roadway Bridges in Maine - 2023

|                             | Number of Bridges |                        |                 | Daily Crossings   |                        |                 |
|-----------------------------|-------------------|------------------------|-----------------|-------------------|------------------------|-----------------|
|                             | All Bridges       | Structurally Deficient | Share Deficient | All Bridges       | Structurally Deficient | Share Deficient |
| Interstate                  | 304               | 24                     | 7.9%            | 4,014,718         | 297,867                | 7.4%            |
| Freeway/expressway/Arterial | 493               | 65                     | 13.2%           | 4,023,358         | 517,348                | 12.9%           |
| Collector                   | 860               | 122                    | 14.2%           | 2,126,515         | 269,564                | 12.7%           |
| Local                       | 864               | 161                    | 18.6%           | 488,000           | 64,733                 | 13.3%           |
| <b>Total</b>                | <b>2,521</b>      | <b>372</b>             | <b>14.8%</b>    | <b>10,652,591</b> | <b>1,149,512</b>       | <b>10.8%</b>    |

**Source:** ARTBA-American Road & Transportation Builders Association



The number and share of bridges within each county categorized as being in poor condition by the US DOT varies widely. Several counties, Androscoggin, Aroostook, and York, see less than 10% of their bridges rated as poor. Meanwhile, many counties, including Franklin, Hancock, and Knox counties, see twice that proportion. Nearly one-quarter (24%) of Washington County's bridges are rated as being in poor condition. Oxford County shows the greatest number of bridges needing attention, with a total of 45 – 14% of the state's total. Notably, the county represents only 10% of all bridges in the state.

Interstate Highway crossings in Cumberland County are rated as some of the most high-profile bridges based on the number of daily crossings. Also showing a great deal of daily use are several bridges in Penobscot County – all for I-95 and all built in 1960.

### Top Most Traveled Structurally Deficient Roadway Bridges in Maine

| County       | Year Built | Daily Crossings | Type of Bridge   | Location                              |
|--------------|------------|-----------------|------------------|---------------------------------------|
| Cumberland   | 1959       | 27,320          | Urban Interstate | I-295 NB over Route 88 (Lafayette St) |
| Cumberland   | 1959       | 27,080          | Urban Interstate | I-295 SB over Route 88 (Lafayette St) |
| Penobscot    | 1960       | 25,340          | Urban Interstate | I-95 over Route 15 (Broadway)         |
| Penobscot    | 1960       | 25,150          | Urban Interstate | I-95 SB over Stillwater Avenue        |
| Penobscot    | 1960       | 25,120          | Urban Interstate | I-95 NB over Stillwater Avenue        |
| Cumberland   | 1959       | 24,130          | Urban Interstate | I-295 NB over Route US 1 NB & SB      |
| Cumberland   | 1989       | 24,013          | Urban Arterial   | Congress St over Stroudwater River    |
| Cumberland   | 1959       | 23,700          | Urban Interstate | I-295 SB over Route US 1 NB & SB      |
| Androscoggin | 1975       | 19,242          | Urban Arterial   | Main St over pedestrian walkway       |
| Sagadahoc    | 1933       | 18,940          | Rural Arterial   | Main St over M C RR & A Marsh         |

**Source:** ARTBA-American Road & Transportation Builders Association

### Roadway Bridges in Poor Condition for Maine by County - 2020

| County       | Total Bridges | Poor Condition | Percent Poor Condition |
|--------------|---------------|----------------|------------------------|
| Androscoggin | 132           | 10             | 7.6%                   |
| Aroostook    | 223           | 17             | 7.6%                   |
| Cumberland   | 336           | 27             | 8.0%                   |
| Franklin     | 129           | 26             | 20.2%                  |
| Hancock      | 70            | 14             | 20.0%                  |
| Kennebec     | 186           | 22             | 11.8%                  |
| Knox         | 49            | 10             | 20.4%                  |
| Lincoln      | 60            | 7              | 11.7%                  |
| Oxford       | 250           | 45             | 18.0%                  |
| Penobscot    | 294           | 38             | 12.9%                  |
| Piscataquis  | 77            | 12             | 15.6%                  |
| Sagadahoc    | 65            | 9              | 13.8%                  |
| Somerset     | 169           | 30             | 17.8%                  |
| Waldo        | 92            | 12             | 13.0%                  |
| Washington   | 106           | 26             | 24.5%                  |
| York         | 235           | 20             | 8.5%                   |
| <b>Total</b> | <b>2,473</b>  | <b>325</b>     | <b>13.1%</b>           |

**Note:** "Poor Condition" as defined by the Federal Highway Administration, Dept. of Transportation

**Source:** US Department of Transportation - Bureau of Transportation Statistics



## MODAL PROFILES: AIR FREIGHT

Air transportation best serves cargo that is low-weight, low-volume, and high-value, such as pharmaceuticals, electronics, precision instruments, and, specific to Maine, some seafood items. This type of transport also lends itself to cargo that is especially time-sensitive, again, seafood. While air transport is the most expensive method of moving goods, this rapid delivery over long distances also provides the greatest likelihood that shipments will arrive as quickly as possible and in the freshest possible condition.

### Airports in Maine with Cargo Facilities

There are three airports identified as providing freight services within the state. These are:

- Bangor International Airport (BGR)
- Portland International Jetport (PWM)
- Presque Isle Northern Maine Airport in (PQI)

Far and away, Portland International Jetport rates as the largest of these three, handling roughly three-quarters (76%) of the state's 15,000 tons of air cargo as of 2023. That is down sharply from just five years prior, however, when Portland processed a full 89% of all air freight. This notable shift stems from the sharp jump in air freight processed at Bangor International. Total tonnage at BGR leaped nearly four-fold in just five years, reaching well over 3,000 tons in 2023.

#### Tonnage of Total Air Freight in Maine

|   | 2018          | 2023          | 5 Yr         |
|---|---------------|---------------|--------------|
| Bangor International Airport (BGR)        | 830           | 3,232         | 289.5%       |
| Presque Isle Northern Maine Airport (PQI) | 488           | 419           | -14.1%       |
| Portland International Jetport (PWM)      | 10,435        | 11,773        | 12.8%        |
| <b>Total</b>                              | <b>11,752</b> | <b>15,425</b> | <b>31.2%</b> |

**Source:** USDOT Bureau of Transportation Statistics T-100 Series





## Available Storage Space near Airports

Warehouse and distribution space is plentiful near both the Bangor and Portland airports.

At **Bangor International Airport**, the 58 buildings found within two miles include a total of 1.7 million square feet (msf). Demand is strong for this space; however, vacancies register at a vacancy rate of just 2%. This may, in fact, indicate potential demand for additional space to be constructed near the facility, which enjoys easy access to both I-95 and I-395.

An even greater amount of warehouse and distribution space is found within a two-mile radius of Portland **International Jetport**, totaling over 2.1 msf. Storage in this market does not seem as tight in supply, with vacancies approaching 7%. Representing 143,000 sf of available space, this measure does not signal the same degree of current demand as seen in Bangor.

Operating at a much more reduced scale, the **Presque Isle Northern Maine Airport** may need only a modest amount of nearby storage, but the total 30,000 sf is currently entirely leased out. Nevertheless, This facility handled around 600 tons of freight in 2016, so additional space may be needed.

### Warehouse and Distribution Facilities within Two Miles of Air Freight Airports - 2024

|                                 | Structures | Total<br>Area (sf) | Total<br>Vacant (sf) | Vacancy<br>Rate | Median<br>Age | Accessible Highways<br>within One Mile |
|---------------------------------|------------|--------------------|----------------------|-----------------|---------------|--|
| Bangor International Airport    | 58         | 1,703,307          | 36,620               | 2.1%            | 40            | I-95 and I-395                         |
| Portland International Jetport  | 75         | 2,116,024          | 143,494              | 6.8%            | 43            | I-95 and I-295                         |
| Northern Maine Regional Airport | 2          | 30,157             | 0                    | 0.0%            | 30            | US Route 1                             |

Source: CoStar



## MODAL PROFILES: MARITIME SHIPPING

With well over 200 miles of Atlantic coastline and positioned as the country's most northeastern state, Maine is especially well-suited to receive maritime shipments, especially those destined for inland locations via truck or rail. There are three primary ports in Maine available for freight handling.

### The Port of Portland:

- Second largest seaport in New England in terms of tonnage and also one of the biggest oil ports on the East Coast with nine terminals. This is far and away the largest marine port in the state, accounting for approximately 95% of all marine cargo tonnage.
- In total, there are 15 berths and 11 piers with a maximum draft of 48 feet, with warehouse storage on site.
- The port handled 22,325 container units in 2019.
- The major cargo terminal is the 88-acre International Marine Terminal (IMT), a multipurpose facility with 7 berths and drafts up to 45 feet for handling containers, bulk, breakbulk, and roll-on/roll-off cargo. It also offers on-dock rail connections.
- The International Marine Terminal (IMT) specializes in containerized freight and project cargo and offers nearby connections to the highway system, the Portland International Jetport, and Pan Am Railways via a rail spur.
- The port serves as the American base for Icelandic shipping company Eimskip, driving container service between Portland and Europe.

### Port of Portland Terminals

| Terminal                            | Primary Services            |
|-------------------------------------|-----------------------------|
| Merrill                             | Bulk, break bulk, project   |
| Sprague Energy                      | Petroleum                   |
| Irving/Buckeye                      | Petroleum                   |
| Global                              | Petroleum                   |
| Citgo/Turner's Island               | Petroleum, bulk, break bulk |
| International Marine Terminal (IMT) | Containerized, project      |
| Portland Pipeline Pier #1           | Petroleum                   |
| Gulf Oil                            | Petroleum                   |
| Portland Pipe Line Pier #2          | Petroleum                   |

**Source:** Maine Port Authority

### The Port of Searsport:

- The port includes facilities for dry and liquid cargo, storage, and intermodal rail.
- The port offers nearby highway access to US Route 1. Rail connections to the Central Maine and Quebec Railway allow access to US and Canadian markets.
  - Notably, the port's rail facilities do not accommodate double-stacked cars.
- Dry cargo tonnage saw little or no effect from the pandemic, rising from 428,716 (2017) to 542,921 (2020) before dipping to 440,000 (2022).
- Recently, Sears Island was announced as a future floating offshore wind power site. This project is expected to impact the scale of operations at Searsport.



## The Port of Eastport:

- The port comprises two terminals and features the deepest natural harbor in the continental US (65ft draft).
- The Estes Head Pier accepts bulk cargo and containers.
- Storage solutions include 133,000 square feet of dry warehousing and 7 acres of open storage with a 1,000-ton-per-hour conveyor system.
- Tonnage at Eastport Port has fallen below 100,000 tons in 2020 after exceeding 300,000 tons prior to the pandemic.
- Cargo movement currently relies solely on freight trucks traveling along the Route 190 causeway.
- The addition of rail access would significantly enhance the port's potential in the regional shipping landscape.

### Marine Freight Ports of Maine

| Location  | Tonnage          | Notes   |
|-----------|------------------|---|
| Portland  | 9,495,000 (2022) | Nine terminals including the International Marine Terminal (IMT) with intermodal connections to trucking, rail, air freight, and pipelines. |
| Searsport | 440,000 (2022)   | Dry and liquid cargo piers plus direct intermodal access to rail, roadways, and pipelines.  |
| Eastport  | <100,000 (2020)  | Two terminals w three berths. Deepest natural seaport in the continental United States (mlw draft of 65 feet).                              |

**Sources:** Port of Portland, Cambridge Systematics, marineinsight.com, HDR, Inc.

Regarding available storage, more than 1.3 msf of warehouse and distribution space is found within two miles of the Port of Portland (note that some of this space overlaps with properties within two miles of the Portland International Jetway). Demand is strong, and a mere 1% of this space is currently vacant.

Separately, near the ports at Searsport and Eastport, only the most modest amount of commercial storage is available. Only one property (1,800 sf) is found in Searsport, while the two properties near Eastport total less than 40,000 sf. At the same time, all of these properties are currently fully occupied, so there is a possibility that any newly developed space would quickly become occupied as well.

### Warehouse and Distribution Facilities within Two Miles of Marine Freight Ports - 2024

|                   | Structures | Total Area (sf) | Total Vacant (sf) | Vacancy Rate | Median Age | Accessible Highways within One Mile |
|-------------------|------------|-----------------|-------------------|--------------|------------|-------------------------------------|
| Port of Portland  | 64         | 1,333,868       | 16,932            | 1.3%         | 62         | I-95 and I295                       |
| Port of Searsport | 1          | 1,800           | 0                 | 0.0%         | 64         | US Route 1                          |
| Port of Eastport  | 2          | 37,260          | 0                 | 0.0%         | 16         | -                                   |

**Source:** CoStar



## MODAL PROFILES: RAILWAYS

### Rail

Maine's rail network carried more than 4.7 million tons of freight valued at more than \$1.9 billion as recently as 2022. The state's rail system spans 1,457 miles, with 965 miles (66%) owned and maintained by 7 private freight providers. The two Class I railroads operating in Maine are Canadian Pacific (CP) and CSX Transportation, which acquired Pan Am Railways in 2022.

There is also one privately held terminal and switching operation at Turners Island in South Portland. Turners Island operates a 14-acre marine-rail cargo terminal in South Portland. It provides a roll-on/roll-off ramp for marine-marine or marine-rail transfers, 14 acres of open storage at the terminal, 84 acres of open storage accessible by rail and located in Scarborough, and 9,000 square feet of dry warehouse space.

The largest intermodal facility, inclusive of rail, is found in Portland, specifically at the International Marine Terminal, but additional facilities are found in Searsport and Waterville (used exclusively by Poland Springs).

While the rail service in Maine provides high levels of service to existing customers, it remains considerably constrained due to structural limitations. Based on criteria set by the Federal Railroad Administration classifying rail lines from 1 to 9, Maine's top rating is 4, allowing freight hauling at speeds of up to 60 mph. The majority of the network, however, is rated much lower, including a great number of Class 1 lines, limiting freight trains to a top speed of just 10 mph due to inadequate rail bed conditions.

#### Freight Railroads In Maine

| Railroad                           | Reporting Mark | Parent Company/Ownership | Operated Miles | Owned Miles |
|------------------------------------|----------------|--------------------------|----------------|-------------|
| Class I Railroads                  |                |                          | 762            | 732         |
| Canadian Pacific                   | CP             |                          | 205            | 201         |
| CSX                                | CSX            |                          | 557            | 531         |
| Class III (Local) Railroads        |                |                          | 556            | 231         |
| Maine Northern Railway             | MNR            | Irving/NBM Railways      | 223            | 0           |
| Eastern Maine Railway              | EMRY           | Irving/NBM Railways      | 176            | 173         |
| St. Lawrence and Atlantic Railroad | SLR            | Genesee & Wyoming        | 93             | 63          |
| Midcoast Railservice, Inc          | Midcoast       | Finger Lakes Railway     | 59             | 0           |
| New Hampshire North Coast Railroad | NHN            | Boston Sand and Gravel   | 0.3            | 0.3         |
| Terminal & Switching               |                |                          | 1.6            | 1.6         |
| Turner's Island LLC                | TI             | Turner's Island, LLC     | 1.6            | 1.6         |

Source: Maine DOT

#### Infrastructure Investment Highlight

Rail improvement efforts, particularly by CSX Transportation, over the last few years have started to address some of the limitations associated with freight speed. Since its 2022 acquisition of Pan Am Railways, CSX Transportation has been working to improve rail lines across the state, upgrading several miles of track from Class 1 to Class 2 and Class 3. According to the Surface Transportation Board, during 2024, CSX Transportation made improvements to more than 100 miles of track with increased speeds on select lines scheduled to start in February and March 2025. These upgrades have been funded through public and private entities (CSX's Fifth Biannual Report, Surface Transportation Board, November 27, 2024).





### Maine Rail Lines by Class, Maximum Allowed Speed, and Ownership

| Track Classification | Freight | Passenger |  |
|----------------------|---------|-----------|--|
| Class 4 Track        | 60 mph  | 80 mph    | CSX line hosting Amtrak Downeaster service |
| Class 3 Track        | 40 mph  | 60 mph    | CP main lines, SLR, Rockland Branch        |
| Class 2 Track        | 25 mph  | 30 mph    | Portions of CSX, EMRY, MNR                 |
| Class 1 Track        | 10 mph  | 15 mph    | Remainder of network                       |

Source: MaineDOT

Yet another challenge faced by Maine's rail providers is the current height limitations throughout most of the network. Stacking two shipping containers on a flatbed provides great cost efficiencies, but only a small portion of the state's lines provide clearances sufficient to allow this double stacking. Service providers within Maine must conform to more limited clearances, thus reducing their competitiveness in the New England market.

Due to these multiple limitations of the rail service in Maine, businesses across many sectors within the state frequently ship their products by truck to intermodal facilities outside the state, such as Albany, Ayer, Springfield, Worcester, and Stockbridge, to take advantage of their more up-to-date infrastructure.

Rail customer access can be improved, and opportunities for railroad companies can be raised by a variety of infrastructure improvements. Additional new customers would also be attracted by expanding or improving connections to commercial and industrial locations, ports, and other facilities.

Multimodal connectivity and terminal services can be improved by enhancing capacity to handle more overall traffic, specifically by adding or improving trans-load sites, building or upgrading terminal trackage, and improving the amenities at the facilities.

Freight rail improvement opportunities are abundant. There is an ongoing need to ensure rails and beds remain in a State of Good Repair (SOGR). In addition, many opportunities for infrastructure and capacity upgrades are possible that would foster a much more thriving rail system and, through multimodal connections, a more dynamic transportation network.

In addition, the weight standard for rail carloads generally stands at 286,000 lbs. nationally, but extensive portions of Maine's rail network remain capped at 263,000 lbs. including routes serving Augusta, Searsport intermodal facilities, Madison, and lines north of Bangor that service the region's timber industry. Notably, many segments of the national rail network now allow carloads of up to 315,000 lbs.



## MODAL PROFILES: PIPELINES

Maine's system of pipelines transported more than 7.7 million tons of products in 2022, valued at \$1.7 billion. This included both natural gas and crude oil.

### Natural Gas Pipelines in Maine

Providing natural gas for residential, commercial/industrial, and power-generating customers in Maine, other New England states, and Canada. Three major interstate natural gas pipelines service the state. These are:

- Portland Natural Gas Transmission System (PNGTS) – 107 miles of pipeline that connects the Canadian border to Maine, New Hampshire, and Massachusetts
- Maritimes & Northeast Pipeline – 684-mile system connecting offshore developments in the Canadian Maritimes to Maine, New Hampshire, and Massachusetts, connecting to the existing pipeline grid in Dracut, MA.
- Granite State Gas Transmission Company – 85 miles connecting Maine, Massachusetts, and New Hampshire

### Summary of Maine Freight Flows by Pipeline, 2022

|                 | Tons<br>(Thousands) | Value<br>(Millions) | Million Ton-<br>Miles |
|-----------------|---------------------|---------------------|-----------------------|
| <b>Domestic</b> | <b>5,160</b>        | <b>\$1,323</b>      | <b>578</b>            |
| Within Maine    | 568                 | \$109.3             | 44                    |
| Exports         | 1,001               | \$284.2             | 92                    |
| Imports         | 3,591               | \$929.7             | 441                   |
| <b>Foreign</b>  | <b>2,532</b>        | <b>\$387.7</b>      | <b>331</b>            |
| Exports         | 2,018               | \$277.7             | 247                   |
| Imports         | 513                 | \$110.1             | 83                    |

Source: Oak Ridge National Laboratory FAF5 Framework

### Crude Oil Pipeline in Maine

There is an additional pipeline that crosses Maine carrying crude oil. This is:

- The Portland-Montreal Pipeline is a major crude oil pipeline stretching 236 miles. The primary pipe measures 24 inches in diameter while two additional pipes of 12- and 18-inches are no longer in service.

