State of Maine

Recovery Plan

State and Local Fiscal Recovery Funds

2022 Report
State of Maine
July 1, 2021 to June 30, 2022 Recovery Plan

Table of Contents

General Overview ........................................................................................................................................ 3
Executive Summary .................................................................................................................................. 3
Uses of Funds .......................................................................................................................................... 5
Promoting Equitable Outcomes ................................................................................................................ 9
Community Engagement .......................................................................................................................... 10
Labor Practices ......................................................................................................................................... 11
Use of Evidence ........................................................................................................................................ 12
Performance Report .................................................................................................................................. 12

Project Inventory ...................................................................................................................................... 14
Executive Summary

Plan Development

On May 4, 2021 Governor Mills introduced the **Maine Jobs & Recovery Plan (the Jobs Plan)** in response to the forthcoming State and Local Fiscal Recovery Funds (SLFRF) as a roadmap for the State’s plan to respond to the pandemic and to promote economic recovery. This plan outlined the Administration’s priorities for the State portion of the SLFRF. The plan was designed to complement, not duplicate, funding already committed by Congress to other recovery efforts. Information related to additional Covid -19 funding can be located at [https://www.maine.gov/budget/federal-covid19-assistance](https://www.maine.gov/budget/federal-covid19-assistance).

The Jobs Plan makes historic investments in unaddressed needs and longstanding challenges to achieve three goals:

1. Immediate economic recovery from the pandemic
2. Long-term economic growth for Maine; and
3. Infrastructure revitalization.

The Jobs Plan accomplishes these goals by supporting Maine small businesses and heritage industries, enhancing job training and skills programs that help workers access good-paying careers in Maine, and investing in Maine people and communities by expanding child care, affordable housing, broadband, and other critical infrastructure.

By drawing heavily on recommendations from the Governor’s Economic Recovery Committee and the State’s 10-Year Economic Development Strategy, the Jobs Plan addresses known, systemic challenges that have constrained Maine’s ability to grow and thrive, with priority focus on investments to grow and develop Maine’s workforce.

Initial Implementation

The first tranche payment totaling $498,747,565.05 of State and Local Fiscal Recovery Fund was received by the State of Maine on May 19, 2021. Public Law 2021, chapter 1, Part BB enacted on March 17, 2021 required that the Legislature approve proposed expenditures utilizing discretionary funds received by the State from the Federal Government due to the COVID-19 pandemic. The second tranche payment totaling $498,747,565.05 was received by the State of Maine on June 6, 2022.

On May 25, 2021, the Governor signed PL 2021, chapter 78, An Act to Provide Allocations for the Administration of State Fiscal Recovery Funds, allocating $4.6 million for initial administrative and planning costs associated with deploying the nearly $1 billion in SLFRF funding that was anticipated to flow through the State.

On July 19, 2021, the Governor signed PL 2021, chapter 483, An Act to Provide Allocations for the Distribution of State and Local Fiscal Recovery Funds representing the majority vote of the legislature, and their approval, for the planned uses of the State and Local Fiscal Recovery Funds. This process allocated 100% of the anticipated amount of State and Local Fiscal Recovery Funds. This piece of legislation took effect 90 days after adjournment of the Legislature; funding became available on October 18, 2021.

A process was developed for Maine state departments and agencies who were allocated funding through the legislative process, to develop business cases outlining the planned use of funds along with their associated metrics/KPIs. These business cases are reviewed by an internal Steering Committee, as well as outside experts to determine alignment with US Treasury guidance before they are finally approved, and funds are deployed. At the time of this report 112 business cases have been reviewed and approved to receive funding in accordance with applicable State and Federal procurement policies.
to implement services as outlined in their respective business plans. In total dollars, this represents $902,248,265 (91%) of the total State and Local Fiscal Recovery Funds received by the State of Maine and deployed or ready to be deployed. see Chart 1.

The Steering Committee continues to review the remaining business cases that are in the development process to approve the deployment of the remaining allocated funds.

A total of 23 state agencies or quasi-state agencies were allocated funding and are responsible for the development and implementation of the business cases. For the 112 business cases that have been approved to date, agencies are at varying phases of program implementation. Once business cases are approved as meeting US Treasury requirements, and the funds are deployed, agencies can then begin processes, including but not limited to, posting Requests for Proposals and/or Requests for Applications, signing contracts, hiring necessary staff, and otherwise officially committing the allocated funds.

**Ongoing Support and Communication**

Ongoing support and coordination of the Jobs Plan is led by the Maine Department of Administrative and Financial Services and the Governor’s Office of Policy Innovation and the Future. Staff from these offices are working directly with agencies and quasi-state agencies to provide ongoing training and technical assistance to ensure that programs are implemented in accordance with US Treasury requirements and the approved business plans. Agencies also receiving ongoing support related to expenditure reporting and performance reporting requirements.

We have launched an award-winning website – Maine.gov/JobsPlan – that documents each Jobs Plan investment, streamlines navigation to grants and contracts, and highlights news and results. We also send a regular email bulletin to highlight new opportunities and provide ongoing transparency and accountability to Maine taxpayers (a subscription link
may be found at https://www.maine.gov/jobsplan/contact-us). And several hundred Maine businesses, school representatives, municipal government officials, and others have participated in webinars about the Jobs Plan.

Uses of Funds

Strategy & Goals

The Jobs Plan uses Maine's nearly $1 billion in State Fiscal Recovery Funds for strategic investments to relieve the significant toll of the COVID-19 pandemic on Maine's people, communities, and economy while addressing known, systemic challenges that have constrained our state's ability to grow and thrive for years.

The Governor’s plan makes historic investments in unaddressed needs and longstanding challenges to achieve three goals:

1. Immediate economic recovery from the pandemic;
2. Long-term economic growth for Maine; and
3. Infrastructure revitalization.

The plan accomplishes these goals by investing in programs organized across three domains, as show in graphic below:

- **Business Supports** that sustain and grow Maine's small businesses and heritage industries by keeping employer doors open, reducing the costs of doing business, and supporting innovation.
- **Job and Career Programs** that help Maine workers and students improve their career opportunities by enhancing job training, credential attainment, and experiential learning.
- **Investments in Maine People & Communities** that revitalize the support systems and community infrastructure that ensure people are able to live healthy and productive lives in Maine.

Details on individual programs can be found on the Jobs Plan website – via Maine.gov/JobsPlan Maine.gov/JobsPlan/find-a-program – as well as in the Project Inventory section of this report.
US Treasury Expenditure Category Breakdown

The bulk of the allocated funds (62.3%) fall into the US Treasury Expenditure Category 2- Negative Economic Impacts. The next highest expenditure categories that funds will be qualified under are US Treasury Expenditure Category 5 – Water, Sewer, and Broadband Infrastructure (12.7%) and US Treasury Expenditure Category 3- Public Health- Negative Economic Impact: Public Sector Capacity (11.5%). Chart 3 delineates total allocated funds and their planned US Treasury Expenditure Category at the time of this report. A small portion of funds are still to be determined, while they have been allocated, they are still in the final review process as meeting US Treasury and State requirements necessary to deploy. Additionally, if the US Treasury provides updated guidance regarding expenditure categories and subcategories, the breakdown by category and subcategory will change accordingly.

In addition to planned use of funds by broad expenditure category Charts 3, 4, and 5, provide a breakdown of planned use of funds by subcategory within each broad expenditure category. Chart 6 provides the amount for the broad expenditure categories of Public Health EC 1, Provision of Government Service EC 6, Administrative Expenses EC 7, and those still to be determined for specific expenditure category. These were not broken out by subcategory, as none currently have funds allocated to multiple subcategories.
Chart 3. State of Maine planned allocations by U.S. Treasury Expenditure Category 2 subcategories as of 6/30/2022

Chart 4. State of Maine planned allocations by U.S. Treasury Expenditure Category 3 subcategories as of 6/30/2022
In addition to the planned use of funds outlined in the Jobs Plan the State of Maine utilized other Federal Assistance tied to the American Rescue Plan in addition to the State and Local Fiscal Recovery Funds to support the State’s overall recovery from the Pandemic:
Maine’s Department of Health and Human Services has been awarded increased funding for the Mental Health Block Grant as well as the Substance Abuse Treatment and Prevention Block Grant to help address the COVID-19 pandemic’s behavioral health impacts.

American Rescue Plan funding has been allocated to Maine’s Office of Child and Family Services through the Child Care Development Block Grant to address childcare issues that have been created or exacerbated by the COVID-19 pandemic.

There is also American Rescue Plan funding allocated to the Homeowner Assistance fund to address some of the financial hardships that homeowners are facing due to the COVID-19 pandemic, including mortgage delinquencies and defaults, foreclosures, and utility fees.

The Department of Education has made historic investments in education and school COVID response.

The jobs and workforce sectors are being allocated funding for Unemployment Program supports. Investments are being made in Economic Development through business recovery programs.

The Transportation sectors are being supported with transit and transportation recovery funds. There are also efforts underway for Equity and Justice reform through Health Disparity funding.

Other programs that are administered by various State departments are receiving enhanced funding through the American Rescue Plan. This includes funding for Public Health, Health Care and Human Services through programs such as SNAP, WIC, and Emergency TANF. There is also funding for environmental and climate change issues through the LIHEAP Weatherization and Transit Support programs.

- The State of Maine is also partnering with the Maine State Housing Authority to administer the Emergency Rental Assistance Program which is also authorized by the American Rescue Plan.

- The Finance Authority of Maine (FAME) is utilizing use $62 million in Federal relief funds from American Rescue Plan’s reauthorization of the State Small Business Credit Initiative (SSBCI) to expand financing options for small businesses. The new “Grow Maine” initiative will offer greater access to capital for entrepreneurs and small business owners to sustain or expand their operations.

Promoting Equitable Outcomes

**Design:** The Jobs Plan draws upon the recommendations of the Governor’s Economic Recovery Committee (2020) and the bold vision for Maine set forth in the State’s 10-Year Economic Development Strategy (2019) to build a diverse and sustainable economy. The Jobs Plan incorporates input from thousands of Maine people who shared their experiences; the insight of economic, business and community leaders in Maine; and a data-driven understanding of Maine’s economy before and during the pandemic. These roots ensure the Jobs Plan focuses its investments on reaching the people and communities with the least ability to rebound from the pandemic and lives up to our commitment to make Maine a diverse, equitable, and inclusive place where all Mainers can reach their full potential.

**Implementation:** Under Governor Mills’ leadership, Maine has swiftly turned inclusive planning processes into real actions to improve the lives of Maine people, businesses and communities most affected by the pandemic. The Jobs Plan was introduced by Governor Mills in May 2021, approved the Legislature in July 2021, and took effect in October 2021, making Maine one of the very first states in the country to allocate 100% of its State Fiscal Recovery Funds. In addition, every Plan initiative is required to incorporate community input and equity into program implementation, with consideration of priority populations, awareness, access, and outcomes.

A large share of the Jobs Plan initiatives are structured to reach populations disproportionately impacted by the pandemic or address impacts not eligible for previous recovery funds. For example, COVID-19 has exposed the need to strengthen the early childhood support system for young children in Maine, especially in rural areas where gaps in child care are the greatest. The Jobs Plan allocates $25 million to expand pre-kindergarten and child care programs, with priority given during implementation to programs that serve students from disadvantaged backgrounds and sites in rural areas. We are also implementing programs to build more homes for low- and moderate-income Mainers; dramatically expanding free and low-cost education, apprenticeship, and job training opportunities to help thousands of Maine workers more fully participate in...
our economy; and launching new programs specifically addressing the needs of entrepreneurs from historically disadvantaged communities.

Progress against goals: Many of our first programs to deliver relief specifically focus on addressing the needs of disadvantaged communities and populations disproportionately harmed by the pandemic.

For example, the COVID-19 pandemic suddenly and dramatically impacted the ability of many Mainers to support themselves and their families, particularly people in low- and moderate-income jobs, workers of color, workers with dependent care responsibilities, and workers with lower levels of educational attainment. In early January 2022, the Mills Administration launched the Peer Workforce Navigator Program to increase access to employment opportunities for communities most impacted by the COVID-19 pandemic. Through a collaborative partnership with five organizations, including ethnic-based community organizations, worker groups, labor unions, and other community partners, the program will assist individuals in communities hit hardest by the pandemic with addressing basic needs and finding employment. During this two-year pilot program, peers employed by local community organizations will help a projected 3,000 individuals connect with employment, job training programs, and basic needs supports necessary to persist in work or education, such as child care, transportation, unemployment insurance, and other concrete resources.

Small businesses – including those in Maine’s heritage industries of farming, fishing, and forestry – are the economic backbone of many rural communities in our state and employ thousands of Mainers. Immediate recovery assistance was urgent in order to ensure these crucial businesses could keep their doors open and employees on their payrolls. As of June 30, 2022, Maine has awarded more than $26 million in grants to help the recovery of more than 700 small businesses employing thousands of Mainers across all 16 counties.

Housing prices in Maine have risen dramatically with the pandemic, leading to increased homelessness and fewer affordable options for Maine’s working families. With funding from the Jobs Plan, Governor Mills introduced more than $60 million of Jobs Plan investments to help low- and moderate-income Mainers find affordable housing, including initiatives to expand the construction of rental units and homes for purchase; to help homeless shelters respond to rising needs; and to establish housing navigators that help those with barriers find affordable rental opportunities.

Low-income Mainers have also been hit by unprecedented increases in home heating costs. Within weeks of the Jobs Plan going into effect, Governor Mills announced an expansion of Efficiency Maine’s residential efficiency incentive program for low- and moderate-income families funded with $25 million from the Jobs Plan. Making homes and businesses more energy efficient through weatherization helps Mainers reduce their reliance on expensive, carbon-emitting fossil fuels, saves money on annual heating and electricity bills, and supports Maine’s more than 1,500 local energy efficiency businesses.

Community Engagement

In 2019, the State of Maine embarked on its first strategic economic plan in two decades. The initiative was led by the Department of Economic and Community Development (DECD), in partnership with other government agencies, business leaders and private organizations, and focused on strategies to enhance economic growth, particularly in rural Maine, and address Maine’s workforce challenges. This effort, which included over 1,500 voices in public meetings, a series of regional meetings, online comments, and a diverse set of working group members, culminated in November 2019, when Governor Janet Mills released the State’s new 10-year strategic economic development plan.

In May 2020, following the onset of the pandemic, Governor Mills formed the Economic Recovery Committee to develop recommendations for stabilizing and supporting Maine’s economy in the near-term, and sustain and grow our state over the longer-term, in the spirit of the Administration’s 10-year economic plan. The Economic Recovery Committee included representatives of small businesses, non-profits, financial institutions, unions, municipalities, tribal and immigrant communities, hospitality and tourism industries, and educational institutions as well as a bipartisan slate of state legislators and representatives of our Congressional delegation. It held twenty full public meetings and over fifty public meetings of subcommittees focused on vital sectors of Maine’s economy.

It is from this collective set of input, goals, and recommendations that the Maine Jobs and Recovery Plan was formed. These roots ensure the Jobs Plan focuses its investments on reaching the people and communities with the least ability to
rebound from the pandemic and lives up to our commitment to make Maine a diverse, equitable, and inclusive place where all Mainers can reach their full potential.

As we have turned towards implementing the Jobs Plan, we have continued to prioritize community engagement with a focus on transparency and equitable access to opportunities. We launched an award-winning website – Maine.gov/JobsPlan – that documents each Jobs Plan investment, streamlines navigation to grants and contracts, and highlights news and results. We also send a regular email bulletin to highlight new opportunities and provide ongoing transparency and accountability to Maine taxpayers (a subscription link may be found at https://www.maine.gov/jobsplan/contact-us). And several hundred Maine businesses, school representatives, municipal government officials, and others have participated in webinars about the Jobs Plan.

**Labor Practices**

The Maine Jobs & Recovery Plan makes critical investments to revitalize Maine’s infrastructure so that people can live decent, healthy, and productive lives in Maine. These projects improve public health and safety, provide lasting community and environmental benefits, and support local construction jobs.

Maine has strong labor standards embedded in its state procurement law and purchasing practices. Maine prevailing wage law applies to public works construction projects led by a state agency of a value that exceeds $50,000 and funded in part or all with state money. Each wage determination includes the minimum hourly wages and benefits the construction workers are to receive while working on that particular project. Through Title 26: Labor and Industry Chapter 15: Preference to Maine Works and Contractor Section 1301 Local residents preferred; exception Maine prioritizes local contractors and workers. In addition, State of Maine Departments and agencies are obligated to comply with Davis-Bacon wage requirements when applicable.

For the Maine Jobs & Recovery Plan, as part of the process for Departments and agencies to outline the planned use of funds, each infrastructure initiative is required to consider how the project is using strong labor standards to promote effective and efficient delivery of high-quality infrastructure projects while also supporting the economic recovery through strong employment opportunities for workers. Many of these projects are in the design and planning phase. Not all initiatives where capital expenditures are being pursued will involve labor, as the capital expenditures are related to equipment purchases.

Maine State Housing Authority (MSHA) has been allocated funds to expand affordable housing. The authorizing legislation for the Jobs Plan directs that $20 million of these funds support affordable housing projects where there is a project labor agreement in place and where the contractor is making a good faith effort to promote workforce diversity.

**Use of Evidence**

**Maine Jobs & Recovery Plan** investments have been shaped by careful quantitative and qualitative analysis about the industries, workers, and communities who have been most negatively impacted by the pandemic. Using data from the Maine Department of Labor Center for Workforce Research and Information, the administration identified the industry sectors experiencing the greatest job losses and other disruptions. These analyses have been supplemented by other administrative data, focus groups, surveys, and other tools.

Across the entire Jobs Plan, each initiative is required to identify evidence to support that the project will have its intended impact. This evidence may include results from previous programs in Maine, similar programs in other states, or information from academic research or existing evidence clearinghouses. In addition, the Jobs Plan allocates more than $2 million towards data-driven policymaking and evidence development through improved data collection, outcomes analysis, and impact evaluation.

Among eligible initiatives, we estimate that 15% of spending out of the Jobs Plan is allocated towards interventions supported evidence.
Performance Report

The Jobs Plan builds on Maine’s recovery from the pandemic by addressing known, systemic challenges that have constrained Maine’s ability to grow and thrive. Monitoring the Jobs Plan against clear and transparent metrics can tell us about the Jobs Plan’s success. With this information, we can assess whether evidence-based adjustments, enhancements, or replacements to policies are needed in pursuit of goals laid out in Maine’s 10-Year Economic Development Strategy and recommendations by the Governor’s Economic Recovery Committee.

Performance management for the Jobs Plan is organized around four priorities:

1) Swiftly deploying urgent Jobs Plan funding
2) Supporting Mainers harmed by the pandemic across all communities of the state
3) Investing in the right solutions for Maine
4) Effectively advancing Maine’s immediate economic recovery and long-term growth

Swiftly deploying urgent Jobs Plan funding: Maine was among the first four states to allocate 100 percent of its State Fiscal Recovery Funds when the Maine Jobs & Recovery Plan was passed by the legislature. We have continued to swiftly move towards injecting urgent recovery funds into the economy.

Over $900 million – more than 90% of Jobs Plan funding – has been approved through the state’s internal documentation process to ensure alignment with federal eligibility.

Over $700 million in Jobs Plan programs are now active – out for bid, awarding grants, or hiring staff.

And more than $250 million in Jobs Plan funding has been expended, committed to a contract, or otherwise obligated.

Supporting Mainers harmed by the pandemic across all communities of the state: Many workers and families, especially those who struggled with inequity prior to COVID-19, face immense challenges. To realize a future in which all Maine people can reach their full potential, our investments must reach every community across the state and address racial, economic, and geographic disparities.

Jobs Plan funding is already reaching communities statewide, with funding and projects going to businesses, households, and communities in every county.

Public engagement with the Jobs Plan is also growing. The number of recipients receiving our regular Jobs Plan email bulletin has doubled since March. Several hundred Maine businesses, school representatives, municipal government officials, and others have participated in live webinars about the Jobs Plan.

Investing in the right solutions for Maine: The Jobs Plan is laser focused on accelerating the recovery and long-term growth of Maine’s economy, with an emphasis on investments to grow, develop, and support Maine’s workforce.

In a March 2022 report, Maine was highlighted by the non-partisan Center on Budget and Policy Priorities as a national leader in deploying of American Rescue Plan recovery funds towards talent, jobs, and innovation. The report ranked Maine in the top three states for share of funds allocated towards workforce development, higher education, and business assistance.

The White House has also cited three of Maine’s initiatives in describing American Rescue Plan workforce best practices and the US Department of Treasury, the federal agency charged with overseeing the American Rescue Plan Act, recognized Maine as the lead example of a state investing in job training with federal recovery funds.
Effectively advancing Maine’s immediate economic recovery and long-term growth: Governor Mills identified three goals when she introduced the Jobs Plan:

1. **Immediate economic recovery from the pandemic**: Ensure Maine businesses stay open, their workers are safe and remain on-the-job, and our economy is secure in the short-term.
2. **Long-term economic growth for Maine**: Strengthen Maine’s workforce, spur innovation, and draw new people and their families to Maine.
3. **Infrastructure revitalization**: Revitalize the support systems and community infrastructure that ensure people and families can live healthy and productive lives in Maine.

Already, programs designed provide immediate economic recovery have delivered. Since October 2021, the Jobs Plan has stabilized more than 700 small businesses employing thousands of Mainers across all 16 counties through more than $26 million in recovery grants. To ease the path towards recovery, we have also reduced costs of doing business by preventing tax increases on 45,000 employers through replenishing the Unemployment Trust fund and by lowering health insurance premiums for more than 5,500 businesses covering approximately 45,000 lives.

As we look ahead towards long-term growth for Maine, we have started to roll out programs that will help thousands of Mainers improve their career opportunities – and help Maine employers find the talent they need – through expanded training, credential attainment, or experiential learning.

We have also begun to make investments in the support systems and community infrastructure that ensure people are able to live healthy and productive lives in Maine.

We will report progress in future Recovery Plan Performance Reports as more data become available.
PROJECT INVENTORY

This Project Inventory reflects initiatives that were approved as of June 30, 2022 through the State’s documentation process. For information on all initiatives, visit the Maine Jobs and Recovery Plan website at Maine.gov/JobsPlan.
**Project Name:** Controller & Program Management  

| Project Identification Number: | 78.A.1 |  
| Funding Amount: | $ 3,000,000 |  
| Project Expenditure Subcategory Name and Number: | 7.1-Administrative Expenses |  

**Project Overview**

**Project Description:**
The funding allocated to the Department of Administrative and Financial Services (DAFS), American Rescue Plan Audit, Controller and Program Management program will be used, in conjunction with the $3 million allocated as part of Public Law 2021, chapter 78, to support all aspects of financial management oversight of State and Local Fiscal Recovery Funds. This includes the distribution of funding to the Non-Entitlement Units. Funds will be used throughout the eligibility period to supplement staffing within DAFS Offices through both limited period positions and contracts supporting accounting, budgeting, reporting, procurement, and human resources. Additionally, the funds will be used for project management, information technology to assist in the management and flow of data required to assess allowability of plans and facilitate federal and public reporting, sub-recipient monitoring, and reporting.

**Schedule/ Timeline**
PL21 c.78, An Act To Provide Allocations for the Administration of State Fiscal Recovery Funds, was signed by the Governor on May 25, 2021.

**Partners**
Coordination with the Maine Municipal Association on communication and outreach strategies for the non-entitlement unit Local Fiscal Recovery Funds.

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/oversight-american-rescue-plan-act-funds

**Use of Evidence**

| Total funds being used for evidence-based interventions (if applicable): | N/A |  
| Evidence base for interventions: | N/A |  

**Is program evaluation being used?**
N

**If program evaluation being used, evaluation description:**
N/A

**Performance Indicators**

**Key Performance Indicators**
Percentage, number of and dollar amount of NEU disbursements made by 9/3  
Number of Business Cases completed  
Number and dollar value of Business Cases determined eligible for SLFRF  
Number and dollar value of Business Cases determined ineligible for SLFRF

**Progress:**

**Mandatory Performance Indicators (if applicable):**

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of households receiving eviction prevention services (including legal representation)</td>
</tr>
<tr>
<td>Number of affordable housing units preserved or developed</td>
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</tbody>
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<tr>
<th>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</th>
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<tbody>
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</tr>
<tr>
<td>Number of workers completing sectoral job training programs</td>
</tr>
<tr>
<td>Number of people participating in summer youth employment programs</td>
</tr>
</tbody>
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<tr>
<th>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
</tr>
<tr>
<td>Number of families served by home visiting</td>
</tr>
</tbody>
</table>

| N/A |
**Project Name:** Workforce & Innovation

**Project Identification Number:** 78.A.2

**Funding Amount:** $1,600,000

**Project Expenditure Subcategory Name and Number:** 7.1-Administrative Expenses

**Project Overview**

**Project Description:**
The Governor’s Office of Policy Innovation & the Future (GOPIF) will support all aspects of policy management oversight of State Fiscal Recovery Funds and the Maine Jobs & Recovery Plan. This includes coordination, policy development, metrics planning, and data needs including but not limited to cross-agency planning on economic, workforce, and infrastructure projects.

**Schedule/ Timeline**
PL21 c.78, An Act To Provide Allocations for the Administration of State Fiscal Recovery Funds, was signed by the Governor on May 25, 2021.

**Partners:**
Coordination with DAFS – including the PMO and Controller’s Office – and across state agencies on implementation of state plans, reporting to legislature, program evaluation actions, and MJRP policy development.