Maine imports crude oil and other refined petroleum products for fuel and heating purposes, and chemicals are widely used for industrial purposes. After drawing down usage to a trickle in 2019, the pipeline has more recently found renewed use, though at a historically modest pace. Shipments registered just over 6 million barrels per day in 2023.

### Portland-Montreal Pipeline Annual Petroleum Throughput

| Year | Mb/d | Annual<br>Change |
|------|------|------------------|
| 2016 | 32.2 |                  |
| 2017 | 11.4 | -65%             |
| 2018 | 2.4  | -79%             |
| 2019 | 0.2  | -92%             |
| 2020 | 4.9  | 2350%            |
| 2021 | 8.7  | 78%              |
| 2022 | 8.3  | -5%              |
| 2023 | 6.2  | -25%             |

Source: Canada Energy Regulator



## CONSTRAINTS AND FUTURE NEEDS

Maine's competitiveness is tied to the versatility and efficiencies of its transportation network. Like all regions, Maine is highly reliant on its transportation infrastructure to support business and industrial activity. Maintaining and expanding this infrastructure is central to a vibrant and diverse economy.

### Roadways and Bridges

Freight transportation in Maine remains highly dependent on its highway system. Fortunately, the degree of highway congestion in Maine is modest compared to neighboring New England states. However, with its high reliance on trucking, maintaining a state of good repair here is paramount, especially on primary trucking routes. Trucks cause a great deal more wear on road roadways than passenger vehicles, and this is especially the case in Maine, where logging trucks are allowed to carry up to 100,000 lbs. along some stretches of roadways.

The expansion of economic opportunities will require Maine to maintain and modernize roadways, highways, and bridges. Shoring up existing assets is a priority in the state's efforts to remain economically competitive. Going forward, meeting the needs of companies and consumers calls for further upgrading, improving, and expanding this infrastructure to meet the needs of workers, businesses, and households.

Figures provided by the Federal Highway Administration identify nearly 400 of Maine's bridges in need of repair, with all but a few requiring rehabilitation. In this survey, five were singled out as needing to be fully replaced. Estimated costs of this maintenance, repair, and replacement sum to well over \$400 million. While required to maintain the state's roadways in a State of Good Repair (SOGR), the cost of this work will be substantial.

Specific to international trade, consideration needs to be given to improving US Route 1 from Eastport to the international border crossing at Calais. This important crossing serves as a gateway for US goods on their journey to Saint John and beyond and also as a route for products entering from Canada's Maritime Provinces.

#### Needed Roadway Bridge Work in Maine - 2023

| Type of Work                    | Number     | Cost (millions) | Daily Crossings  | Area (sq. meters) |
|---------------------------------|------------|-----------------|------------------|-------------------|
| Bridge replacement              | 5          | \$4.30          | 1,911            | 1,019             |
| Widening & rehabilitation       | 1          | \$1.40          | 799              | 480               |
| Rehabilitation                  | 383        | \$431.90        | 1,226,073        | 135,026           |
| Deck rehabilitation/replacement | 1          | \$0.10          | 5                | 40                |
| Other work                      | 2          | \$0.70          | 255              | 253               |
| <b>Total</b>                    | <b>392</b> | <b>\$438.50</b> | <b>1,229,043</b> | <b>136,818</b>    |

**Note:** Need as determined by the Federal Highway Administration's National Bridge Inventory (NBI)

**Source:** ARTBA-American Road & Transportation Builders Association

The great reliance that Maine places on shipping goods by truck reflects the underutilization of both maritime and rail transport. There are notable opportunities for these modes to increase in usage, bringing down costs and making Maine's overall transportation network more competitive. These are



both hampered, however, due to constraints such as limited intermodal transfer facilities and infrastructure that does not accommodate more modern types of transport seen in neighboring states.

## Maritime Ports

The growth of container cargo shipping has been facilitated largely by the Emskip service, based at the IMT terminal between Portland and Europe. The shipment of containers is projected to continue at a strong rate of growth. In order to meet the growing requirements of shippers, further expansion at the port of Portland may well include the development of additional storage space, additional rail facilities, and improved highway access, which can further expand the attractiveness of the port to international shippers.

In Eastport, cargo is offloaded from ships and transferred to trucks that run along Route 190. With the deepest natural harbor in the continental US, the site can accommodate ships up to 900 feet in length. Extending rail service to this port would hugely enhance the facility's abilities as an intermodal node.

Expanded rail offerings would also promote intermodal trans-loading at the harbor in Searsport. More pressing, however, is the need for channel dredging. This is highly overdue as the port area has not been dredged since the 1960s, and shallow spots are limiting the maneuvering of some ships. Meanwhile, other freighters can only approach the port during high tides.

## Rail

### Maintaining Current Infrastructure

Maine DOT has identified the need to spend on dozens of rail programs throughout the state. These include 17 "Short-Range" projects (through 2026) totaling \$200M and 16 "Long-Range" projects extending out to 2042, totaling an additional \$150M. A great deal of these initiatives simply involve bringing rail lines and bridges up to a State of Good Repair (SOGR). Ensuring that rail beds, ties, grade crossings, and bridges are simply maintained is fundamental to continuing the level of service currently found within the state.

Beyond general maintenance, opportunities include improving services and expanding to broader markets, acquiring updated locomotives, and improving terminals to facilitate multimodal connectivity.





## Improving and Expanding Services

Upgrades and expansion of services call for bringing the state's rail system closer to its potential. Substantial portions of Maine's rail system are rated as Class 1 track, allowing freight to be transported at a maximum speed of 10 mph. **Upgrading these, along with the extensive segments rated as Class 2 with speeds capped at 25 mph**, would significantly speed up travel between Bangor and Augusta and then on to Lewiston, and also the corridors running east of Brownville Junction and north from Millinocket. Recent rail improvement efforts have started addressing some of these tracks; however, sustained investment in rail infrastructure is still required to bring Maine's system in line with New England.

Upgrading these sections of rail would also provide the opportunity to increase their carrying capacity. Many stretches of the state's rail system still limit freight cars to a maximum weight of 263,000 lbs. Shoring up these lines to allow for the newer standard of 286,000 lbs. would boost Maine's system to being on par with most rail lines throughout New England and beyond. Due to the significant weight involved in the state's wood products, there could be merit in building up to the even higher weight capacity of 315,000 lbs. allowed over some segments of New England railways.

Railways throughout Maine are not just constrained by the weight of their cargo but also by the physical dimensions. Transferring shipping containers directly from ships to trains yields a highly efficient intermodal transport system. Even greater efficiencies are achieved when two containers can be stacked. The lowest double-stacked rail cars require a minimum clearance of 18 feet two inches, while other configurations require over 20 feet of clearance. While portions of Maine's rail system do allow for limited double-stacking, there is no capacity for double-stacked cars to pass through the southern portion of the state.

Due to these height and weight constraints, a significant amount of cargo destined for southern New England and points south and west are transported via trucks to intermodal terminals in Massachusetts, specifically Ayer, Springfield, and Worcester. **Raising the permitted railways to allow for double-stacking and increasing load capacity would significantly increase the attraction of shipping through the port of Portland** as goods could be directly loaded at the IMT onto rail cars and head directly to their end markets to the south and west without the need to intermediate transport via the interstate highway system. This, in turn, would reduce congestion and wear on local roadways in and around Portland.

## Expanded Multimodal Facilities

Expanding Maine's rail system's geographic reach can present further opportunities to transportation providers and customers. Specifically, reopening closed lines and building out or reopening spurs to industrial areas will greatly enhance the value of those locations to manufacturers and distributors. Expansion of terminals, including enhanced trans-loading facilities and adding sidings, greatly increases multimodal capacity. In addition, the re-establishment of the intermodal site in Auburn would provide added capacity to nearby industrial and commercial operations.

There is no shortage of opportunities to enhance and expand Maine's rail system. **An intentional commitment to secure a State of Good Repair combined with strategic investment in rail and terminal capacity presents the likelihood of a greatly enhanced and reliable network.** This, in turn, presents a resilient and consistent option to the state's manufacturing, retail, and distribution sectors with notable efficiencies and highly competitive pricing.





# FREIGHT ANALYSIS





# PROFILES OF MAINE'S FREIGHT MODES

The flow of goods leaving and entering the state relies on an intricate distribution system. While some types of commodities rely heavily on trucks and highways to reach their destination, others are loaded onto trains or as cargo on airplanes. Many goods also rely on multiple modes of transport. Together, these distribution modes provide a system for businesses and consumers in the state to access the goods that they need and for Maine businesses to deliver products to consumers.

The following section provides an in-depth analysis of the modes of transport that are utilized to import or export goods in Maine: Trucks, Rail, Pipeline, and Multi-Mode/Mail. The data in this section is derived from Oak Ridge National Laboratory's Freight Analysis Framework 5 (FAF5), which details the state-to-state flow of commodities throughout the United States. This analysis provides a detailed view of where and how commodities are transported into and out of the state. *The data provided in this section excludes foreign and intra-state trade flows unless otherwise noted.*

## Key Findings

Each mode of transportation supports different aspects of Maine's economy. Trucking dominates Maine's local and regional distribution, while rail provides long-distance and bulk transport. Pipelines are crucial for energy commodities but are utilized less for other goods, and multiple modes and mail offer flexibility for complex logistics. A balanced and integrated transportation infrastructure is essential for economic stability. Investment in infrastructure, industry diversification, and strategic planning for future trends (such as shifts to renewable energy) are critical. **These transportation modes facilitate strong trade relationships in the Northeast and across the country.** Maintaining and enhancing these connections through robust infrastructure will promote economic resilience and growth.

## Truck

- **Trucks are indispensable to Maine's economy**, responsible for the vast majority of commodity transport within the state and across state lines. This makes trucking the backbone of Maine's distribution network. As a result, efficient and reliable trucking services are crucial for maintaining the flow of goods, supporting local businesses, and ensuring consumer access to products. Disruptions in trucking could have widespread economic consequences.
- Regarding the goods themselves, **trucking activity most dominantly transports pulp, paper, and wood products**; however, compared to the other modes of transportation, **trucking offers the most diversity in the goods** transported.
- Trucks carry 84% of commodity export tonnage leaving the state, 61% of import tonnage entering the state, and 98% of all flows occurring within Maine.
- Overall, **trucks were responsible for transporting over \$50 billion worth of domestic flows** of goods into, out of, and within the state in 2022, with almost \$14 billion coming from domestic exports.



- Trucks carried goods to and from Maine with all 47 continental states and Washington, DC, in 2022; however, states in **the Northeast account for the largest share of domestic export and domestic import value.**

## Rail

- Despite its smaller scale than trucking, rail transport supports key industrial sectors and offers an alternative transportation mode that can be more efficient for certain goods. Further, rail provides a cost-effective and efficient means of transporting bulk goods over long distances, reducing highway congestion and emissions.
- Rail carries 3% of commodity export tonnage leaving the state and 1% of import tonnage entering the state.
- Overall, rail was responsible for transporting over **\$306 million worth of domestic flows of goods** into, out of, and within the state in 2022, with over \$263 million coming from domestic exports.
- Rail carried goods **to and from Maine to 17 total continental states** in 2022, with the **Midwest and West accounting for the largest share of domestic export value** and the Midwest and South states accounting for the largest share of domestic import value. This geographical spread indicates rail's role in connecting Maine to distant markets, enhancing trade diversity, and providing resilience against regional economic fluctuations.
- Rail relies heavily on paper, wood, and textiles/leather. If these industries decline, the rail transportation infrastructure can be at risk.

## Pipeline

- Pipeline carries 7% of commodity export tonnage leaving the state and 28% of import tonnage entering the state. The high percentage of imports via pipeline highlights its importance in energy supply and the necessity of maintaining pipeline infrastructure for energy security.
- Overall, pipeline was responsible for transporting over **\$1.3 billion worth of domestic flows of goods** into, out of, and within the state in 2022, with over \$284 million coming from domestic exports and over \$929 million coming from domestic imports.
- Pipeline carried goods to New Hampshire, Wisconsin, and Michigan** in 2022, with these three states accounting for all the domestic export value and New Hampshire accounting for all the domestic import value. This indicates critical inter-state energy connections, especially with New Hampshire, necessitating cooperative policies and infrastructure maintenance.
- The goods traveling via pipeline are natural gas and other fossil products and basic chemicals.

## Multiple Modes and Mail

- This mode integrates various transportation methods for efficiency and flexibility. **This versatility is crucial for handling diverse and complex logistics needs, ensuring that goods can reach their destinations efficiently.**
- Multiple Modes and Mail carry 7% of commodity export tonnage leaving the state and 10% of import tonnage entering the state.





- Overall, Multiple Modes and Mail was responsible for transporting over \$15.3 billion worth of domestic flows of goods into, out of, and within the state in 2022, with over \$4.2 billion coming from domestic exports and over \$10.3 billion in domestic imports. The significant economic contribution highlights the importance of having a flexible logistics network that can adapt to various transportation demands.
- **Multiple Modes and Mail carried goods to and from Maine to all 47 continental states** in 2022, with the Northeast accounting for the largest share of domestic export and import values.
- Multiple Modes and Mail relies heavily on paper, wood, and plastics/rubber. If these industries decline, the multiple modes and mail transportation infrastructure can be at risk.

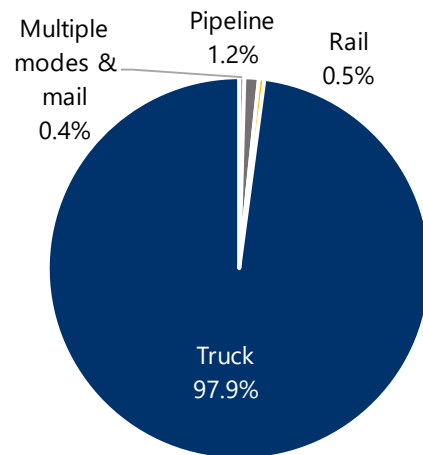


## OVERVIEW OF MAINE'S FREIGHT MODES

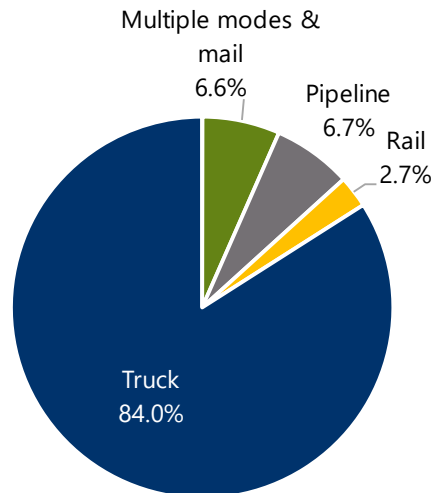
By tonnage of freight, trucks are the primary method of moving commodities to, from, and within Maine. In 2022, 84% of domestic exports of commodities from Maine left the state on Trucks, while 61% of domestically imported commodities entered the state on Trucks. For goods circulating within the state, trucks were essentially the only mode of transport, with marginal shipments via pipeline, rail, and multi-mode freight.

In addition to trucks, Maine's goods are moved via pipeline, rail, and multi-mode freight. The following profiles provide greater detail about the sources and destinations of these goods, average shipment distance, top commodities, and historical freight trends for each of these four major freight modes used throughout the state.<sup>5</sup>

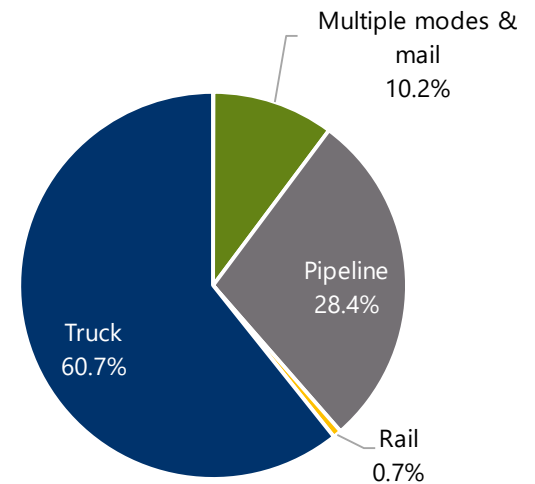
**Distribution of Modes for Intrastate Trade in Maine, 2022 (Tons)**



**Distribution of Modes for Domestic Exports from Maine, 2022 (Tons)**



**Distribution of Modes for Domestic Imports into Maine, 2022 (Tons)**



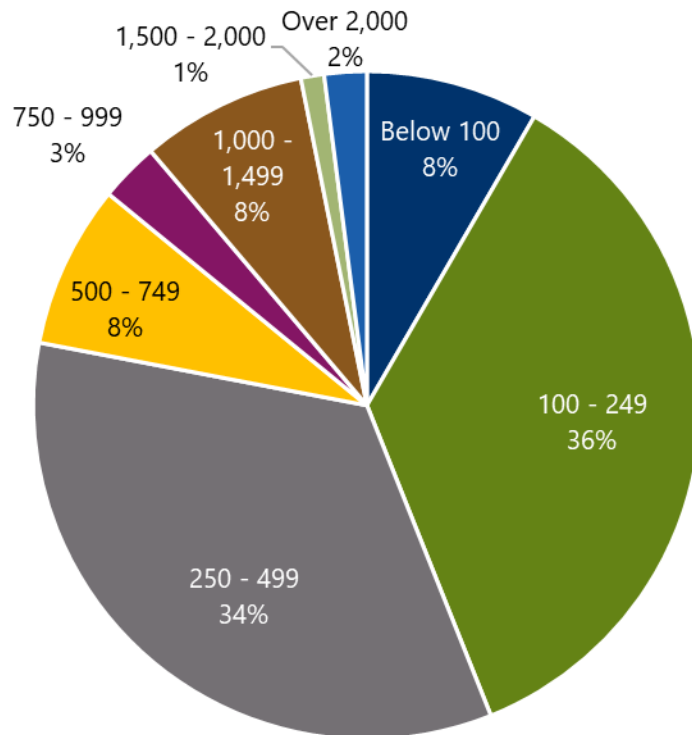
**Source:** Oak Ridge National Laboratory (ORNL) FAF5 Framework

<sup>5</sup> Air accounts for less than 0.1% of the total tonnage of domestic imports and exports for Maine and approximately 1% of the value of the state's domestic imports and exports.

Across all freight modes, 78% of all goods leaving Maine for other states traveled less than 500 miles in 2022, while 11% traveled more than 1,000 miles.

Illustrated on the map below, cities within 500 miles of Maine include Boston, Providence, New York, Philadelphia, Rochester, Buffalo, and Washington, DC. This area covers a population of 65.9 million people (not including Maine).

**Distribution of Tons Shipped on All Freight Modes, by Distance of Shipment (Miles), 2022**



Source: ORNL FAF5 Framework, Camoin Associates

**Distance from Maine**

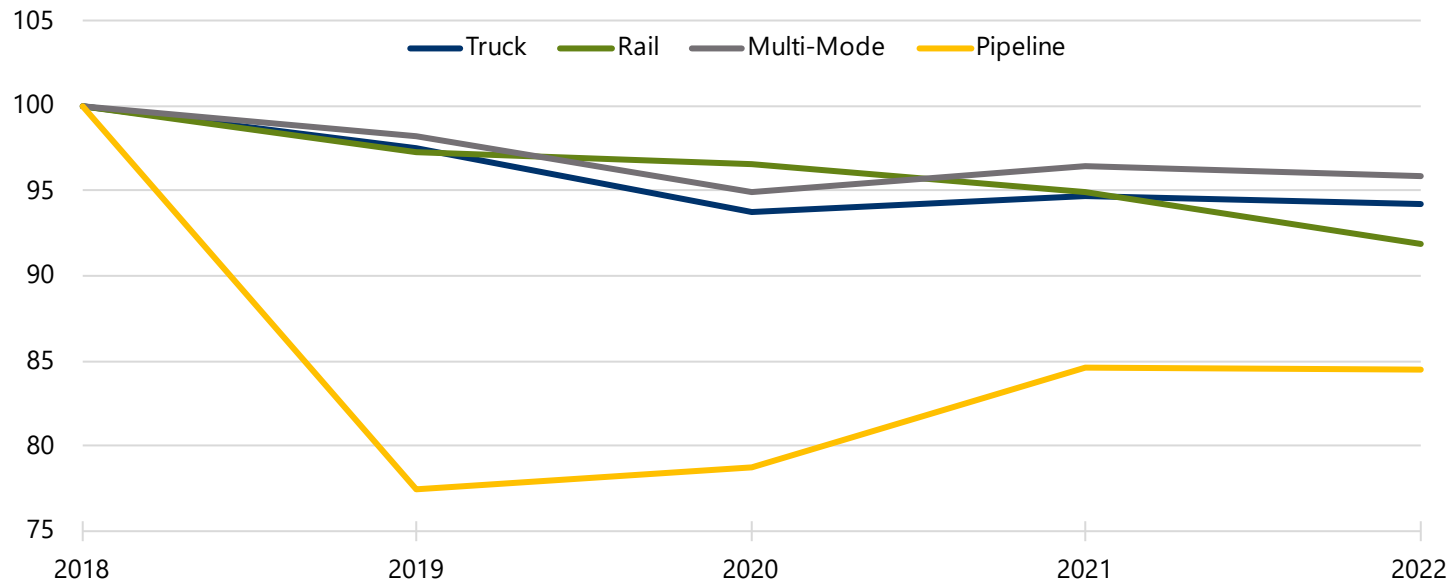


Most of the freight modes detailed below have followed a similar trajectory for domestic exports over the five years from 2018-2022. Generally, domestic exports shipped on truck, rail, and multi-mode were on a slight decline in the years preceding the COVID-19 pandemic. Exports shipped via truck and multi-mode/mail saw a slight rebound in 2021 and 2022, though not reaching previous levels. Exports shipped via rail continued to decline following the COVID-19 pandemic. The value of domestic exports shipped on these three modes ranged from about 4%-8% lower in 2022 compared to 2018.

Meanwhile, pipeline exports declined significantly in 2019 and began recovering in the following years despite the COVID-19 pandemic. Overall, the value of domestic exports on pipelines was about 15% lower in 2022 compared to 2018.

### Total Domestic Exports Shipped from Maine by Freight Mode, 2018-2022

Index: 2018 = 100.0



Source: ORNL FAF5 Framework, Camoin Associates

## TRUCK FREIGHT

### Summary of Truck Freight Flows

#### Summary of Maine Freight Flows by Truck, 2022

|                 | Tons<br>(Thousands) | Value<br>(Millions) | Million Ton-<br>Miles |
|-----------------|---------------------|---------------------|-----------------------|
| <b>Domestic</b> | <b>66,411</b>       | <b>\$50,410</b>     | <b>13,191</b>         |
| Within Maine    | 46,134              | \$18,429.8          | 4,372                 |
| Exports         | 12,596              | \$13,855.9          | 5,419                 |
| Imports         | 7,681               | \$18,124.3          | 3,401                 |
| <b>Foreign</b>  | <b>4,528</b>        | <b>\$4,736.4</b>    | <b>765</b>            |
| Exports         | 1,631               | \$2,430.8           | 358                   |
| Imports         | 2,897               | \$2,305.6           | 406                   |

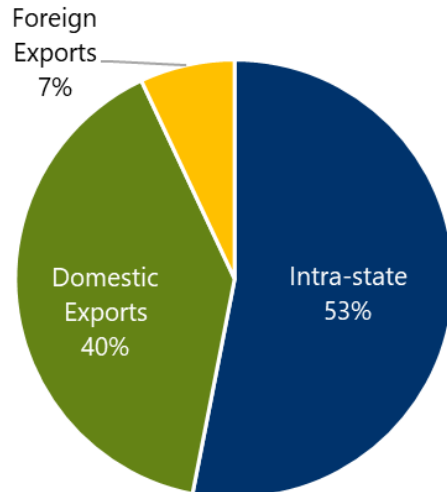
**Source:** Oak Ridge National Laboratory FAF5 Framework

Trucks play the most critical role in Maine's freight and logistics network, carrying 84% of all domestic export's total tonnage to other states in 2022. Trucks carried 66.4 million tons of goods into, out of, and within the state, valued at over \$50.4 billion of total trade.

Trucks also played an important role in Maine's international trade in 2022, carrying 2.9 million tons of internationally imported goods and 1.6 million tons of goods destined for international markets.

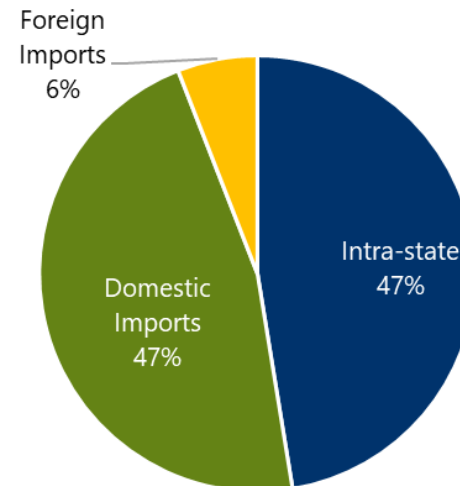
Overall, domestic imports and intra-state trade account for 47% of the total value of goods moving into the state on trucks, while foreign imports account for 6%. Meanwhile, domestic exports account for 40% of the total value of goods moving out of the state on trucks, while 53% are intra-state shipments and 7% are destined for foreign markets.

**Destinations of Products Shipped From Maine by Truck - 2022 (Value of Goods)**



**Source:** ORNL FAF5 Framework

**Destinations of Products Shipped Into Maine by Truck - 2022 (Value of Goods)**



**Source:** ORNL FAF5 Framework



## State-to-State Export Relationships

Maine exported goods on trucks to 47 continental states and Washington, DC in 2022. Trucks carried over \$1 billion of goods from Maine to Massachusetts, New Hampshire, and Pennsylvania in 2022 and over 1 million tons of goods to New Hampshire, Massachusetts, New York, New Jersey, and Pennsylvania.

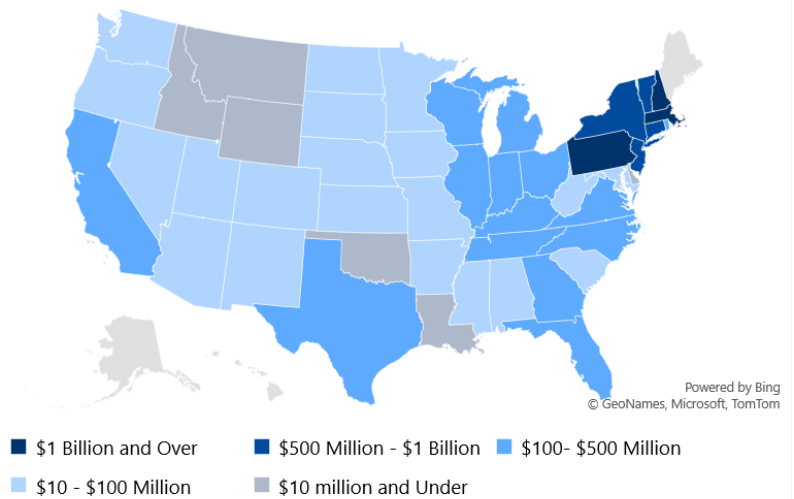
Overall, states in the Northeast account for the greatest value of shipments from Maine on trucks. All Northeast states (CT, MA, NH, VT, RI, PA, NY, NJ) appear in the top 10 states for Maine's truck exports. The Northeast is joined by California and Michigan in the top 10 by total value of shipments.

### Top 10 Export Destinations by Total Value - Truck (2022)

| State         | Value of Shipments (\$M) |
|---------------|--------------------------|
| Massachusetts | \$2,915.1                |
| New Hampshire | \$2,429.2                |
| Pennsylvania  | \$1,119.3                |
| New York      | \$938.0                  |
| Connecticut   | \$856.1                  |
| New Jersey    | \$852.7                  |
| Vermont       | \$503.5                  |
| California    | \$372.9                  |
| Rhode Island  | \$354.4                  |
| Michigan      | \$301.6                  |

Source: ORNL FAF5 Framework

### Top Domestic Export Destinations - Truck (2022)



## Key truck freight commodities in top export states:<sup>6</sup>

1. **Massachusetts** | Mixed Freight<sup>7</sup>, Wood Products\*
2. **New Hampshire** | Mixed Freight, Transportation Equipment, Other Foodstuffs, Gasoline
3. **Pennsylvania** | Paper Articles, Wood Products, Other Foodstuffs
4. **New York** | Plastics/rubber, Other Foodstuffs, Mixed Freight, Meat/Seafood
5. **Connecticut** | Mixed Freight, Machinery, Transportation Equipment
6. **New Jersey** | Precision Instruments, Chemical Products, Other Foodstuffs
7. **Vermont** | Mixed Freight, Other Foodstuffs, Wood Products\*
8. **California** | Chemical Products, Misc. Manufacturing Products, Machinery, Plastics/Rubber, Meat/Seafood
9. **Rhode Island** | Mixed Freight, Transportation Equipment
10. **Michigan** | Transportation Equipment, Newsprint/paper

<sup>6</sup> Key commodities are identified as those that account for at least 10% of a state's trucked exports from Maine. Commodities marked with an \* indicate that they fell slightly below 10% of the total trucked value but are included to provide context on the wood products industry.

<sup>7</sup> The "Mixed Freight" category includes items (including food) for grocery and convenience stores, supplies and food for restaurants and fast-food chains, hardware or plumbing supplies, office supplies, and miscellaneous. For more information see: <https://faf.ornl.gov/faf5/Documentation.aspx>

## State-to-State Import Relationships

Maine imported goods from 47 continental states and Washington, DC in 2022. Trucks carried over \$1 billion of goods into Maine from five states in 2022, all in the Northeast, while only Massachusetts and New Hampshire shipped over 1 million tons of trucks into Maine (both had 2.2 million tons).

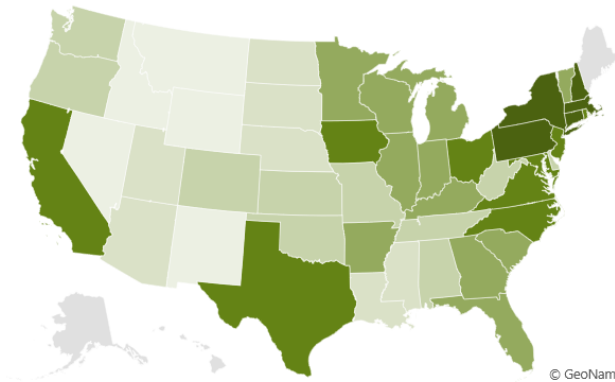
As was found for exports, states in the Northeast also play a major role in truck-based imports into Maine. Other states, such as Ohio, North Carolina, and Virginia, join Northeastern states in the top 10 for 2022.

### Top 10 Sources of Imports by Total Value - Truck (2022)

| State          | Value of Shipments (\$M) |
|----------------|--------------------------|
| Massachusetts  | \$4,010.0                |
| New Hampshire  | \$2,220.7                |
| New York       | \$1,596.9                |
| Pennsylvania   | \$1,587.1                |
| Connecticut    | \$1,324.4                |
| New Jersey     | \$901.5                  |
| Ohio           | \$634.4                  |
| North Carolina | \$500.3                  |
| Rhode Island   | \$493.5                  |
| Virginia       | \$471.2                  |

Source: ORNL FAF5 Framework

### Top Sources of Domestic Imports - Truck (2022)



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### Key truck freight commodities in top import states:

- Massachusetts** | Mixed Freight<sup>8</sup>, Pharmaceuticals, Other Foodstuffs
- New Hampshire** | Mixed Freight, Fuel Oils
- New York** | Mixed Freight, Textiles/Leather, Plastics/Rubber, Other Foodstuffs, Meat/Seafood
- Pennsylvania** | Misc. Manufacturing Products, Electronics, Milled Grain Products, Motorized Vehicles, Machinery
- Connecticut** | Mixed Freight, Motorized Vehicles, Base Metals
- New Jersey** | Motorized Vehicles
- Vermont** | Other Foodstuffs, Mixed Freight, Wood Products
- California** | Machinery, Electronics, Mixed Freight
- Rhode Island** | Motorized Vehicles, Mixed Freight, Other Foodstuffs, Machinery
- Michigan** | Machinery, Motorized Vehicles, Misc. Manufacturing Products

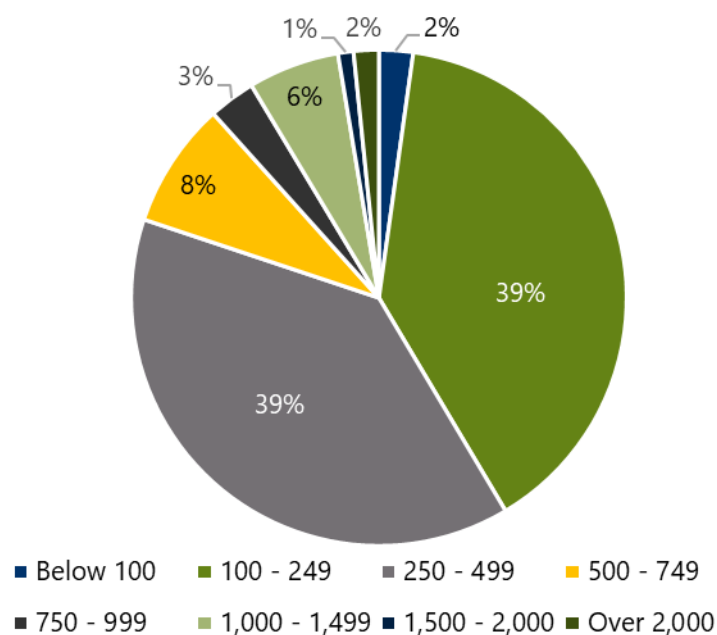
<sup>8</sup> The "Mixed Freight" category includes items (including food) for grocery and convenience stores, supplies and food for restaurants and fast-food chains, hardware or plumbing supplies, office supplies, and miscellaneous. For more information see: <https://faf.ornl.gov/faf5/Documentation.aspx>

## Distance of Shipments

**In 2022, 78% of Maine's total tonnage of domestic exports shipped via trucks traveled less than 500 miles.**

39% of domestic exports on trucks traveled between 100-250 miles, with another 39% traveling between 250-500 miles. Conversely, 10% of total exports traveled long-distance, 1,000+ miles in 2022.

**Distribution of Shipments by Miles Traveled  
- Truck (2022)**



**Source:** ORNL FAF5 Framework, Camoin Associates

## Short-Distance Commodities

### Top Commodities for Domestic Truck-Based Exports of Under 250 Miles - Thousands of Tons, Maine (2022)

| Commodity                             | Total Shipped Under 250 Miles | % Under 250 Miles |
|---------------------------------------|-------------------------------|-------------------|
| Fuel oils                             | 65,617                        | 100%              |
| Natural gas and other fossil products | 2,175                         | 100%              |
| Gasoline                              | 468,732                       | 100%              |
| Gravel                                | 376,686                       | 100%              |
| Cereal grains                         | 47,229                        | 100%              |
| Animal feed                           | 125,542                       | 99%               |
| Building stone                        | 153,757                       | 98%               |
| Nonmetal min. prods.                  | 326,501                       | 95%               |
| Waste/scrap                           | 91,725                        | 89%               |
| Other ag prods.                       | 11,060                        | 87%               |
| Articles-base metal                   | 71,870                        | 81%               |
| Mixed freight                         | 1,062,763                     | 79%               |
| Misc. mfg. prods.                     | 64,237                        | 76%               |
| Base metals                           | 12,478                        | 74%               |
| Live animals/fish                     | 8,793                         | 69%               |
| <b>Total, All Commodities</b>         | <b>5,222,177</b>              | <b>41%</b>        |

Source: ORNL FAF5 Framework, Camoin Associates

- Overall, 41% of all Maine's tonnage shipped on trucks is driven to destinations outside the state less than 250 miles away. This represents 5.2 tons of domestic exports.
- Energy-related commodities of fuel oils, natural gas/fossil fuels, and gasoline are exclusively distributed outside of the state on trucks.
- Other food and agriculture-related products, such as grains, animal feed, and live animals/fish are shipped mostly on trucks.

## Medium-Distance Commodities

### Top Commodities for Domestic Truck-Based Exports of 250-999 Miles - Thousands of Tons, Maine (2022)

| Commodity                     | Total Shipped 250-999 Miles | % 250-999 Miles |
|-------------------------------|-----------------------------|-----------------|
| Fertilizers                   | 644                         | 100%            |
| Logs                          | 1,714                       | 100%            |
| Precision instruments         | 3,511                       | 92%             |
| Paper articles                | 288,671                     | 88%             |
| Other foodstuffs              | 4,428,222                   | 75%             |
| Pharmaceuticals               | 54,787                      | 63%             |
| Motorized vehicles            | 38,095                      | 53%             |
| Milled grain prods.           | 10,599                      | 52%             |
| Wood prods.                   | 449,989                     | 46%             |
| Newsprint/paper               | 417,631                     | 43%             |
| Printed prods.                | 52,519                      | 43%             |
| Alcoholic beverages           | 10,854                      | 42%             |
| Electronics                   | 3,941                       | 41%             |
| Nonmetallic minerals          | 91,220                      | 36%             |
| Textiles/leather              | 17,754                      | 34%             |
| <b>Total, All Commodities</b> | <b>6,289,682</b>            | <b>50%</b>      |

Source: ORNL FAF5 Framework, Camoin Associates

- Medium-distance trucking, including shipments between 250-999 miles, accounts for 50% of all truck-based domestic exports from Maine in 2022.
- Several Forest Products commodities fall into the category of having high shares of truck-based exports sent medium distances. This includes logs, paper articles, wood products, and printed products.
- 75% of Other Foodstuffs, or 4.4 million tons, is shipped at this medium distance. This includes dairy products, processed fruits and vegetables, confectioneries, and other misc. food products.