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/oversight-american-rescue-plan-act-funds

**Use of Evidence**

- **Total funds being used for evidence-based interventions (if applicable):**
  - N/A

- **Evidence base for interventions:** N/A

- **Is program evaluation being used?**
  - No

- **If program evaluation being used, evaluation description:**
  - N/A

**Performance Indicators**

**Key Performance Indicators:**
Number and value of launched MJRP programs

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

a. **Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
   - Number of households receiving eviction prevention services (including legal representation)
   - Number of affordable housing units preserved or developed
   - N/A

b. **Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
   - Number of workers enrolled in sectoral job training programs
   - Number of workers completing sectoral job training programs
   - Number of people participating in summer youth employment programs
   - N/A

c. **Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**
   - N/A

d. **Healthy Childhood Environments (EC 2.11-2.14):**
   - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
   - Number of families served by home visiting
   - N/A
Project Name: Economic Recovery Grants

Project Identification Number: A.1.1

Funding Amount: 20,000,000

Project Expenditure Subcategory Name and Number: 2.29-Loans or Grants to Mitigate Financial Hardship

Project Overview

Project Description:
Federal and State economic relief and recovery programs have been a crucial lifeline for Maine businesses and non-profits during the pandemic. These additional recovery grants aim to support those organizations facing ongoing challenges, or that may have failed to qualify for prior programs.

The economic impact of the pandemic continues to impact Maine businesses. These impacts vary by industry sector, as well as by the size, age, location, and structure of the business. High service-related industries that rely on large numbers of people in small spaces and lots of face-to-face support are the areas of the economy that are most visibly impacted. Additionally, there are businesses in other sectors like dry cleaning and transportation that have also experienced significant losses. This need is urgent, businesses need our support now in order to quickly build back their own capacity.

These funds will be used to offer grant funding for businesses and nonprofits that demonstrate a financial impact due to COVID.

Schedule/ Timeline

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in October 2021.

Partners:
-Maine Economic Development Agencies:
Northern Maine Development Corporation
PO Box 779
Caribou, ME 04736
(207) 493-5762
Greater Portland Council of Governments
970 Baxter Boulevard, Suite 201
Portland, ME 04101
(207) 774-9891

Eastern Maine Development Corporation
40 Harlow Street
Bangor, ME 04401
(207) 942-6389

Androscoggin Valley Council of Governments
125 Manley Road
Auburn, ME 04210
(207) 783-9186

Mid Coast Economic Development District
165 Main Street, Suite F
Damariscotta, ME
(207) 443-5790

Kennebec Valley Council of Governments
17 Main Street
Fairfield, ME 04937
(207) 453-4258

Southern Maine Regional Planning Commission
### Link to Project Website:

<table>
<thead>
<tr>
<th>Use of Evidence</th>
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<tbody>
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<td>Total funds being used for evidence-based interventions (if applicable):</td>
</tr>
<tr>
<td>Evidence base for interventions:</td>
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</table>

| Is program evaluation being used? | No |
|-----------------------------------|
| If program evaluation being used, evaluation description: | N/A |

#### Key Performance Indicators:
- Number of businesses or community organizations receiving economic assistance
- Number of new jobs created, or job losses avoided

**Progress:** Awarded $5m in economic recovery grants to 380 small businesses across all 16 counties.

#### Mandatory Performance Indicators (if applicable):

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<td>- Number of workers completing sectoral job training programs</td>
</tr>
<tr>
<td>- Number of people participating in summer youth employment programs</td>
</tr>
</tbody>
</table>

**Progress:** N/A

<table>
<thead>
<tr>
<th>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</th>
</tr>
</thead>
</table>

**Progress:** N/A

<table>
<thead>
<tr>
<th>d. Healthy Childhood Environments (EC 2.11-2.14):</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Number of children served by childcare and early learning (pre-school/pre-K/ages 3–5)</td>
</tr>
<tr>
<td>- Number of families served by home visiting</td>
</tr>
</tbody>
</table>

**Progress:** N/A
**Project Name:** Maine Rural Development Authority  
**Project Identification Number:** A.2.1  
**Funding Amount:** $38,400,000  
**Project Expenditure Subcategory Name and Number:** 2.29-Loans or Grants to Mitigate Financial Hardship

### Project Overview

**Project Description:**
The COVID-19 pandemic brought substantial harm to Maine’s small businesses and nonprofits, many of whom experienced lost revenue, increased costs, decreased operational profitability, and/or difficulty securing investment capital. The Finance Authority of Maine (FAME) is establishing the Thrive Maine program to provide Maine businesses and nonprofits with supports to help weather financial hardships, increase their access to credit, and advance development. This portion of the program is focused on Maine’s small businesses.

### Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in May 2022 and is now pending launch.

### Partners:
- Community Development Financial Institutions (CDFIs); Economic Development Districts (EDDs); and other Regional Economic Development Revolving Loan Program (REDRLP) participants
- Municipal Economic Development Offices
- Banks, Savings Institutions, Credit Unions, and Alternative Commercial Lenders
- State Agencies (DECD, DACF, MRDA, MTI, MVF, etc.)

### Link to Project Website:
https://www.maine.gov/jobsplan/program/thrive-maine-pandemic-recovery-business-loan-program

### Use of Evidence

<table>
<thead>
<tr>
<th>Total funds being used for evidence-based interventions (if applicable):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Evidence base for interventions:</td>
<td>N/A</td>
</tr>
</tbody>
</table>

**Is program evaluation being used?** No

**If program evaluation being used, evaluation description:** N/A

### Key Performance Indicators:

- Number of businesses or community organizations receiving economic assistance
- Number of new jobs created, or job losses avoided

**Performance Indicators**

**Mandatory Performance Indicators** (if applicable):

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of households receiving eviction prevention services (including legal representation)</td>
<td>N/A</td>
</tr>
<tr>
<td>Number of affordable housing units preserved or developed</td>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of workers enrolled in sectoral job training programs</td>
<td>N/A</td>
</tr>
<tr>
<td>Number of workers completing sectoral job training programs</td>
<td>N/A</td>
</tr>
<tr>
<td>Number of people participating in summer youth employment programs</td>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</th>
<th>N/A</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>d. Healthy Childhood Environments (EC 2.11-2.14):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
<td>N/A</td>
</tr>
<tr>
<td>Number of families served by home visiting</td>
<td>N/A</td>
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</table>
**Project Name:** Maine Rural Development Authority – Nonprofits  
**Project Identification Number:** A.2.2  
**Funding Amount:** $10,000,000  
**Project Expenditure Subcategory Name and Number:** 2.34-Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

### Project Overview

**Project Description:**
The COVID-19 pandemic brought substantial harm to Maine’s small businesses and non-profits, many of whom experienced lost revenue, increased costs, decreased operational profitability, and/or difficulty securing investment capital. The Finance Authority of Maine (FAME) is establishing the Thrive Maine program to provide Maine businesses and non-profits with supports to help weather financial hardships, increase their access to credit, and advance development. This business case reflects the portion of the funds that are directed toward the support of non-profits, organizations, and businesses.

### Schedule/ Timeline

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state's internal documentation process in June 2022 and is now pending launch.

**Link to Project Website:** [https://www.maine.gov/jobsplan/program/thrive-maine-pandemic-recovery-business-loan-program](https://www.maine.gov/jobsplan/program/thrive-maine-pandemic-recovery-business-loan-program)

### Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** N/A  
**Evidence base for interventions:**

**Is program evaluation being used?** No  
**If program evaluation being used, evaluation description:** N/A

### Performance Indicators

**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance  
- Number of new jobs created, or job losses avoided  
- Number of newly employed or re-employed individuals

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

<table>
<thead>
<tr>
<th>Category</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</td>
<td>N/A</td>
</tr>
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</tr>
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<td>Number of workers enrolled in sectoral job training programs</td>
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<tr>
<td>Number of workers completing sectoral job training programs</td>
<td>N/A</td>
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<td>Number of people participating in summer youth employment programs</td>
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</tr>
<tr>
<td>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</td>
<td>N/A</td>
</tr>
<tr>
<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
<td>N/A</td>
</tr>
<tr>
<td>Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
<td>N/A</td>
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<tr>
<td>Number of families served by home visiting</td>
<td>N/A</td>
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</table>
**Project Name:** Business Assistance Program

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>A.3.1</th>
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<tbody>
<tr>
<td><strong>Funding Amount:</strong></td>
<td>$ 8,000,000</td>
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</table>

**Project Expenditure Subcategory Name and Number:** 2.29-Loans or Grants to Mitigate Financial Hardship

### Project Overview

**Project Description:**
The COVID-19 pandemic brought substantial harm to Maine’s small businesses and nonprofits, many of whom experienced lost revenue, increased costs, decreased operational profitability, and/or difficulty securing investment capital. The Finance Authority of Maine (FAME) is establishing the Thrive Maine program to provide Maine businesses and nonprofits with supports to help weather financial hardships, increase their access to credit, and advance development. This portion of the program is focused on the subset of Maine’s small businesses that are employing emerging financing or organizational models that became market trends during the COVID-19 pandemic.

**Schedule/ Timeline**

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in May 2022 and is now pending launch.

**Partners:**
- Community Development Financial Institutions (CDFIs); Economic Development Districts (EDDs); and other Regional Economic Development Revolving Loan Program (REDRLP) participants
- Municipal Economic Development Offices
- Banks, Savings Institutions, Credit Unions, and Alternative Commercial Lenders
- State Agencies (DECD, DACF, MRDA, MTI, MVF, etc.)

**Link to Project Website:** [https://www.maine.gov/jobsplan/program/thrive-maine-pandemic-recovery-business-loan-progra](https://www.maine.gov/jobsplan/program/thrive-maine-pandemic-recovery-business-loan-progra)

### Use of Evidence

| Total funds being used for evidence-based interventions (if applicable): | N/A |
| Evidence base for interventions: | N/A |
| Is program evaluation being used? | No |
| If program evaluation being used, evaluation description: | N/A |

### Performance Indicators

**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance
- Number of new jobs created, or job losses avoided
- Number of newly employed or re-employed individuals

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
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<td>b. Healthy Childhood Environments (EC 2.11-2.14):</td>
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</tr>
<tr>
<td>• Number of families served by home visiting</td>
</tr>
<tr>
<td>c. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</td>
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<tr>
<td>• Number of workers enrolled in sectoral job training programs</td>
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<td>• Number of workers completing sectoral job training programs</td>
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<td>• Number of people participating in summer youth employment programs</td>
</tr>
<tr>
<td>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</td>
</tr>
<tr>
<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
</tr>
<tr>
<td>• Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
</tr>
<tr>
<td>• Number of families served by home visiting</td>
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</table>
**Project Name:** Business Assistance Program - Nonprofits  
**Project Identification Number:** A.3.2  
**Funding Amount:** $2,000,000  
**Project Expenditure Subcategory Name and Number:** 2.34-Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

**Project Overview**

**Project Description:**  
The COVID-19 pandemic brought substantial harm to Maine’s non-profits, many of whom experienced lost revenue, increased costs, decreased operational profitability, and/or difficulty securing investment capital. The Finance Authority of Maine (FAME) is establishing this program to provide Maine non-profits with supports to help weather financial hardships, increase their access to credit, and advance development. This portion of the program is focused on Maine’s non-profits.

**Schedule/ Timeline:** The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in June 2022 and is now pending launch.

**Partners:**  
§ Community Development Financial Institutions (CDFIs); Economic Development Districts (EDDs); and other Regional Economic Development Revolving Loan Program (REDRLP) participants  
§ Municipal Economic Development Offices  
§ Banks, Savings Institutions, Credit Unions, and Alternative Commercial Lenders  
§ State Agencies (DECD, DACF, MRDA, MTI, MVF, etc.)

**Link to Project Website:**  
https://www.maine.gov/jobsplan/program/thrive-maine-pandemic-recovery-business-loan-program

**Use of Evidence**

| Total funds being used for evidence-based interventions (if applicable): | N/A |
| Evidence base for interventions: | N/A |

**Is program evaluation being used?** No

**If program evaluation being used, evaluation description:** N/A

**Key Performance Indicators:**

- Number of businesses or community organizations receiving economic assistance
- Number of new jobs created, or job losses avoided
- Number of newly employed or re-employed individuals

**Performance Indicators**

| Mandatory Performance Indicators (if applicable): | N/A |
| a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18): | N/A |
| • Number of households receiving eviction prevention services (including legal representation) | N/A |
| • Number of affordable housing units preserved or developed | N/A |
| b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11): | N/A |
| • Number of workers enrolled in sectoral job training programs | N/A |
| • Number of workers completing sectoral job training programs | N/A |
| • Number of people participating in summer youth employment programs | N/A |
| c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27): | N/A |
| d. Healthy Childhood Environments (EC 2.11-2.14): | N/A |
| • Number of children served by childcare and early learning (preschool/pre-K/ages 3-5) | N/A |
| • Number of families served by home visiting | N/A |
**Project Name:** Elderly Tax Deferral

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>AA.87.1</th>
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<tbody>
<tr>
<td>Funding Amount:</td>
<td>$3,235,259.00</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>2.37-Economic Impact Assistance: Other</td>
</tr>
</tbody>
</table>

**Project Description:**
The Maine Elderly Tax Deferral Program allows qualifying individuals to defer payment of the property taxes on their homestead (their principal residence) until their death, or until they move or sell the residence. To be eligible for the program, the individual must be either 65 years of age or older or be unable to be employed as a result of disability. In addition, the individual must have annual income of less than $40,000, and liquid assets of less than $50,000 ($75,000 if the application is jointly filed).

Under the program, the individual must apply and provide documentation of their eligibility. The State then places a lien on the property and reimburses the municipality for the amount of property taxes on the individual's residence each year until the individual dies, moves, or sells the residence. At the time of sale or death, the individual or their estate is required to pay back to the State the amount of property taxes that were paid on their behalf plus interest.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in January 2022.

**Partners:**
Municipalities will be involved in reviewing and providing feedback on the draft forms MRS prepares.

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/state-property-tax-deferral-program

**Use of Evidence**

| Total funds being used for evidence-based interventions (if applicable): | 0 |

**Evidence base for interventions:** Similar deferral programs have been operating successfully for a number of years in more than two dozen states and municipalities across the country. See Alicia H. Munnell et al, Property Tax Deferral: A Proposal To Help Massachusetts' Seniors, Center for Retirement Research at Boston College, November 2017, Number 17-19.

**Is program evaluation being used?**
No

**If program evaluation being used, evaluation description:** N/A

**Performance Indicators**

**Key Performance Indicators:**
Number of households receiving household assistance

**Progress: Not yet available**

**Mandatory Performance Indicators (if applicable):**

<table>
<thead>
<tr>
<th>Indicator</th>
<th>Progress</th>
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</thead>
<tbody>
<tr>
<td>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</td>
<td>N/A</td>
</tr>
<tr>
<td>- Number of households receiving eviction prevention services (including legal representation)</td>
<td>N/A</td>
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<tr>
<td>- Number of affordable housing units preserved or developed</td>
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<tr>
<td>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</td>
<td>N/A</td>
</tr>
<tr>
<td>- Number of workers enrolled in sectoral job training programs</td>
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<td>- Number of workers completing sectoral job training programs</td>
<td>N/A</td>
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<tr>
<td>- Number of people participating in summer youth employment programs</td>
<td>N/A</td>
</tr>
<tr>
<td>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</td>
<td>N/A</td>
</tr>
<tr>
<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
<td>N/A</td>
</tr>
<tr>
<td>- Number of children served by childcare and early learning (pre-school/pre-k/ages 3-5)</td>
<td>N/A</td>
</tr>
<tr>
<td>- Number of families served by home visiting</td>
<td>N/A</td>
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</tbody>
</table>
**Project Name:** Elderly Tax Deferral - Admin  

**Project Identification Number:** AA.88.1  

**Funding Amount:** $264,741.00  

**Project Expenditure Subcategory Name and Number:** 2.37-Economic Impact Assistance: Other

### Project Overview

**Project Description:**
This position and related All Other funding is necessary to support the Maine Elderly Tax Deferral Program authorized in PL21, c.483, Part AA (Business Case AA.87). The Maine Elderly Tax Deferral Program allows qualifying individuals to defer payment of the property taxes on their homestead (their principal residence) until their death, or until they move or sell the residence. To be eligible for the program, the individual must be either 65 years of age or older, or be unable to be employed as a result of disability. In addition, the individual must have annual income of less than $40,000, and liquid assets of less than $50,000 ($75,000 if the application is jointly filed).

Under the program, the individual must apply and provide documentation of their eligibility. The State then places a lien on the property and reimburses the municipality for the amount of property taxes on the individual’s residence each year until the individual dies, moves, or sells the residence. At the time of sale or death, the individual or their estate is required to pay back to the State the amount of property taxes that were paid on their behalf plus interest.

### Schedule/ Timeline

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in January 2022.

### Partners:
Municipalities will be involved in reviewing and providing feedback on the draft forms MRS prepares.

### Link to Project Website:
https://www.maine.gov/jobsplan/program/state-property-tax-deferral-program

### Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for interventions:** This position and related All Other funding is necessary to support the Maine Elderly Tax Deferral Program authorized in PL21, c.483, Part AA (Business Case AA.87). Similar deferral programs have been operating successfully for a number of years in more than two dozen states and municipalities across the country. See Alicia H. Munnell et al, Property Tax Deferral: A Proposal To Help Massachusetts’ Seniors, Center for Retirement Research at Boston College, November 2017, Number 17-19.

**Is program evaluation being used?** No

**If program evaluation being used, evaluation description:** N/A

### Key Performance Indicators:

**Number of households receiving household assistance**

**Performance Indicators**

### Mandatory Performance Indicators (if applicable):

**Progress: Not yet available**

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
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</tr>
</thead>
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<th>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</th>
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<td>Number of workers completing sectoral job training programs</td>
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<tr>
<td>Number of people participating in summer youth employment programs</td>
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</table>

<table>
<thead>
<tr>
<th>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</th>
<th>N/A</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>d. Healthy Childhood Environments (EC 2.11-2.14):</th>
<th>N/A</th>
</tr>
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</tr>
<tr>
<td>Number of families served by home visiting</td>
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Project Name: Farm & Food Sustainability

<table>
<thead>
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<th>Project Identification Number:</th>
<th>B.4.1</th>
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<tbody>
<tr>
<td>Funding Amount:</td>
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</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>2.36-Aid to Other Impacted Industries</td>
</tr>
</tbody>
</table>

**Project Description:**
This program establishes one contract grant manager position through June 10, 2023 and provides one-time funding to support the state’s farms and food processors to ensure the sustainability of farms and farm families, increase the supply of local food to meet state food consumption goals, and enhance the state’s agricultural exports while reducing the state’s reliance on food imports. The program will provide critical funding for Maine farms and food processors pursuing infrastructure upgrades that will mitigate the negative effects of COVID-19, increase capacity, enhance supply chain resilience, and drive growth within the Maine agricultural and food economy while providing more locally produced foods to Mainers. This funding will help agricultural businesses to acquire the equipment and assets necessary to grow capacity in a manner that meets the markedly increased demand for Maine-grown and produced products as well as the new operational requirements resulting from pandemic conditions. Funding will be administered through a competitive process that awards grants to eligible projects that align with the goals of the Maine Jobs & Recovery Plan, specifically, supporting the growth and sustainability of farms and farm families, increasing the supply of Maine-grown and produced food to meet state food procurement, consumption, and food security goals, and enhancing Maine’s agricultural exports while reducing the state’s reliance on food imports.

**Schedule/ Timeline:**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in January 2022.

**Partners:**
DACF intends to partner with Coastal Enterprises, Inc. (CEI) for grant program administration.
In addition to CEI, DACF has also been working with other state agencies, including DECD, to inform program design and timing. DACF’s stakeholder engagement work (as noted under Project Milestones) regularly involves collaboration with farms, businesses, industry groups, financial institutions, service providers, and other key organizations active within the agriculture and food sectors.

**Link to Project Website:** https://www.maine.gov/jobsplan/program/agricultural-infrastructure-investment-program

**Use of Evidence**

| Evidence base for interventions (if applicable): | N/A |
| Is program evaluation being used? | No |
| If program evaluation being used, evaluation description: | N/A |

**Performance Indicators**

**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance
- Number of businesses or community organizations receiving technical assistance.

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of households receiving eviction prevention services (including legal representation)</td>
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<tr>
<th>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</th>
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<td>Number of workers enrolled in sectoral job training programs</td>
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<tr>
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</table>

<table>
<thead>
<tr>
<th>d. Healthy Childhood Environments (EC 2.11-2.14):</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
</tr>
<tr>
<td>Number of families served by home visiting</td>
</tr>
<tr>
<td>N/A</td>
</tr>
</tbody>
</table>
**Project Name:** Forest Product Recovery

<table>
<thead>
<tr>
<th>Field</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Project Identification Number:</strong></td>
<td>B.5.1</td>
</tr>
<tr>
<td><strong>Funding Amount:</strong></td>
<td>$20,000,000.00</td>
</tr>
<tr>
<td><strong>Project Expenditure Subcategory Name and Number:</strong></td>
<td>2.36-Aid to Other Impacted Industries</td>
</tr>
</tbody>
</table>

**Project Description:**
The goal of the Forest Product Recovery Grant Program is to stabilize and aid in the recovery of Maine’s $8.5 billion forest economy that was severely impacted by the COVID-19 pandemic with pandemic-related market shifts as well as supply chain and workforce disruptions that still exist today. This program’s investments in Maine’s Forest Products sector will provide two key benefits to support the sector. The first benefit of the program is the injection of much needed capital, in the form of grants, to parts of the industry that faced and continue to face market disruptions, supply chain and workforce challenges because of the COVID-19 pandemic and related public health response. The second benefit is investments in the form of grants in Maine businesses to aid transitions to address new market demands that are a direct result of the COVID – 19 pandemic and related health response, sustainable products, and provide long term stability across the industry.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in November 2021.

**Partners:**
In addition to deep industry and community engagement, DECD has engaged across the forest products sectors and economic development framework to structure this initiative:

- Maine Technology Institute
- Maine Forest Products Council
- Maine Development Foundation
- Maine Professional Logging Contractors
- Forest Opportunity Road Map
- Maine’s Seven Economic Development Districts
- Maine Department of Agriculture Conservation and Forestry

**Link to Project Website:** [https://www.maine.gov/jobsplan/program/forestry-recovery-initiative](https://www.maine.gov/jobsplan/program/forestry-recovery-initiative)

**Use of Evidence**

<table>
<thead>
<tr>
<th>Evidence base for interventions</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Is program evaluation being used?</td>
<td>No</td>
</tr>
<tr>
<td>If program evaluation being used, evaluation description</td>
<td>N/A</td>
</tr>
</tbody>
</table>

**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance
- Number of new jobs created, or job losses avoided
- Number of newly employed or re-employed individuals

**Progress:** Awarded $6m in Forestry Recovery Grants to 224 businesses. 83% have ten employees or fewer and 80% are located in Aroostook, Penobscot, Somerset, Oxford, or Piscataquis counties.

**Mandatory Performance Indicators (if applicable):**

<table>
<thead>
<tr>
<th>EC</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</td>
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<td>Number of workers enrolled in sectoral job training programs</td>
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<td>Number of workers completing sectoral job training programs</td>
<td>N/A</td>
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<tr>
<td>Number of people participating in summer youth employment programs</td>
<td>N/A</td>
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<tr>
<td>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</td>
<td>N/A</td>
</tr>
<tr>
<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
<td>N/A</td>
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<td>Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
<td>N/A</td>
</tr>
<tr>
<td>Number of families served by home visiting</td>
<td>N/A</td>
</tr>
</tbody>
</table>
**Project Name**: Seafood Processors & Dealer - Upgrades

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>B.6.1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding Amount:</td>
<td>$10,000,000.00</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>2.29-Loans or Grants to Mitigate Financial Hardship</td>
</tr>
</tbody>
</table>

**Project Description:**
This project will provide one-time funding for a competitive grant program for Maine licensed seafood processors and dealers to 1) upgrade or replace aging or failing infrastructure or other capital expenditures or make investments that the business has otherwise been unable to do prior to, or absent this funding due to the negative economic impacts of the pandemic, or 2) reengineer and retool facilities in response to product changes or safety protocols necessary as a result of the COVID-19 pandemic.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

**Partners:** Maine Technology Institute will administer the program.

**Link to Project Website:**

**Use of Evidence**
Total funds being used for evidence-based interventions (if applicable): N/A
Evidence base for interventions: N/A
Is program evaluation being used? N/A
If program evaluation being used, evaluation description: N/A

**Performance Indicators**
**Key Performance Indicators:**
Number of businesses or community organizations receiving economic assistance

**Progress:** Awarded more than $15 million in recovery grants – with $10 million from the Jobs Plan – to 107 Maine seafood dealers and processors. Businesses in every coastal county received awards.

**Mandatory Performance Indicators (if applicable):**

<table>
<thead>
<tr>
<th>Indicator Description</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
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</tr>
<tr>
<td><strong>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</strong></td>
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<tr>
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<td></td>
</tr>
<tr>
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<td></td>
</tr>
<tr>
<td>Number of families served by home visiting</td>
<td></td>
</tr>
</tbody>
</table>
**Project Name:** Premium Relief  
**Project Identification Number:** C.7.1  
**Funding Amount:** $39,000,000.00  
**Project Expenditure Subcategory Name and Number:** 2.29-Loans or Grants to Mitigate Financial Hardship

### Project Overview

**Project Description:**
The Small Business Health Insurance Premium Support Program within the Department of Professional and Financial Regulation, Bureau of Insurance, is a temporary program to provide payments to small group health insurance carriers in the State to reduce insurance premium costs for small businesses and their employees. The program will reimburse small group health insurance carriers for actual premium credits made monthly by the carriers to small businesses and will ensure the payments result in a reduction of small group health insurance premiums of $50 per employee per month with an additional reduction for family coverage.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in November 2021.

**Partners**

**Link to Project Website:** https://www.maine.gov/jobsplan/program/small-business-health-insurance-premium-relief-program

### Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** N/A  
**Evidence base for interventions:** N/A  
**Is program evaluation being used?** N/A  
**If program evaluation being used, evaluation description:** N/A

### Performance Indicators

**Key Performance Indicators:**

Insurance carriers will be required to report monthly to the Bureau of Insurance. The program will have monthly totals of numbers of small businesses who receive the premium credits as well as the number of employees who are receiving a portion of the credits. It is not anticipated that the program will have specific demographic information for individual subscribers other than adults and dependents.