## Long-Distance Commodities

### Top Commodities for Domestic Truck-Based Exports of 1,000+ Miles - Thousands of Tons, Maine (2022)

| Commodity                     | Total Shipped<br>1,000+ Miles | % 1,000+<br>Miles |
|-------------------------------|-------------------------------|-------------------|
| Transport equip.              | 5,167                         | 62%               |
| Basic chemicals               | 26,201                        | 54%               |
| Machinery                     | 9,012                         | 50%               |
| Textiles/leather              | 23,483                        | 45%               |
| Chemical prods.               | 70,935                        | 43%               |
| Motorized vehicles            | 30,616                        | 43%               |
| Plastics/rubber               | 86,792                        | 42%               |
| Newsprint/paper               | 399,003                       | 41%               |
| Electronics                   | 3,521                         | 37%               |
| Pharmaceuticals               | 32,124                        | 37%               |
| Furniture                     | 7,941                         | 31%               |
| Milled grain prods.           | 5,993                         | 30%               |
| Meat/seafood                  | 8,622                         | 20%               |
| Articles-base metal           | 14,920                        | 17%               |
| Printed prods.                | 20,465                        | 17%               |
| <b>Total, All Commodities</b> | <b>1,084,187</b>              | <b>9%</b>         |

Source: ORNL FAF5 Framework, Camoin Associates

- Only 9% of Maine's domestic exports shipped on trucks travel more than 1,000 miles.
- Despite an overall low share of goods being moved long distances, a handful have strong long-distance markets for truck shipments. Transportation equipment, basic chemicals, and machinery all have at least half of truck shipments moving more than 1,000 miles.
- Other key target industry commodities like pharmaceuticals, paper, milled grain products, and meat/seafood have notable shares of products trucked over 1,000 miles in 2022.



## Top Exports Shipped on Trucks

Mixed freight and other foodstuffs are Maine's largest commodities exported on trucks. In 2022, these two categories accounted for a combined 33% of the total value of truck shipments and 58% of the total tons of truck shipments.

**Top Export Commodities Shipped by Truck by Total Value, 2022**

| Commodity                  | Value of Truck Exports (Millions) | % of Total Truck Shipments |
|----------------------------|-----------------------------------|----------------------------|
| Mixed freight              | \$3,440.8                         | 25%                        |
| Other foodstuffs           | \$1,066.8                         | 8%                         |
| Wood prods.                | \$1,045.7                         | 8%                         |
| Transport equip.           | \$737.1                           | 5%                         |
| Newsprint/paper            | \$719.5                           | 5%                         |
| Misc. mfg. prods.          | \$669.8                           | 5%                         |
| Paper articles             | \$637.4                           | 5%                         |
| Plastics/rubber            | \$606.4                           | 4%                         |
| Textiles/leather           | \$603.3                           | 4%                         |
| Machinery                  | \$539.9                           | 4%                         |
| Meat/seafood               | \$454.3                           | 3%                         |
| <b>Total Truck Exports</b> | <b>\$13,855.9</b>                 | <b>100%</b>                |

Source: ORNL FAF5 Framework

**Top Export Commodities Shipped by Truck by Total Tonnage, 2022**

| Commodity                  | Tons Truck Exports (Thousands) | % of Total Truck Shipments |
|----------------------------|--------------------------------|----------------------------|
| Other foodstuffs           | 5,909,899                      | 47%                        |
| Mixed freight              | 1,339,308                      | 11%                        |
| Wood prods.                | 982,999                        | 8%                         |
| Newsprint/paper            | 961,535                        | 8%                         |
| Gasoline                   | 468,732                        | 4%                         |
| Gravel                     | 376,719                        | 3%                         |
| Nonmetal min. prods.       | 342,680                        | 3%                         |
| Paper articles             | 327,866                        | 3%                         |
| Nonmetallic minerals       | 255,977                        | 2%                         |
| Plastics/rubber            | 208,855                        | 2%                         |
| <b>Total Truck Exports</b> | <b>12,596,047</b>              | <b>100%</b>                |

Source: ORNL FAF5 Framework

Other key commodities exported on trucks include wood products, paper, paper articles, and plastics/rubber, which appear as top commodities both in terms of the value of goods as well as by tons of goods shipped.

### Data Note:

- **Mixed freight** includes items for grocery and convenience stores, supplies and food for restaurants and fast-food chains, hardware or plumbing supplies, office supplies, and miscellaneous goods.
- **Paper articles** include sanitary paper such as toilet paper or tampons, paper bags and paperboard, paperboard containers, and other paper products not elsewhere classified.



## Top Imports Entering on Trucks

By total tonnage, energy products, including natural gas and fuel oils, are the two largest commodities entering the state on trucks, accounting for 28% of the total tonnage. By total value of shipments, mixed freight and motorized vehicles are the most imported commodities. Other foodstuffs, mixed freight, milled grain products, plastics/rubber, and meat/seafood are products that appear as top imported commodities in terms of both weight and value.

### Top Commodities Imported by Truck by Total Value, 2022

| Commodity                  | Value of Truck Imports (Millions) | % of Total Truck Imports |
|----------------------------|-----------------------------------|--------------------------|
| Mixed freight              | \$3,254.1                         | 18%                      |
| Motorized vehicles         | \$2,042.4                         | 11%                      |
| Machinery                  | \$1,528.1                         | 8%                       |
| Other foodstuffs           | \$1,465.3                         | 8%                       |
| Meat/seafood               | \$968.3                           | 5%                       |
| Plastics/rubber            | \$958.3                           | 5%                       |
| Electronics                | \$728.2                           | 4%                       |
| Misc. mfg. prods.          | \$702.3                           | 4%                       |
| Pharmaceuticals            | \$687.0                           | 4%                       |
| Textiles/leather           | \$582.8                           | 3%                       |
| Milled grain prods.        | \$559.3                           | 3%                       |
| <b>Total Truck Imports</b> | <b>\$18,124.3</b>                 | <b>100%</b>              |

Source: ORNL FAF5 Framework

### Top Commodities Imported by Truck by Total Tonnage, 2022

| Commodity                             | Tons Truck Imports (Thousands) | % of Total Truck Imports |
|---------------------------------------|--------------------------------|--------------------------|
| Natural gas and other fossil products | 1,210,605                      | 16%                      |
| Fuel oils                             | 913,667                        | 12%                      |
| Other foodstuffs                      | 830,827                        | 11%                      |
| Mixed freight                         | 816,634                        | 11%                      |
| Nonmetal min. prods.                  | 362,032                        | 5%                       |
| Milled grain prods.                   | 326,498                        | 4%                       |
| Plastics/rubber                       | 320,646                        | 4%                       |
| Base metals                           | 285,494                        | 4%                       |
| Other ag prods.                       | 255,674                        | 3%                       |
| Nonmetallic minerals                  | 211,502                        | 3%                       |
| Wood prods.                           | 211,119                        | 3%                       |
| Meat/seafood                          | 200,323                        | 3%                       |
| <b>Total Truck Imports</b>            | <b>7,680,883</b>               | <b>100%</b>              |

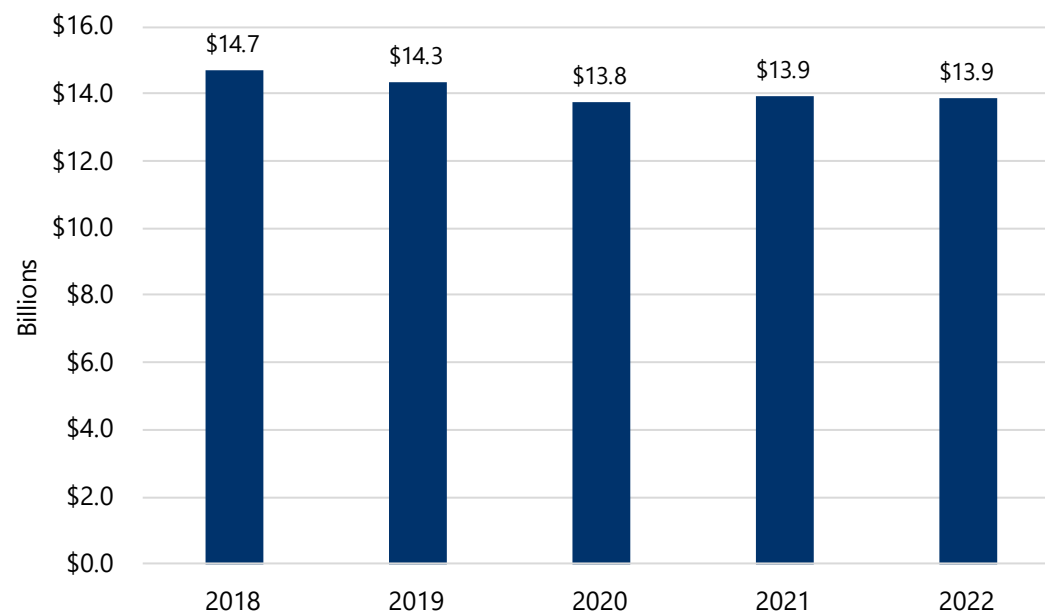
Source: ORNL FAF5 Framework



## Historical Domestic Exports on Trucks

Since 2018, the total domestic exports shipped on trucks have declined by approximately 6%, from \$14.7 billion in 2018 to \$13.9 billion in 2022.

**Total Domestic Exports Shipped on Trucks - Maine**



**Source:** ORNL FAF5 Framework, Camoin Associates

## RAIL FREIGHT

### Summary of Rail Freight Flows

#### Summary of Maine Freight Flows by Rail, 2022

|                 | Tons<br>(Thousands) | Value<br>(Millions) | Million Ton-<br>Miles |
|-----------------|---------------------|---------------------|-----------------------|
| <b>Domestic</b> | <b>718</b>          | <b>\$306</b>        | <b>691</b>            |
| Within Maine    | 223                 | \$1.9               | 25                    |
| Exports         | 405                 | \$263.5             | 521                   |
| Imports         | 90                  | \$40.4              | 145                   |
| <b>Foreign</b>  | <b>4,043</b>        | <b>\$1,622.9</b>    | <b>857</b>            |
| Exports         | 398                 | \$151.8             | 157                   |
| Imports         | 3,644               | \$1,471.1           | 701                   |

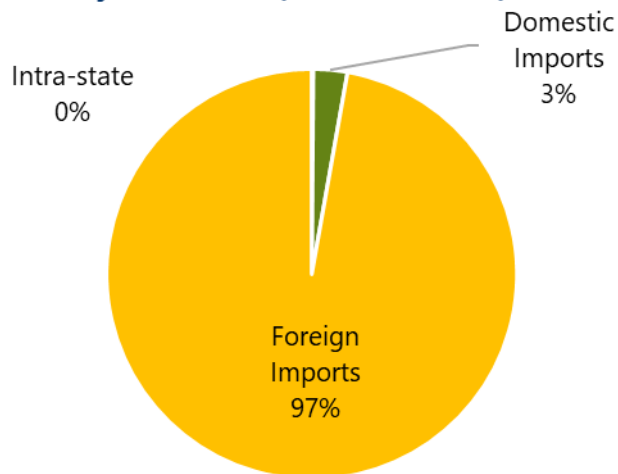
Source: Oak Ridge National Laboratory FAF5 Framework

Rail carried 3% of all domestic exports of goods to other states in 2022. It carried 718 thousand tons of goods into, out of, and within the state, valued at over \$306 million.

Rail also played an important role in Maine's international trade in 2022, carrying 3.6 million tons of internationally imported goods and 398 thousand tons destined for international markets. In this context, international trade primarily indicates trade with Canada.

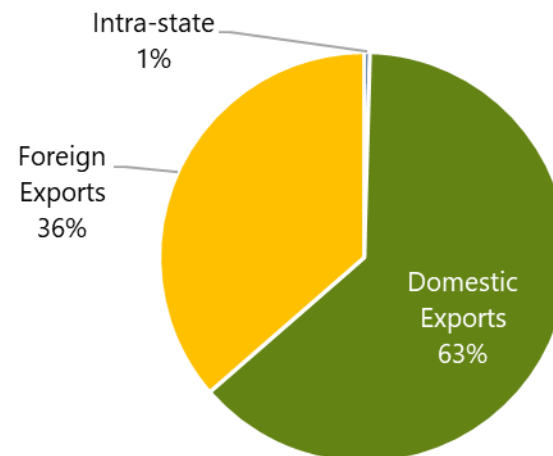
Overall, domestic imports and intra-state trade account for 3% and 0% of goods moving into the state by rail, while foreign imports account for 97%. Meanwhile, domestic exports account for 63% of goods moving out of the state by rail, while 1% are intra-state shipments and 36% are destined for foreign markets.

#### Destinations of Products Shipped Into Maine by Rail - 2022 (Value of Goods)



Source: ORNL FAF5 Framework

#### Destinations of Products Shipped From Maine by Rail - 2022 (Value of Goods)



Source: ORNL FAF5 Framework

## State-to-State Export Relationships

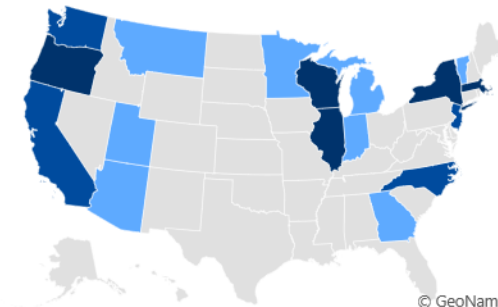
Maine exported goods via rail to 17 continental states in 2022. Rail carried over \$25 million of goods from Maine to New York, Wisconsin, Illinois, Massachusetts, and Oregon in 2022, with each of these states receiving over 40 thousand tons of goods via rail.

Overall, while states in the Northeast account for a significant share of the value of rail shipments from Maine, states in the Midwest and West join the Northeast as significant destinations for goods shipped on rail.

### Key rail freight commodities in top export states:

1. **New York** | Newsprint/Paper, Wood Products, and Cereal Grains
2. **Wisconsin** | Newsprint/Paper and Wood Products
3. **Illinois** | Newsprint/Paper
4. **Massachusetts** | Newsprint/Paper
5. **Oregon** | Newsprint/Paper and Textiles/Leather
6. **New Jersey** | Newsprint/Paper
7. **North Carolina** | Newsprint/Paper
8. **California** | Wood Products
9. **Washington** | Wood Products
10. **Vermont** | Wood Products

## Top Domestic Export Destinations - Rail (2022)



- \$25 Million and Over
- \$10 to \$25 Million
- \$10 million and Under

### Top 10 Export Destinations by Total Value - Rail (2022)

| State          | Value of Shipments (\$M) |
|----------------|--------------------------|
| New York       | \$44.16                  |
| Wisconsin      | \$37.96                  |
| Illinois       | \$29.66                  |
| Massachusetts  | \$28.52                  |
| Oregon         | \$25.49                  |
| New Jersey     | \$24.81                  |
| North Carolina | \$16.18                  |
| California     | \$13.43                  |
| Washington     | \$11.04                  |
| Vermont        | \$9.52                   |

Source: ORNL FAF5 Framework



## State-to-State Import Relationships

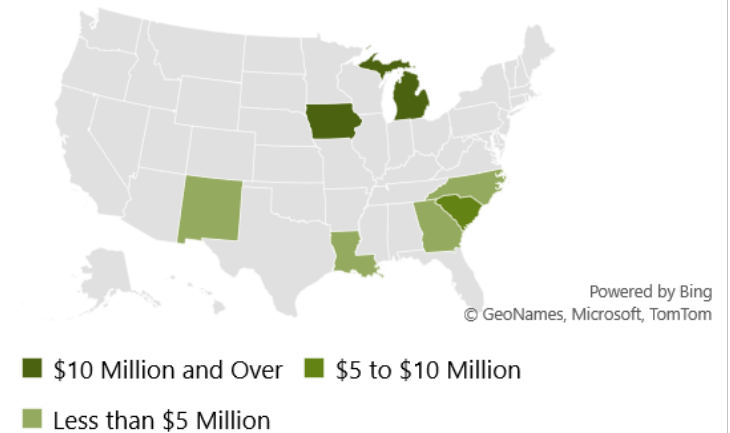
Rail carried a total of about \$40 million of goods into Maine from seven states in 2022. Compared to rail exports, the total value of rail-based imports from these states is relatively low, with only two states importing over \$10 million of goods into Maine via rail in 2022.

In contrast to what is found for exports, states in the Northeast did not play a role in rail-based imports into Maine. Other states, such as Michigan, Iowa, and South Carolina, were the top import states for 2022.

### Key rail freight commodities in top import states:

1. **Michigan** | Plastics/Rubber and Newsprint/Paper
2. **Iowa** | Other foodstuffs
3. **South Carolina** | Newsprint/Paper
4. **Louisiana** | Wood Products
5. **North Carolina** | Wood Products
6. **New Mexico** | Nonmetallic Minerals
7. **Georgia** | Nonmetallic Minerals

## Top Sources of Domestic Imports - Rail (2022)



### Sources of Imports by Total Value - Rail (2022)

| State          | Value of Shipments (\$M) |
|----------------|--------------------------|
| Michigan       | \$13.95                  |
| Iowa           | \$11.71                  |
| South Carolina | \$5.89                   |
| Louisiana      | \$4.48                   |
| North Carolina | \$4.24                   |
| New Mexico     | \$0.14                   |
| Georgia        | \$0.01                   |

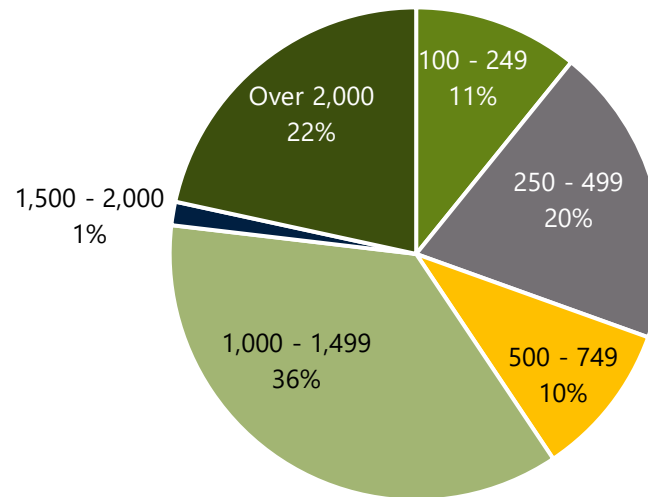
**Source:** ORNL FAF5 Framework

## Distance of Shipments

**In 2022, 36% of Maine's total tonnage of domestic exports shipped via rail traveled between 1,000 and 1,499 miles.**

11% of domestic exports on rail traveled between 100 and 250 miles, with another 20% traveling between 250 and 500 miles. Conversely, 59% of total exports traveled long-distance, 1,000+ miles, in 2022. In fact, 22% of those traveled over 2,000 miles. This contrasts with trucks, which had only about 10% of long-distance shipments. This speaks to the ability of rail to carry goods, particularly heavy goods, to longer-distance destinations compared to trucks, which require more resources to carry heavy goods long distances.

### Distribution of Shipments by Miles Traveled - Rail (2022)



**Source:** ORNL FAF5 Framework, Camoin Associates

### Top Commodities for Domestic Rail-Based Exports of Under 250 Miles - Thousands of Tons, Maine (2022)

| Commodity                     | Total Shipped Under 250 Miles | % Under 250 Miles |
|-------------------------------|-------------------------------|-------------------|
| Newsprint/paper               | 42                            | 14%               |
| Wood prods.                   | 0                             | 0%                |
| Cereal grains                 | 0                             | 0%                |
| Textiles/leather              | 0                             | 0%                |
| <b>Total, All Commodities</b> | <b>42</b>                     | <b>10%</b>        |

Source: ORNL FAF5 Framework, Camoin Associates

### Top Commodities for Domestic Rail-Based Exports of 250-999 Miles - Thousands of Tons, Maine (2022)

| Commodity                     | Total Shipped 250-999 Miles | % 250-999 Miles |
|-------------------------------|-----------------------------|-----------------|
| Newsprint/paper               | 120                         | 41%             |
| Wood prods.                   | 23                          | 21%             |
| Cereal grains                 | 1                           | 100%            |
| Textiles/leather              | 0                           | 0%              |
| <b>Total, All Commodities</b> | <b>143</b>                  | <b>35%</b>      |

Source: ORNL FAF5 Framework, Camoin Associates

Note: Rows may not sum to total due to rounding

### Top Commodities for Domestic Rail-Based Exports of 1,000+ Miles - Thousands of Tons, Maine (2022)

| Commodity                     | Total Shipped 1,000+ Miles | % 1,000+ Miles |
|-------------------------------|----------------------------|----------------|
| Newsprint/paper               | 134                        | 45%            |
| Wood prods.                   | 86                         | 79%            |
| Textiles/leather              | 1                          | 100%           |
| Cereal grains                 | 0                          | 0%             |
| <b>Total, All Commodities</b> | <b>220</b>                 | <b>54%</b>     |

Source: ORNL FAF5 Framework, Camoin Associates

Note: Rows may not sum to total due to rounding

## Short-Distance Commodities

- Overall, 10% of all Maine's tonnage shipped on rail is to destinations outside the state less than 250 miles away. This represents 42 tons of domestic exports.
- 14% of Newsprint/Paper, or 42 thousand tons, is shipped at this short distance. No other commodity is shipped via rail less than 250 miles.

## Medium-Distance Commodities

- Medium-distance rail, including shipments between 250-999 miles, accounts for 35% of all rail-based domestic exports from Maine in 2022.
- Forest Products commodities fall into the category. This includes logs, paper articles, wood products, and printed products.
- 41% of Newsprint/Paper, or 120 thousand tons, is shipped at this medium distance followed by 21% of Wood Products (23 thousand tons) and 100% of Cereal Grains (1 thousand tons).

## Long-Distance Commodities

- 54% of Maine's domestic exports shipped on rail travel more than 1,000 miles.
- Wood Products and Textiles/Leather both have at least half of rail shipments moving more than 1,000 miles.
- Newsprint/Paper have 45% of rail shipments over 1,000 miles in 2022.



## Top Exports Shipped on Rail

Newsprint/Paper and Wood Products are Maine's largest commodities exported by rail. In 2022, these two categories accounted for a combined 99% of the total value of rail shipments and 99% of the total tons of rail shipments. Other key commodities exported by rail include Textiles/Leather and Cereal Grain, which round out the commodities shipped by rail in terms of the value of goods and the tons of goods shipped.

### Top Export Commodities Shipped by Rail by Total Tonnage, 2022

| Commodity                 | Tons Rail Exports<br>(Thousands) | % of Total Rail<br>Shipments |
|---------------------------|----------------------------------|------------------------------|
| Newsprint/paper           | 295                              | 73%                          |
| Wood prods.               | 109                              | 27%                          |
| Textiles/leather          | 1                                | 0%                           |
| Cereal grains             | 1                                | 0%                           |
| <b>Total Rail Exports</b> | <b>405</b>                       | <b>100%</b>                  |

Source: ORNL FAF5 Framework

### Top Export Commodities Shipped by Rail by Total Value, 2022

| Commodity                 | Value of Rail Exports<br>(Millions) | % of Total Rail<br>Shipments |
|---------------------------|-------------------------------------|------------------------------|
| Newsprint/paper           | \$190.91                            | 72%                          |
| Wood prods.               | \$69.36                             | 26%                          |
| Textiles/leather          | \$3.20                              | 1%                           |
| Cereal grains             | \$0.03                              | 0%                           |
| <b>Total Rail Exports</b> | <b>\$263.5</b>                      | <b>100%</b>                  |

Source: ORNL FAF5 Framework

## Top Imports Entering on Rail

By total tonnage, other foodstuffs and nonmetallic minerals are the two largest commodities entering the state by rail, accounting for 59% of the total tonnage.<sup>9</sup> By total value of shipments, other foodstuffs and plastics/rubber are the most imported commodities. Nonmetallic minerals appear to be the top imported commodity in terms of both weight and value.<sup>10</sup>

### Top Commodities Imported by Rail by Total Tonnage, 2022

| Commodity                 | Tons Rail Imports<br>(Thousands) | % of Total<br>Rail Imports |
|---------------------------|----------------------------------|----------------------------|
| Other foodstuffs          | 37                               | 41%                        |
| Nonmetallic minerals      | 16                               | 18%                        |
| Newsprint/paper           | 16                               | 17%                        |
| Wood prods.               | 15                               | 16%                        |
| Plastics/rubber           | 7                                | 7%                         |
| <b>Total Rail Imports</b> | <b>90</b>                        | <b>100%</b>                |

Source: ORNL FAF5 Framework

### Top Commodities Imported by Rail by Total Value, 2022

| Commodity                 | Value of Rail<br>Imports (Millions) | % of Total Rail<br>Imports |
|---------------------------|-------------------------------------|----------------------------|
| Other foodstuffs          | \$11.7                              | 29%                        |
| Plastics/rubber           | \$11.3                              | 28%                        |
| Wood prods.               | \$8.7                               | 22%                        |
| Newsprint/paper           | \$8.6                               | 21%                        |
| Nonmetallic minerals      | \$0.1                               | 0%                         |
| <b>Total Rail Imports</b> | <b>\$40.4</b>                       | <b>100%</b>                |

Source: ORNL FAF5 Framework

<sup>9</sup> Other foodstuffs includes many processed food items, including dairy products; processed fruit and vegetables; coffee, tea, and spices; fats and oils; sugars, confectioneries, and cocoa preparations; sauces and soups; non-alcoholic beverages; and all other processed food not elsewhere specified.

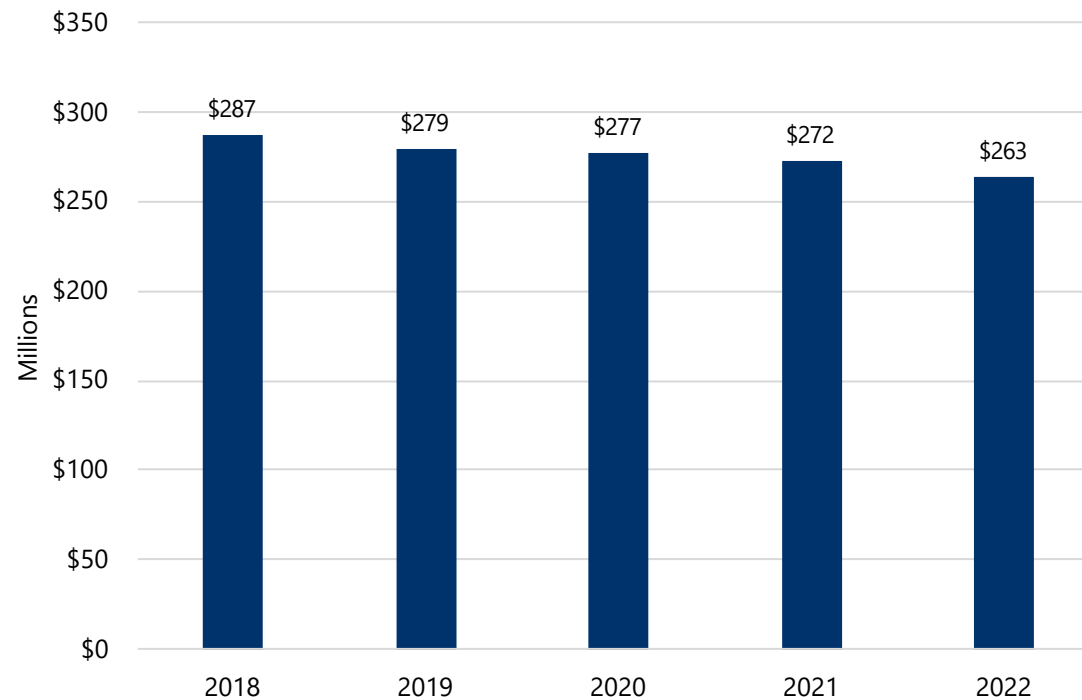
<sup>10</sup> Nonmetallic Minerals includes salt and other nonmetallic minerals such as natural graphite, quartz, crude earth, peat, etc.



## Historical Domestic Exports on Rail

Since 2018, the total domestic exports shipped by rail have declined by approximately 8%, from \$287 million in 2018 to \$263 million in 2022.

**Total Domestic Exports Shipped by Rail - Maine**



**Source:** ORNL FAF5 Framework, Camoin Associates



## PIPELINE FREIGHT

### Summary of Pipeline Freight Flows

#### Summary of Maine Freight Flows by Pipeline, 2022

|                 | Tons<br>(Thousands) | Value<br>(Millions) | Million Ton-<br>Miles |
|-----------------|---------------------|---------------------|-----------------------|
| <b>Domestic</b> | <b>5,160</b>        | <b>\$1,323</b>      | <b>578</b>            |
| Within Maine    | 568                 | \$109.3             | 44                    |
| Exports         | 1,001               | \$284.2             | 92                    |
| Imports         | 3,591               | \$929.7             | 441                   |
| <b>Foreign</b>  | <b>2,532</b>        | <b>\$387.7</b>      | <b>331</b>            |
| Exports         | 2,018               | \$277.7             | 247                   |
| Imports         | 513                 | \$110.1             | 83                    |

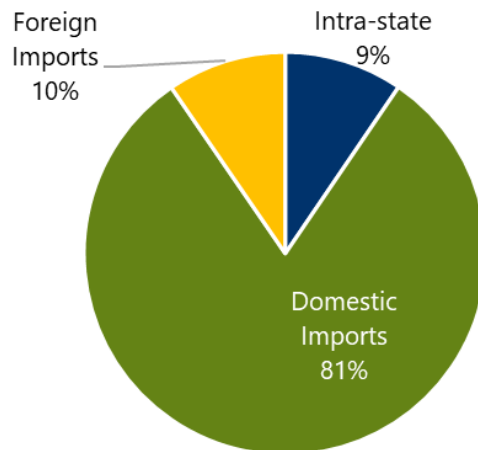
Source: Oak Ridge National Laboratory FAF5 Framework

In 2022, pipelines carried just under 7% of all domestic exports of goods to other states from Maine. Pipelines carried over 5.1 million tons of goods into, out of, and within the state, valued at over \$1.3 billion.

Pipelines also played an important role in Maine's international trade in 2022, carrying 513 thousand tons of internationally imported goods and 2.0 million tons of goods destined for international markets.

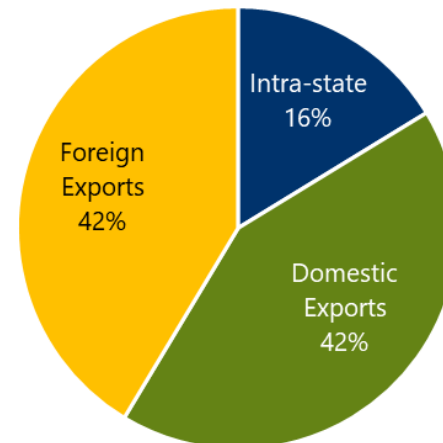
Overall, domestic imports and intra-state trade account for 81% and 9% of goods moving into the state by pipeline, respectively, while foreign imports account for 10%. Meanwhile, domestic exports account for 42% of goods moving out of the state by pipeline, while 16% are intra-state shipments and 42% are destined for foreign markets.

**Destinations of Products Shipped Into Maine by Pipeline - 2022 (Value of Goods)**



Source: ORNL FAF5 Framework

**Destinations of Products Shipped From Maine by Pipeline - 2022 (Value of Goods)**



Source: ORNL FAF5 Framework

## State-to-State Export Relationships

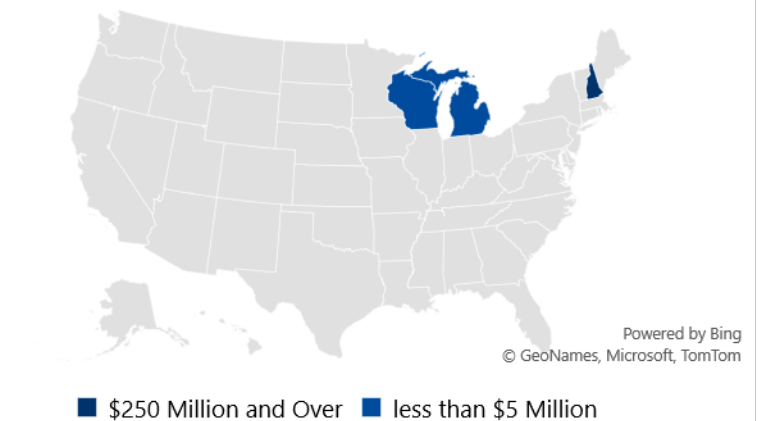
Maine exported goods on pipelines to 3 states in 2022, with over \$284 million of goods moving from Maine to New Hampshire, Wisconsin, and Michigan in 2022, accounting for over 92 thousand tons of commodities exported. Natural gas and basic chemicals are the only commodities exported from Maine via pipeline.

### Export Destinations by Total Value - Pipeline (2022)

| State         | Value of Shipments (\$M) |
|---------------|--------------------------|
| New Hampshire | \$279.8                  |
| Wisconsin     | \$3.2                    |
| Michigan      | \$1.2                    |

Source: ORNL FAF5 Framework

### Top Domestic Export Destinations - Pipeline (2022)



### Key pipeline freight commodities in top export states:

1. **New Hampshire** | Natural Gas and Other Fossil Products
2. **Wisconsin** | Basic Chemicals
3. **Michigan** | Basic Chemicals

### Maine's Natural Gas Pipelines

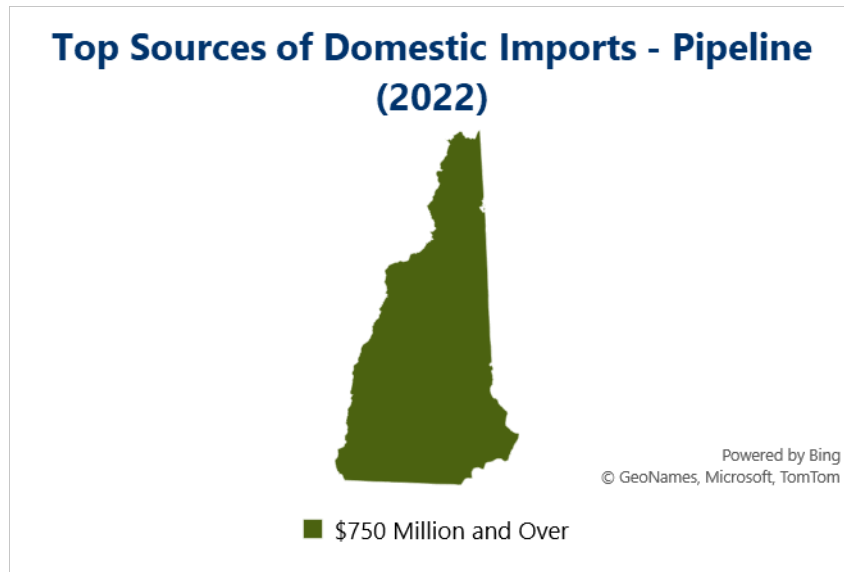
- **Portland Natural Gas Transmission System (PNGTS)** – 107 miles of pipeline that connects the Canadian border to Maine, New Hampshire, and Massachusetts
- **Maritimes & Northeast Pipeline** – 684-mile system connecting offshore developments in the Canadian Maritimes to Maine, New Hampshire, and Massachusetts, connecting to the existing pipeline grid in Dracut, MA.
- **Granite State Gas Transmission Company** – 85 miles connecting Maine, Massachusetts, and New Hampshire

## State-to-State Import Relationships

Maine imported goods from 47 continental states and Washington, DC, in 2022. Pipeline carried over \$930 million of goods into Maine from one state, New Hampshire, in 2022. New Hampshire shipped over 3.5 million tons into Maine.

### Key pipeline commodities in top import states:

1. **New Hampshire** | Natural Gas and Other Fossil Products



### Sources of Imports by Total Value - Pipeline (2022)

| State         | Value of Shipments (\$M) |
|---------------|--------------------------|
| New Hampshire | \$929.7                  |

Source: ORNL FAF5 Framework

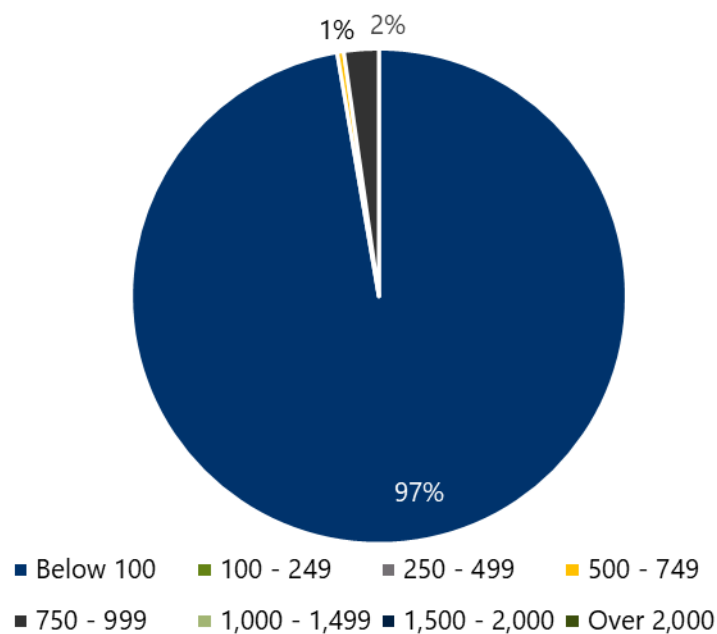
## Distance of Shipments

**In 2022, 91% of Maine's total tonnage of domestic exports shipped via pipeline traveled less than 100 miles.**

2% of domestic exports on pipeline traveled between 750-999 miles, with another 1% traveling between 500-749 miles.

Cities within 500 miles of Maine include Boston, Providence, New York, Philadelphia, Rochester, Buffalo, and Washington, DC. This area covers a population of 65.9 million people (not including Maine).

**Distribution of Shipments by Miles Traveled  
- Pipeline (2022)**



**Source:** ORNL FAF5 Framework, Camoin Associates

## Short-Distance Commodities

### Top Commodities for Domestic Pipeline-Based Exports of Under 250 Miles - Thousands of Tons, Maine (2022)

| Commodity                             | Total Shipped Under 250 Miles | % Under 250 Miles |
|---------------------------------------|-------------------------------|-------------------|
| Natural gas and other fossil products | 974                           | 100%              |
| Basic chemicals                       | 0                             | 0%                |
| <b>Total, All Commodities</b>         | <b>974</b>                    | <b>97%</b>        |

Source: ORNL FAF5 Framework, Camoin Associates

- Overall, 97% of all Maine's tonnage shipped via pipeline is to destinations outside the state less than 250 miles away. This represents 974 tons of domestic exports.
- 100% of natural gas and other fossil products, or 974 thousand tons, is shipped at this short distance. No other commodity is shipped pipeline rail less than 250 miles.