**Progress:** For the month of May 2022, 5,841 Maine Small Businesses received premium credits through the program. This represents a total of 46,802 Mainers (employees and their families) receiving premium reductions. $2,066,140 in premium credits went to small businesses in May, and more than $14 million in premium credits have been provided during the first six months of the program.

### Mandatory Performance Indicators (if applicable):

**a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
- Number of households receiving eviction prevention services (including legal representation)
- Number of affordable housing units preserved or developed

**b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
- Number of workers enrolled in sectoral job training programs
- Number of workers completing sectoral job training programs
- Number of people participating in summer youth employment programs

**c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**

**d. Healthy Childhood Environments (EC 2.11-2.14):**
- Number of children served by childcare and early learning (preschool/pre-K/ages 3-5)
- Number of families served by home visiting

N/A
The ongoing pandemic has only worsened the negative economic harm of providing unpaid care to loved ones. A recent study on 2021 found that informal caregivers living in rural settings were more than twice as likely to report an increase in caregiver burden due to COVID-19 than their urban dwelling counterparts (https://www.ncbi.nlm.nih.gov/pmc/articles/PMC8216387/). At least three in 10 caregivers say the pandemic has worsened both their own and their care recipient’s physical and mental health to at least some extent.
Nearly two in five (41%) family caregivers report incurring higher out-of-pocket expenses as a result of the pandemic.

**Is program evaluation being used?** Yes

**If program evaluation being used, evaluation description:**
As described in LD 1733, Part CC, Section 7: The department shall contract with a 3rd-party organization with expertise in evaluating public policy programs for ongoing evaluation of the success of the pilot program and the services provided under the Respite Care Fund. RFP #202109133 has been issued and waiting for approval of CC.92.1 to score submitted bids to select the evaluator for this pilot project.

### Performance Indicators

#### Key Performance Indicators:

- **Number of households receiving household assistance**
  - **Progress:** Not yet available

#### Mandatory Performance Indicators (if applicable):

<table>
<thead>
<tr>
<th>Category</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</td>
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<td>• Number of families served by home visiting</td>
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</tbody>
</table>
**Project Name:** Administration of Family Caregiver Grants Pilot  

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>CC.91.1</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Funding Amount:</strong></td>
<td>$ 450,000.00</td>
</tr>
<tr>
<td><strong>Project Expenditure Subcategory Name and Number:</strong></td>
<td>2.3-Household Assistance: Cash Transfers</td>
</tr>
</tbody>
</table>

**Project Description:**  
The department, in cooperation with area agencies on aging, shall establish the Family Caregiver Grant Pilot Program to increase the number of families served by the Respite Care Fund, alleviate costs associated with providing in-home care of an adult, provide a family caregiver grant to increase economic security for family caregivers and examine the needs and preferences of the families served by the Respite Care Fund and the pilot program.

**Schedule/ Timeline**  
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in December 2021 and is now pending launch.

**Partners**  
A portion of the funds under this initiative will be allocated to the five area agencies on aging who will assist with the implementation of the pilot program.

**Link to Project Website:** [https://www.maine.gov/jobsplan/program/respite-me-family-caregiver-grants-pilot-program](https://www.maine.gov/jobsplan/program/respite-me-family-caregiver-grants-pilot-program)

**Total funds being used for evidence-based interventions (if applicable):** 0

**Evidence base for interventions:**  
The Family Caregiver Grants Pilot Project is a novel, first of its kind project. There is no existing academic research, existing evidence “clearinghouses,” or successful examples from Maine or other states. There are many family caregiver tax credit bills introduced but not passed in other states and in U.S. Congress (https://www.congress.gov/bill/116th-congress/house-bill/2730/text?r=5&s=1). However, these are tax credits, not direct grants to eligible family caregivers as proposed by this Family Caregiver Grants Pilot Program. Because there is a lack of evidence on programs like the Family Caregiver Grants Pilot Program, securing a third-party evaluator to assist with the evaluation of this project is critical.

Despite this project being novel and first of its kind, there is a breadth of empirical evidence and information on the negative economic impacts on family caregivers who provide unpaid, informal care which this project intends to address. Here are some demographics of informal caregivers nationwide: 65% are female; average age is 49.2 years old with 34% being 65+ years old; 24% provide care for more than 5 years; Hispanic (non-White, non-African-American) and African-American caregivers experience higher burdens from caregiving and spend more time caregiving on average than their White or Asian-American peers; and the vast majority of caregivers (75%) reside within 20 minutes of their care recipient (https://www.caregiver.org/resource/caregiver-statistics-demographics/). According to the AARP Policy Institute, there were an estimated total of 181,000 family caregivers in Maine providing 152,000,000 hours of unpaid care totaling $2.2 billion dollars in 2017 (https://www.aarp.org/content/dam/aarp/ppi/2019/11/valuing-the-invaluable-2019-update-charting-a-path-forward.doi.10.26419-2Fppi.00082.001.pdf).

Research suggests that higher financial costs, both in out-of-pocket expenses and lost wages, is strongly correlated with higher caregiving burden when providing unpaid, informal care (Lai, 2012, https://journals.sagepub.com/doi/pdf/10.1177/2158244012470467). According to the AARP Policy Institute’s “Caregiving Out-of-Pocket Costs” study in 2021, 78% of family caregivers are incurring out-of-pocket expenses and family caregivers are spending 26% of their income on average to provide needed care. The average yearly out-of-pocket expenses for family caregivers grew from $6,954 in 2016 to $7,242 in 2021 (https://www.aarp.org/research/topics/care/info-2016/family-caregivers-cost-survey.html). The average out-of-pocket expenses increase in certain caregiving situations, such as caring for someone with dementia ($8,978) or mental health issues ($8,384), spending more than 10 hours per week providing care ($8,803), and helping with activities of daily living ($8,811). Many family caregivers withdraw or reduce their participation in the labor market to provide care, resulting in a cumulative lifetime reduction in retirement savings and overall wealth. More than half of employed family caregivers (53%) have experienced at least one work-related strain and 34% experienced two or more work-related strains because of caregiving. Caregivers who report two or more work-related strains are spending, on average, $10,525 per year on caregiving expenses.

The ongoing pandemic has only worsened the negative economic harm of providing unpaid care to loved ones. A recent study on 2021 found that informal caregivers living in rural settings were more than twice as likely to report an increase in caregiver burden due to COVID-19 than their urban dwelling counterparts (https://www.ncbi.nlm.nih.gov/pmc/articles/PMC8216387/). At least three in 10 caregivers say the pandemic has worsened both their own and their care recipient’s physical and mental health to at least some extent (https://www.aarp.org/content/dam/aarp/research/surveys_statistics/ltc/2021/family-caregivers-cost-survey-
Nearly two in five (41%) family caregivers report incurring higher out-of-pocket expenses as a result of the pandemic.

**Is program evaluation being used?**

Yes

**If program evaluation being used, evaluation description:**

As described in LD 1733, Part CC, Section 7: The department shall contract with a 3rd-party organization with expertise in evaluating public policy programs for ongoing evaluation of the success of the pilot program and the services provided under the Respite Care Fund. RFP #202109133 has been issued and waiting for approval of CC.92.1 to score submitted bids to select the evaluator for this pilot project.

**Performance Indicators**

**Key Performance Indicators:** Number of households receiving household assistance

**Progress:** Not yet available

**Mandatory Performance Indicators** (if applicable):

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
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| c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27): | N/A |

<table>
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<tr>
<th>d. Healthy Childhood Environments (EC 2.11-2.14):</th>
<th>N/A</th>
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<td>• Number of families served by home visiting</td>
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</table>
If program evaluation being used: Yes

Is program evaluation being used?  Yes

If program evaluation being used, evaluation description:

The ongoing pandemic has only worsened the negative economic harm of providing unpaid care to loved ones. A recent study on 2021 found that informal caregivers living in rural settings were more than twice as likely to report an increase in caregiver burden due to COVID-19 than their urban dwelling counterparts (https://www.ncbi.nlm.nih.gov/pmc/articles/PMC8216387/). At least three in 10 caregivers say the pandemic has worsened both their own and their care recipient’s physical and mental health to at least some extent (https://www.aarp.org/content/dam/aarp/ppi/2019/11/valuing-the-invaluable-2019-update-charting-a-path-forward.doi.10.26419-2Fppi.00082.001.pdf). Nearly two in five (41%) family caregivers report incurring higher out-of-pocket expenses as a result of the pandemic.
As described in LD 1733, Part CC, Section 7: The department shall contract with a 3rd-party organization with expertise in evaluating public policy programs for ongoing evaluation of the success of the pilot program and the services provided under the Respite Care Fund. RFP #202109133 has been issued and waiting for approval of CC.92.1 to score submitted bids to select the evaluator for this pilot project.

### Performance Indicators

**Key Performance Indicators:** Number of households receiving household assistance

**Progress:**

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</tbody>
</table>
**Project Name:** Unemployment Compensation

<table>
<thead>
<tr>
<th><strong>Project Identification Number:</strong> D.8.1</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Funding Amount:</strong> $80,000,000</td>
</tr>
</tbody>
</table>

| **Project Expenditure Subcategory Name and Number:** 2.28-Contributions to UI Trust Funds |

**Project Overview**

**Project Description:** To help replenish the unemployment trust fund as a result of increased unemployment due to COVID-19.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in October 2021.

**Partners:** Department of Administrative and Financial Services to help ensure that the transfer of funds takes place.

**Link to Project Website:** https://www.maine.gov/jobsplan/program/replenish-maine-unemployment-trust-fund

**Use of Evidence**

| **Total funds being used for evidence-based interventions (if applicable):** | $80,000,000 |

**Evidence base for interventions:**
DOL has projected that unemployment taxes for Maine businesses would increase by an estimated 60 percent for 2022, unless the Unemployment Trust Fund is replenished. This fund replenishment via ARPA funding will mitigate employer tax increases. Providing alternative funding for state unemployment benefits reduces the impact on Maine businesses by offsetting projected tax increases. With this additional funding, the tax schedule would remain at B instead of shifting to schedule E—minimizing the impact of tax increases. Increasing taxes on employers during an economic recovery period will slow business recovery. Using the ARPA funds minimizes the impact on employers while ensuring that the Trust Fund remains solvent for future benefit payments to unemployed workers. The Department already has experience maintaining solvency in the Trust Fund during the previous year when Governor Mills allocated $294 million to the Trust Fund.

**Is program evaluation being used?**
No

**Performance Indicators**

| **Key Performance Indicators:** Employer tax implications of UI trust fund & solvency of fund |

**Progress:** Forestalled tax increases on 45,000 employers by replenishing the Unemployment Trust fund

<table>
<thead>
<tr>
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</tr>
<tr>
<td><strong>d. Healthy Childhood Environments (EC 2.11-2.14):</strong></td>
</tr>
<tr>
<td>- Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
</tr>
<tr>
<td>- Number of families served by home visiting</td>
</tr>
</tbody>
</table>

N/A
**Project Name**: New Business Tech Assistance  
**Project Identification Number**: E.10.1  
**Funding Amount**: $2,000,000.00  
**Project Expenditure Subcategory Name and Number**: 2.30-Technical Assistance, Counseling, or Business Planning

**Project Overview**

**Project Description:**
Maine has at least 14,000 new businesses that were started or purchased in 2020 and 10,598 through October 2021. The New Business Recovery Technical Assistance program will offer business counseling services to these new businesses, along with entrepreneurs who recently acquired Maine businesses, so that they may more readily access New Business Recovery Grants and other pandemic recovery resources. By delivering this counseling through local small business assistance programs and community organizations, the Department of Economic and Community Development will also strengthen the capacity of Maine’s entrepreneurial support providers. The project design is based on the research and feedback received during the pandemic and our initial recovery efforts. This support will be focused on Maine businesses that started after January 1, 2020 and have fewer than 250 employees. Small business startups have been impacted by the pandemic in many ways; inability to raise funds, access to capital, a change in planned customer channels, increased cost to do business, workforce challenges. The technical assistance provider will document the individual business loss reason due to COVID in one of the approved categories listed above. This funding will be deployed in coordination with other funding opportunities in a competitive process to ensure a footprint across all of Maine’s Economic Summary/Regional Areas.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in June 2022 and is now pending launch.

**Partners:**
We have worked with multiple partner organizations and networks in the structuring of this initiative. Key partners include the Maine Accelerates Growth network, the SBA Service Provider Network, Main Street Maine, and the Maine Downtown Center, and the Economic Development Districts (multiple orgs). We have also worked directly with the 15 identified “spokes” in our MAINE (Maine Access and Inclusion Network for Entrepreneurs) Hub and Spoke initiative submitted to the SBA for funding consideration. These spokes represent different under-represented identities and communities in Maine.

**Link to Project Website:** [https://www.maine.gov/jobsplan/program/new-business-recovery-technical-assistance](https://www.maine.gov/jobsplan/program/new-business-recovery-technical-assistance)

**Use of Evidence**

**Evidence base for interventions:**
During the Maine Economic Recovery Grant rounds, DECD tracked the demographics of the applicants and recipients of funds and found that the deliberate outreach to and network building with companies founded by or serving BIPOC communities allowed DECD’s grants to exceed the equivalent population percentages. In addition, the “Small Businesses of Color Recovery Guide” published in 2020 by the Federal Reserve Banks of Kansas City and Atlanta, recommends grants as a key part of the recovery for small businesses of color. This guide is heavily informed by Federal Reserve Bank of Atlanta and Kansas City outreach and a long form questionnaire that gathered responses from 20 small business support providers from around the nation who work with small business owners of color. This guide strongly recommends grants as an option for recovery noting: “Many businesses had somewhat limited revenue and have little capacity to take on debt. They don’t need to come out of the crisis with debt...” This guide also emphasizes the importance of general business education and supports as a crucial companion to capital. Precisely the combination envisioned with E.9.1 and E.10.1 as complementary initiatives. DECD will use the existing evidence base for the interventions for project E.10.1 and E.9.1.

**Is program evaluation being used?**
No

**If program evaluation being used, evaluation description:**
N/A

**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance
- Number of businesses or community organizations receiving technical assistance

**Progress:**
Not yet available

**Mandatory Performance Indicators (if applicable):**

a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
- Number of households receiving eviction prevention services (including legal representation)
- Number of affordable housing units preserved or developed

b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
- Number of workers enrolled in sectoral job training programs
- Number of workers completing sectoral job training programs
- Number of people participating in summer youth employment programs

---

[36]
<table>
<thead>
<tr>
<th>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
<td>N/A</td>
</tr>
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<td></td>
</tr>
<tr>
<td>• Number of families served by home visiting</td>
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</tr>
</tbody>
</table>
Project Name: New Business Grants

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>E.9.1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding Amount:</td>
<td>$6,000,000.00</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>2.29-Loans or Grants to Mitigate Financial Hardship</td>
</tr>
</tbody>
</table>

Project Overview

**Project Description:**
The Maine Jobs & Recovery Plan’s elements to provide immediate economic recovery recognize that it remains crucial to support Maine’s employers to get through this difficult time. Maine’s businesses, founders, owners and employees, no matter how resilient, persistent, and creative, have had a difficult 18 months and will continue to do so with customer patterns, supply chain disruptions, and workforce challenges continuing into the near future. This has been particularly true for some of our early-stage businesses and entrepreneurs who have slipped through the cracks of the public relief programs that were based on financial records unavailable to early-stage business owners. Maine has at least 14,000 new businesses that were started or purchased in 2020 and 10,598 to date in 2021 (per Secretary of State business registration data).

This program will offer grants to early-stage companies and entrepreneurs who have not be able to take full advantage of other economic recovery programs or have had additional difficulties as the pandemic has continued to progress. The benefits to these early-stage companies and entrepreneurs will be immediate in terms of meeting needs for survival and delayed growth opportunities. It will also give these companies the additional runway they need to meet the growth projections whose assumptions were waylaid by the pandemic and its lingering economic and market effects.

**Schedule/ Timeline**

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state's internal documentation process in November 2021 and is now pending launch.

**Partners:**
We have worked with multiple partner organizations and networks in the structuring of this initiative. Key partners include the Maine Accelerates Growth network, the SBA Service Provider Network, Main Street Maine, and the Maine Downtown Center, and the Economic Development Districts (multiple orgs). We have also worked directly with the 15 identified “spokes” in our MAINE (Maine Access and Inclusion Network for Entrepreneurs) Hub and Spoke initiative submitted to the SBA for funding consideration. These spokes represent different under-represented identities and communities in Maine.

**Economic Development Districts:**
Northern Maine Development Corporation
PO Box 779
Caribou, ME 04736
(207) 493-5762

Greater Portland Council of Governments
970 Baxter Boulevard, Suite 201
Portland, ME 04101
(207) 774-9891

Eastern Maine Development Corporation
40 Harlow Street
Bangor, ME 04401
(207) 942-6389

Androscoggin Valley Council of Governments
125 Manley Road
Auburn, ME 04210
(207) 783-9186

Mid Coast Economic Development District
165 Main Street, Suite F
Damariscocota, ME
(207) 443-5790

Kennebec Valley Council of Governments
17Main Street
**Use of Evidence**

<table>
<thead>
<tr>
<th>Total funds being used for evidence-based interventions (if applicable):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Evidence base for interventions:</td>
<td>N/A</td>
</tr>
<tr>
<td>Is program evaluation being used?</td>
<td>N/A</td>
</tr>
<tr>
<td>If program evaluation being used, evaluation description:</td>
<td>N/A</td>
</tr>
</tbody>
</table>

**Performance Indicators**

**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance
- Number of businesses or community organizations receiving technical assistance
- Other: Above metrics cutting across under-represented demographics – For each of the above categories – we will review the available data around percentages of minority, women, or DBE and report on how well we have reached these demographics

**Progress:** Not yet available

**Mandatory Performance Indicators** (if applicable):

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
<th>N/A</th>
</tr>
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<tbody>
<tr>
<td>• Number of households receiving eviction prevention services (including legal representation)</td>
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</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Number of workers enrolled in sectoral job training programs</td>
<td></td>
</tr>
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<td>• Number of workers completing sectoral job training programs</td>
<td></td>
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<tr>
<td>• Number of people participating in summer youth employment programs</td>
<td></td>
</tr>
</tbody>
</table>

| c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27): | N/A |

<table>
<thead>
<tr>
<th>d. Healthy Childhood Environments (EC 2.11-2.14):</th>
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</tr>
</thead>
<tbody>
<tr>
<td>• Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
<td></td>
</tr>
<tr>
<td>• Number of families served by home visiting</td>
<td></td>
</tr>
</tbody>
</table>
**Project Name:** Career Center Consultants  
**Project Identification Number:** EE.100.1  
**Funding Amount:** $2,552,346.00  
**Project Expenditure Subcategory Name and Number:** 2.10-Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

### Project Overview

**Project Description:**
The ARPA resources will expand capacity to provide intensive services to unemployed and underemployed job seekers—with a specific emphasis on communities that experienced disproportionate effects of COVID-19—including BIPOC communities, those with lower educational attainment, justice-involved, immigrant communities, and more. Job seekers will get help overcoming skill deficiencies, accessing supports to overcome barriers such as childcare and transportation, and an opportunity to receive continued follow-up support and guidance as they find suitable employment and start in new jobs.

The initiative is also important to business who are experiencing a shortage of workers. Many lost workers due to factors named above and others are experiencing a surge in business and are increasing staffing levels based on increased business in their sector. This initiative will dovetail efforts to fill openings with efforts to guide and prepare individuals for those in-demand jobs. It will provide direct connection and referral for individuals who have required qualifications and will help individuals without needed skills access education and training resources to bridge the skills gap.

### Schedule/ Timeline

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in December 2021.

### Partners:

While no other state agencies or external organizations are immediately involved in the planning efforts of this initiative, we envision collaborating closely with different partners to implement this work, including:
- Community-based organizations who have existing relationships with individuals who may need career counselling assistance and/or connection to other workforce supports
- Local service providers who may offer additional services to support job search, training, and/or employment-related needs.
- Employer/business community
- Other outreach worker initiatives deployed through DOE or DHHS to ensure a coordinated support approach among similar priority communities

### Link to Project Website:
https://www.main.gov/jobsplan/program/career-counseling-mainers-seeking-work

### Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** 0

**Evidence base for interventions:**
During the Maine Economic Recovery Grant rounds, DECD tracked the demographics of the applicants and recipients of funds and found that the deliberate outreach to and network building with companies founded by or serving BIPOC communities allowed DECD’s grants to exceed the equivalent population percentages.

In addition, the “Small Businesses of Color Recovery Guide” published in 2020 by the Federal Reserve Banks of Kansas City and Atlanta, recommends grants as a key part of the recovery for small businesses of color. This guide is heavily informed by Federal Reserve Bank of Atlanta and Kansas City outreach and a long form questionnaire that gathered responses from 20 small business support providers from around the nation who work with small business owners of color. This guide strongly recommends grants as an option for recovery noting: “Many businesses had somewhat limited revenue and have little capacity to take on debt. They don’t need to come out of the crisis with debt…” This guide also emphasizes the importance of general business education and supports as a crucial companion to capital. Precisely the combination envisioned with E.9.1 and E.10.1 as complementary initiatives. DECD will use the existing evidence base for the interventions for project E.10.1 and E.9.1.

**Is program evaluation being used?** No

**If program evaluation being used, evaluation description:** N/A

### Performance Indicators

**Key Performance Indicators:**
- Number of businesses or community organizations receiving technical assistance
- Number of individuals receiving career development or job training assistance
- Number of newly employed or re-employed individuals

**Progress:** Not yet available
<table>
<thead>
<tr>
<th><strong>Mandatory Performance Indicators (if applicable):</strong></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</td>
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<tr>
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</tr>
<tr>
<td>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</td>
<td>0</td>
</tr>
<tr>
<td>• Number of workers enrolled in sectoral job training programs</td>
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<tr>
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<td>N/A</td>
</tr>
<tr>
<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
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<td></td>
</tr>
<tr>
<td>• Number of families served by home visiting</td>
<td></td>
</tr>
</tbody>
</table>
**Project Name:** Restoration of Shoreside Infrastructure in Castine

**Project Identification Number:** EE.101.1

**Funding Amount:** $2,000,000.00

**Project Expenditure Subcategory Name and Number:** 6.1-Provision of Government Services

### Project Overview

**Project Description:**
Students at Maine Maritime Academy, a STEM-focused public college located in Castine, participate in on-ship education and training to receive their U.S. Coast Guard licenses. With this investment, the Academy will upgrade facilities needed to service a replacement training ship so it may continue to offer cutting-edge at-sea training for students and adapt to the changing needs of the maritime industry.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in April 2022 and is now pending launch.

**Partners:**
State agencies and external partners will include the Department of Transportation, Department of Environmental Protection, Town of Castine, as well as drinking water, wastewater treatment, electric, energy and communication providers and local, state and federal regulatory agencies.

**Link to Project Website:** https://www.maine.gov/jobsplan/program/upgrade-waterfront-facilities-maine-maritime-academy

### Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for interventions:** N/A

**Is program evaluation being used?** N/A

**If program evaluation being used, evaluation description:** N/A

### Performance Indicators

#### Key Performance Indicators:
- Completion of the infrastructure improvements.

**Progress:** not yet available

#### Mandatory Performance Indicators (if applicable):

**a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
- Number of households receiving eviction prevention services (including legal representation)
- Number of affordable housing units preserved or developed

**b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
- Number of workers enrolled in sectoral job training programs
- Number of workers completing sectoral job training programs
- Number of people participating in summer youth employment programs

**c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**

**d. Healthy Childhood Environments (EC 2.11-2.14):**
- Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
- Number of families served by home visiting

**Progress:** not yet available
**Project Name**: Social Services Program Specialists  
**Project Identification Number**: EE.96.1  
**Funding Amount**: $ 611,487.00  
**Project Expenditure Subcategory Name and Number**: 3.1—Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers

## Project Overview

**Project Description:**
This initiative establishes three limited period positions for the Division of Contract Management to support the additional volume of procurement documents (RFPs, contracts, amendments, etc.) processed by the division. The major milestones include: 1) creation of the positions, 2) filling the positions and 3) ongoing monitoring of procurement processing performance metrics to ensure the resources are being utilized to best support the efficiency of the workload. Additionally, the Department/Division will provide reporting with respect to the number of Division FTE’s responding to COVID-19 supporting under this authority. This will be summarized between RFP (Request for Proposal) work and Contract related work (new contracts, amendments, invoices, etc).

### Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in May 2022.

**Partners**: N/A  
**Link to Project Website**: https://www.maine.gov/jobsplan/program/improve-contract-management-and-equity-data

## Use of Evidence

<table>
<thead>
<tr>
<th>Total funds being used for evidence-based interventions (if applicable):</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Evidence base for interventions:</td>
<td>N/A</td>
</tr>
<tr>
<td>Is program evaluation being used?</td>
<td>N/A</td>
</tr>
<tr>
<td>If program evaluation being used, evaluation description:</td>
<td>N/A</td>
</tr>
</tbody>
</table>

### Performance Indicators

#### Key Performance Indicators:
- Other: Division processing metrics

#### Progress: Not yet available

### Mandatory Performance Indicators (if applicable):

**a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
- Number of households receiving eviction prevention services (including legal representation)
- Number of affordable housing units preserved or developed

**b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
- Number of workers enrolled in sectoral job training programs
- Number of workers completing sectoral job training programs
- Number of people participating in summer youth employment programs

**c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**

**d. Healthy Childhood Environments (EC 2.11-2.14):**
- Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
- Number of families served by home visiting

| N/A | N/A | N/A | N/A | N/A |
**Project Name:** Grants for Homeless Shelters

**Project Identification Number:** EE.98.1

**Funding Amount:** $10,000,000

**Project Expenditure Subcategory Name and Number:** 2.16-Long-term Housing Security: Services for Unhoused Persons

**Project Overview**

**Project Description:**
This will provide one-time flexible funding to existing homeless shelters that participate in the Emergency Shelter and Housing Assistance Program (ESHAP) through Maine Housing. The funding is intended to provide for any operations, building maintenance or capital improvement expenses they will need to cover in the next two years.