## Medium-Distance Commodities

### Top Commodities for Domestic Pipeline-Based Exports of 250-999 Miles - Thousands of Tons, Maine (2022)

| Commodity                             | Total Shipped 250-999 Miles | % 250-999 Miles |
|---------------------------------------|-----------------------------|-----------------|
| Basic chemicals                       | 27                          | 100%            |
| Natural gas and other fossil products | 0                           | 0%              |
| <b>Total, All Commodities</b>         | <b>27</b>                   | <b>3%</b>       |

Source: ORNL FAF5 Framework, Camoin Associates

- Medium-distance rail, including shipments between 250 and 999 miles, accounted for 3% of all pipeline-based domestic exports from Maine in 2022.
- 100% of basic chemicals, or 27 thousand tons, are shipped at this medium distance. No other commodity is shipped by pipeline between 250 and 999 miles.



## Top Exports Shipped by Pipeline

Natural Gas and Other Fossil Products and Basic Chemicals are Maine's only commodities exported by pipeline. Combined, these commodities accounted for \$284 million in value and 1.0 million tons of goods.

**Top Export Commodities Shipped by Pipeline by Total Tonnage, 2022**

| Commodity                             | Tons Pipeline Exports (Thousands) | % of Total Pipeline Exports |
|---------------------------------------|-----------------------------------|-----------------------------|
| Natural gas and other fossil products | 974                               | 97%                         |
| Basic chemicals                       | 27                                | 3%                          |
| <b>Total Pipeline Exports</b>         | <b>1,001</b>                      | <b>100%</b>                 |

Source: ORNL FAF5 Framework

**Top Export Commodities Shipped by Pipeline by Total Value, 2022**

| Commodity                             | Value of Pipeline Exports (Millions) | % of Total Pipeline Exports |
|---------------------------------------|--------------------------------------|-----------------------------|
| Natural gas and other fossil products | \$279.8                              | 98%                         |
| Basic chemicals                       | \$4.4                                | 2%                          |
| <b>Total Pipeline Exports</b>         | <b>\$284.2</b>                       | <b>100%</b>                 |

Source: ORNL FAF5 Framework

## Top Imports Entering by Pipeline

By total tonnage, energy products, including natural gas, accounted for all commodities entering the state by pipeline, totaling \$929 million in value and over 3.5 million tons of goods.

**Top Commodities Imported by Pipeline by Total Value, 2022**

| Commodity                             | Value of Pipeline Imports (Millions) | % of Total Pipeline Imports |
|---------------------------------------|--------------------------------------|-----------------------------|
| Natural gas and other fossil products | \$929.7                              | 100%                        |
| <b>Total Pipeline Imports</b>         | <b>\$929.7</b>                       | <b>100%</b>                 |

Source: ORNL FAF5 Framework

**Top Commodities Imported by Pipeline by Total Tonnage, 2022**

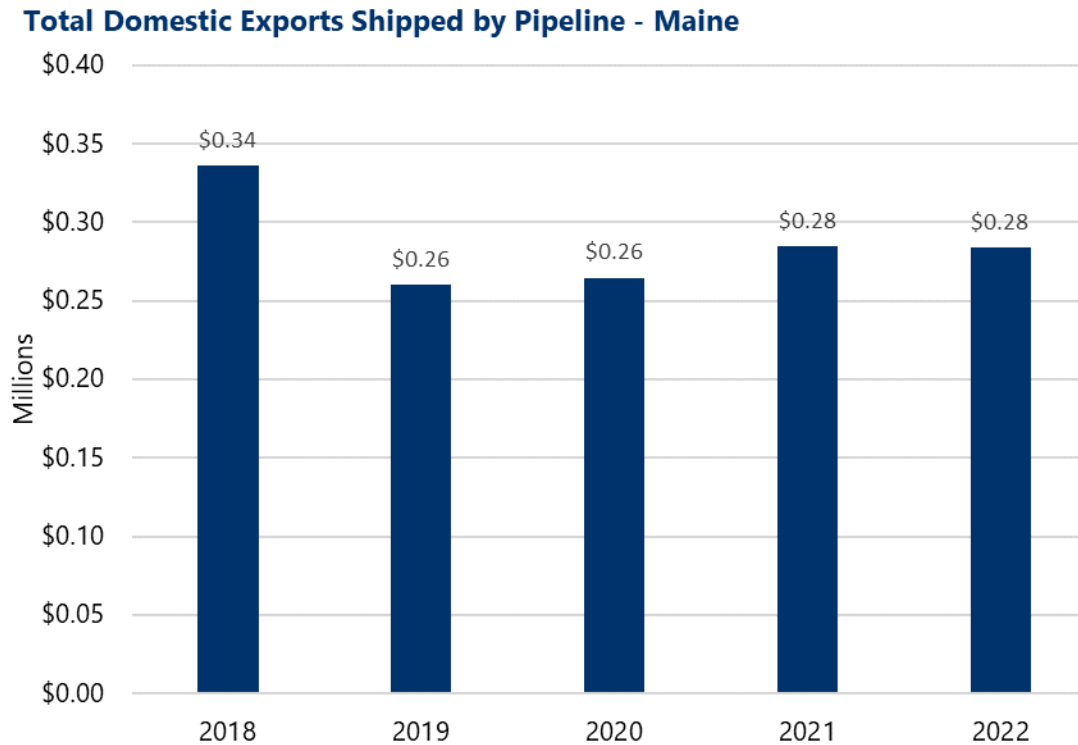
| Commodity                             | Tons Pipeline Imports (Thousands) | % of Total Pipeline Imports |
|---------------------------------------|-----------------------------------|-----------------------------|
| Natural gas and other fossil products | 3,591                             | 100%                        |
| <b>Total Pipeline Imports</b>         | <b>3,591</b>                      | <b>100%</b>                 |

Source: ORNL FAF5 Framework



## Historical Domestic Exports by Pipeline

Since 2018, the total domestic exports shipped by pipeline have declined by approximately 16%, from \$336,000 in 2018 to \$284 thousand in 2022.



Source: ORNL FAF5 Framework, Camoin Associates

## MULTIPLE MODES AND MAIL FREIGHT

### Summary of Multiple Modes and Mail Freight Flows<sup>11</sup>

Multiple Modes and Mail carried over 6% of all domestic exports of goods to other states in 2022. It carried 2.4 million tons of goods into, out of, and within the state, valued at over \$15.3 billion.

Multiple Modes and Mail also played an important role in Maine's international trade in 2022, carrying 3 thousand tons of internationally imported goods and 25 thousand tons destined for international markets.

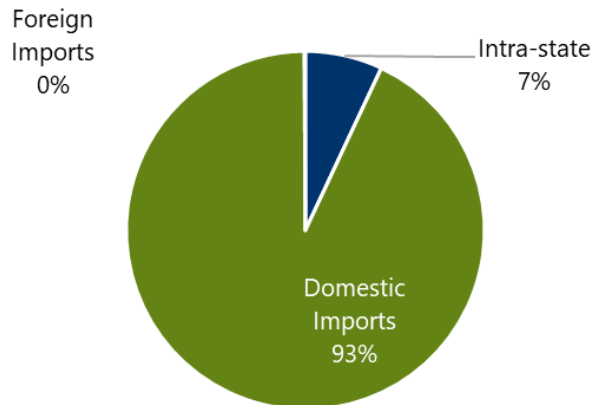
Overall, domestic imports and intra-state trade account for 93% and 7% of goods moving into the state by multiple modes and mail, while foreign imports account for 0%. Meanwhile, domestic exports account for 83% of goods moving out of the state by multiple modes and mail, while 16% are intra-state shipments and 1% are destined for foreign markets.

### Summary of Maine Freight Flows by Multiple Modes & Mail, 2022

|                 | Tons<br>(Thousands) | Value<br>(Millions) | Million Ton-<br>Miles |
|-----------------|---------------------|---------------------|-----------------------|
| <b>Domestic</b> | <b>2,471</b>        | <b>\$15,372</b>     | <b>1,854</b>          |
| Within Maine    | 202                 | \$778.1             | 19                    |
| Exports         | 983                 | \$4,223.8           | 779                   |
| Imports         | 1,286               | \$10,369.9          | 1,056                 |
| <b>Foreign</b>  | <b>28</b>           | <b>\$74.0</b>       | <b>4</b>              |
| Exports         | 25                  | \$65.7              | 3                     |
| Imports         | 3                   | \$8.3               | 0                     |

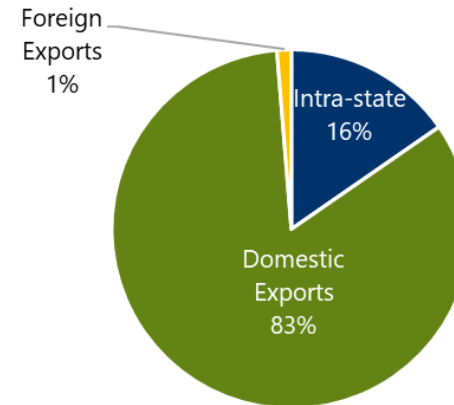
Source: Oak Ridge National Laboratory FAF5 Framework

**Destinations of Products Shipped Into  
Maine by Multiple Modes & Mail - 2022  
(Value of Goods)**



Source: ORNL FAF5 Framework

**Destinations of Products Shipped From  
Maine by Multiple Modes & Mail - 2022  
(Value of Goods)**



Source: ORNL FAF5 Framework

<sup>11</sup> Multiple Modes and Mail is shipments by multiple modes and by parcel delivery services, US Postal Service, or couriers, capped at 150 lbs. This category is not limited to containerized or trailer-on-flatcar shipments. This can include anything from containerized cargo to coal moving from mine to railhead by truck and then rail to harbor. The "Mail" component recognizes that shippers who use parcel delivery services typically do not know what modes were involved after the shipment was picked up.

## State-to-State Export Relationships

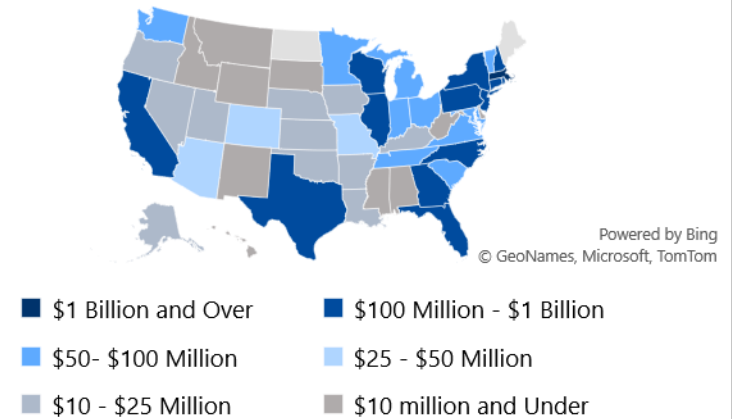
Maine exported goods via multiple modes and mail to 48 states and Washington, DC in 2022. This mode carried over \$1 billion of goods to Massachusetts in 2022 and over \$200 million each to New Hampshire, California, and Pennsylvania.

Overall, states in the Northeast account for the greatest value of multi-mode and mail shipments from Maine, with five Northeast states (MA, NH, PA, NY, and CT) appearing in the top 10 states. California and Illinois join the Northeast at the top by the total value of shipments.

### Key multiple modes and mail freight commodities in top export states:

1. **Massachusetts** | Newsprint/Paper, Wood Products, and Other Foodstuffs
2. **New Hampshire** | Paper Articles, Other Foodstuffs, Newsprint/Paper
3. **California** | Textiles/Leather, Paper Articles, and Wood Products
4. **Pennsylvania** | Newsprint/Paper, Wood Products, and Pharmaceuticals
5. **New York** | Wood Products, Mixed Freight, and Cereal Grains
6. **Connecticut** | Other Foodstuffs, Printed Products, and Textiles/Leather
7. **Illinois** | Newsprint/Paper, Cereal Grains, and Paper Articles
8. **Florida** | Wood Products, Newsprint/Paper, and Textiles/Leather
9. **Texas** | Pharmaceuticals, Textiles/Leather, and Miscellaneous Manufacturing Products
10. **Wisconsin** | Newsprint/Paper, Wood Products, and Chemical Products

### Top Domestic Export Destinations - Multiple Modes & Mail (2022)



### Top 10 Export Destinations by Total Value - Multiple Modes & Mail (2022)

| State         | Value of Shipments (\$M) |
|---------------|--------------------------|
| Massachusetts | \$1,014.4                |
| New Hampshire | \$273.0                  |
| California    | \$242.4                  |
| Pennsylvania  | \$219.7                  |
| New York      | \$188.4                  |
| Connecticut   | \$155.6                  |
| Illinois      | \$155.1                  |
| Florida       | \$150.4                  |
| Texas         | \$136.6                  |
| Wisconsin     | \$131.6                  |

Source: ORNL FAF5 Framework

## State-to-State Import Relationships

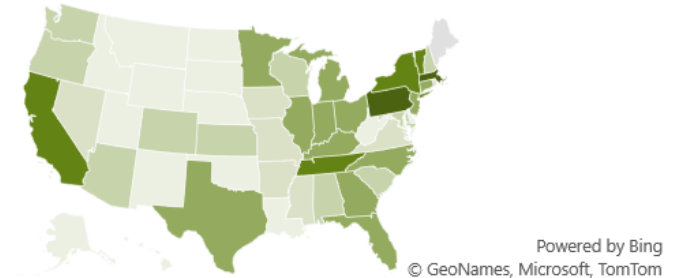
Maine imported goods on multiple modes and mail from 48 continental states and Washington, DC in 2022. Multiple modes and mail carried over \$10.3 billion of goods into Maine in 2022. By tonnage, Vermont and New York were the most significant origin states of multi-mode shipments, with over 100,000 tons each in 2022.

States in the Northeast play a major role in multiple modes and mail-based imports into Maine. Five Northeast states, Pennsylvania, Massachusetts, New York, Vermont, and New Jersey, were in the top 10 import states for 2022.

### Key multiple modes and mail freight commodities in top import states:

1. **Pennsylvania** | Logs, Plastics/Rubber, and Milled Grain Products
2. **Massachusetts** | Motorized Vehicles, Textiles/Leather, and Pharmaceuticals
3. **California** | Other Foodstuffs, Alcoholic Beverages, and Other Agricultural Products
4. **New York** | Alcoholic Beverages, Basic Chemicals, and Machinery
5. **Vermont** | Gravel, Pharmaceuticals, and Machinery
6. **Tennessee** | Chemical Products, Plastics/rubber, and Precision Instruments
7. **Georgia** | Newsprint/Paper, Motorized Vehicles, and Wood Products
8. **Kentucky** | Motorized Vehicles, Alcoholic Beverages, and Textiles/Leather
9. **Michigan** | Milled Grain Products, Motorized Vehicles, and Machinery
10. **New Jersey** | Miscellaneous Manufacturing Products, Machinery, and Chemical Products Minerals

## Top Sources of Domestic Imports - Multiple Modes & Mail (2022)



### Top 10 Sources of Imports by Total Value - Multiple Modes & Mail (2022)

| State         | Value of Shipments (\$M) |
|---------------|--------------------------|
| Pennsylvania  | \$2,948.9                |
| Massachusetts | \$2,542.7                |
| California    | \$485.3                  |
| New York      | \$358.2                  |
| Vermont       | \$347.1                  |
| Tennessee     | \$320.2                  |
| Georgia       | \$269.4                  |
| Kentucky      | \$263.6                  |
| Michigan      | \$230.0                  |
| New Jersey    | \$220.2                  |

Source: ORNL FAF5 Framework

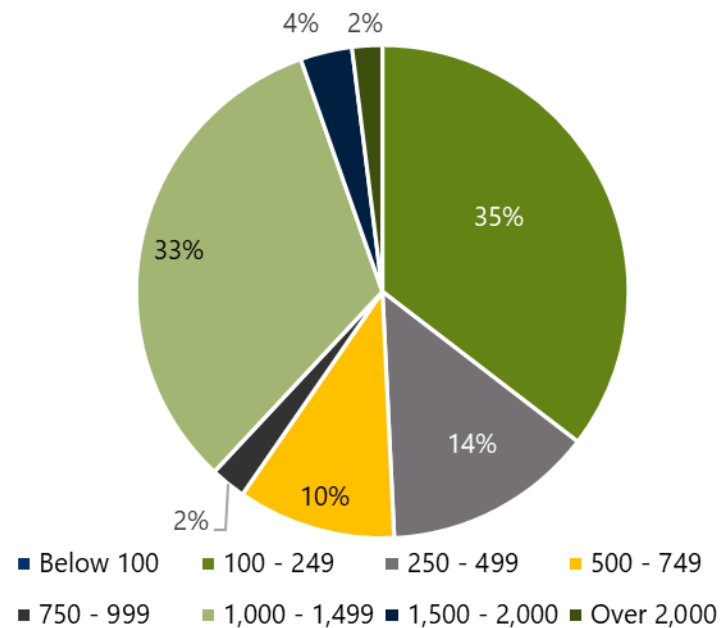


## Distance of Shipments

**In 2022, 35% of Maine's total tonnage of domestic exports shipped via multiple modes and mail traveled between 100 and 249 miles.**

Goods exported via multiple modes and mail tend to travel long distances, with 33% of domestic exports by multiple modes and mail traveling between 1,000-1,499 miles, and another 8% traveling 1,500+ miles. Conversely, 24% of total exports traveled between 250 and 750 miles in 2022.

**Distribution of Shipments by Miles Traveled  
- Multiple Modes & Mail (2022)**



**Source:** ORNL FAF5 Framework, Camoin Associates

## Short-Distance Commodities

### Top Commodities for Domestic Multiple Modes & Mail-Based Exports of Under 250 Miles - Thousands of Tons, Maine (2022)

| Commodity                     | Total Shipped Under 250 Miles | % Under 250 Miles |
|-------------------------------|-------------------------------|-------------------|
| Newsprint/paper               | 285.6                         | 42%               |
| Other foodstuffs              | 22.6                          | 40%               |
| Paper articles                | 19.4                          | 65%               |
| Wood prods.                   | 7.5                           | 5%                |
| Plastics/rubber               | 4.3                           | 52%               |
| Chemical prods.               | 2.9                           | 31%               |
| Pharmaceuticals               | 1.2                           | 45%               |
| Textiles/leather              | 0.9                           | 6%                |
| Electronics                   | 0.8                           | 38%               |
| Furniture                     | 0.4                           | 18%               |
| Printed prods.                | 0.4                           | 6%                |
| Misc. mfg. prods.             | 0.4                           | 5%                |
| Logs                          | 0.4                           | 100%              |
| Motorized vehicles            | 0.3                           | 33%               |
| Machinery                     | 0.2                           | 10%               |
| <b>Total, All Commodities</b> | <b>348</b>                    | <b>35%</b>        |

Source: ORNL FAF5 Framework, Camoin Associates

- Overall, 35% of all Maine's out-of-state tonnage shipped by multiple modes and mail is to destinations less than 250 miles away. This represents 348 thousand tons of domestic exports.
- 42% of Newsprint/Paper shipped via this mode, or 285 thousand tons, is shipped at this short distance.