The funding would be distributed in a one-time up-front payment to shelter providers based on the ESHAP Shelter Operations Share formula established through the Maine Homeless Solutions Rule (November 2019). Funds will be disbursed such that each emergency shelter will receive a percentage equal to its Bed Capacity divided by a number equal to the total Bed Capacity available statewide for the calendar year. Shelters meeting the criteria for ‘low barrier’ shelter and those serving homeless youth will receive a weighting of 1.25% for each bed, as agreed upon by the Maine Shelter Network.

**Schedule/Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in January 2022.

**Partners:** MaineHousing worked with the Maine Shelter Network (MSN), which is comprised of shelter directors of all shelters participating in the MaineHousing Emergency Shelter and Housing Assistance Program.

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/grants-homeless-shelters

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** 10,000,000

**Evidence base for interventions:**
Emergency Shelters are part of a best practice continuum of interventions to address homelessness, from homelessness diversion through to placement in permanent housing. Best practice for emergency shelter is twenty-four hour service that meets basic needs for shelter, food and hygiene, along with a range of services that lead to permanent housing stability. Housing Navigation and Stability services offered by all shelters participating in MaineHousing’s Emergency Shelter and Housing Assistance Program are based on the Housing First approach. The Center for Evidence Based Solutions to Homelessness recognizes the Housing First philosophy, which prioritizes quickly providing permanent housing to individuals and families experiencing homelessness, and doing so with minimum preconditions or barriers, as an evidenced-based approach. This approach offers supportive services to households following lease up. Research has shown that Housing First programs increase housing stability for clients served, are cost effective compared to traditional services that impose sobriety prerequisites to housing and increase client utilization of other supportive services. There is a significant body of research and evidence that documents the positive impacts of housing stability—and the negative impacts of housing instability—on families and individuals.

**Is program evaluation being used?** No

**If program evaluation being used, evaluation description:** N/A

**Performance Indicators**

**Key Performance Indicators:**
Number of businesses or community organizations receiving economic assistance- MaineHousing will report on the number of organizations receiving assistance through this funding.

**Progress:** Awarded grants to 35 shelters across 20 communities

**Mandatory Performance Indicators (if applicable):**

a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
   - Number of households receiving eviction prevention services (including legal representation)
   - Number of affordable housing units preserved or developed

b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
   - Number of workers enrolled in sectoral job training programs
   - Number of workers completing sectoral job training programs
   - Number of people participating in summer youth employment programs

c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):

 d. Healthy Childhood Environments (EC 2.11-2.14):
• Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
• Number of families served by home visiting

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**Project Name:** Counsel Fees to Support Cases Caused by COVID-19  
**Project Identification Number:** EE.99.1  
**Funding Amount:** $4,000,000.00  
**Project Expenditure Subcategory Name and Number:** 3.5-Public Sector Capacity: Administrative Needs

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**Project Overview**

Limitations on the Courts’ ability to address pending criminal cases under pandemic conditions resulted in a large increase in the number of pending cases. At the same time, the prevailing conditions caused a decrease in the number of counsel available to serve the clients in those cases. This project allocates additional funding to assigned counsel to support the defense of those cases.

**Schedule/ Timeline**

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in May 2022 and is now pending launch.

**Partners:** N/A

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/expand-legal-services-low-income-mainers

**Use of Evidence**

- Total funds being used for evidence-based interventions (if applicable): N/A
- Evidence base for interventions: N/A
- Is program evaluation being used? N/A
- If program evaluation being used, evaluation description: N/A

**Performance Indicators**

**Key Performance Indicators:**

Number of consumers of indigent legal services receiving services: MCILS collects and tracks data on the number of consumers of indigent legal services receiving services in the ordinary course. MCILS will in addition track which of those consumers are served through money made available through this initiative.

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

**a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
- Number of households receiving eviction prevention services (including legal representation)
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**d. Healthy Childhood Environments (EC 2.11-2.14):**
- Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
- Number of families served by home visiting

N/A
**Project Name:** Technical Assistance Diversity

**Project Identification Number:** F.12.1

**Funding Amount:** $1,000,000.00

**Project Expenditure Subcategory Name and Number:** 2.30-Technical Assistance, Counseling, or Business Planning

### Project Overview

**Project Description:**
This support is intended to improve the acute disparities in economic recovery for small businesses (500 or less employees) owned by Maine's racial, ethnic and linguistic minorities. These business owners did not proportionally access the recovery funds available to all business owners since the beginning of the pandemic. They lacked the meaningful connections to financial institutions and technical assistance providers that could have guided them to various opportunities and options for funding and urgent support.

This opportunity aims to strengthen the technical assistance and similar customized offerings, such as training, and other resources in order to:
- alleviate barriers to access financial resources;
- increase business acumen and access to critical networks; and
- improve financial management and access critical long term supports
- increase financial literacy and readiness

In addition, the funding shall improve the overall ecosystem of TA providers to ensure the unique needs of this cohort of businesses are met. (DECD will encourage this opportunity and the general TA Business Case work symbiotically to maximize efforts, expertise and address regional collective gaps impacting the ability of businesses to recover post-pandemic)

**Schedule/ Timeline:**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in July 2022

**Partners:**
We have worked with multiple partner organizations and networks in the structuring of this initiative. Key partners include the Maine Accelerates Growth network the SBA Service Provider Network, Main Street Maine and the Maine Downtown Center, and the Economic Development Districts (multiple orgs). We have also worked directly with the 15 identified “spokes” in our MAINE (Main Access and Inclusion Network for Entrepreneurs) Hub and Spoke initiative submitted to the SBA for funding consideration. These spokes represent different under-represented identities and communities in Maine.

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/underrepresented-entrepreneurs-training-state-procurement-navigation-programs

### Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** $0

**Evidence base for interventions:**

**Is program evaluation being used?** YES

**If program evaluation being used, evaluation description:**
The Evaluation Plan/Framework would follow a standard and consistent framework across all MJRP programs and ensure to Incorporate an Evaluation Plan/Framework section in all MJRP contracts.  
This Framework would include but not limited to:

- Establishment of a quarterly accountability schedule and an annual monitoring schedule outlining key areas for review.
  
  - Quarterly Accountability Check-Ins are intended to ensure grantees have an opportunity to seek guidance from DECD regarding any program implementation, administration or reporting requirements. DECD would lead these meetings and schedule them on quarterly basis or more often (if needed).

- Annual Monitoring Schedule - DECD will conduct an annual monitoring “visit” to all grantees. DECD will employ a monitoring tool with the goal of: assessing performance, conducting an enhanced data quality and available evidence/justification review, reviewing financials and alignment with programmatic outputs and interviewing key program staff to determine overall quality and alignment across program goals. Monitoring review may be in person or desk monitoring depending upon public health guidance and/or DECD’s staff capacity.

- DECD will create and share with grantees standard reporting templates to ensure required data and financial information is complete, high quality and timely.

### Performance Indicators
**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance
- Number of businesses or community organizations receiving technical assistance
- Number of new businesses started

Progress: Not yet available

**Mandatory Performance Indicators (if applicable):**

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Number of households receiving eviction prevention services (including legal representation)</td>
<td></td>
</tr>
<tr>
<td>• Number of affordable housing units preserved or developed</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Number of workers enrolled in sectoral job training programs</td>
<td></td>
</tr>
<tr>
<td>• Number of workers completing sectoral job training programs</td>
<td></td>
</tr>
<tr>
<td>• Number of people participating in summer youth employment programs</td>
<td></td>
</tr>
</tbody>
</table>

| c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27): | N/A |

<table>
<thead>
<tr>
<th>d. Healthy Childhood Environments (EC 2.11-2.14):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Number of children served by childcare and early learning (preschool/pre-K/ages 3-5)</td>
<td></td>
</tr>
<tr>
<td>• Number of families served by home visiting</td>
<td></td>
</tr>
</tbody>
</table>
### Project Name: Entrepreneurial Training

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>F.13.1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding Amount:</td>
<td>$ 500,000.00</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>2.29-Loans or Grants to Mitigate Financial Hardship</td>
</tr>
</tbody>
</table>

### Project Description:
With these funds, the Department of Economic and Community Development is establishing the Underrepresented Entrepreneurs Training program. The Department will provide competitive grant funding to technical assistance service providers to aid small business owners and entrepreneurs from BIPOC communities and other underrepresented backgrounds who experienced pandemic-related business challenges. To be eligible for technical assistance, small businesses must be able to document losses due to the pandemic, such as loss of revenue, workforce challenges, inability to access capital, increased costs, the need to significantly change work processes due to the pandemic, or other needs. This support will enhance Maine’s business diversity, create new investment opportunities, and connect these business owners to additional financing options.

### Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in January 2022 and is now pending launch.

### Partners:
We have worked with multiple partner organizations and networks in the structuring of this initiative. Key partners include the Maine Accelerates Growth network, the SBA Service Provider Network, Main Street Maine and the Maine Downtown Center, and the Economic Development Districts (multiple orgs). We have also worked directly with the 15 identified “spokes” in our MAINE (Maine Access and Inclusion Network for Entrepreneurs) Hub and Spoke initiative submitted to the SBA for funding consideration. These spokes represent different under-represented identities and communities in Maine.

### Link to Project Website:
https://www.maine.gov/jobsplan/program/underrepresented-entrepreneurs-training-state-procurement-navigation-programs

### Use of Evidence
| Total funds being used for evidence-based interventions (if applicable): | N/A |
| Evidence base for interventions: | N/A |

### Is program evaluation being used?
N/A

### If program evaluation being used, evaluation description:
N/A

### Key Performance Indicators:
Number of businesses or community organizations receiving technical assistance

**Progress:** Not yet available

#### Mandatory Performance Indicators (if applicable):

**a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
- Number of households receiving eviction prevention services (including legal representation)
- Number of affordable housing units preserved or developed

**b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
- Number of workers enrolled in sectoral job training programs
- Number of workers completing sectoral job training programs
- Number of people participating in summer youth employment programs

**c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**

**d. Healthy Childhood Environments (EC 2.11-2.14):**
- Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
- Number of families served by home visiting
**Project Name:** Nursing Education Loan Repayment  
**Project Identification Number:** FF.104.1  
**Funding Amount:** $1,000,000.00  
**Project Expenditure Subcategory Name and Number:** 2.36-Aid to Other Impacted Industries

### Project Overview

**Project Description:**
The Nursing Education Loan Repayment Program will repay over a three-year return service commitment the student loans of selected participants to support rebuilding Maine’s nursing workforce as an industry negatively impacted by COVID-19. The Nursing Education Loan Repayment Program will attract and retain nursing educators by repaying outstanding student loans of selected participants who commit to living and working in Maine for at least three years. Recipients will be selected through an application process established by the Finance Authority of Maine to ensure eligibility criteria as outlined in statute has been met. Selected recipients will be notified of the award amount for which they are eligible, a total amount of up to $20,000 for participants with a master’s degree and up to $40,000 for participants with a doctoral degree. Student loan debt reduction payments are made on an annual basis directly to the student loan servicers of the program recipients up to a maximum aggregate award amount not to exceed $20,000 for participants with a master’s degree and up to $40,000 for participants with a doctoral degree. In order for a payment to be made, recipients must verify, annually, that they have maintained, in the preceding 12-month period prior to a payment being made to their student loan servicer, residency in the state of Maine and full-time employment as a nurse educator at a Maine institution of higher education.

### Schedule/ Timeline

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in June 2022.

### Partners:
Northern Light Health  
State Representative Michele Meyer

### Link to Project Website:
https://www.maine.gov/jobsplan/program/tuition-support-health-care-proessions

### Use of Evidence

<table>
<thead>
<tr>
<th>Total funds being used for evidence-based interventions (if applicable):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Evidence base for interventions: N/A</td>
<td></td>
</tr>
<tr>
<td>Is program evaluation being used?</td>
<td>N/A</td>
</tr>
<tr>
<td>If program evaluation being used, evaluation description:</td>
<td>N/A</td>
</tr>
</tbody>
</table>

### Key Performance Indicators:

- Number of faculty job openings for nursing educators, faculty retention rates for nursing educators, number of students enrolled at institutions with loan repayment recipients and number of nursing graduates attributed to faculty who participate in the student loan repayment program.

### Performance Indicators

### Mandatory Performance Indicators (if applicable):

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Number of households receiving eviction prevention services (including legal representation)</td>
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<tr>
<th>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</th>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</th>
<th>N/A</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>d. Healthy Childhood Environments (EC 2.11-2.14):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
<td></td>
</tr>
<tr>
<td>- Number of families served by home visiting</td>
<td></td>
</tr>
</tbody>
</table>
**Project Name:** Research & Investment in Technology - MTI  
**Project Identification Number:** G.14.1  
**Funding Amount:** $34,646,609.00  
**Project Expenditure Subcategory Name and Number:** 2.29-Loans or Grants to Mitigate Financial Hardship

**Project Overview**

**Project Description:**
The Pandemic Recovery for an Innovative Maine Economy Fund (PRIME) program will deploy grant funds to support and leverage private investments in research, development, and innovation in Maine’s seven targeted technology sectors: Biotechnology, Composites & Advanced Materials, Environmental Technologies, Forest Products & Agriculture, Information Technology, Marine Technology & Aquaculture, and Precision Manufacturing. These grant funds, which must be matched by the recipient, will be awarded to Maine small businesses with demonstrated negative impacts from the COVID pandemic through a competitive process administered by the Maine Technology Institute to increase revenues, create and preserve jobs, and grow market share.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

**Partners:**
DECD through MTI works closely with many partner organizations in the state to promote innovation and business start-ups in the seven targeted technology sectors. These organizations participated in the listening sessions and provided feedback on plan design. They also offered their full cooperation in promoting the Fund to their respective clients. Key current partners include: The Maine Center for Entrepreneurs, SCORE, Maine Venture Fund, CEI, FAME, Maine Venture Fund and several regional economic development organizations.

In addition, MTI views the PRIME Fund as an opportunity to cultivate new partnerships that will allow MTI to increase its ability to positively support and impact Black or Indigenous entrepreneurs, other entrepreneurs of color, and entrepreneurs located in the more rural parts of the state. MTI has identified the following organizations and point people: Black Owned Maine, Immigrant Welcome Center, Prosperity Maine and the Maine Chambers of Commerce.

**Link to Project Website:** https://www.maine.gov/jobsplan/program/pandemic-recovery-innovative-maine-economy-prime-fund

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for interventions:** N/A

**Is program evaluation being used?** N/A

**If program evaluation being used, evaluation description:** N/A

**Performance Indicators**

**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance
- Number of new jobs created, or job losses avoided
- Number of newly employed or re-employed individuals

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

<table>
<thead>
<tr>
<th>Indicator</th>
<th>Description</th>
</tr>
</thead>
</table>
| a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18): | Number of households receiving eviction prevention services (including legal representation)  
Number of affordable housing units preserved or developed |
| e. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11): | Number of workers enrolled in sectoral job training programs  
Number of workers completing sectoral job training programs  
Number of people participating in summer youth employment programs |
| c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27): | N/A |
| d. Healthy Childhood Environments (EC 2.11-2.14): | Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)  
Number of families served by home visiting |

**Progress:** Not yet available
**Project Name:** Research & Investment in Technology Part 2  
**Project Identification Number:** G.14.2  
**Funding Amount:** $5,000,000.00  
**Project Expenditure Subcategory Name and Number:** 2.29-Loans or Grants to Mitigate Financial Hardship

### Project Overview

**Project Description:**  
The Pandemic Recovery for an Innovative Maine Economy Fund (PRIME) program will deploy grant funds to support and leverage private investments in research, development, and innovation in Maine’s seven targeted technology sectors: Biotechnology, Composites & Advanced Materials, Environmental Technologies, Forest Products & Agriculture, Information Technology, Marine Technology & Aquaculture, and Precision Manufacturing. These grant funds, which must be matched by the recipient, will be awarded to Maine small businesses and ecosystem partners that support business development activity in companies with demonstrated negative impacts from the COVID pandemic through a competitive process administered by the Maine Technology Institute to increase revenues, create and preserve jobs, and grow market share. This application is combined with G.14.1 though funds administered and awarded in this program (G.14.2) are specific to ecosystem partners vs. direct grants and loans to individual businesses (G.14.1)

### Schedule/ Timeline

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

### Partners:

DECD through MTI works closely with many partner organizations in the state to promote innovation and business start-ups in the seven targeted technology sectors. These organizations participated in the listening sessions and provided feedback on plan design. They also offered their full cooperation in promoting the Fund to their respective clients. Key current partners include: The Maine Center for Entrepreneurs, SCORE, Maine Venture Fund, CEI, FAME, Maine Venture Fund and several regional economic development organizations.

In addition, MTI views the PRIME Fund as an opportunity to cultivate new partnerships that will allow MTI to increase its ability to positively support and impact Black or Indigenous entrepreneurs, other entrepreneurs of color, and entrepreneurs located in the more rural parts of the state. MTI has identified the following organizations and point people: Black Owned Maine, Immigrant Welcome Center, Prosperity Maine and the Maine Chambers of Commerce.

**Link to Project Website:** [https://www.maine.gov/jobsplan/program/pandemic-recovery-innovative-maine-economy-prime-fund](https://www.maine.gov/jobsplan/program/pandemic-recovery-innovative-maine-economy-prime-fund)

### Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for interventions:** N/A

**Is program evaluation being used?** N/A

**If program evaluation being used, evaluation description:** N/A

### Performance Indicators

**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance
- Number of businesses or community organizations receiving technical assistance

**Progress: not yet available**

**Mandatory Performance Indicators (if applicable):**

- **a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
  - Number of households receiving eviction prevention services (including legal representation)
  - Number of affordable housing units preserved or developed

- **b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
  - Number of workers enrolled in sectoral job training programs
  - Number of workers completing sectoral job training programs
  - Number of people participating in summer youth employment programs

- **c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**

- **d. Healthy Childhood Environments (EC 2.11-2.14):**
  - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
  - Number of families served by home visiting

**Progress: not yet available**
**Project Name:** License Modernization

**Project Identification Number:** G.15.1

**Funding Amount:** $1,000,000.00

**Project Expenditure Subcategory Name and Number:** 6.1-Provision of Government Services

### Project Overview

**Project Description:**
The Maine Department of Environmental Protection (DEP) is seeking to procure a modern, internet-based Enterprise Licensing System (ELS) and implementation services via the State of Maine Maine Jobs Recovery Program Initiative Q.57.1. This project will modernize licensing processes by using contracted services to assist in the implementation of the Enterprise Licensing System (ELS). This will allow for the project to be implemented without impact to the regulated community. The implementation of a modern, internet-based ELS will provide new tools such as a self-service portal and automatic application validation that will enable remote application completion and reduced manual work. This will remove the need for human interaction and speed up the processing times which will allow for a safer, more efficient economic recovery from the COVID-19 Pandemic.

### Schedule/ Timeline

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in March 2022.

### Partners:

Contracted Partner Berry Dunn MacNeil Parker LLC has been intrinsically involved with the planning stages of the initiative that these contracted services will assist with (Q.57.1). Key licensing customers (frequently engaged consultants, small and large businesses doing many infrastructure projects) are the primary external stakeholders in this initiative. The primary contact method will be via internet survey tools videoconferencing, and follow-up communications if necessary (email). Maine IT has been engaged in the implementation of this initiative because of the requirements to comply with State of Maine IT security, accessibility and architecture policies and because of the extensive integration with existing information systems. Some of these existing information systems are at the Department of Environmental Protection, and some support business at other State of Maine agencies (e.g. AdvantageME at the Department of Administrative and Financial Services).

**Link to Project Website:** https://www.maine.gov/jobsplan/program/increase-licensing-efficiency

### Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for interventions:** N/A

**Is program evaluation being used?** N/A

**If program evaluation being used, evaluation description:** N/A

### Key Performance Indicators:

- **Number of businesses that obtain a license through the new ELS**
  
  The data to support this indicator will be obtained and reported via the ELS’ business intelligence capabilities. This indicator will be collected quarterly by the DEP Project Manager.
  
  We do not anticipate being able to disaggregate by community or recipient demographics.

### Performance Indicators

**Progress: Not yet available**

<table>
<thead>
<tr>
<th>Mandatory Performance Indicators (if applicable):</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</strong></td>
<td>N/A</td>
</tr>
<tr>
<td>Number of households receiving eviction prevention services (including legal representation)</td>
<td>N/A</td>
</tr>
<tr>
<td>Number of affordable housing units preserved or developed</td>
<td>N/A</td>
</tr>
<tr>
<td><strong>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</strong></td>
<td>N/A</td>
</tr>
<tr>
<td>Number of workers enrolled in sectoral job training programs</td>
<td>N/A</td>
</tr>
<tr>
<td>Number of workers completing sectoral job training programs</td>
<td>N/A</td>
</tr>
<tr>
<td>Number of people participating in summer youth employment programs</td>
<td>N/A</td>
</tr>
<tr>
<td><strong>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</strong></td>
<td>N/A</td>
</tr>
<tr>
<td><strong>d. Healthy Childhood Environments (EC 2.11-2.14):</strong></td>
<td>N/A</td>
</tr>
<tr>
<td>Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
<td>N/A</td>
</tr>
<tr>
<td>Number of families served by home visiting</td>
<td>N/A</td>
</tr>
</tbody>
</table>
**Project Name:** Contracted Services for Licensing

**Project Identification Number:** G.16.1

**Funding Amount:** $4,000,000.00

**Project Expenditure Subcategory Name and Number:** 6.1-Provision of Government Services

**Project Description:**
The Department will promote investments and innovation by contracting for administrative, technical, and paralegal services to provide more rapid environmental permitting. Many planned investments of COVID recovery funds, or the ripple effect of those investments, involve construction and operation of facilities that require environmental permitting, particularly land use, stormwater management, wastewater discharges and waste management. Reducing permitting delays and costs is critical for recovery from the negative economic effects of COVID on Maine businesses. These contracted services will be assisting licensing programs concurrently with and so may assist with an effort to migrate licensing workflows to a new system which will enhance equity and facilitate recovery from negative economic impacts that were exacerbated by the COVID-19 pandemic.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in April 2022 and is now pending lau.

**Partners:**
Maine Department of Economic and Community Development;

**Link to Project Website:** [https://www.maine.gov/jobsplan/program/increase-licensing-efficiency](https://www.maine.gov/jobsplan/program/increase-licensing-efficiency)

**Use of Evidence**

| Total funds being used for evidence-based interventions (if applicable): | N/A |
| Evidence base for interventions: | N/A |

**Is program evaluation being used?**
N/A

**If program evaluation being used, evaluation description:**
N/A

**Performance Indicators**

**Key Performance Indicators:**
- Number of licenses which have had their provisioning facilitated.
We do not anticipate being able to disaggregate by community or by recipient demographics

**Progress: not yet available**

**Mandatory Performance Indicators (if applicable):**

| a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18): |
| Number of households receiving eviction prevention services (including legal representation) |
| Number of affordable housing units preserved or developed |
| N/A |

| b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11): |
| Number of workers enrolled in sectoral job training programs |
| Number of workers completing sectoral job training programs |
| Number of people participating in summer youth employment programs |
| N/A |

| c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27): |
| N/A |

| d. Healthy Childhood Environments (EC 2.11-2.14): |
| Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5) |
| Number of families served by home visiting |
| N/A |
**Project Name:** Doctors of Maine's Future Scholarship Fund

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>H.17.1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding Amount:</td>
<td>$2,000,000.00</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>6.1-Provision of Government Services</td>
</tr>
</tbody>
</table>

### Project Overview

#### Project Description:
The Doctors for Maine’s Future (DFMF) Scholarship Program was enacted by the Maine Legislature in 2009 to provide up to a $25,000 scholarship per student, annually, for eligible students who enter qualifying Maine-based medical school programs (University of New England College of Osteopathic Medicine and Tufts University School of Medicine-Maine Medical Center Maine Track Program) for the purpose of increasing the number of physicians in this State who practice in primary care, under-served specialties or under-served areas of the State. For each scholarship funded by the state, a scholarship from philanthropic sources must be funded by the Maine-based medical school thereby effectively doubling the number of recipients for this scholarship. Recipients are selected by the medical schools using criteria set in Maine statute.

The infusion of federal funds into this program, coupled with FAME’s ongoing commitment to annually allocate $400,000 from our state appropriation, will allow FAME to bring the total number of annual scholarships back to at least eight each year (four at each Maine medical school) and maintain that level five years longer than would have been possible without the federal funds. This funding is expected to assist 44 students total (22 funded through federal funds and state appropriations and 22 additional students funded by philanthropic funds from each medical school).

#### Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in June 2022.

#### Partners:
- Tufts University School of Medicine-Maine Medical Center MaineTrack Program
- University of New England College of Osteopathic Medicine

#### Link to Project Website: https://www.maine.gov/jobsplan/program/tuition-support-health-care-professions

### Use of Evidence

- **Total funds being used for evidence-based interventions (if applicable):** N/A
- **Evidence base for interventions:** N/A
- **Is program evaluation being used?** N/A
- **If program evaluation being used, evaluation description:** N/A

### Performance Indicators

#### Key Performance Indicators:
- Number of individuals receiving financial assistance for education
- Number of workers earning a license or credential
- Other: Number of scholarship recipients who stayed in Maine and/or who returned to Maine to practice medicine as well as the percentage who practice in Family/Internal Medicine counted as a percent of all past scholarship recipients.

#### Mandatory Performance Indicators (if applicable):

<table>
<thead>
<tr>
<th>Category</th>
<th>Performance Indicators</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</td>
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<td>f. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</td>
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<td>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</td>
<td>N/A</td>
</tr>
<tr>
<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
<td>N/A</td>
</tr>
</tbody>
</table>

### Progress:
Not yet available.
**Project Name:** Maine Health Care Provider Loan Repayment  
**Project Identification Number:** H.18.1  
**Funding Amount:** $1,000,000.00  
**Project Expenditure Subcategory Name and Number:** 2.36-Aid to Other Impacted Industries

### Project Overview

**Project Description:**
The Maine Health Care Provider Loan Repayment Pilot Program will support rebuilding Maine’s healthcare industry workforce, which has been negatively impacted by COVID-19. The program will attract and retain healthcare professionals to Maine by repaying outstanding student loans of selected participants who commit to living and working in Maine for at least three years. FAME will pay up to $25,000 per year and, in aggregate over three years, the lesser of $75,000 and 50% of the recipient’s outstanding student loan balance. FAME will create an administrative process to review applications from candidates for eligibility, notify selected candidates of the award amount for which they are eligible and, ultimately, enter into agreements for return service between it and the selected healthcare providers. Student loan debt reduction payments will be made on an annual basis directly to the student loan servicers of the program recipients up to a maximum annual payment of the lesser of one-third of the recipient’s total award and $25,000 and, in aggregate over three years, the lesser of $75,000 and 50% of the recipient’s outstanding student loan balance. In order for a payment to be made, recipients must verify, annually, that they have maintained, in the preceding 12-month period prior to a payment being made to their student loan servicer, residency in the state of Maine and full-time employment as a healthcare provider at a Maine-based organization.

**Partners:**
Department of Health and Human Services collaborated with FAME on the creation of the pilot program, provided feedback on draft program rules, and helped to advise FAME regarding prioritization of high-demand health care occupations needed in Maine. FAME has kept stakeholders updated as to the progress made through each part of the Business Case process.

**Link to Project Website:** [https://www.maine.gov/jobsplan/program/tuition-support-health-care-professions](https://www.maine.gov/jobsplan/program/tuition-support-health-care-professions)

### Use of Evidence

- **Total funds being used for evidence-based interventions (if applicable):** N/A
- **Evidence base for interventions:** N/A
- **Is program evaluation being used?** N/A
- **If program evaluation being used, evaluation description:** N/A

### Performance Indicators

#### Key Performance Indicators:

- Measure number of program recipients who were originally selected to receive student loan repayment and monitor annually from their program anniversary date their continuation in the program. Aggregate across all recipients a program retention rate and more specifically calculate the number of program recipients who completed the full three-year return service commitment as healthcare professionals in Maine.

#### Progress: Not yet reported

**Mandatory Performance Indicators (if applicable):**

- **a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
  - Number of households receiving eviction prevention services (including legal representation)
  - Number of affordable housing units preserved or developed
  - N/A

- **b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
  - Number of workers enrolled in sectoral job training programs
  - Number of workers completing sectoral job training programs
  - Number of people participating in summer youth employment programs
  - N/A

- **c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**
  - N/A

- **d. Healthy Childhood Environments (EC 2.11-2.14):**
  - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
  - Number of families served by home visiting
  - N/A
**Project Name:** Curriculum Design Services

**Project Identification Number:** H.19.1

**Funding Amount:** $ 300,000.00

**Project Expenditure Subcategory Name and Number:** 2.36-Aid to Other Impacted Industries

### Project Overview

**Project Description:**
The statute funds a full time Curriculum and Instructional Design Specialist to support enhancements and redesign of mandated trainings, alignment of credentials across all department providers types, and crosswalk all short-term certifications. This position will work with approved training programs and education providers to build stackable credentials, and update training delivery to be accessible through both in-person and/or distance learning models. This limited period position will help to propel curriculum redesign, create policies, and strengthen training programs required to meet certification requirements across DHHS providers.

### Schedule/ Timeline

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state's internal documentation process in May 2022 and is now pending launch.

### Partners:
The curriculum designer will work closely with the Division of Licensing to ensure curricula align with regulation standards. External partners will include the “All Learning Counts” initiative with the University of Maine System, the Community College System, Adult Education and the State Workforce Board.

**Link to Project Website:** https://www.maine.gov/jobsplan/program/health-care-clinical-opportunities-credentials

### Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for interventions:** N/A

**Is program evaluation being used?** N/A

**If program evaluation being used, evaluation description:** N/A

### Performance Indicators

**Key Performance Indicators:**
- Number of workers earning a license or credential
- Number of new career development or job training programs offered

**Progress:** Not yet available

### Mandatory Performance Indicators (if applicable):

**a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
- Number of households receiving eviction prevention services (including legal representation)
- Number of affordable housing units preserved or developed

**b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
- Number of workers enrolled in sectoral job training programs
- Number of workers completing sectoral job training programs
- Number of people participating in summer youth employment programs

**c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**

**d. Healthy Childhood Environments (EC 2.11-2.14):**
- Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
- Number of families served by home visiting

**Progress:** Not yet available

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*Note: The table entries for performance indicators are marked as N/A as they were not yet available.*
<table>
<thead>
<tr>
<th>Project Name: Preceptors and Clinical Sites</th>
<th>Project Identification Number: H.20.1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding Amount: $1,600,000.00</td>
<td>Project Expenditure Subcategory Name and Number: 2.36-Aid to Other Impacted Industries</td>
</tr>
</tbody>
</table>

**Project Description:**
Provides one-time funding to increase the critical health care workforce by providing incentives to providers to serve as clinical preceptors; funds to clinical sites to support costs of hosting health care students who require clinical hours and related oversight; and funding to rural health care providers to expand rural Graduate Medical Education (GME) experiences.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in May 2022 and is now pending launch.

**Partners**

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/health-care-clinical-opportunities-credentials

**Use of Evidence**
Total funds being used for evidence-based interventions (if applicable): N/A
Evidence base for interventions: N/A
Is program evaluation being used? N/A
If program evaluation being used, evaluation description: N/A

**Performance Indicators**

**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance
- Number of individuals receiving career development or job training assistance

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

**a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
- Number of households receiving eviction prevention services (including legal representation)
- Number of affordable housing units preserved or developed

**b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
- Number of workers enrolled in sectoral job training programs
- Number of workers completing sectoral job training programs
- Number of people participating in summer youth employment programs

**c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**

**d. Healthy Childhood Environments (EC 2.11-2.14):**
- Number of children served by childcare and early learning (pre-school/pre-K/ages 3–5)
- Number of families served by home visiting

<table>
<thead>
<tr>
<th>Company A</th>
<th>Company B</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
<td>N/A</td>
</tr>
</tbody>
</table>
### Project Overview

**Project Name:** HC Tuition Remission  
**Project Identification Number:** H.21.1  
**Funding Amount:** $1,275,000.00  
**Project Expenditure Subcategory Name and Number:** 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

#### Project Description:
Provides funding for 3 Career Center Consultants and 1 Employment and Training Specialist - 3 to assist in establishment, program referrals, and coordination of tuition remission process/payment processing, and enrollment process for tuition remission. Includes system to track enrollments, process payments, and gather required information to evaluate outcomes including match with existing employer wage records, surveys.

#### Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

#### Partners:
DHHS: Co-lead on planning & implementing initiative  
DOL: Co-lead on planning & implementing initiative;  
In addition, there are key partners to collaborate with on planning & implementation:  
MCCS  
DOE

#### Link to Project Website: https://www.maine.gov/jobsplan/program/health-care-training-me-training-current-health-care-workers

#### Use of Evidence
**Total funds being used for evidence-based interventions (if applicable):** 0

**Evidence base for interventions:**

**Is program evaluation being used?** Yes  

**If program evaluation being used, evaluation description:**  
CWRI is conducting an evaluation of all health care workforce initiatives under ARPA. The outcomes to be evaluated will include the quantitative and qualitative indicators above through an impact evaluation, and a process evaluation that will include interviews with customers (job seekers, education/training partners, and employers) to understand the effectiveness of a sector-based navigator in connecting residents, employers, and the workforce system to support a robust health care workforce that meets the needs of employers.

#### Performance Indicators

**Key Performance Indicators:**
- Number of individuals receiving financial assistance for education  
- Number of workers earning a license or credential

**Progress:** Not yet available

#### Mandatory Performance Indicators (if applicable):

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
</tr>
</thead>
</table>
| - Number of households receiving eviction prevention services (including legal representation)  
- Number of affordable housing units preserved or developed |
| N/A |

<table>
<thead>
<tr>
<th>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</th>
</tr>
</thead>
</table>
| - Number of workers enrolled in sectoral job training programs*  
- Number of workers completing sectoral job training programs  
- Number of people participating in summer youth employment programs |
| *26 |

<table>
<thead>
<tr>
<th>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</th>
</tr>
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<tbody>
<tr>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>d. Healthy Childhood Environments (EC 2.11-2.14):</th>
</tr>
</thead>
</table>
| - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)  
- Number of families served by home visiting |
| N/A |
**Project Name:** Healthcare Career Navigators  

**Project Identification Number:** H.22.1  

**Funding Amount:** $ 600,000.00  

**Project Expenditure Subcategory Name and Number:** 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

### Project Overview

**Project Description:**
Navigators will contribute significantly to filling the crisis-level health care workforce shortages, using deep expertise in health care occupations, training, education, and employers to provide residents with the information and referrals needed to launch or advance in a health care career, including in stackable credentials, prior learning credits, and apprenticeships. Navigators will work with incumbent health care workers as well as those interested in healthcare professions—with a specific focus on helping to navigate the complex ecosystem & supporting foreign-trained health care workers to successfully be recredentialed and/or move to a related health care occupation. Navigators will be networked throughout the workforce system, building partnerships with community-based organizations representing priority communities of New Mainers as well as healthcare employers to keep a pulse on industry workforce needs.

### Schedule/ Timeline

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in March 2022.

### Partners:
- DHHS: Co-lead on planning & implementing initiative
- DOL: Co-lead on planning & implementing initiative

### Link to Project Website:  
https://www.maine.gov/jobsplan/program/health-care-career-navigators

### Evidence of Use

Total funds being used for evidence-based interventions (if applicable): $ 600,000

Evidence base for interventions:  
Sector workforce strategies are known nationally as a best practice to support industry in identifying and sourcing a qualified workforce. The Aspen Institute promotes navigators as one element of a successful sector strategy; the National Fund for Workforce Solutions has dozens of sector-focused partnerships that have resulted in thousands of individuals entering sector-specific training and occupations; and recent data from a random control evaluation of Project Quest’s sector approach in Texas shows impressive statistically significant earnings gains for workers over 11 years. Workforce development council in Michigan has also experienced success with industry-specific navigators—citing increased placement and retention rates among jobseekers and increased coordination among employers to develop relevant trainings and career pathways.

Currently the career centers do not have specialists by industry, and with the acute shortage of health care workers establishing two navigators deeply versed in health care occupations and with connections to employers will help to interest and connect residents to immediate opportunities in health care as well as to training and education leading to occupational health care credentials.

### Is program evaluation being used?  
No

### If program evaluation being used, evaluation description:  
N/A

### Performance Indicators

**Key Performance Indicators:**
- Number of individuals receiving career development or job training assistance
- Number of workers earning a license or credential
- Number of newly employed or re-employed individuals

**Mandatory Performance Indicators (if applicable):**

<table>
<thead>
<tr>
<th>Mandatory Performance Indicators</th>
<th>N/A</th>
</tr>
</thead>
</table>
| **a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**  
  - Number of households receiving eviction prevention services (including legal representation)  
  - Number of affordable housing units preserved or developed | **b.** Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):  
  - Number of workers enrolled in sectoral job training programs  
  - Number of workers completing sectoral job training programs | 0 |
- Number of people participating in summer youth employment programs

<table>
<thead>
<tr>
<th>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
<td>N/A</td>
</tr>
<tr>
<td>- Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
<td></td>
</tr>
<tr>
<td>- Number of families served by home visiting</td>
<td></td>
</tr>
</tbody>
</table>
**Project Name:** Training and Stackable Credentials

**Project Identification Number:** H.23.1

**Funding Amount:** $7,225,000.00

**Project Expenditure Subcategory Name and Number:** 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

### Project Overview

**Project Description:**
This funding invests in training and stackable credential attainment for incumbent frontline healthcare workers. To retain this critical workforce and reduce turnover, establish a tuition remission program for direct service healthcare workers to attain credentials and move into the next rung on their career pathway (such as CNA to LPN, BHP to OT). This program will target incumbent healthcare workers in clinical settings—including long term care, hospital, behavioral health and dental sectors with a primary focus on DHHS Medicare/Medicaid providers. The focus will be on entry-level workers attaining next-level credentials though additional information on exact credential, provider & sectoral needs will be further fleshed out after employer training needs survey are captured (currently in the field) later this month. Current focus on paying for the training needs though additional needs may emerge around bridge/foundational skills education for pre-reqs, test readiness, English Language Learning and/or credential evaluation to support workers from priority communities (New Mainers, those with lower educational attainment, who may be interested but face additional barriers and need additional support to pursue next-level credential attainment).

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

**Partners:**
DHHS: Co-lead on planning & implementing initiative
DOL: Co-lead on planning & implementing initiative
In addition, there are key partners to collaborate with on planning & implementation:
MCCS
DOE

**Link to Project Website:**

### Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** 0

**Evidence base for interventions:**

**Is program evaluation being used?** Yes

**If program evaluation being used, evaluation description:**
CWRI is conducting an evaluation of all health care workforce initiatives under ARPA. The outcomes to be evaluated will include the quantitative and qualitative indicators above through an impact evaluation, and a process evaluation that will include interviews with customers (job seekers, education/training partners, and employers) to understand the effectiveness of a sector-based navigator in connecting residents, employers, and the workforce system to support a robust health care workforce that meets the needs of employers.

### Performance Indicators

**Key Performance Indicators:**
- Number of individuals receiving financial assistance for education
- Number of workers earning a license or credential

**Progress:** Not yet available

### Mandatory Performance Indicators (if applicable):

- **a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
  - Number of households receiving eviction prevention services (including legal representation)
  - Number of affordable housing units preserved or developed

- **b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
  - Number of workers enrolled in sectoral job training programs
  - Number of workers completing sectoral job training programs
  - Number of people participating in summer youth employment programs

- **c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**

- **d. Healthy Childhood Environments (EC 2.11-2.14):**
  - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
  - Number of families served by home visiting

**Progress:**

- **a.** N/A
- **b.** 0
- **c.** N/A
- **d.** N/A
Project Name: Healthcare Career Pathways

Project Identification Number: H.24.1
Funding Amount: $2,700,000.00
Project Expenditure Subcategory Name and Number: 2.36-Aid to Other Impacted Industries

Project Overview

Project Description:
The Maine Apprenticeship Program is leveraging ARPA and additional federal grant funds to accomplish the following three goals: 1: Expand high-quality pre & apprenticeships; 2: Increase number of under-represented workers in apprenticeship; 3: Develop an integrated & effective statewide apprenticeship system. A core strategy of apprenticeship expansion will be partnering with Maine’s businesses and industry associations, unions, education and training providers, and community-based organizations to develop new pre-apprenticeship and expand existing apprenticeship programs. This initiative will specifically focus on addressing current workforce challenges within the healthcare sector via apprenticeship and pre-apprenticeship opportunities.

Justification for allowable use: Maine ended 2019 with employment of 113,164 in Maine’s Health Care and Social Assistance industry. Following the onset of the pandemic, employment in the industry dropped by 11.75% to 99,866 in April 2020 (source: Maine Center for Workforce Research and Information, Monthly Industry Employment).

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in January 2022.

Partners:
Dept of Education
MCCS
DECD
DHHS

Link to Project Website: https://www.maine.gov/jobsplan/program/maine-apprenticeship-program-expansion

Use of Evidence
Total funds being used for evidence-based interventions (if applicable): N/A
Evidence base for interventions: N/A
Is program evaluation being used? N/A
If program evaluation being used, evaluation description: N/A

Performance Indicators

Key Performance Indicators:
• Number of individuals enrolling in an internship, apprenticeship, or pre-apprenticeship program
• Number of workers earning a license or credential
• Number of new career development or job training programs
• Number of newly employed or re-employed individuals

Progress: Jointly, projects H.24.1, I.30.2, L.38.1, P.51.1. and P.51.2 awarded more than $12 million to 14 Maine organizations to establish new apprenticeship or pre-apprenticeship programs.

Mandatory Performance Indicators (if applicable):

a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
   • Number of households receiving eviction prevention services (including legal representation)
   • Number of affordable housing units preserved or developed
   N/A

b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
   • Number of workers enrolled in sectoral job training programs
   • Number of workers completing sectoral job training programs
   • Number of people participating in summer youth employment programs
   N/A

c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):
   N/A

d. Healthy Childhood Environments (EC 2.11-2.14):
   • Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
   • Number of families served by home visiting
   N/A
**Project Name:** Campaign to Promote Direct Care Careers

**Project Identification Number:** H.25.1  
**Funding Amount:** $500,000.00  
**Project Expenditure Subcategory Name and Number:** 2.36-Aid to Other Impacted Industries

**Project Description:**  
With direct care shortages threatening the closure of long-term care and other healthcare facilities today due to the effects of the COVID-19 pandemic, it is more essential than ever that Maine invests in rebuilding, retaining and advancing direct care workers. A targeted recruitment effort designed to bolster the recruitment of workers into direct care entry-level employment with the promise for career, job skill and sustainable wage advancement will promote the value/importance of the profession as well as interest in the field. The project provides one-time funds to contract with a media consulting firm to design and implement a statewide multimedia campaign that encourages Maine residents, particularly those most affected by COVID-19, to consider direct care worker jobs as a career choice.

**Schedule/ Timeline**  
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

**Partners:**  
DHHS  
DECD  
DOL

**Link to Project Website:** [https://www.maine.gov/jobsplan/program/health-care-recruitment-campaigns](https://www.maine.gov/jobsplan/program/health-care-recruitment-campaigns)

**Use of Evidence**  
**Total funds being used for evidence-based interventions (if applicable):** N/A  
**Evidence base for interventions:** N/A  
**Is program evaluation being used?** N/A  
**If program evaluation being used, evaluation description:** N/A

**Key Performance Indicators:**  
- Number of individuals enrolling in an internship, apprenticeship, or pre-apprenticeship program  
- Number of individuals receiving career development or job training assistance  
- Number of workers earning a license or credential

**Performance Indicators**

**Mandatory Performance Indicators (if applicable):**

- **a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**  
  - Number of households receiving eviction prevention services (including legal representation)  
  - Number of affordable housing units preserved or developed

- **b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**  
  - Number of workers enrolled in sectoral job training programs  
  - Number of workers completing sectoral job training programs  
  - Number of people participating in summer youth employment programs

- **c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**

- **d. Healthy Childhood Environments (EC 2.11-2.14):**  
  - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)  
  - Number of families served by home visiting

**Progress:** Not yet available
**Project Name:** Housing Navigators

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>HH.106.1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding Amount:</td>
<td>$1,500,000.00</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>2.18-Housing Support: Other Housing Assistance</td>
</tr>
</tbody>
</table>

## Project Overview

**Project Description:**
The Housing Navigation Pilot Program will provide funding to public housing authorities and nonprofit organizations to employ a housing navigator. These navigators will engage landlords in areas of the state where the rental vacancy rate is very low and develop partnerships that encourage them to rent to families experiencing/at serious risk of homelessness and partner with the regional Homeless Response Service Hub, public housing authorities, community action agencies, and homeless liaisons in area schools to accept referrals of families experiencing/at significant risk of homelessness. They will provide support to families with rental assistance (including Housing Choice vouchers and Emergency Rental Assistance) to obtain units and continue that support during the first year of tenancy to assist them in remaining stably housed and will also offer assistance to families with homeless students that have been referred by area schools in obtaining rental assistance through MaineHousing’s voucher programs. MaineHousing will fund at least nine organizations to employ at least one Housing Navigator for each Homeless Response Service Hub. At the end of the pilot period, funded organizations will report on final outcomes, lessons learned and best practices.

## Schedule/ Timeline

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in February 2022.

## Partners:
MaineHousing sought input from stakeholders including Public Housing Authorities, Department of Education, Maine Equal Justice, Nonprofit Housing Service Providers and legislative and municipal leaders.

## Link to Project Website:
https://www.maine.gov/jobsplan/program/housing-navigators-pilot-program

## Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** 1,200,000

**Evidence base for interventions:**
This pilot supports housing navigation services, recognized as a best practice by the U.S. Department of Veteran Affairs. Navigation involves helping a household that is homeless develop a housing plan, address the barriers identified during the plan, and acquire documentation and complete forms required for housing. It also involves housing search which includes attending property owner meetings, setting appointments, and assisting with paperwork related to housing applications. Navigation also includes tasks involved with securing housing including inspections, utility startups, and moving into housing.

The Housing Navigation Pilot proposed incorporates the Housing First approach in its implementation and practice. The Center for Evidence Based Solutions to Homelessness recognizes the Housing First philosophy, which prioritizes quickly providing permanent housing to individuals and families experiencing homelessness, and doing so with minimum preconditions or barriers, as an evidenced-based approach. This approach offers supportive services to households following lease up. Research has shown that Housing First programs increase housing stability for clients served, are cost effective compared to traditional services that impose sobriety prerequisites to housing and increase client utilization of other supportive services. There is a significant body of research and evidence that documents the positive impacts of housing stability—and the negative impacts of housing instability—on families and individuals.

**Is program evaluation being used?** TBD

**If program evaluation being used, evaluation description:**

## Performance Indicators

**Key Performance Indicators:**
- Number of families served
- Subgrantees will report quarterly on number of families served, including the following:
  - Household composition, including age, gender and race/ethnicity of family members.
  - Household income.
  - Type of rental subsidy utilized.
  - Location of housing units.

MaineHousing will review the data on a quarterly basis and recommend changes to improve program performance as indicated. In reporting on the project MaineHousing will report on location of both the subgrantee organizations and the housing units of the participants served. We will also be able to disaggregate demographics to ensure racial/ethnic equity.
Progress: Awarded $2.9 million in grants to 10 organizations to establish housing navigators.

| Mandatory Performance Indicators (if applicable): | 
|--------------------------------------------------|---|
| **a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):** | 0 |
| • Number of households receiving eviction prevention services (including legal representation) | |
| • Number of affordable housing units preserved or developed | |
| **b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):** | N/A |
| • Number of workers enrolled in sectoral job training programs | |
| • Number of workers completing sectoral job training programs | |
| • Number of people participating in summer youth employment programs | |
| **c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):** | N/A |
| **d. Healthy Childhood Environments (EC 2.11-2.14):** | N/A |
| • Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5) | |
| • Number of families served by home visiting | |
**Project Name:** Clean Energy Workforce Development  
**Project Identification Number:** I.27.1  
**Funding Amount:** $3,700,000.00  
**Project Expenditure Subcategory Name and Number:** 2.36-Aid to Other Impacted Industries

### Project Overview

**Project Description:**
Provides one-time funding to establish the workforce development program of the clean energy partnership to fund programs that advance clean energy workforce development and training programs, including but not limited to internships, scholarships, apprenticeship and pre-apprenticeship programs and a climate corps pilot initiative through AmeriCorps. This initiative will also support the development of an online platform for attracting workers, sharing training opportunities and highlighting job opportunities in this sector and support the Governor’s Energy Office in developing programs in partnership with the Department of Labor, industry, education institutions and others focusing efforts on supporting workers and businesses most affected by the COVID-19 pandemic and related economic impacts.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in May 2022.

**Partners:**
The Clean Energy Partnership will be led by the Governor’s Energy Office (GEO) and in partnership with the Governor’s Office of Policy Innovation and the Future (GOPIF), Maine Department of Labor (DOL) and Maine Department of Economic and Community Development (DECD). Other partners include the Maine Community College System, the University system, Efficiency Maine Trust, Maine Housing and Community Action Programs, the private sector, labor unions, nonprofits, municipalities, state and local chambers of commerce, among many others.

In particular the GEO will work in close coordination with the Department of Labor as they advance a number of closely related initiatives.

**Link to Project Website:** https://www.maine.gov/jobsplan/program/clean-energy-partnership-workforce-initiative

### Use of Evidence

| Evidence base for interventions (if applicable): | N/A |
| Is program evaluation being used? | N/A |
| If program evaluation being used, evaluation description: | N/A |

### Key Performance Indicators:
- Number of businesses or community organizations receiving economic assistance
- Number of individuals receiving career development or job training assistance
- Number of new career development or job training programs offered

**Progress:** Not yet available

### Mandatory Performance Indicators (if applicable):

<table>
<thead>
<tr>
<th>a. Household Assistance [EC 2.2], Long-term Housing Security [EC 2.15-2.16] and Housing Support (EC 2.17-2.18):</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Number of households receiving eviction prevention services (including legal representation)</td>
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<table>
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<tr>
<th>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</th>
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</thead>
<tbody>
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<tr>
<td>- Number of people participating in summer youth employment programs</td>
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<tr>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>c. Addressing Educational Disparities [EC 2.24-2.26] and Addressing Impacts of Lost Instructional Time (EC 2.27):</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>d. Healthy Childhood Environments (EC 2.11-2.14):</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
</tr>
<tr>
<td>- Number of families served by home visiting</td>
</tr>
<tr>
<td>N/A</td>
</tr>
</tbody>
</table>
**Project Name:** Public Service Coordinator - Industry & Higher Ed

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>I.28.1</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Funding Amount:</strong></td>
<td>$300,000.00</td>
</tr>
<tr>
<td><strong>Project Expenditure Subcategory Name and Number:</strong></td>
<td>2.36-Aid to Other Impacted Industries</td>
</tr>
</tbody>
</table>

**Project Overview**

**Project Description:**
Establishes one limited-period Public Service Coordinator II position through June 10, 2023 to support the work of the Clean Energy Partnership, including clean energy workforce development, clean energy business and innovation support initiatives.