## Medium-Distance Commodities

### Top Commodities for Domestic Multiple Modes & Mail-Based Exports of 250-999 Miles - Thousands of Tons, Maine (2022)

| Commodity                     | Total Shipped 250-999 Miles | % 250-999 Miles |
|-------------------------------|-----------------------------|-----------------|
| Wood prods.                   | 113.4                       | 73%             |
| Newsprint/paper               | 94.0                        | 14%             |
| Other foodstuffs              | 32.9                        | 58%             |
| Paper articles                | 3.9                         | 13%             |
| Textiles/leather              | 3.5                         | 24%             |
| Plastics/rubber               | 2.8                         | 34%             |
| Mixed freight                 | 2.2                         | 67%             |
| Printed prods.                | 2.0                         | 29%             |
| Misc. mfg. prods.             | 1.2                         | 15%             |
| Furniture                     | 0.8                         | 32%             |
| Cereal grains                 | 0.8                         | 37%             |
| Pharmaceuticals               | 0.8                         | 30%             |
| Motorized vehicles            | 0.6                         | 56%             |
| Machinery                     | 0.6                         | 27%             |
| Chemical prods.               | 0.4                         | 4%              |
| <b>Total, All Commodities</b> | <b>261</b>                  | <b>27%</b>      |

Source: ORNL FAF5 Framework, Camoin Associates

- Medium-distance multiple modes and mail, including shipments between 250-999 miles, accounts for 27% of all multiple modes and mail-based domestic exports from Maine in 2022.
- Wood Products have the most tonnage shipped this distance with 113 thousand tons, 73% of total multi-mode/mail-shipped wood products.



## Long-Distance Commodities

### Top Commodities for Domestic Multiple Modes & Mail-Based Exports of 1,000+ Miles, Maine (2022)

| Commodity                     | Total Shipped<br>1,000+ Miles | % 1,000+<br>Miles |
|-------------------------------|-------------------------------|-------------------|
| Newsprint/paper               | 294.2                         | 44%               |
| Wood prods.                   | 34.5                          | 22%               |
| Textiles/leather              | 9.9                           | 69%               |
| Paper articles                | 6.8                           | 22%               |
| Misc. mfg. prods.             | 6.6                           | 80%               |
| Chemical prods.               | 5.9                           | 65%               |
| Printed prods.                | 4.3                           | 64%               |
| Cereal grains                 | 1.4                           | 63%               |
| Other foodstuffs              | 1.3                           | 2%                |
| Machinery                     | 1.3                           | 63%               |
| Furniture                     | 1.3                           | 51%               |
| Plastics/rubber               | 1.1                           | 14%               |
| Mixed freight                 | 1.0                           | 31%               |
| Electronics                   | 0.9                           | 46%               |
| Pharmaceuticals               | 0.7                           | 25%               |
| <b>Total, All Commodities</b> | <b>374</b>                    | <b>38%</b>        |

Source: ORNL FAF5 Framework, Camoin Associates

- Shipments of 1,000+ miles account for 38% of all of Maine's multiple modes and mail shipments.
- Multiple modes and mail account for 38% of Maine's domestic exports traveling more than 1,000 miles.
- Newsprint/Paper and Wood Products have the most tonnage shipped via multiple modes and mail over 1,000 miles.
- Meanwhile, 80% of miscellaneous manufacturing products shipped via multiple modes and mail are shipped over 1,000 miles.



## Top Exports Shipped by Multiple Modes and Mail

Multiple Modes and Mail notably captures shipments that are sent via courier services, such as UPS and FedEx, among others. These couriers are responsible for carrying significant volumes of parcels for both B2B and B2C purchases, and e-commerce purchases likely represent a significant volume of these trade flows. In the first quarter of 2024, e-commerce accounted for 15.9% of total retail sales in the United States, according to the US Census Bureau's Quarterly Retail E-Commerce Sales Report.<sup>12</sup> Additionally, couriers shipped 21.6 billion parcels in the US in 2023, with the average household shipping 165 parcels each.<sup>13</sup> This underscores the critical infrastructure that these courier services provide for both businesses and consumers that purchase smaller shipments directly from producers.

By tonnage, Newsprint/Paper and Wood Products are Maine's largest commodities exported by multiple modes and mail. In 2022, these two categories accounted for a combined 15% of the total value and 85% of the total tons of multiple modes and mail shipments.

By total value of shipments, key commodities exported by multiple modes and mail include Textiles/Leather and Pharmaceuticals, both over \$750 million in value shipped on this mode.

### Top Export Commodities Shipped by Multiple Modes & Mail by Total Tonnage, 2022

| Commodity                                      | Tons Multiple Modes & Mail Exports (Thousands) | % of Total Multiple Modes & Mail Exports |
|--|--|--|
| Newsprint/paper                                | 674  | 69%                                      |
| Wood prods.                                    | 155  | 16%                                      |
| Other foodstuffs                               | 57   | 6%                                       |
| Paper articles                                 | 30   | 3%                                       |
| Textiles/leather                               | 14   | 1%                                       |
| Chemical prods.                                | 9  | 1%                                       |
| Plastics/rubber                                | 8  | 1%                                       |
| Misc. mfg. prods.                              | 8  | 1%                                       |
| Printed prods.                                 | 7  | 1%                                       |
| Mixed freight                                  | 3  | 0%                                       |
| <b>Total Multiple Modes &amp; Mail Exports</b> | <b>983</b>                                     | <b>100%</b>                              |

Source: ORNL FAF5 Framework

### Top Commodities Imported by Multiple Modes & Mail by Total Value, 2022

| Commodity                                      | Value of Multiple Modes & Mail Imports (Millions) | % of Total Multiple Modes & Mail Imports |
|--|---|--|
| Pharmaceuticals                                | \$5,219.6   | 50%                                      |
| Misc. mfg. prods.                              | \$760.5   | 7%                                       |
| Motorized vehicles                             | \$748.8   | 7%                                       |
| Electronics                                    | \$632.4   | 6%                                       |
| Textiles/leather                               | \$496.3   | 5%                                       |
| Precision instruments                          | \$476.6   | 5%                                       |
| Machinery                                      | \$387.1   | 4%                                       |
| Chemical prods.                                | \$240.0   | 2%                                       |
| Plastics/rubber                                | \$195.0   | 2%                                       |
| Printed prods.                                 | \$167.9   | 2%                                       |
| <b>Total Multiple Modes &amp; Mail Imports</b> | <b>\$10,369.9</b>                                 | <b>100%</b>                              |

Source: ORNL FAF5 Framework

<sup>12</sup> <https://www.census.gov/retail/ecommerce.html>

<sup>13</sup> <https://www.pitneybowes.com/content/dam/pitneybowes/us/en/shipping-index/24-mktc-00818-parcelshippingindex-infographic-rnd1.pdf>

## Top Imports Entering by Multiple Modes and Mail

By total tonnage, gravel and alcoholic beverages are the two largest commodities entering the state by multiple modes and mail, accounting for 65% of the total tonnage on this mode. By total value of shipments, pharmaceuticals, and miscellaneous manufacturing products are the most imported commodities. Chemical products appear to be the top imported commodity in terms of both weight and value.

### Top Commodities Imported by Multiple Modes & Mail by Total Tonnage, 2022

| Commodity                                      | Tons Multiple Modes & Mail Imports (Thousands) | % of Total Multiple Modes & Mail Imports |
|--|--|--|
| Gravel   | 732  | 57%                                      |
| Alcoholic beverages                            | 102  | 8%                                       |
| Plastics/rubber                                | 65   | 5%                                       |
| Newsprint/paper                                | 63   | 5%                                       |
| Motorized vehicles                             | 41   | 3%                                       |
| Other foodstuffs                               | 40   | 3%                                       |
| Basic chemicals                                | 30   | 2%                                       |
| Articles-base metal                            | 21   | 2%                                       |
| Misc. mfg. prods.                              | 21   | 2%                                       |
| Chemical prods.                                | 20   | 2%                                       |
| <b>Total Multiple Modes &amp; Mail Imports</b> | <b>1,286</b>                                   | <b>100%</b>                              |

Source: ORNL FAF5 Framework

### Top Export Commodities Shipped by Multiple Modes & Mail by Total Value, 2022

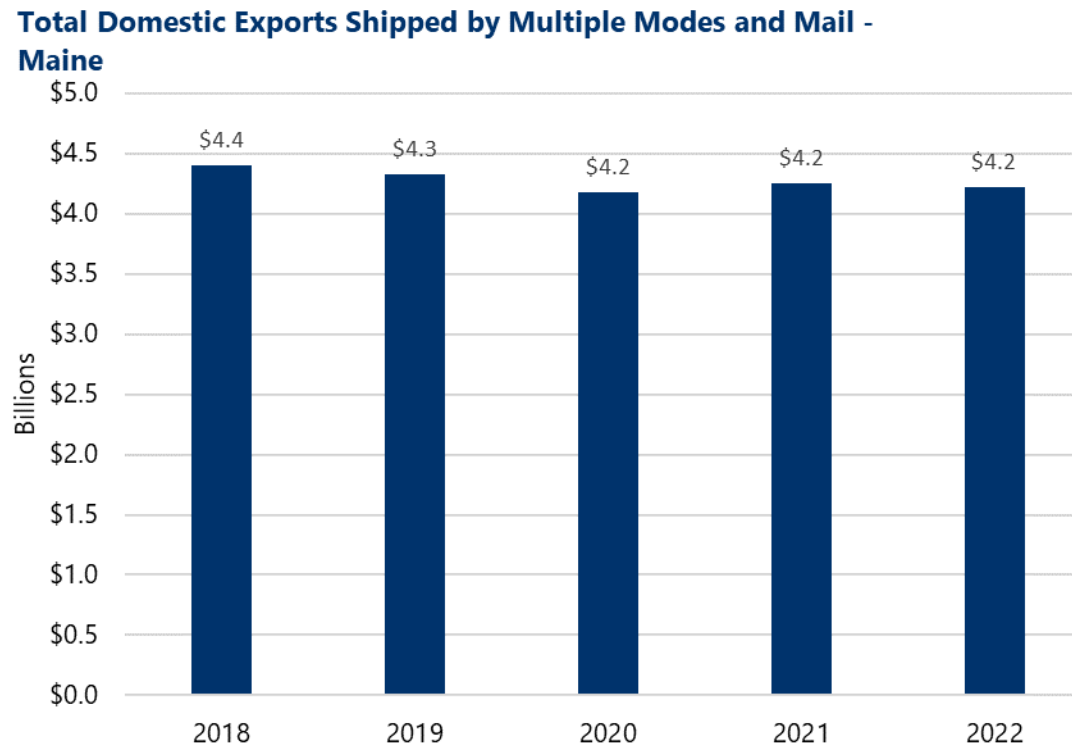
| Commodity                                      | Value of Multiple Modes & Mail Exports (Millions) | % of Total Multiple Modes & Mail Exports |
|--|---|--|
| Textiles/leather                               | \$909.5   | 22%                                      |
| Pharmaceuticals                                | \$762.7   | 18%                                      |
| Misc. mfg. prods.                              | \$620.6   | 15%                                      |
| Newsprint/paper                                | \$427.9   | 10%                                      |
| Electronics                                    | \$293.2   | 7%                                       |
| Machinery                                      | \$250.1   | 6%                                       |
| Wood prods.                                    | \$195.1   | 5%                                       |
| Printed prods.                                 | \$134.5   | 3%                                       |
| Plastics/rubber                                | \$97.7  | 2%                                       |
| Paper articles                                 | \$87.8  | 2%                                       |
| <b>Total Multiple Modes &amp; Mail Exports</b> | <b>\$4,223.8</b>                                  | <b>100%</b>                              |

Source: ORNL FAF5 Framework



## Historical Domestic Exports by Multiple Modes and Mail

Since 2018, the total domestic exports shipped by multiple modes and mail have declined by approximately 4%, from \$4.4 billion in 2018 to \$4.2 billion in 2022.



Source: ORNL FAF5 Framework, Camoin Associates



# APPENDIX A: DATA TABLES

Summary Metrics for Transportation, Logistics, and Distribution

| NAICS Description  | Jobs 2018 | Jobs 2023 | Jobs Change 2018-2023 | Jobs Change % 2018-2023 | Avg. Earnings Per Job 2023 | Location Quotient 2023 | Competitive Effect 2018-2023 | Payrolled Business Locations 2023 | Total Demand 2022 | Demand met by Imports 2022 | Total Sales 2022 | GRP 2022        | GRP per Job |
|--|-----------|-----------|-----------------------|-------------------------|----------------------------|------------------------|------------------------------|-----------------------------------|-------------------|----------------------------|------------------|-----------------|-------------|
| Transportation   | 12,210    | 12,252    | 43                    | +                       | \$73,366                   | 0.67                   | (235)                        | 1,230                             | \$3,708,694,026   | \$2,161,938,889            | \$2,628,754,553  | \$1,180,940,666 | \$96,384    |
| 481111 Scheduled Passenger Air Transportation                          | 170       | 164       | (6)                   | -3%                     | \$56,796                   | 0.08                   | (13)                         | 7                                 | \$675,460,766     | \$647,391,961              | \$33,410,550     | \$14,792,517    | \$90,282    |
| 481112 Scheduled Freight Air Transportation                            | <10       | <10       | Insf. Data            | Insf. Data              | Insf. Data                 | 0.08                   |                              | 3                                 | \$18,579,296      | \$17,393,863               | \$1,457,526      | \$647,085       | Insf. Data  |
| 481211 Nonscheduled Chartered Passenger Air Transportation             | 56        | 73        | 17                    | +30%                    | \$104,097                  | 0.39                   |                              | 18                                | \$86,943,407      | \$65,446,087               | \$29,738,938     | \$13,252,953    | \$181,613   |
| 481212 Nonscheduled Chartered Freight Air Transportation               | 0         | 0         | 0                     | +                       | \$0                        | 0.00                   | 0                            | 0                                 | \$22,371,594      | \$22,371,594               | \$0              | \$0             | Insf. Data  |
| 481219 Other Nonscheduled Air Transportation                           | 41        | <10       | Insf. Data            | Insf. Data              | Insf. Data                 | 0.17                   | (41)                         | 1                                 | \$18,577,056      | \$12,306,061               | \$7,757,052      | \$3,453,365     | Insf. Data  |
| 482110 Rail transportation   | 649       | 669       | 20                    | +3%                     | \$97,680                   | 0.72                   | 126                          | 1                                 | \$245,013,716     | \$94,735,321               | \$248,179,096    | \$134,590,497   | \$201,301   |
| 483111 Deep Sea Freight Transportation                                 | <10       | <10       | Insf. Data            | Insf. Data              | Insf. Data                 | 0.01                   | (0)                          | 1                                 | \$28,794,713      | \$28,464,519               | \$433,720        | \$133,072       | Insf. Data  |
| 483112 Deep Sea Passenger Transportation                               | 0         | 0         | 0                     | +                       | \$0                        | 0.00                   | 0                            | 0                                 | \$25,133,385      | \$25,133,385               | \$0              | \$0             | Insf. Data  |
| 483113 Coastal and Great Lakes Freight Transportation                  | 10        | 13        | 3                     | +28%                    | \$72,118                   | 0.33                   | 4                            | 1                                 | \$20,748,295      | \$15,978,561               | \$6,769,058      | \$2,079,603     | \$157,793   |
| 483114 Coastal and Great Lakes Passenger Transportation                | 48        | 55        | 6                     | +13%                    | \$49,585                   | 2.26                   | 22                           | 5                                 | \$7,350,286       | \$2,986,020                | \$17,319,346     | \$5,289,136     | \$96,699    |
| 483212 Inland Water Passenger Transportation                           | 67        | 65        | (3)                   | -4%                     | \$56,265                   | 3.49                   | 2                            | 9                                 | \$5,634,205       | \$2,320,469                | \$19,532,965     | \$6,000,336     | \$92,972    |
| 484110 General Freight Trucking, Local                                 | 1,083     | 1,261     | 178                   | +16%                    | \$81,349                   | 0.77                   | 11                           | 162                               | \$332,741,819     | \$137,687,597              | \$303,168,701    | \$124,988,336   | \$99,117    |
| 484121 General Freight Trucking, Long-Distance, Truckload              | 2,420     | 2,591     | 170                   | +7%                     | \$88,915                   | 0.87                   | (66)                         | 164                               | \$649,595,187     | \$225,234,792              | \$699,134,524    | \$288,719,788   | \$111,449   |
| 484122 General Freight Trucking, Long-Distance, Less Than Truckload    | 695       | 565       | (130)                 | -19%                    | \$95,136                   | 0.44                   | (171)                        | 42                                | \$266,087,281     | \$151,339,054              | \$147,422,590    | \$60,732,613    | \$107,514   |
| 484210 Used Household and Office Goods Moving                          | 486       | 437       | (49)                  | -10%                    | \$65,681                   | 0.96                   | (61)                         | 37                                | \$59,688,523      | \$23,902,057               | \$81,501,682     | \$33,098,749    | \$75,766    |
| 484220 Specialized Freight (except Used Goods) Trucking, Local         | 1,489     | 1,486     | (3)                   | -%                      | \$75,254                   | 1.44                   | 4                            | 307                               | \$183,092,193     | \$47,510,580               | \$308,932,647    | \$127,094,247   | \$85,531    |
| 484230 Specialized Freight (except Used Goods) Trucking, Long-Distance | 541       | 432       | (108)                 | -20%                    | \$86,506                   | 0.72                   | (101)                        | 74                                | \$120,984,392     | \$53,470,607               | \$107,890,812    | \$44,262,181    | \$102,363   |
| 485111 Mixed Mode Transit Systems                                      | 0         | 0         | 0                     | +                       | \$0                        | 0.00                   | 0                            | 0                                 | \$1,993,010       | \$1,993,010                | \$0              | \$0             | Insf. Data  |
| 485112 Commuter Rail Systems   | 0         | 0         | 0                     | +                       | \$0                        | 0.00                   | 0                            | 0                                 | \$364,936         | \$364,936                  | \$0              | \$0             | Insf. Data  |
| 485113 Bus and Other Motor Vehicle Transit Systems                     | 19        | 30        | 11                    | +59%                    | \$59,656                   | 0.20                   | 14                           | 1                                 | \$15,374,050      | \$14,400,857               | \$3,055,238      | \$1,871,291     | \$62,551    |
| 485119 Other Urban Transit Systems                                     | 0         | 0         | 0                     | +                       | \$0                        | 0.00                   | 0                            | 0                                 | \$269,297         | \$269,297                  | \$0              | \$0             | Insf. Data  |
| 485210 Interurban and Rural Bus Transportation                         | 279       | 209       | (69)                  | -25%                    | \$57,620                   | 3.25                   | (7)                          | 13                                | \$5,912,009       | \$744,223                  | \$20,307,333     | \$11,860,656    | \$56,626    |
| 485310 Taxi Service  | 434       | 346       | (87)                  | -20%                    | \$33,223                   | 0.78                   | (42)                         | 24                                | \$66,107,736      | \$37,666,474               | \$28,986,706     | \$18,343,303    | \$52,956    |
| 485320 Limousine Service   | 141       | 149       | 8                     | +6%                     | \$36,430                   | 0.22                   | 24                           | 11                                | \$63,371,024      | \$50,827,025               | \$12,653,378     | \$7,988,613     | \$53,514    |
| 485410 School and Employee Bus Transportation                          | 796       | 642       | (154)                 | -19%                    | \$45,001                   | 0.80                   | (80)                         | 33                                | \$50,834,010      | \$18,428,307               | \$49,176,519     | \$30,798,742    | \$47,937    |
| 485510 Charter Bus Industry  | 156       | 106       | (50)                  | -32%                    | \$56,662                   | 1.10                   | (11)                         | 4                                 | \$8,278,400       | \$3,406,715                | \$9,668,659      | \$5,742,535     | \$54,366    |
| 485991 Special Needs Transportation                                    | 275       | 262       | (13)                  | -5%                     | \$50,306                   | 0.86                   | 12                           | 15                                | \$25,302,710      | \$13,128,534               | \$21,771,441     | \$13,520,119    | \$51,569    |
| 485999 All Other Transit and Ground Passenger Transportation           | 73        | 53        | (20)                  | -28%                    | \$91,868                   | 0.32                   | (20)                         | 6                                 | \$19,297,886      | \$10,231,025               | \$10,573,638     | \$6,502,399     | \$123,731   |