**Schedule/ Timeline:**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in May 2022.

**Partners:**
The Clean Energy Partnership will be led by the Governor’s Energy Office (GEO) and in partnership with the Governor’s Office of Policy Innovation and the Future (GOPIF), Maine Department of Labor (DOL) and Maine Department of Economic and Community Development (DECD).

Other partners include the Maine Community College System, the University system, Efficiency Maine Trust, Maine Housing and Community Action Programs, the private sector, labor unions, nonprofits, municipalities, state and local chambers of commerce, among many others. In particular the GEO will work in close coordination with the Department of Labor as they advance a number of closely related initiatives.

**Link to Project Website:** https://www.maine.gov/jobsplan/program/clean-energy-partnership-workforce-initiative

**Use of Evidence**

| Total funds being used for evidence-based interventions (if applicable): | N/A |
| Is program evaluation being used? | N/A |
| If program evaluation being used, evaluation description: | N/A |

**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance
- Number of individuals receiving career development or job training assistance
- Number of new career development or job training programs offered

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

<table>
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<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
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<td>• Number of people participating in summer youth employment programs</td>
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<tr>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</th>
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</thead>
<tbody>
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<td>N/A</td>
</tr>
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</table>

<table>
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<tr>
<th>d. Healthy Childhood Environments (EC 2.11-2.14):</th>
</tr>
</thead>
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<tr>
<td>• Number of children served by childcare and early learning (preschool/pre-K/ages 3-5)</td>
</tr>
<tr>
<td>• Number of families served by home visiting</td>
</tr>
<tr>
<td>N/A</td>
</tr>
</tbody>
</table>
Project Name: Clean Energy Apprenticeships

Project Identification Number: I.30.2
Funding Amount: $1,500,000.00

Project Expenditure Subcategory Name and Number: 2.36-Aid to Other Impacted Industries

Project Description:
The Maine Apprenticeship Program is leveraging ARPA and additional federal grant funds to accomplish the following three goals: 1: Expand high-quality pre & apprenticeships; 2: Increase number of under-represented workers in apprenticeship; 3: Develop an integrated & effective statewide apprenticeship system. A core strategy of apprenticeship expansion will be partnering with Maine’s businesses and industry associations, unions, education and training providers, and community-based organizations to develop new pre-apprenticeship and expand existing apprenticeship programs. This initiative will specifically focus on building high quality pre-apprenticeship and apprenticeship programs for the clean energy sector.

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in January 2022.

Partners:
GEO
DOE
DECD
DOC
MCCS

Link to Project Website: https://www.maine.gov/jobsplan/program/maine-apprenticeship-program-expansion

Use of Evidence
Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions: N/A

Is program evaluation being used? N/A

If program evaluation being used, evaluation description: N/A

Performance Indicators
Key Performance Indicators:
• Number of businesses or community organizations receiving economic assistance
• Number of individuals enrolling in an internship, apprenticeship, or pre-apprenticeship program
• Number of workers earning a license or credential
• Number of new career development or job training programs offered
• Number of newly employed or re-employed individuals

Progress: Jointly, projects H.24.1, I.30.2, L.38.1, P.51.1, and P.51.2 awarded more than $12 million to 14 Maine organizations to establish new apprenticeship or pre-apprenticeship programs.

Mandatory Performance Indicators (if applicable):

a. Household Assistance [EC 2.2], Long-term Housing Security [EC 2.15-2.16] and Housing Support [EC 2.17-2.18]:
   • Number of households receiving eviction prevention services (including legal representation)
   • Number of affordable housing units preserved or developed

b. Assistance to Unemployed or Under Employed Workers [EC 2.10] and Community Violence Interventions [EC 1.11]:
   • Number of workers enrolled in sectoral job training programs
   • Number of workers completing sectoral job training programs
   • Number of people participating in summer youth employment programs

N/A

N/A

N/A

N/A

c. Addressing Educational Disparities [EC 2.24-2.26] and Addressing Impacts of Lost Instructional Time [EC 2.27]:

d. Healthy Childhood Environments [EC 2.11-2.14]:
   • Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
   • Number of families served by home visiting

N/A

N/A

N/A

N/A
**Project Name:** Transition Active Duty Military to Civilian Life

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>II.107.1</th>
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<tbody>
<tr>
<td>Funding Amount:</td>
<td>$200,000.00</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>2.36-Aid to Other Impacted Industries</td>
</tr>
</tbody>
</table>

### Project Description:
The Department of Economic and Community Development, in collaboration with the Bureau of Veterans Services, will partner with military personnel assistance organizations to participate in a one-year pilot project aimed at providing employment opportunities in qualified industries in Maine that have been negatively impacted by the pandemic for military personnel transitioning from service.

### Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in February 2022.

### Partners:
- DECD
- Bureau of Veterans Services
- Live and Work in Maine
- Veterans Business Outreach Center of NE

**Link to Project Website:** https://www.maine.gov/jobsplan/program/military-veteran-career-transition-pilot-program

### Use of Evidence
- Total funds being used for evidence-based interventions (if applicable): N/A
- Evidence base for interventions: N/A
- Is program evaluation being used? N/A
- If program evaluation being used, evaluation description: N/A

### Performance Indicators
- **Key Performance Indicators:**
  - Number of new jobs created, or job losses avoided
  - Number of individuals receiving career development or job training assistance
  - Number of newly employed or re-employed individuals

  **Progress:** Awarded 1 grant to launch Military Veteran Career Transition Pilot Program

<table>
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<th>N/A</th>
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<td>- Number of families served by home visiting</td>
<td></td>
</tr>
</tbody>
</table>
### Project Name: Domestic Trade Outreach

| Project Identification Number: | J.31.1 |
| Funding Amount: | $2,800,000.00 |
| Project Expenditure Subcategory Name and Number: | 2.36-Aid to Other Impacted Industries |

### Project Description:
With funding from the Maine Jobs and Recovery Plan, the Maine Department of Economic and Community Development’s Office of Business Development is developing a pilot program to help support Maine’s small- to mid-sized businesses to grow sales across the United States. This portion of the funding will support marketing of Maine’s goods and services to other markets within the United States.

### Schedule/Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in June 2022 and is now pending launch.

### Partners:
One of the recommendations in the Domestic Trade Baseline Study (completed in 2020) was to establish an informal Domestic Trade Advisory Board to ensure that the Office of Business Development’s Domestic Trade Pilot Program is consistent with business needs. While the exact make-up of this Advisory Board has not yet been determined, it will likely include many of the key stakeholders who were engaged during the Domestic Trade Baseline Study. These stakeholders include (but are not limited to):
- Department of Agriculture Conservation & Forestry
- Department of Marine Resources
- Maine International Trade Center
- Maine Technology Institute
- Procurement Technical Assistance Centers
- Maine Made c/o Maine DECD
- Manufacturing Extension Partnership
- University of Maine

### Link to Project Website: https://www.maine.gov/jobsplan/program/domestic-trade-program

### Use of Evidence
- **Total funds being used for evidence-based interventions (if applicable):** N/A
- **Evidence base for interventions:** N/A
- **Is program evaluation being used?** N/A
- **If program evaluation using, evaluation description:** N/A

### Performance Indicators
**Key Performance Indicators:**
Number of businesses or community organizations receiving technical assistance

**Progress:** Not yet available

### Mandatory Performance Indicators (if applicable):

<table>
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<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
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</tr>
<tr>
<td>Number of families served by home visiting</td>
</tr>
<tr>
<td><strong>Progress:</strong> Not yet available</td>
</tr>
</tbody>
</table>
Project Name: Domestic Trade Pilot

Project Identification Number: J.32.1

Funding Amount: $ 600,000.00

Project Expenditure Subcategory Name and Number: 2.36-Aid to Other Impacted Industries

Project Overview

Project Description:
With funding from the Maine Jobs and Recovery Plan, the Maine Department of Economic and Community Development’s Office of Business Development is developing a pilot program to help support Maine’s small- to mid-sized businesses to grow sales across the United States. This portion of the funding will support development, management, and oversight of Domestic Trade Pilot Program.

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in July 2022.

Partners:
One of the recommendations in the Domestic Trade Baseline Study (completed in 2020) was to establish an informal Domestic Trade Advisory Board to ensure that the Office of Business Development’s Domestic Trade Pilot Program is consistent with business needs. While the exact make-up of this Advisory Board has not yet been determined, it will likely include many of the key stakeholders who were engaged during the Domestic Trade Baseline Study. These stakeholders include (but are not limited to):
- Department of Agriculture Conservation & Forestry
- Department of Marine Resources
- Maine International Trade Center
- Maine Technology Institute
- Procurement Technical Assistance Centers
- Maine Made c/o Maine DECD
- Manufacturing Extension Partnership
- University of Maine

Link to Project Website: https://www.maine.gov/jobsplan/program/domestic-trade-program

Use of Evidence

Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions: N/A

Is program evaluation being used? N/A

If program evaluation being used, evaluation description: N/A

Key Performance Indicators:
Number of businesses or community organizations receiving technical assistance

Mandatory Performance Indicators (if applicable):

a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
   - Number of households receiving eviction prevention services (including legal representation)
   - Number of affordable housing units preserved or developed

b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
   - Number of workers enrolled in sectoral job training programs
   - Number of workers completing sectoral job training programs
   - Number of people participating in summer youth employment programs

 c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):

 d. Healthy Childhood Environments (EC 2.11-2.14):
   - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
   - Number of families served by home visiting

Performance Indicators

N/A

N/A

N/A

N/A
**Project Name:**  State Trade Promotion  

**Project Identification Number:** J.33.1  
**Funding Amount:** $10,000,000.00  
**Project Expenditure Subcategory Name and Number:** 2.36-Aid to Other Impacted Industries  

**Project Overview**

**Project Description:**
With funding from the Maine Jobs and Recovery Plan, the Maine Department of Economic and Community Development’s Office of Business Development is developing a pilot program to help support Maine’s small- to mid-sized businesses to grow sales across the United States. This portion of the funding will provide direct support via grants to Maine-based organizations that are already engaged in assisting other Maine companies with domestic trade.

**Schedule/ Timeline:**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in June 2022 and is now pending launch.

**Partners:**
One of the recommendations in the Domestic Trade Baseline Study (completed in 2020) was to establish an informal Domestic Trade Advisory Board to ensure that the Office of Business Development’s Domestic Trade Pilot Program is consistent with business needs. While the exact make-up of this Advisory Board has not yet been determined, it will likely include many of the key stakeholders who were engaged during the Domestic Trade Baseline Study. These stakeholders include (but are not limited to):
- Department of Agriculture Conservation & Forestry
- Department of Marine Resources
- Maine International Trade Center
- Maine Technology Institute
- Procurement Technical Assistance Centers
- Maine Made c/o Maine DECD
- Manufacturing Extension Partnership
- University of Maine

**Link to Project Website:** https://www.maine.gov/jobsplan/program/domestic-trade-program

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for interventions:** N/A

**Is program evaluation being used?** N/A

**If program evaluation being used, evaluation description:** N/A

**Performance Indicators**

**Key Performance Indicators:** Number of businesses or community organizations receiving economic assistance

**Mandatory Performance Indicators (if applicable):**

- a. Household Assistance [EC 2.2], Long-term Housing Security [EC 2.15-2.16] and Housing Support (EC 2.17-2.18):
  - Number of households receiving eviction prevention services (including legal representation)
  - Number of affordable housing units preserved or developed

- b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
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- c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):

- d. Healthy Childhood Environments (EC 2.11-2.14):
  - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
  - Number of families served by home visiting

N/A
### Project Overview

**Project Description:**

With funding from the Maine Jobs and Recovery Plan, the Maine Department of Economic and Community Development’s Office of Business Development is developing the Domestic Trade Pilot Program to help support Maine’s small- to mid-sized businesses to grow sales across the United States. This portion of the funding will expand the availability of trade and market data and analysis to support the efficient and effective implementation of the program.

**Schedule/ Timeline**

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in June 2022 and is now pending launch.

**Partners:**

One of the recommendations in the Domestic Trade Baseline Study (completed in 2020) was to establish an informal Domestic Trade Advisory Board to ensure that the Office of Business Development’s Domestic Trade Pilot Program is consistent with business needs. While the exact make-up of this Advisory Board has not yet been determined, it will likely include many of the key stakeholders who were engaged during the Domestic Trade Baseline Study. These stakeholders include (but are not limited to):

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- Maine International Trade Center
- Maine Technology Institute
- Procurement Technical Assistance Centers
- Maine Made c/o Maine DECD
- Manufacturing Extension Partnership
- University of Maine

**Link to Project Website:** https://www.maine.gov/jobsplan/program/domestic-trade-program

### Use of Evidence

<table>
<thead>
<tr>
<th>Evidence base for interventions (if applicable):</th>
<th>N/A</th>
</tr>
</thead>
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<tr>
<td>Is program evaluation being used?</td>
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</tr>
<tr>
<td>If program evaluation being used, evaluation description:</td>
<td>N/A</td>
</tr>
</tbody>
</table>

### Performance Indicators

**Key Performance Indicators:**

Number of businesses or community organizations receiving technical assistance

**Mandatory Performance Indicators (if applicable):**

| a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18): |
|-----------------------------------------------------------------------------------------------------------------|-----|
| Number of households receiving eviction prevention services (including legal representation)                     | N/A |
| Number of affordable housing units preserved or developed                                                         | N/A |

| b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11): |
|---------------------------------------------------------------------------------------------------------------|-----|
| Number of workers enrolled in sectoral job training programs                                                 | N/A |
| Number of workers completing sectoral job training programs                                                 | N/A |
| Number of people participating in summer youth employment programs                                          | N/A |

| c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27): |
|-----------------------------------------------------------------------------------------------------------------|-----|
|                                                                                                                  | N/A |

| d. Healthy Childhood Environments (EC 2.11-2.14): |
|-------------------------------------------------|-----|
| Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)                      | N/A |
| Number of families served by home visiting                                                          | N/A |
Project Name: Talent & Workforce Attraction - 2 WCC

Project Identification Number: K.35.2

Funding Amount: $1,140,000.00

Project Expenditure Subcategory Name and Number: 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview

Project Description:
With the addition of MJRP funds, the Boston Federal Reserve will be able to expand targeted support for workforce development in six low- and moderate-income communities working to recover from negative economic impacts of the pandemic. The Boston Fed will be the subrecipient for the funding in this business case and will deploy the funds to six communities through awards to a mix of municipalities and community organizations following project development and assessment against the criteria below. The Federal Reserve will be responsible for administering all subawards, monitoring compliance, and facilitating reporting consistent with UST requirements.

Allowable projects for use of these funds include:
- Job training, credential development, on-the-job training, industry career pathway programs, or other training-based assistance or delivery improvement of these programs
- Initiatives focused on improving job opportunities, attracting and retaining workers, and growing workforce participation
- Subsidized employment programs, apprenticeships, grants to hire underserved workers, retention supports for newly employed workers, or other hiring, development, or retention programs or incentives
- Development or enhancement of local job and workforce training centers, partnerships, evaluation, infrastructure, or technical education facilities or equipment
- Wraparound supports that reduce barriers to employment
- Help for unemployed to start small businesses

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in March 2022 and is now pending launch.

Partners:
DECD, DHHS and DOL will be involved in the execution work of the communities.

Link to Project Website: https://www.maine.gov/jobsplan/program/welcome-home-talent-attraction-program

Use of Evidence

Total funds being used for evidence-based interventions (if applicable): 1,140,000

Evidence base for interventions: The Boston Fed has implemented the Working Communities Challenge across New England. There are many communities we can look to for best practices and lessons learned. The WCC model has proven to be transformative in communities from Massachusetts to Vermont. In addition, all Maine selected communities spent 6 months or more assessing the complex socio-economic challenges affecting their very own communities. They have all proposed related activities directed toward a common purpose.

Is program evaluation being used?
Yes

If program evaluation being used, evaluation description: An evaluation plan is embedded in the WCC overall strategy. The Boston Fed has identified a third-party vendor to conduct an evaluation of each project in each community.

Performance Indicators

Key Performance Indicators:
- Number of businesses or community organizations receiving economic assistance
- Number of new career development or job training programs offered
- Number of newly employed or re-employed individuals
- Number of Industries supported as a result of the project

Progress: Contributed funding for grants made by the Maine Working Community Challenge and the Federal Reserve Bank of Boston to groups of rural Maine communities to begin implementing proposals that address local economic problems, including poverty and lack of work opportunity

Mandatory Performance Indicators (if applicable):

- Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
  - Number of households receiving eviction prevention services (including legal representation)
  - Number of affordable housing units preserved or developed

N/A
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**Project Name:** Healthcare Workforce Recruitment  
**Project Identification Number:** K.36.1  
**Funding Amount:** $2,500,000.00  
**Project Expenditure Subcategory Name and Number:** 2.36-Aid to Other Impacted Industries

### Project Overview

**Project Description:**
Provides one-time funding to support nursing home, federally qualified health center and hospital health care recruitment efforts to address critical health care workforce shortages to be spent as part of a collaborative public-private partnership with providers.

### Schedule/ Timeline

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

### Partners:

- Collaboration with the following healthcare sector partners: Maine Hospital Association, Maine Primary Care Association, Maine Healthcare Association.
- Advisory committee to provide input into campaign development: staff from DECD; MDOL; DHHS.

### Link to Project Website:
https://www.maine.gov/jobsplan/program/health-care-recruitment-campaigns

### Use of Evidence

**Evidence base for interventions:** N/A

**Is program evaluation being used?** N/A

**If program evaluation being used, evaluation description:**

### Performance Indicators

**Key Performance Indicators:** Number of newly employed or re-employed individuals

**Progress:** Not yet available

### Mandatory Performance Indicators (if applicable):

**a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
- Number of households receiving eviction prevention services (including legal representation)
- Number of affordable housing units preserved or developed

**b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
- Number of workers enrolled in sectoral job training programs
- Number of workers completing sectoral job training programs
- Number of people participating in summer youth employment programs

**c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**

**d. Healthy Childhood Environments (EC 2.11-2.14):**
- Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
- Number of families served by home visiting

N/A
Project Name: Reimbursement of Board Expenses

Project Identification Number: KK.108.1

Funding Amount: $9,600.00

Project Expenditure Subcategory Name and Number: 6.1-Provision of Government Services

Project Description:
With funding from the Maine Jobs and Recovery Plan, the Maine Department of Agriculture, Conservation, and Forestry is establishing the Maine Agriculture, Food, and Forest Products Investment Fund to help spur economic recovery through innovative investments in the sector. This portion of the funding will be used to reimburse incidental expenses by members of the Fund's board. Established under LD 1773, the Fund will have far-reaching and long-lasting impacts across the agriculture, food, and forestry sectors. This program will help stimulate near-term economic recovery among farms and businesses negatively impacted by the COVID-19 pandemic by providing appropriately structured and scaled financial resources that encourage sustainable growth and resilience. The Advisory Board established under LD 1733 will perform a critical role related to governance and administration of the Investment Fund, thereby directly impacting the farms and small businesses that represent the prospective applicant pool for this particular resource. Funding for board reimbursement, as outlined in LD 1733, will enable participation of appropriately experienced and diverse Board Members.

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state's internal documentation process in May 2022 and is now pending launch.

Partners: DACF is continuously collaborating with the Department of Economic and Community Development (DECD), per the language in LD 1733. DACF is also working closely with Coastal Enterprises, Inc. (CEI), which played an important role in developing the concept for the investment fund. The Department has already identified a contractor to conduct the assessment activities outlined in LD 1733 that will inform the design of the fund, including advisory board composition.

Link to Project Website: https://www.maine.gov/jobsplan/program/designing-maine-agriculture-food-forest-products-investment-fund

Use of Evidence
Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions: N/A

Is program evaluation being used? N/A

If program evaluation being used, evaluation description: N/A

Performance Indicators

Key Performance Indicators:
Specific outcomes and metrics will be developed as part of the overall design of the Fund, likely including the number, nature, and geographic distribution of any fund awarded, as well as quantitative and qualitative assessments of broader economic and community impact. Board Reimbursement will likely not be subject to discrete outcome indicators, as it is generally considered to be an administrative cost critical to the program operations.

Progress: Not yet available

Mandatory Performance Indicators (if applicable):

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**Project Name:** Youth Career Exploration

**Project Identification Number:** L.37.1

**Funding Amount:** $25,000,000.00

**Project Expenditure Subcategory Name and Number:** 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

---

**Project Overview**

**Project Description:**
The Youth Career Exploration Program will expand on existing Career Exploration programming in high schools and communities in key parts of Maine and establish infrastructure to support this programming beyond the federal funding for this initiative. Activities include:

- DECD will transfer funding to the DOE to oversee a grant process for high schools and community groups to expand ELOs in high schools to support students in acquiring knowledge and skills through flexible instruction or study outside of the traditional classroom. This effort will focus on connecting as many students as possible to work experience.
- Provide one-time funding to expand JMG career exploration work at Maine’s high schools to support more students participating in ELOs, meaningful paid work experience, and attaining of credentials/badges to prepare them for future employment and/or post-secondary degree programs. JMG will increase ELO staffing to include business specialists to connect with employers. Funding is also identified for JMG to secure technology such as a volunteer management tool and marketing to promote and support the program. Lastly JMG will develop a new Learning Management System to support ELO coordinators.
- DECD will work with GOPIF to manage the Children’s Cabinet execution of a pilot project to provide grant funding to community groups to support disconnected and under-represented youth in career exploration and meaningful paid work programming.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

**Partners:**
- DECD – implementation lead
- Children’s Cabinet – pilots for disconnected and highly affected youth
- DOL – collaborative partner connecting with overall vision, pre-apprenticeships and progressive employment model
- DOE – collaborative partner on ELO opportunities, C3, and Life & Career Ready programs
- JMG – legislatively named intermediary and collaborative partner

**Link to Project Website:** https://www.maine.gov/jobsplan/program/maine-career-exploration-program

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** $9,820,000.00

**Evidence base for interventions:** N/A

The Center for Workforce Research and Information (CWRI) has reported that overall unemployment for workers aged 16-24 jumped from 8.4% to 24.4% between 2019 and 2020. Workers under the age of 25 with a high school diploma or less were particularly affected. By promoting job exploration and credentialing targeted to this affected segment of the workforce, this program will empower those entering the workforce to be more attractive to existing business and help them compete in a redeveloping work environment.

Additionally, articles published in the Journal of Occupational Rehabilitation (2014) and Career Development for Exceptional Individuals (2009) present data that indicates an increased post-high school employment outcome for students with disabilities. The data in these studies support the notion that career exploration programs like those described in this business case will have a broad reach that includes economically and socially marginalized populations.

**Is program evaluation being used?** No

**If program evaluation being used, evaluation description:** N/A

**Key Performance Indicators:**
- Participation in funded experiential learning programs
- Number of micro credentials of badges awarded by the program
- Student and Employer satisfaction with this program as captured through periodic interviews and surveys of participants

**Performance Indicators**

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

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</table>
**Project Name:** Youth Pre-apprenticeship Programs

| Project Identification Number: | L.38.1 |
| Funding Amount: | $3,000,000.00 |
| Project Expenditure Subcategory Name and Number: | 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives) |

**Project Overview**

**Project Description:**
The Maine Apprenticeship Program is leveraging ARPA and additional federal grant funds to accomplish the following three goals: 1: Expand high-quality pre & apprenticeships; 2: Increase number of under-represented workers in apprenticeship; 3: Develop an integrated & effective statewide apprenticeship system. A core strategy of apprenticeship expansion will be partnering with Maine’s businesses and industry associations, unions, education and training providers, and community-based organizations to develop new pre-apprenticeship programs. High-quality pre-apprenticeship programs provide foundational job and soft-skill training necessary to bridge trainees to successful employment as apprentices. Pre-apprenticeship programs can be delivered through high schools, adult education providers, community colleges, employers, labor organizations, community-based organizations or workforce agencies. These initiatives will be targeted at youth (ages 16 – 24) at Career and Technical Education (CTE) schools, high schools and out-of-school youth in need of a connection to gainful employment leading to financial stability and professional success.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in January 2022.

**Partners:**
DOE, MCCS, DECD, Children’s Cabinet

**Link to Project Website:** [https://www.maine.gov/jobsplan/program/maine-apprenticeship-program-expansion](https://www.maine.gov/jobsplan/program/maine-apprenticeship-program-expansion)

**Use of Evidence**

| Total funds being used for evidence-based interventions (if applicable): | $3,000,000 |

**Evidence base for interventions:**
Results For America (source) rated “registered apprenticeship” as having a strong evidence base and cited the outcomes and impact after extensive national review:
- Increased employment rate by 8.6 percentage points
- Estimated career earnings average of $240,037 more than for similar nonparticipants
- Over the career of an apprenticeship, the estimated social benefits exceed the social costs by more than $49,000

Based on Maine-specific data within the Maine apprenticeship program, recent apprentices realized, on average, a 40% growth in wages and 94% maintained employment with sponsor employer. Additionally, apprenticeship benefits cited by sponsoring employers include reducing employee turnover and increasing productivity, quality, safety, and worker versatility.

Furthermore, the National Skills Coalition emphasizes the importance of pre-apprenticeship or pre-employment programs to provide foundational math and technical skills as well as career coaching for people looking to access apprenticeships. The National Skills Coalition recommends these programs be implemented to expand apprenticeship opportunities and education to traditionally underrepresented populations (Johnson and Spiker 2018).

**Is program evaluation being used?**
Yes

**If program evaluation being used, evaluation description:**
CWRI will complete an evaluation based primarily on data collected from participants engaging with the Maine Apprenticeship Program. Data collection will focus on program participation, completion, job outcomes achieved, and demographics of participants. Participant records will be merged with administrative wage and employer records to determine subsequent labor market outcomes. Additional survey efforts with employer sponsors and apprentices may be used to gather perspective on apprenticeship experiences and impact. Specifically, the evaluation will seek to answer:
- What proportion of apprenticeship or pre-apprenticeship participants are employed in Maine?
- How many experienced significant wage gains following apprenticeship or pre-apprenticeship participation?
- Differences in apprenticeship participation and related employment outcomes across demographic groups and substate regions

**Performance Indicators**

**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance
- Number of individuals enrolling in an internship, apprenticeship, or pre-apprenticeship program
- Number of new career development or job training programs offered

**Progress:** Jointly, projects H.24.1, I.30.2, L.38.1, P.51.1, and P.51.2 awarded more than $12 million to 14 Maine organizations to establish new apprenticeship or pre-apprenticeship programs.

### Mandatory Performance Indicators (if applicable):

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**Project Name:** Regional Education Representative

<table>
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<tbody>
<tr>
<td><strong>Funding Amount:</strong></td>
<td>$183,366.00</td>
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</table>

**Project Expenditure Subcategory Name and Number:** 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

**Project Overview**

**Project Description:**
The Maine Department of Education Regional Representative position will play an important role in program design and monitoring to determine progress of the College and Career Success and Career navigation programs. The DOE position will provide training, support, and technical assistance for the seven college and career success coordinators and the four career advancement and navigation specialists working with populations that have been impacted by COVID-19. Eligible participants are those who are unemployed, underemployed, low socio-economic learners, and English language learners who are seeking a new and distinct pathway for education and training. The DOE Regional Representative will also work with local providers to implement grant funded projects to initiate or expand English language acquisition courses as well as job training programs to meet workforce needs of employer partners.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

**Partners:**
- Maine Department of Education
- Office of Policy, Innovation, and the Future
- Maine Adult Education Association

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/career-advancement-and-navigation-pilot-program

**Use of Evidence**

| **Total funds being used for evidence-based interventions (if applicable):** | $183,366.00 |

**Evidence base for interventions:** This position will serve as the coordinator for the already funded Career Advancement and Navigation Specialists. In addition, this position will coordinate the efforts of the yet to be approved College and Career Success Coordinators as well as the implementation and monitoring of the grants to initiate and expand English language acquisition and collaborative grants for workforce training with eligible employers.

The project the DOE Regional Representative will provide leadership to are described as follows:
The DOE navigation and college success programs are modeled after successful career advancement and navigation specialist programs in other states. For several years, Maine Adult Education has used advisors in the navigator role in the Maine College and Career Access program. Research and applied practice have determined that the intentional connection between learner and advisor/navigator/coach helps students increase feelings of engagement with their education and workforce training programs as a result of feeling they are known, that their success is important to their instructors and navigators, and received access to other support services they might benefit from.

The Workforce Strategies Initiatives at the Aspen Institute reported the following:
A growing body of practice and data suggests that college/career navigation assistance programs are drivers of student retention, completion of training programs, and employment advancement for nontraditional students. This somewhat new specialized role is gaining attention across the country as a way to close the gap in helping low-income individuals access and succeed in college programs, attain credentials, and ultimately pursue quality careers. The professionals providing these services range in their scope of work, target populations served, and by title; some are referred to as adult career coaches, career advisors, global career development facilitators, career counselors, among other titles.

The Second Year of Accelerating Opportunity: Implementation Findings from the States and Colleges | Full Report | Urban Institute Findings in this journal credit a “navigator”, “success coach”, or “transition coordinator” outside the classroom as an important resource in connecting students to necessary services. “Navigators were often instrumental in linking students to support services available both on campus and in the community.”

In addition, state reports and input from eligible employers show that workforce training grants, especially in the sectors targeted by the Navigators are still feeling the impacts of the COVID-19 pandemic and are in extreme need of workers.

Eligibility of participants and employers will be determined through intakes. Forms for reports, coding participants, monitoring of progress and provider training will be handled by the DOE Regional Representative. The estimated numbers of clients to be served over two years is 895.

**Is program evaluation being used?** Yes
If program evaluation being used, evaluation description:
Outcomes to be evaluated by Maine Department of Education Office of Adult Education using the following methods:
1. Maine DOE created online system for gathering and extracting project data points. Data will be entered, extracted and analyzed by each navigator and discussed with MDOE Representative who will be working with navigators.
2. Maine DOE narrative reports created by Navigators quarterly, reviewed and shared with MDOE Representative working with the navigators.
3. Maine DOE created surveys to be completed by program participants (individuals and employers).
The performance reports will explore the following:
Progress toward project goals
Participant progress toward their career plan goals
Participant demographics

Performance Indicators

Key Performance Indicators:
• Number of businesses or community organizations receiving economic assistance
• Number of individuals enrolling in an internship, apprenticeship, or pre-apprenticeship program
• Number of new career development or job training programs offered

Progress: Not yet available

Mandatory Performance Indicators (if applicable):

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Project Name: Career Advancement & Navigation Specialists

Project Identification Number: LL.111.1

Funding Amount: $ 592,319.00

Project Expenditure Subcategory Name and Number: 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Description:
Career Advancement & Navigation Specialists: Regional adult education programs will hire local talent to serve as career advancement and navigation specialists to identify, support, and coach unemployed, underemployed, low-socioeconomic learners, and adults seeking a new and distinct pathway for education and training. The DOE’s adult education team will provide training, support, and technical assistance for career and navigation specialists.

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

Partners:
Maine Department of Education
Office of Policy, Innovation, and the Future
Director of Adult Education, Maine Adult Education Association
Maine Adult Education Association
Maine Hospitality Association
Maine Manufacturer’s Association

Link to Project Website:
https://www.maine.gov/jobsplan/program/career-advancement-and-navigation-pilot-program

Use of Evidence
Total funds being used for evidence-based interventions (if applicable): $ 592,319

Evidence base for interventions: This project is modeled after successful career advancement and navigation specialist programs in other states. For several years, Maine Adult Education has used advisors in the navigator role in the Maine College and Career Access program. Research and applied practice have determined that the intentional connection between learner and advisor/navigator/coach helps students increase feelings of engagement with their education and workforce training programs as a result of feeling they are known, that their success is important to their instructors and navigators, and received access to other support services they might benefit from.

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Is program evaluation being used? No

If program evaluation being used, evaluation description:

Key Performance Indicators:
-Number of individuals receiving career development or job assistance.

Progress: Not yet available

Mandatory Performance Indicators (if applicable):
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<tr>
<th>Category</th>
<th>Measurement</th>
</tr>
</thead>
</table>
| **a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):** | Number of households receiving eviction prevention services (including legal representation)  
Number of affordable housing units preserved or developed | N/A |
| **b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):** | Number of workers enrolled in sectoral job training programs  
Number of workers completing sectoral job training programs  
Number of people participating in summer youth employment programs | 0 |
| **c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):** | N/A |
| **d. Healthy Childhood Environments (EC 2.11-2.14):** | Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)  
Number of families served by home visiting | N/A |
**Project Name:** Career Advancement & Navigation Pilot  

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>LL.112.1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding Amount:</td>
<td>$ 5,006.00</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)</td>
</tr>
</tbody>
</table>

**Project Overview**

**Project Description:**  
These one-time funds are necessary to support the technology costs associated with the work of Maine Department of Education Office of Adult Education Regional Representative. This Regional Representative will serve as the coordinator for Career Advancement and Navigation Specialists and College and Career Success Coordinators. These positions will be located throughout the state to guide eligible participants in the development of career plans and making decisions regarding next steps for academic preparation, job training and entry into the employment. In addition, the Regional Representative will work with local adult education providers and employers to direct the implementation and monitoring of grants to initiate and expand English language acquisition and workforce training with eligible employers.

**Schedule/ Timeline**  
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

**Partners:**  
Maine Department of Education  
Office of Policy, Innovation, and the Future  
Director of Adult Education, Maine Department of Education  
Maine Adult Education Association

**Link to Project Website:** [https://www.maine.gov/jobsplan/program/career-advancement-and-navigation-pilot-program](https://www.maine.gov/jobsplan/program/career-advancement-and-navigation-pilot-program)

**Use of Evidence**

- Total funds being used for evidence-based interventions (if applicable): N/A
- Evidence base for interventions: - in conjunction with LL.110.1 and LL111.1
- Is program evaluation being used? No
- If program evaluation being used, evaluation description:  
The MCCS Workforce Development Team will review performance and goal obtainment of college programs and will work with our college leads and industry partners to adjust trainings to meet the needs of industry training. Evaluation is based on total number of program enrollees, return on investment, total number of training completers, meeting industry needs, and informed by trainee feedback (collected in training program completion surveys). We operate with continual program evaluation, allowing for an adjustment of program as needed. The Maine Jobs and Recovery Plan will fall under the traditional evaluation methods used by MCCS Workforce Development.

**Performance Indicators**

**Key Performance Indicators:** this supports technology need of LL.110.0 and LL111.1

**Progress:** not yet available

**Mandatory Performance Indicators (if applicable):**

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
</tr>
</thead>
</table>
| - Number of households receiving eviction prevention services (including legal representation)  
- Number of affordable housing units preserved or developed |
<p>| N/A |</p>
<table>
<thead>
<tr>
<th>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</th>
</tr>
</thead>
</table>
| - Number of workers enrolled in sectoral job training programs  
- Number of workers completing sectoral job training programs  
- Number of people participating in summer youth employment programs |
<p>| 0 |</p>
<table>
<thead>
<tr>
<th>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</th>
</tr>
</thead>
</table>
| - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)  
- Number of families served by home visiting |
| N/A | N/A |
**Project Name:** MCCS Workforce Development Plans  
**Project Identification Number:** N.41.1  
**Funding Amount:** $35,000,000.00  
**Project Expenditure Subcategory Name and Number:** 2.36-Aid to Other Impacted Industries

## Project Overview

**Project Description:**  
The MCCS Maine Jobs and Recovery Plan initiative focuses on short-term trainings supporting industry sectors (Healthcare, The Green Economy, Manufacturing, Hospitality, Education, Computer Technology, and trades) negatively impacted (identified by the State, see attached document “Industries Negatively Impacted by the Pandemic- Workforce” dated December 3, 2021) by COVID-19 and provides training for 8,500 Mainers negatively impacted by COVID-19 seeking training in these impacted industry sectors. Individuals qualify based on previous employment in an impacted industry sector or by receiving training in targeted impacted industry sectors. Funding supports free training, the purchase of new equipment needed to stand up new trainings and added staffing for project management, instruction, and learner navigation.

## Schedule/ Timeline

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in December 2021.

## Partners:

MCCS partner organizations include our seven community colleges: CMCC, EMCC, KVCC, NMCC, SMCC, WCCC, YCC, and at our 4 off-site education locations including East Millinocket, Dover-Foxcroft, Brunswick, and Sanford. External partners include the State Workforce Board, Central-Western Maine Workforce Development Board, Coastal Counties Workforce Development, Northeastern Workforce Development, DHHS, DOL, and Maine Adult Education.

## Link to Project Website: https://www.maine.gov/jobsplan/program/main-community-college-system-workforce-training-programs

## Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for interventions:** N/A

**Is program evaluation being used?** N/A

**If program evaluation being used, evaluation description:** N/A

## Key Performance Indicators:

- Number of individuals receiving financial assistance for education
- Number of new career development or job training programs offered

## Performance Indicators

**Progress:**
Enrolled more than 500 students in job training programs offered through Maine’s community colleges. Approved more than 50 job training courses to be offered by Maine’s community colleges.

## Mandatory Performance Indicators (if applicable):

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of households receiving eviction prevention services (including legal representation)</td>
</tr>
<tr>
<td>Number of affordable housing units preserved or developed</td>
</tr>
<tr>
<td>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</td>
</tr>
<tr>
<td>Number of workers enrolled in sectoral job training programs</td>
</tr>
<tr>
<td>Number of workers completing sectoral job training programs</td>
</tr>
<tr>
<td>Number of people participating in summer youth employment programs</td>
</tr>
<tr>
<td>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</td>
</tr>
<tr>
<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
</tr>
<tr>
<td>Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
</tr>
<tr>
<td>Number of families served by home visiting</td>
</tr>
</tbody>
</table>
**Project Name:** Infrastructure & Equipment Grants for Technical Ed

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
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<tbody>
<tr>
<td><strong>Funding Amount:</strong></td>
<td>$20,000,000.00</td>
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<tr>
<td><strong>Project Expenditure Subcategory Name and Number:</strong></td>
<td>2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)</td>
</tr>
</tbody>
</table>

**Project Overview**

**Project Description:**
The purpose of this funding is to improve and align CTE education with current and future industry standards and to help address the needs of Maine's economic recovery and long-term growth. This investment in Maine’s public education system’s 27 CTE schools will give students the potential to learn the technical skills they need to enter the workforce to meet the workforce needs and/or continue on to postsecondary education opportunities. These funds will provide CTE schools with resources to provide career and technical education to students within the 16-24 age group that experienced disproportionate economic harm as a result of the pandemic. This project will support multiple rounds of grants to update equipment and infrastructure in the 27 secondary CTE schools and programs. Equipment upgrades would include the purchase of a single piece of equipment that exceeds $5,000 or multiple pieces of equipment to serve a single program, such as 20 new computers for a pre-engineering program or a fully equipped toolbox for an automotive program, and the physical and personnel infrastructure upgrades to support the new equipment. The equipment would need to have a life expectancy of five years and align with the current workforce standards or projected industry standards for emerging technologies. This will allow CTE programs to prepare students for the in-demand workforce with the most up to date technology.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

**Partners:**
Maine Administrators of Career and Technical Education will continue to support this initiative and the Directors of the 27 secondary CTE schools will be partnering with DOE to complete this initiative. State trade associations: such as Associated Builders and Contractors, Maine Manufacturers Association, Associated General Contractors of Maine, Maine Automobile Association, Hospitality Maine, etc.

**Link to Project Website:**

**Use of Evidence**

| Total funds being used for evidence-based interventions (if applicable): | $19,500,000.00 |

**Evidence base for interventions:**
The reauthorization of the Federal Carl D. Perkins Career and Technical Education Act provided recent insight of the connection between industry aligned CTE and economic growth. Provision of high-quality public secondary CTE has been extensively documented in research as an effective increase in a skilled workforce and for attributing to long-term positive impacts on local, state, and national economies. The Purpose of Perkins V (SEC. 2) “…building on the efforts of States and localities to develop challenging academic and technical standards and to assist students in meeting such standards, including preparation for high-skill, high-wage, or in-demand occupations in current or emerging professions.

A January 2020 Advance CTE white paper noted: The Strengthening Career and Technical Education for the 21st Century Act (Perkins V) places a strong emphasis on the alignment of Career Technical Education (CTE) programs of study with state, regional and local economies. The legislation requires Perkins-funded programs to prepare students for “high-skill, high-wage, or in-demand occupations.” These terms — high skill, high wage and in demand — are foundational to Perkins V, appearing in both the purpose of the law and the definition of CTE.

As with many Perkins V requirements, the responsibility of defining these terms rests solely with states, providing them with a major opportunity to set a meaningful bar for determining which career opportunities anchor their CTE programs. The stronger focus on labor market alignment compels state CTE leaders to ensure that all program offerings are relevant to today’s economy and that learners will participate in CTE programs with data-driven and validated labor market value.
Aligning to Opportunity: State Approaches to Setting High Skill, High Wage and In Demand, describes some approaches that states are taking to partner across agencies to access and review labor market information; develop definitions for high skill, high wage and in demand; provide local flexibility, while maintaining guardrails; and disseminate the information widely to key audiences.

A 2016 Educate Maine policy brief noted:
Maine’s CTE schools and its educational and business partners offer credentials that qualify students for good-paying technical jobs in Maine. These are jobs that are often going unfilled, which limits the ability of Maine businesses to grow. The jobs pay well (see chart below):

<table>
<thead>
<tr>
<th>Occupation</th>
<th>Annual Openings</th>
<th>Median Wage</th>
</tr>
</thead>
<tbody>
<tr>
<td>FOOD SERVICE MANAGERS</td>
<td>40</td>
<td>$48,000</td>
</tr>
<tr>
<td>WELDERS</td>
<td>55</td>
<td>$47,000</td>
</tr>
<tr>
<td>HVAC INSTALLERS</td>
<td>34</td>
<td>$45,700</td>
</tr>
<tr>
<td>MACHINISTS</td>
<td>40</td>
<td>$45,000</td>
</tr>
<tr>
<td>POLICE OFFICERS</td>
<td>81</td>
<td>$43,000</td>
</tr>
<tr>
<td>LICENSED PRACTICAL NURSES</td>
<td>44</td>
<td>$42,700</td>
</tr>
<tr>
<td>CARPENTERS</td>
<td>124</td>
<td>$38,000</td>
</tr>
<tr>
<td>AUTO TECHNICIANS</td>
<td>115</td>
<td>$36,000</td>
</tr>
</tbody>
</table>

SOURCE: Maine Department of Labor, Center for Workforce Research and Information

In addition, rigorous CTE pathways prepare students to successfully pursue college degrees. Compared to neighboring states, fewer Maine workers have either a college degree or another job credential.

For Maine’s economy to grow, and for Maine’s people to prosper, we need to close the credential gap. That is where Maine’s CTE schools come in. CTE schools connect Maine youth to credentials of value that prepare them for career and college. This brief provides 6 strategies with 11 recommended actions to elevate the profile of the CTE pathway, to increase its capacity, and maximize the number of students enrolled in CTE programs in Maine.

The policy brief series is brought to you through a partnership between Educate Maine and the Maine State Chamber of Commerce, and through the generous support of the John T. Gorman and Nellie Mae Education Foundations. The production of the report was made possible by the contributions of Lisa Plimpton (research), Frank O’Hara (writing), and Pica (design and layout). SOURCE: U.S. Census Bureau; Lumina Foundation

<table>
<thead>
<tr>
<th>Is program evaluation being used?</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>If program evaluation being used, evaluation description:</td>
<td>Performance Indicators</td>
</tr>
<tr>
<td>Key Performance Indicators:</td>
<td></td>
</tr>
<tr>
<td>• Number of individuals receiving career development or job training assistance</td>
<td></td>
</tr>
<tr>
<td>Progress: Not yet available</td>
<td></td>
</tr>
<tr>
<td>Mandatory Performance Indicators (if applicable):</td>
<td></td>
</tr>
<tr>
<td>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</td>
<td>N/A</td>
</tr>
<tr>
<td>• Number of households receiving eviction prevention services (including legal representation)</td>
<td></td>
</tr>
<tr>
<td>• Number of affordable housing units preserved or developed</td>
<td></td>
</tr>
<tr>
<td>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</td>
<td>0</td>
</tr>
<tr>
<td>• Number of workers enrolled in sectoral job training programs</td>
<td></td>
</tr>
<tr>
<td>• Number of workers completing sectoral job training programs</td>
<td></td>
</tr>
<tr>
<td>• Number of people participating in summer youth employment programs</td>
<td></td>
</tr>
<tr>
<td>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</td>
<td>N/A</td>
</tr>
<tr>
<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
<td>N/A</td>
</tr>
<tr>
<td>• Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
<td></td>
</tr>
<tr>
<td>• Number of families served by home visiting</td>
<td></td>
</tr>
</tbody>
</table>
**Project Name:** Competitive Grants for Adult Education

**Project Identification Number:** N.43.1

**Funding Amount:** $6,000,000.00

**Project Expenditure Subcategory Name and Number:** 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

**Project Overview**

**Project Description:**
Competitive Grants for Adult Education will specifically support grant local adult education grant recipients in offering English language acquisition classes that initiate or enhance levels of programming. In addition, grants funds will be used for job training programs offered in partnership with eligible employment sectors for prospective and incumbent workers. Funds also enable the hiring of seven (7) College and Career Success Coordinators to be hired by adult education regions to reside on community college campuses and provide activities, classes, and support service to increase access and retention in postsecondary for adults eligible for this funding (low income, low levels of literacy, English language learners, the unemployed and underemployed, women, and members of communities of color).

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in June 2022.

**Partners:**
Maine Department of Education
Maine Department of Economic and Community Development
Department of Labor
Office of Policy, Innovation, and the Future
Maine Adult Education Association
Maine Community College System

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/competitive-grant-programs-english-language-acquisition-college-success-and-higher

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** $6,000,000.00

**Evidence base for interventions:**
For several years, Maine Adult Education providers have used success coordinators/advisors/navigators in the role of a guide in the Maine College and Career Access program. With these funds, an expanded version will be implemented on each of the 7 community college campuses modeled after a successful career college and career success coordinator collaboration between Southern Maine Community College and the local adult education programs in its service area.

The College and Career Success Coordinator aspect of this project is based on national research. A growing body of practice and data suggests that college/career success assistance programs are drivers of student retention, completion of training programs, and employment advancement for nontraditional students. This somewhat new specialized role is gaining attention across the country as a way to close the gap in helping low-income individuals’ access and succeed in college programs, attain credentials, and ultimately pursue quality careers. The professionals providing these services range in their scope of work, target populations served, and by title; some are referred to as adult career coaches, career advisors, global career development facilitators, career counselors, among other titles. The Second Year of Accelerating Opportunity: Implementation Findings from the States and Colleges | Full Report | Urban Institute Findings credit a “navigator”, “success coach”, or “transition coordinator” outside the classroom as an important resource in connecting students to necessary services. “Navigators were often instrumental in linking students to support services available both on campus and in the community.”

All participants for this project are required to complete an intake form to determine eligibility to receive services. Adults found ineligible will be referred to other agencies for services. The estimated numbers of clients to be served over 18 months is 600.

**ELL and Training Grants**
Recent Maine Adult Education data reflects that additional English language acquisition classes are needed. Providers located in areas where immigrants are now moving to need funds to start English language programs. In listening sessions, it was shared that current and potential employees could benefit from language classes with the vocabulary contextualized to their industries.
In listening sessions, employers in the targeted business areas shared their need to basic workplace skills training for their positions. Because many of these positions need what have been referred to as "front line" workers, or in businesses without any remote options, positions were eliminated or reduced. Now these same employers must rebuild their workforces and provide training that enables potential employees to learn skills in training programs specific for their industries. Others need to quickly upskill incumbent workers to promote them to new positions within their companies.

<table>
<thead>
<tr>
<th>Is program evaluation being used?</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>If program evaluation being used, evaluation description:</td>
<td>Performance Indicators</td>
</tr>
</tbody>
</table>

**Key Performance Indicators:**
- Number of individuals receiving career development or job training assistance

**Progress:** Not yet available

### Mandatory Performance Indicators (if applicable):

<table>
<thead>
<tr>
<th>Category</th>
<th>Description</th>
<th>Progress</th>
</tr>
</thead>
</table>
| **a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):** | - Number of households receiving eviction prevention services (including legal representation)  
- Number of affordable housing units preserved or developed | N/A      |
| **b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):** | - Number of workers enrolled in sectoral job training programs  
- Number of workers completing sectoral job training programs  
- Number of people participating in summer youth employment programs | 0        |
| **c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):** | | N/A      |
| **d. Healthy Childhood Environments (EC 2.11-2.14):** | - Number of children served by childcare and early learning (preschool/pre-K/ages 3-5)  
- Number of families served by home visiting | N/A      |
Project Name: University of Maine GEM Factory of the Future

Project Identification Number: N.44.1

Funding Amount: $15,000,000

Project Expenditure Subcategory Name and Number: 6.1-Provision of Government Services

Project Overview

Project Description:
Through the Maine Jobs & Recovery Plan, the University of Maine System will expand experiential learning opportunities that prepare students for success in Maine careers, upgrade research and teaching facilities necessary for training Maine’s 21st century workforce and strengthen business partnerships that spark new innovations for Maine’s economy. This portion of the funds will be used to construct the University of Maine Green Engineering and Materials Factory of the Future, which will help create new education and training pathways to high-need, high growth manufacturing careers.

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

Partners:
1. Maine Dept. of Economic and Community Development
2. Maine Housing Authority
3. Maine Forest Products Council
4. Forest Opportunities Roadmap-Maine (FOR-ME) /Maine Development Foundation
5. Board of Trustees, University of Maine System
6. WBRC
7. Robbins Lumber
8. Ingersoll Machine Tools
Architect Support – Grimshaw A/E

Link to Project Website:

Use of Evidence

Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions: N/A

Is program evaluation being used? N/A

If program evaluation being used, evaluation description: N/A

Key Performance Indicators:

• Number of businesses or community organizations receiving technical assistance
• Number of individuals enrolling in an internship, apprenticeship, or pre-apprenticeship program
• Number of individuals receiving career development or job training assistance
• Number of workers earning a license or credential

Progress: Not yet available

Mandatory Performance Indicators (if applicable):

a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
   • Number of households receiving eviction prevention services (including legal representation)
   • Number of affordable housing units preserved or developed

b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
   • Number of workers enrolled in sectoral job training programs
   • Number of workers completing sectoral job training programs
   • Number of people participating in summer youth employment programs

c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):

d. Healthy Childhood Environments (EC 2.11-2.14):
   • Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
   • Number of families served by home visiting

N/A
**Project Name:** Machias/Marine Science Field Station at the DEI

| **Project Identification Number:** | N.44.10 |
| **Funding Amount:** | $500,000.00 |
| **Project Expenditure Subcategory Name and Number:** | 2.36-Aid to Other Impacted Industries |

**Project Description:**
Through the Maine Jobs & Recovery Plan, the University of Maine System will expand experiential learning opportunities that prepare students for success in Maine careers, upgrade research and teaching facilities necessary for training Maine’s 21st century workforce and strengthen business partnerships that spark new innovations for Maine’s economy. This portion of the funds will be used to scale up an existing aquaculture internship program at the University of Maine at Machias' field station, the Downeast Institute, which will help create new education and training pathways to increase the number of skilled workers who can fill the aquaculture and related seafood industry labor gaps that were exacerbated by the pandemic.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in May 2022.