## Summary Metrics for Transportation, Logistics, and Distribution

| NAICS   | Description   | Jobs 2018        | Jobs 2023        | Jobs Change 2018-2023 | Jobs Change % 2018-2023 | Avg. Earnings Per Job 2023 | Location Quotient 2023 | Competitive Effect 2018-2023 | Payrolled Business Locations 2023 | Total Demand 2022          | Demand met by Imports 2022 | Total Sales 2022           | GRP 2022                 | GRP per Job      |
|---|---|------------------|------------------|-----------------------|-------------------------|----------------------------|------------------------|------------------------------|-----------------------------------|----------------------------|----------------------------|----------------------------|--------------------------|------------------|
| Transportation  |   | 12,210           | 12,252           | 43                    | +                       | \$73,366                   | 0.67                   | (235)                        | 1,230                             | \$3,708,694,026            | \$2,161,938,889            | \$2,628,754,553            | \$1,180,940,666          | \$96,384         |
| 486110  | Pipeline Transportation of Crude Oil                              | 25               | 17               | (8)                   | -32%                    | \$133,875                  | 0.35                   | (7)                          | 1                                 | \$15,211,097               | \$9,163,545                | \$14,417,681               | \$10,346,719             | \$606,637        |
| 486210  | Pipeline Transportation of Natural Gas                            | 45               | 42               | (3)                   | -6%                     | \$179,907                  | 0.31                   | (6)                          | 8                                 | \$51,027,345               | \$21,197,768               | \$55,319,117               | \$39,730,605             | \$941,943        |
| 486910  | Pipeline Transportation of Refined Petroleum Products             | <10              | 16               | Insf. Data            | Insf. Data              | \$124,446                  | 0.51                   | 11                           | 1                                 | \$9,889,810                | \$5,457,993                | \$16,004,036               | \$11,480,676             | \$713,206        |
| 486990  | All Other Pipeline Transportation                                 | 0                | 0                | 0                     | +                       | \$0                        | 0.00                   | 0                            | 0                                 | \$1,042,650                | \$1,042,650                | \$0                        | \$0                      | Insf. Data       |
| 487110  | Scenic and Sightseeing Transportation, Land                       | 75               | 75               | 0                     | +                       | \$52,027                   | 1.56                   | 20                           | 13                                | \$4,560,958                | \$372,759                  | \$10,316,407               | \$4,475,898              | \$59,694         |
| 487210  | Scenic and Sightseeing Transportation, Water                      | 308              | 382              | 75                    | +24%                    | \$44,554                   | 4.60                   | 80                           | 60                                | \$7,958,060                | \$689,132                  | \$44,887,660               | \$19,648,145             | \$51,388         |
| 487990  | Scenic and Sightseeing Transportation, Other                      | 30               | 20               | (10)                  | -34%                    | \$47,575                   | 1.55                   | (5)                          | 3                                 | \$1,535,587                | \$787,015                  | \$3,159,435                | \$1,296,154              | \$66,390         |
| 488111  | Air Traffic Control   | 0                | 0                | 0                     | +                       | \$0                        | 0.00                   | 0                            | 0                                 | \$1,521,592                | \$1,521,592                | \$0                        | \$0                      | Insf. Data       |
| 488119  | Other Airport Operations  | 401              | 470              | 69                    | +17%                    | \$52,607                   | 0.95                   | 17                           | 12                                | \$39,875,334               | \$13,085,164               | \$51,880,452               | \$23,042,623             | \$49,043         |
| 488190  | Other Support Activities for Air Transportation                   | 315              | 399              | 84                    | +27%                    | \$59,561                   | 0.67                   | 40                           | 27                                | \$89,472,674               | \$52,319,392               | \$62,938,028               | \$28,012,048             | \$70,159         |
| 488210  | Support Activities for Rail Transportation                        | 15               | 32               | 17                    | +111%                   | \$60,366                   | 0.20                   | 16                           | 3                                 | \$21,120,830               | \$18,522,136               | \$4,385,272                | \$1,943,532              | \$60,547         |
| 488310  | Port and Harbor Operations  | 14               | 14               | 1                     | +6%                     | \$51,575                   | 0.40                   | (3)                          | 2                                 | \$5,738,968                | \$4,304,085                | \$2,341,793                | \$1,007,001              | \$69,626         |
| 488320  | Marine Cargo Handling   | 83               | 45               | (38)                  | -45%                    | \$80,074                   | 0.16                   | (41)                         | 4                                 | \$58,243,424               | \$50,375,406               | \$9,874,686                | \$4,393,141              | \$96,784         |
| 488330  | Navigational Services to Shipping                                 | 70               | 68               | (2)                   | -3%                     | \$98,165                   | 0.91                   | (5)                          | 10                                | \$14,677,125               | \$7,633,910                | \$16,719,996               | \$7,385,386              | \$108,731        |
| 488390  | Other Support Activities for Water Transportation                 | 26               | 33               | 7                     | +26%                    | \$53,592                   | 0.85                   | 6                            | 7                                 | \$6,901,928                | \$2,981,899                | \$4,840,797                | \$2,111,171              | \$63,690         |
| 488410  | Motor Vehicle Towing  | 302              | 366              | 65                    | +21%                    | \$53,549                   | 0.98                   | 32                           | 50                                | \$45,193,408               | \$20,301,085               | \$47,354,836               | \$21,045,151             | \$57,454         |
| 488490  | Other Support Activities for Road Transportation                  | 116              | 88               | (29)                  | -25%                    | \$49,009                   | 0.46                   | (38)                         | 23                                | \$23,097,796               | \$16,551,767               | \$10,507,300               | \$4,652,092              | \$52,965         |
| 488510  | Freight Transportation Arrangement                                | 315              | 312              | (4)                   | -1%                     | \$70,070                   | 0.24                   | (66)                         | 55                                | \$225,815,425              | \$172,426,289              | \$58,008,387               | \$25,843,442             | \$82,883         |
| 488991  | Packing and Crating   | 36               | 68               | 32                    | +91%                    | \$44,911                   | 0.68                   | 29                           | 6                                 | \$11,119,068               | \$6,045,149                | \$8,598,387                | \$3,779,783              | \$55,558         |
| 488999  | All Other Support Activities for Transportation                   | 90               | 159              | 70                    | +78%                    | \$68,777                   | 2.29                   | 61                           | 6                                 | \$10,336,367               | \$2,513,443                | \$24,096,080               | \$10,595,863             | \$66,436         |
| Warehousing & Storage   |   | 4,140            | 3,806            | (334)                 | -8%                     | \$64,884                   | 0.47                   | (3,131)                      | 71                                | \$897,861,037              | \$517,944,883              | \$493,451,358              | \$266,679,566            | \$70,072         |
| 493190  | Other Warehousing and Storage                                     | 64               | 64               | (1)                   | -1%                     | \$82,345                   | 0.28                   | (7)                          | 18                                | \$34,535,725               | \$23,271,174               | \$12,358,031               | \$6,635,876              | \$104,058        |
| 493120  | Refrigerated Warehousing and Storage                              | 93               | 67               | (26)                  | -28%                    | \$66,724                   | 0.21                   | (40)                         | 8                                 | \$41,879,068               | \$34,231,878               | \$8,096,318                | \$4,353,807              | \$65,171         |
| 493130  | Farm Product Warehousing and Storage                              | <10              | <10              | Insf. Data            | Insf. Data              | \$64,539                   | 0.03                   | (7)                          | 2                                 | \$6,141,305                | \$5,595,073                | \$567,821                  | \$299,352                | Insf. Data       |
| 493110  | General Warehousing and Storage                                   | 3,974            | 3,674            | (300)                 | -8%                     | \$64,539                   | 0.49                   | (3,077)                      | 43                                | \$815,304,939              | \$454,846,758              | \$472,429,189              | \$255,390,531            | \$69,513         |
| Process, Physical Distribution, and Logistics Consulting Services |   | 261              | 276              | 15                    | +6%                     | \$98,451                   | 0.36                   | (48)                         | 121                               | \$80,169,763               | \$45,663,697               | \$43,801,744               | \$27,107,966             | \$98,380         |
| 541614  | Process, Physical Distribution, and Logistics Consulting Services | 261              | 276              | 15                    | +6%                     | \$98,451                   | 0.36                   | (48)                         | 121                               | \$80,169,763               | \$45,663,697               | \$43,801,744               | \$27,107,966             | \$98,380         |
| Packaging and Labeling Services                                   |   | <10              | 24               | Insf. Data            | Insf. Data              | \$53,326                   | 0.08                   | 15                           | 8                                 | \$38,692,207               | \$35,584,266               | \$3,257,121                | \$1,459,529              | \$61,670         |
| 561910  | Packaging and Labeling Services                                   | <10              | 24               | Insf. Data            | Insf. Data              | \$53,326                   | 0.08                   | 15                           | 8                                 | \$38,692,207               | \$35,584,266               | \$3,257,121                | \$1,459,529              | \$61,670         |
| <b>Total for Maine</b>  |   | <b>16,618</b>    | <b>16,357</b>    | <b>(261)</b>          | <b>-2%</b>              | <b>\$71,786</b>            | <b>0.60</b>            | <b>(3,399)</b>               | <b>1,429</b>                      | <b>\$4,725,417,033</b>     | <b>\$2,761,131,736</b>     | <b>\$3,169,264,776</b>     | <b>\$1,476,187,727</b>   | <b>\$90,246</b>  |
| <b>Total for United States</b>                                    |   | <b>5,523,520</b> | <b>6,442,903</b> | <b>919,382</b>        | <b>+17%</b>             | <b>\$79,262</b>            |                        | <b>0</b>                     | <b>317,189</b>                    | <b>\$1,361,384,421,490</b> | <b>\$0</b>                 | <b>\$1,503,437,634,170</b> | <b>\$709,479,118,782</b> | <b>\$110,118</b> |

Source: Lightcast



| NAICS  | Description   |
|--------|---|
|        | Transportation  |
| 481111 | Scheduled Passenger Air Transportation                          |
| 481112 | Scheduled Freight Air Transportation                            |
| 481211 | Nonscheduled Chartered Passenger Air Transportation             |
| 481212 | Nonscheduled Chartered Freight Air Transportation               |
| 481219 | Other Nonscheduled Air Transportation                           |
| 482110 | Rail transportation   |
| 483111 | Deep Sea Freight Transportation                                 |
| 483112 | Deep Sea Passenger Transportation                               |
| 483113 | Coastal and Great Lakes Freight Transportation                  |
| 483114 | Coastal and Great Lakes Passenger Transportation                |
| 483211 | Inland Water Freight Transportation                             |
| 483212 | Inland Water Passenger Transportation                           |
| 484110 | General Freight Trucking, Local                                 |
| 484121 | General Freight Trucking, Long-Distance, Truckload              |
| 484122 | General Freight Trucking, Long-Distance, Less Than Truckload    |
| 484210 | Used Household and Office Goods Moving                          |
| 484220 | Specialized Freight (except Used Goods) Trucking, Local         |
| 484230 | Specialized Freight (except Used Goods) Trucking, Long-Distance |
| 485111 | Mixed Mode Transit Systems                                      |
| 485112 | Commuter Rail Systems   |
| 485113 | Bus and Other Motor Vehicle Transit Systems                     |
| 485119 | Other Urban Transit Systems                                     |
| 485210 | Interurban and Rural Bus Transportation                         |
| 485310 | Taxi Service  |
| 485320 | Limousine Service   |
| 485410 | School and Employee Bus Transportation                          |
| 485510 | Charter Bus Industry  |
| 485991 | Special Needs Transportation                                    |
| 485999 | All Other Transit and Ground Passenger Transportation           |

| NAICS  | Description   |
|--------|---|
|        | Transportation  |
| 486110 | Pipeline Transportation of Crude Oil                              |
| 486210 | Pipeline Transportation of Natural Gas                            |
| 486910 | Pipeline Transportation of Refined Petroleum Products             |
| 486990 | All Other Pipeline Transportation                                 |
| 487110 | Scenic and Sightseeing Transportation, Land                       |
| 487210 | Scenic and Sightseeing Transportation, Water                      |
| 487990 | Scenic and Sightseeing Transportation, Other                      |
| 488111 | Air Traffic Control   |
| 488119 | Other Airport Operations  |
| 488190 | Other Support Activities for Air Transportation                   |
| 488210 | Support Activities for Rail Transportation                        |
| 488310 | Port and Harbor Operations  |
| 488320 | Marine Cargo Handling   |
| 488330 | Navigational Services to Shipping                                 |
| 488390 | Other Support Activities for Water Transportation                 |
| 488410 | Motor Vehicle Towing  |
| 488490 | Other Support Activities for Road Transportation                  |
| 488510 | Freight Transportation Arrangement                                |
| 488991 | Packing and Crating   |
| 488999 | All Other Support Activities for Transportation                   |
|        | Warehousing & Storage   |
| 493110 | General Warehousing and Storage                                   |
| 493120 | Refrigerated Warehousing and Storage                              |
| 493130 | Farm Product Warehousing and Storage                              |
| 493190 | Other Warehousing and Storage                                     |
|        | Process, Physical Distribution, and Logistics Consulting Services |
| 541614 | Process, Physical Distribution, and Logistics Consulting Services |
|        | Packaging and Labeling Services                                   |
| 561910 | Packaging and Labeling Services                                   |

# APPENDIX B: GLOSSARY

## Economic Overview

**Competitive Effect:** Competitive effect indicates how much of the job changes within a given region is the result of some unique competitive advantage of the region. This is because the competitive effect, by definition, measures the job change that occurs within a regional industry that cannot be explained by broader trends (i.e., the National Growth Effect and the Industrial Mix Effect). It's important to note that this effect can be positive even if regional employment is declining. This would indicate that regional employment is declining *less* than national employment.

**Demand:** Regional sales demand for sales of Industry

**Earnings:** Industry earnings are the total industry wages, salaries, supplements, and proprietor income in the region, divided by the number of jobs in the region.

**Exports:** The amount of money that is spent by industries located outside the region in exchange for goods or services produced by an industry located in the region. Exports can be either foreign or domestic.

**Gross Regional Product (GRP):** Gross Regional Product (GRP) is simply GDP (Gross Domestic Product) for the region of study. More commonly, GRP is GDP for any region smaller than the United States, such as a state or metro. GRP measures the final market value of all goods and services produced in the region of study. GRP is the sum of total industry earnings, taxes on production & imports, and profits, less subsidies

**Jobs:** A job is any position in which a worker provides labor in exchange for monetary compensation. This includes those who work as employees for businesses (a.k.a. "wage and salary" employees) and proprietors who work for themselves. Lightcast reports employment as annual averages. Employment averages represent jobs, not workers, since one individual may hold multiple jobs. Due to limitations of source data, both full- and part-time jobs are included and counted equally, i.e., job counts are not adjusted to full-time equivalents. Geographically, payroll jobs are always reported by the place of work rather than the worker's place of residence.

**Location quotient:** Location quotient (LQ) is a way of quantifying how concentrated a particular industry, cluster, occupation, or demographic group is in a region as compared to the nation. It can reveal what makes a particular region "unique." For example, if the leather products Construction industry accounts for 10% of jobs in your area but 1% of jobs nationally, then the area's leather-producing industry has an LQ of 10. So, in your area, leather Construction accounts for a larger than average "share" of total jobs—the share is ten times larger than normal.

**Payrolled Business Locations:** Also referred to as a "Establishments", is a single physical location of some type of economic activity (a business), used for reporting purposes in government data sources. A single company may have multiple establishments.

**Source:** Lightcast Knowledge Base, IBIS World



## Freight Profiles

### Modes

This analysis primarily covers **domestic modes**, which are the modes used between domestic origins and destinations. This report does not provide an in-depth analysis of foreign imports or exports.

**Truck |** Includes private and for-hire trucks. It does not include trucks that are part of Multiple Modes and Mail or trucks that move in conjunction with domestic air cargo.

**Rail |** Includes any common carrier or private railroad. Does not include rail that is part of Multiple Modes and Mail.

**Multiple Modes and Mail |** Includes shipments by multiple modes and by parcel delivery services, US Postal Service, or couriers, capped at 150 lbs. This category is not limited to containerized or trailer-on-flatcar shipments. This can include anything from containerized cargo to coal moving from mine to railhead by truck and then rail to harbor. The "Mail" component recognizes that shippers who use parcel delivery services typically do not know what modes were involved after the shipment was picked up.

**Pipeline |** Includes crude petroleum, natural gas, and product pipelines. Note: It also includes pipeline flows from offshore wells to land, which are counted as Water moves by the US Army Corps of Engineers. Does not include pipeline that is part of Multiple Modes and Mail.





## Commodity Codes

This report relies on the Standard Classification of Transported Goods (SCTG) system. This is a 5-digit standard classification system that relates to commodities that are transported as freight and used by the US Department of Transportation and the US Census Bureau. The Freight Analysis Framework 5 (FAF5) dataset, which these freight profiles rely on, utilizes the 2-digit commodity codes. A full manual for commodities included in each 2-digit category can be found here: <https://www2.census.gov/programs-surveys/cfs/technical-documentation/code-list/2022%20CFS-1200.pdf>

**Other Foodstuffs** | This category describes a wide array of processed food products. Product categories included are:

- Dairy products
- Processed or prepared vegetables, fruit, or nuts
- Coffee, tea, and spices (except unprocessed)
- Animal or vegetable fats and oils and their cleavage products, prepared edible fats, animal or vegetable waxes, and flours and meals of oil seeds
- Sugar confectionery in solid form, sugar syrups not containing added flavoring or coloring matter, and cocoa and cocoa preparations
- Confectionery, cocoa, and cocoa preparations
- Other edible preparations not elsewhere classified, and vinegar (including sauces, soups, yeast, etc.)
- Non-alcoholic beverages and ice

**Mixed Freight** | This category includes:

- Items (including food) for grocery and convenience stores
- Supplies and food for restaurants and fast-food chains
- Hardware or plumbing supplies
- Office Supplies
- Miscellaneous



## ATTACHMENT C: DATA SOURCES



**Lightcast** (formerly Emsi Burning Glass) is a global leader in labor market analytics, offering a data platform that gives a comprehensive, nuanced, and up-to-date picture of labor markets at all scales, from national to local. Key components of the platform include traditional labor market information, job posting analytics, talent profile data, compensation data, and skills analytics. Lightcast integrates government data with information from online job postings, talent profiles, and resumes to produce timely intelligence on the state of the labor market. Job and compensation data is available by industry, occupation, educational program, and skill type. [Click to learn more.](#)



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Analyst

### Service Lines



Strategic and  
Organizational  
Planning



Real Estate  
Development  
Services



Lead Generation  
and Relationships



Business  
Attraction and  
Retention



Entrepreneurship  
and Innovation



Industry and  
Workforce  
Analytics



Impact  
Analysis