**Partners:**
- University of Maine at Machias
- AC Inc (oyster farm)
- Blue Hill Bay Muscles
- AS Francis (oyster farm)
- Cooke Aquaculture
- Western Washington County Institute of Technology
- Washington County Community College
- Kingfish, Maine

**Link to Project Website:**

**Use of Evidence**

| Evidence funds being used for evidence-based interventions (if applicable): | N/A |
| Evidence base for interventions: | N/A |
| Is program evaluation being used? | N/A |
| If program evaluation being used, evaluation description: | |

**Key Performance Indicators:**
- Number of businesses or community organizations receiving technical assistance
- Number of individuals enrolling in an internship, apprenticeship, or pre-apprenticeship program

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

| a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18): |
| - Number of households receiving eviction prevention services (including legal representation) |
| - Number of affordable housing units preserved or developed |
| b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11): |
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| - Number of workers completing sectoral job training programs |
| - Number of people participating in summer youth employment programs |
| c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27): |
| d. Healthy Childhood Environments (EC 2.11-2.14): |
| - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5) |
| - Number of families served by home visiting |
**Project Name:** Aquaculture Research Institute SAWIC

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
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</thead>
<tbody>
<tr>
<td>Funding Amount:</td>
<td>$3,500,000.00</td>
</tr>
</tbody>
</table>

**Project Description:**
Through the Maine Jobs & Recovery Plan, the University of Maine System will expand experiential learning opportunities that prepare students for success in Maine careers, upgrade research and teaching facilities necessary for training Maine’s 21st century workforce, and strengthen business partnerships that spark new innovations for Maine’s economy. This portion of the funds will be used to construct a Sustainable Aquaculture Workforce and Innovation Center, which will help expand and create new education and training pathways to high-need, high-growth aquaculture and biotechnology related careers.

**Schedule/ Timeline:**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in June 2022.

**Partners:**
Beyond University of Maine collaborators, the following industry and educational institutions have expressed support and would be involved in the development of training opportunities through internships, externships, workshops, micro-credentialing, curriculum and career pathway development, and outreach.
- Maine Department of Economic and Community Development
- Maine Department of Marine Resources
- Maine Department of Inland Fisheries & Wildlife
- Maine Aquaculture Association, Sebastian Belle
- National Cold Water Marine Aquaculture Center Research, USDA ARS
- Kennebec River Biosciences
- Cooke Aquaculture
- Mook Sea Farm
- Presque Isle CTE School
- Washington County Community College
- American Unagi
- Nordic Aquafarms
- Educate Maine

**Link to Project Website:** [https://www.maine.gov/jobsplan/program/university-maine-system-workforce-development-research-and-innovation-programs](https://www.maine.gov/jobsplan/program/university-maine-system-workforce-development-research-and-innovation-programs)

**Use of Evidence**

| Total funds being used for evidence-based interventions (if applicable): | N/A |
| Evidence base for interventions: | N/A |

**Is program evaluation being used?**

| If program evaluation being used, evaluation description: | N/A |

**Performance Indicators**

**Key Performance Indicators:**
- Number of businesses or community organizations receiving technical assistance
- Number of individuals enrolling in an internship, apprenticeship, or pre-apprenticeship program
- Number of individuals receiving career development or job training assistance
- Number of workers earning a license or credential
- Number of new career development or job training programs offered

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

<p>| a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18): | N/A |</p>
<table>
<thead>
<tr>
<th>Category</th>
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<tr>
<td>Number of households receiving eviction prevention services (including legal representation)</td>
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<td>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</td>
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<td>- Number of workers completing sectoral job training programs</td>
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</tr>
<tr>
<td>- Number of people participating in summer youth employment programs</td>
<td></td>
</tr>
<tr>
<td>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</td>
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</tr>
<tr>
<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
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<tr>
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**Project Name:** Expand UMF Child Care and Early Education Center

**Project Identification Number:** N.44.7

**Funding Amount:** $1,000,000.00

**Project Expenditure Subcategory Name and Number:** 2.36-Aid to Other Impacted Industries

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**Project Overview**

**Project Description:**
Through the Maine Jobs & Recovery Plan, the University of Maine System will expand experiential learning opportunities that prepare students for success in Maine careers, upgrade research and teaching facilities necessary for training Maine’s 21st century workforce, and strengthen business partnerships that spark new innovations for Maine’s economy. This portion of the funds will be used to construct a new child care and early education center at the University of Maine at Farmington that will provide high-quality early learning to area infants, toddlers and preschool aged children and allow for the expansion of early childhood education degree programs to meet statewide workforce needs.

ADDED 4/27/22: UMS would note that according to a report from Strong Nation (Child Care Providers: The Workforce Behind the Workforce in Maine, 2022), since 2019, Maine has experienced a 19% decrease in employment rates among child care workers and researchers point to the COVID-19 pandemic as having exacerbated long-standing capacity challenges in the sector, well beyond the 8% employment loss required by the Final Rule for eligibility.

**Schedule/ Timeline:**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in February 2022.

**Partners:**
UMF is partnering with the Senior Policy Analyst and Children’s Cabinet Coordinator with the Governor’s Office of Policy Innovation and the Future; Franklin County Adult and Community Education; Greater Franklin Development Council; Promise Early Education Center; Community Concepts, Inc.; Saddleback Mountain; Maine Association for the Education of Young Children, Regional School Unit No. 9; and, Western Maine Community Action.

**Link to Project Website:**

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**Use of Evidence**

| Total funds being used for evidence-based interventions (if applicable): | N/A |
| Evidence base for interventions: | N/A |
| Is program evaluation being used? | N/A |
| If program evaluation being used, evaluation description: | Performance Indicators |

**Key Performance Indicators:**
- Number of individuals enrolling in an internship, apprenticeship, or pre-apprenticeship program
- Number of individuals receiving career development or job training assistance
- Number of workers earning a license or credential
- Number of children enrolled in early childhood or PreK programs

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

a. Household Assistance [EC 2.2], Long-term Housing Security [EC 2.15-2.16] and Housing Support [EC 2.17-2.18]:
   - Number of households receiving eviction prevention services (including legal representation)
   - Number of affordable housing units preserved or developed

b. Assistance to Unemployed or Under Employed Workers [EC 2.10] and Community Violence Interventions [EC 1.11]:
   - Number of workers enrolled in sectoral job training programs
   - Number of workers completing sectoral job training programs

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96
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<tr>
<th><strong>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</strong></th>
<th>N/A</th>
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<td><strong>d. Healthy Childhood Environments (EC 2.11-2.14):</strong></td>
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<tr>
<td>- Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
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<tr>
<td>- Number of families served by home visiting</td>
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Project Name: Promotion of Diversity, Equity & Inclusion

Project Identification Number: O.45.1

Funding Amount: $1,500,000.00

Project Expenditure Subcategory Name and Number: 2.36-Aid to Other Impacted Industries

Project Description:
Maine’s Department of Economic and Community Development will be launching a competitive grant program that will fund regional communities of practice to help local employers in key sectors respond to labor shortages through more effective promotion, attraction and retention of racially, ethnically and linguistically diverse talent. These communities of practice will be comprised of local businesses and community organizations who will have opportunities to learn from each other, partner together, and receive assistance on talent initiatives. Each regional community of practice will be convened by either an individual organization or business, or a group of organizations and/or businesses. The program will be limited to addressing labor shortages facing employers in the following sectors: Health Care & Social Assistance; Construction, Trades, Logistics; Manufacturing; Education & Child Care; Agriculture, Fishing, & Forestry; Information; and Clean Energy.

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in May 2022 and is now pending launch.

Partners:
Maine DOL and Maine DHHS are key partners in this effort.
Key partners & roles to date:
o DECD—lead on planning & implementation
o DOL—support on planning & implementation
o DHHS—advisory partner to ensure alignment with other advancing equity focused efforts
o DAFS—advisory partner to ensure alignment with procurement equity focused efforts and existing contractors
o Permanent Commission—advisory partner to all advancing equity and procurement equity focused efforts

Link to Project Website:

Use of Evidence

Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions: N/A

Is program evaluation being used? N/A

If program evaluation being used, evaluation description:

Performance Indicators

• Number of businesses or community organizations receiving technical assistance
• Number of new jobs created, or job losses avoided
• Number of new businesses started

Progress: Not yet available

Mandatory Performance Indicators (if applicable):

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<thead>
<tr>
<th>Category</th>
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<tr>
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<td></td>
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</tr>
<tr>
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<td></td>
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<td></td>
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<tr>
<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
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</table>
Project Name: Infrastructure - Diverse Business & Non-Profits

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<tr>
<td>Funding Amount:</td>
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<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>2.36-Aid to Other Impacted Industries</td>
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</table>

Project Description:
This program is designed to provide aid to Maine industries negatively impacted by the pandemic. It will help local employers in these key sectors respond to labor shortages by scaling or expanding best practices in diversity, equity, inclusion and belonging AND/OR piloting innovative practices. The program will be limited to addressing labor shortages facing employers in the following sectors only: Health Care & Social Assistance; Construction, Trades, Logistics; Manufacturing; Education & Child Care; Agriculture, Fishing, & Forestry; Information; and Clean Energy. These industries in Maine each experienced negative harms from the pandemic that were comparable or greater than that of the national tourism, travel, and hospitality industries. The overarching strategy and intent is to focus the attraction and retention efforts in a specific demographic group: racial, ethnic and linguistic minorities.

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in June 2022 and is now pending launch.

Partners:
Maine DOL and Maine DHHS are key partners in this effort.

Key partners & roles to date:
o DECQ—lead on planning & implementation
o DOL—support on planning & implementation
o DHHS—advisory partner to ensure alignment with other advancing equity focused efforts
o DAFS—advisory partner to ensure alignment with procurement equity focused efforts and existing contractors
o Permanent Commission—advisory partner to all advancing equity and procurement equity focused efforts

Link to Project Website:
https://www.maine.gov/jobsplan/program/business-diversity-technical-assistance-grant-program

Use of Evidence

Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions: N/A

Is program evaluation being used? N/A

If program evaluation being used, evaluation description:

Performance Indicators

Key Performance Indicators:
• Number of workers earning a license or credential
• Number of new career development or job training programs offered

Progress: Not yet available

Mandatory Performance Indicators (if applicable):

a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
   • Number of households receiving eviction prevention services (including legal representation)
   • Number of affordable housing units preserved or developed
   N/A

b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
   • Number of workers enrolled in sectoral job training programs
   • Number of workers completing sectoral job training programs
   • Number of people participating in summer youth employment programs
   N/A

c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):
   N/A

d. Healthy Childhood Environments (EC 2.11-2.14):
   • Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
   • Number of families served by home visiting
   N/A
**Project Name:** Basic Needs for Underserved Communities

**Project Identification Number:** O.48.1

**Funding Amount:** $1,000,000.00

**Project Expenditure Subcategory Name and Number:** 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

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**Project Description:**
The Maine Department of Labor is seeking to partner with community-based organizations, worker groups, labor unions, or other non-profit organizations with deep ties to underserved and under-represented communities within the workforce in order to develop a peer workforce navigator pilot program that connects individuals disproportionately affected by COVID-19 with employment, skills development, and basic needs support resources, such as unemployment benefits. The Department is especially focused on increasing access to employment opportunities and basic needs resources among communities most impacted by the COVID-19 crisis including immigrants, individuals with limited English proficiency, inexperienced and untrained individuals, low-income and homeless individuals, individuals who have been out of the workforce for an extended period, individuals with low literacy and individuals with disabilities.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in April 2022 and is now pending launch.

**Partners:** N/A

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/peer-workforce-navigator-program

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**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** $1,000,000.00

**Evidence base for interventions:**
As the US Department of Health and Human Services reported, the (mostly small-scale) rigorous impact evaluations to date find that peer navigators in health care have significant psychological and process impacts (e.g., patient feelings of self-efficacy, compliance with treatment) that may lead to important long-term well-being benefits, such as improved recovery outcomes and medical cost saving. The peer navigator model has been proven within healthcare settings and is currently being piloted within workforce settings as well.

In Maine, DOL is administering a federal grant program that hires peer support workers personally affected by the opioid epidemic to connect individuals in recovery with substance use services as well as employment, education and training resources. The program has been very effective—currently working with 500+ individuals, of which more than 400 are connected to education, training or employment.

We intend to pilot the peer navigation model proven effective in healthcare and substance use settings to understand its effectiveness in a workforce setting. Several other states are launching similar efforts including an effort in King County, Washington that is leveraging employment navigators to connect individuals experiencing homelessness to jobs. Outcomes across King County and Pierce County show job placement rates of between 50% and 60% for individuals experiencing homelessness for this effort.

**Is program evaluation being used?** N/A

**If program evaluation being used, evaluation description:**

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**Key Performance Indicators:**

**Performance Indicators**

**Progress:** Not yet available

**Mandatory Performance Indicators** (if applicable):

- **a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
  - Number of households receiving eviction prevention services (including legal representation)
  - Number of affordable housing units preserved or developed

- **b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
  - Number of workers enrolled in sectoral job training programs

**Performance Indicator Values:**

- N/A
- 0
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<td>• Number of families served by home visiting</td>
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<tr>
<td>Project Name:</td>
<td>Expand Progressive Employment Program</td>
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<td>--------------</td>
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<td>O.49.1</td>
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<td>2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)</td>
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</table>

### Project Overview

**Project Description:**
This initiative will expand the utilization of Progressive Employment, an evidence-based dual customer practice proven successful in increasing the employment of individuals who have not been traditionally employed in the workforce, including those who have little or no work history due to barriers - including stigma - but want to work. For the last five years, MDOL’s Division of Vocational Rehabilitation incrementally and successfully deployed Progressive Employment statewide to employers and people with disabilities of all ages who are seeking employment. This funding will allow MDOL to pilot this evidence-based approach among two communities disproportionately impacted by the COVID-19 pandemic and facing significant barriers to employment—individuals who are justice-involved and those in recovery. Engagement of this previously untapped workforce will be key to Maine’s economic recovery and the achievement of adding 75,000 workers to our talent pool as identified in the 10-Year Economic Development Strategy.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in July 2022.

**Partners:**
Key partners will include employers who want to engage in Progressive Employment; all CareerCenter partners, including Title IB funded agencies, Adult Education, DHHS, DECD, DOC and MDOT; and any organizations who are involved with the priority populations of job seekers with barriers.

Implementation of this initiative will be done in alignment with other MJRP initiatives that touch Maine employers and job seekers with barriers, including Pre-Apprenticeship; Career and Industry Awareness; DECD DOE career exploration; and DECD business diversity.

**Link to Project Website:** [https://www.maine.gov/jobsplan/program/progressive-employment](https://www.maine.gov/jobsplan/program/progressive-employment)

**Use of Evidence**

| Total funds being used for evidence-based interventions (if applicable): | $1,000,000 |

**Evidence base for interventions:**
MDOL’s Division of Vocational Rehabilitation has five years of experience using Progressive Employment with youth and young adults with disabilities and now is offering the model statewide to Vocational Rehabilitation customers of all ages. From an AIR evaluation of the progressive employment model in Maine among youth with disabilities, estimates suggest that youth with disabilities “enrolled in the Progressive Employment program were 10.5 percentage points more likely to be employed in the first year after developing an individualized plan for employment than non-Progressive Employment clients. The result implies that Progressive Employment had an additional positive impact on the probability of youth being employed compared to traditional VR services.”

The Vermont Agency of Human Services piloted the approach from March 2016 through December 2018 to SNAP work registrants with barriers, including homelessness, connections to the correctional system, and substance abuse. Multiple researchers are currently studying Progressive Employment and finding the model increases the likelihood of exiting Vocational Rehabilitation (VR) services with an employment outcome (Mann, Stapleton, & Porter, 2018), potentially reduces the early drop out from VR (Moore, Haines, Foley, Kwan, & Mitchell, 2018a and 2018b), results in high levels of satisfaction and engagement of businesses (Robertson, Noys, & Pan, 2019), and fosters collaborative environments among VR counselors and employment specialists serving individuals with disabilities (Yin & Siwach, 2019). The characteristics of individuals assisted through the Progressive Employment model tend to be those who are detached from the workforce and have multiple employment barriers, which suggests that it will be effective with the identified priority populations — those who are justice-involved and those in recovery.

**Is program evaluation being used?**
N/A

**If program evaluation being used, evaluation description:**

**Performance Indicators**

- Number of businesses or community organizations receiving technical assistance
- Number of individuals receiving career development or job training assistance
- Number of newly employed or re-employed individuals
<table>
<thead>
<tr>
<th>Mandatory Performance Indicators (if applicable):</th>
<th></th>
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</thead>
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<tr>
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**Project Name:** Career Center Consultants - Workforce

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<tr>
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<td>2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)</td>
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</table>

**Project Overview**

**Project Description:**
The ARPA resources will expand capacity to provide intensive services to unemployed and underemployed job seekers—with a specific emphasis on communities that experienced disproportionate effects of COVID-19—including BIPOC communities, those with lower educational attainment, justice-involved, immigrant communities, and more. Job seekers will get help overcoming skill deficiencies, accessing supports to overcome barriers such as childcare and transportation, and an opportunity to receive continued follow-up support and guidance as they find suitable employment and start in new jobs.

The initiative is also important to business who are experiencing a shortage of workers. Many lost workers due to factors named above and others are experiencing a surge in business and are increasing staffing levels based on increased business in their sector. This initiative will dovetail efforts to fill openings with efforts to guide and prepare individuals for those in-demand jobs. It will provide direct connection and referral for individuals who have required qualifications and will help individuals without needed skills access education and training resources to bridge the skills gap.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in December 2021.

**Partners:**
While no other state agencies or external organizations are immediately involved in the planning efforts of this initiative, we envision collaborating closely with different partners to implement this work, including:
- Community-based organizations who have existing relationships with individuals who may need career counselling assistance and/or connection to other workforce supports
- Local service providers who may offer additional services to support job search, training, and/or employment-related needs.
- Employer/business community
- Other outreach worker initiatives deployed through DOE or DHHS to ensure a coordinated support approach among similar priority communities

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/progressive-employment

**Use of Evidence**

| Total funds being used for evidence-based interventions (if applicable): | $1,069,161.00 |

**Evidence base for interventions:** In a June 2021 report prepared for the U.S. Department of Labor by Mathematica and Social Policy Research associates, it is stated that “job seekers assigned to receive intensive services—assistance through one-on-one counseling and workshops—achieved higher employment and earnings than those with access only to self-service resources.” It reported that “the intensive services group had earnings that were approximately $3,300 higher across 36 months than the self-services group.” The goal of this initiative is to reach populations who have been underserved and help them understand their existing strengths, how to overcome skill deficits and other challenges, gain confidence in their skills and employability, and connect to good employment, and/or education/training opportunities and supports. We believe that with these individualized intensive services, these individuals will find quality employment faster than if they hadn't received the services. The funds under this initiative will be spent on activities that will help us learn the direct public benefit on employment and wages for the individuals and populations served.

**Is program evaluation being used?**
Yes

CWRI will complete an evaluation based primarily on data collected from participants engaging with the Maine Apprenticeship Program. Data collection will focus on program participation, completion, job outcomes achieved, and demographics of participants. Participant records will be merged with administrative wage and employer records to determine subsequent labor market outcomes. Additional survey efforts with employer sponsors and apprentices may be used to gather perspective on apprenticeship experiences and impact. Specifically, the evaluation will seek to answer:
- What proportion of apprenticeship or pre-apprenticeship participants are employed in Maine?
- How many experienced significant wage gains following apprenticeship or pre-apprenticeship participation?
- Differences in apprenticeship participation and related employment outcomes across demographic groups and substate regions

**Key Performance Indicators:**
- Number of businesses or community organizations receiving technical assistance
- Number of individuals receiving career development or job training assistance
- Number of newly employed or re-employed individuals

**Progress:** Not yet available

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<tr>
<td>- Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
<td></td>
</tr>
<tr>
<td>- Number of families served by home visiting</td>
<td></td>
</tr>
</tbody>
</table>
**Project Name:** Apprenticeships to Facilitate Economic Recovery_1

**Project Identification Number:** P.51.1

**Funding Amount:** $1,000,000.00

**Project Expenditure Subcategory Name and Number:** 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

### Project Overview

**Project Description:**
The Maine Apprenticeship Program is leveraging ARPA and additional federal grant funds to accomplish the following three goals: 1: Expand high-quality pre & apprenticeships; 2: Increase number of under-represented workers in apprenticeship; 3: Develop an integrated & effective statewide apprenticeship system. A core strategy of apprenticeship expansion will be partnering with Maine’s businesses and industry associations, unions, education and training providers, and community-based organizations to develop new pre-apprenticeship and expand existing apprenticeship programs. This initiative will specifically focus on building high quality pre-apprenticeship and apprenticeship programs for communities negatively affected by the pandemic including:
- Low-wage workers, lower income workers, workers of color
- Older workers and younger workers
- Women
- Justice involved
- Rural workers
- Those w/ lower educational attainment
- Individuals in recovery

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in January 2022.

**Partners:**
DOE, DECD, DOC, DHHS, MCCS
DOE - Career and Technical Education Director, connection to CTE center programming statewide
DECD - Director, Economic Development Coordination, identifying synergy possibilities between DECD efforts and MDOL efforts
DOC - navigating the expansion of apprenticeship in DOC statewide
MCCS –Deputy Director of Workforce Development, primary MCCS contact for DOL working toward recognizing opportunities for MCCS and DOL to leverage and braid resources

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/2021-maine-apprenticeship-program-expansion

### Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for interventions:** N/A

**Is program evaluation being used?** No

**If program evaluation being used, evaluation description:**

### Key Performance Indicators

- Number of businesses or community organizations receiving economic assistance
- Number of individuals enrolling in an internship, apprenticeship, or pre-apprenticeship program
- Number of workers earning a license or credential
- Number of new career development or job training programs offered
- Number of newly employed or re-employed individuals

**Progress:**
Jointly, projects H.24.1, I.30.2, L.38.1, P.51.1, and P.51.2 awarded more than $12 million to 14 Maine organizations to establish new apprenticeship or pre-apprenticeship programs.

### Mandatory Performance Indicators (if applicable):

**a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
- Number of households receiving eviction prevention services (including legal representation) N/A
<table>
<thead>
<tr>
<th><strong>Number of affordable housing units preserved or developed</strong></th>
<th>0</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</strong></td>
<td>0</td>
</tr>
<tr>
<td>- Number of workers enrolled in sectoral job training programs</td>
<td></td>
</tr>
<tr>
<td>- Number of workers completing sectoral job training programs</td>
<td></td>
</tr>
<tr>
<td>- Number of people participating in summer youth employment programs</td>
<td></td>
</tr>
<tr>
<td><strong>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</strong></td>
<td>N/A</td>
</tr>
<tr>
<td><strong>d. Healthy Childhood Environments (EC 2.11-2.14):</strong></td>
<td>N/A</td>
</tr>
<tr>
<td>- Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
<td></td>
</tr>
<tr>
<td>- Number of families served by home visiting</td>
<td></td>
</tr>
</tbody>
</table>
**Project Name:** Apprenticeships to Facilitate Economic Recovery_2  
**Project Identification Number:** P.51.2  
**Funding Amount:** $3,000,000.00  
**Project Expenditure Subcategory Name and Number:** 2.36-Aid to Other Impacted Industries

### Project Overview

**Project Description:**
The Maine Apprenticeship Program is leveraging ARPA and additional federal grant funds to accomplish the following three goals: 1: Expand high-quality pre & apprenticeships; 2: Increase number of under-represented workers in apprenticeship; 3: Develop an integrated & effective statewide apprenticeship system. A core strategy of apprenticeship expansion will be partnering with Maine’s businesses and industry associations, unions, education and training providers, and community-based organizations to develop new pre-apprenticeship and expand existing apprenticeship programs. This initiative will specifically focus on building high quality pre-apprenticeship and apprenticeship programs for sectors negatively affected by the pandemic—including healthcare, clean energy, leisure & hospitality, public sector & education, retail, infrastructure (construction, broadband, logistics, trades), manufacturing, food & agriculture/forestry/forestry.

Justification for allowable use: Maine ended 2019 with employment of 113,164 in Maine's Health Care and Social Assistance industry. Following the onset of the pandemic, employment in the industry dropped by 11.75% to 99,866 in April 2020 (source: Maine Center for Workforce Research and Information, Monthly Industry Employment). See attached PDF for justification for other affected industries noted above.

### Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in January 2022.

### Partners:
DOE, DECD, DOC, DHHS, MCCS

### Link to Project Website:
https://www.maine.gov/jobsplan/program/main_apprenticeship_program_expansion

### Use of Evidence

<table>
<thead>
<tr>
<th>Total funds being used for evidence-based interventions (if applicable):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Evidence base for interventions:</td>
<td>N/A</td>
</tr>
<tr>
<td>Is program evaluation being used?</td>
<td>N/A</td>
</tr>
<tr>
<td>If program evaluation being used, evaluation description:</td>
<td></td>
</tr>
</tbody>
</table>

### Key Performance Indicators:
- Number of businesses or community organizations receiving economic assistance
- Number of individuals enrolling in an internship, apprenticeship, or pre-apprenticeship program
- Number of workers earning a license or credential
- Number of new career development or job training programs offered
- Number of newly employed or re-employed individuals

### Progress:
Jointly, projects H.24.1, I.30.2, L.38.1, P.51.1, and P.51.2 awarded more than $12 million to 14 Maine organizations to establish new apprenticeship or pre-apprenticeship programs.

### Mandatory Performance Indicators (if applicable):

#### a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
- Number of households receiving eviction prevention services (including legal representation)
- Number of affordable housing units preserved or developed

#### b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
- Number of workers enrolled in sectoral job training programs
- Number of workers completing sectoral job training programs

<p>| N/A | N/A |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>• Number of people participating in summer youth employment programs</td>
<td></td>
</tr>
<tr>
<td>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</td>
<td>N/A</td>
</tr>
<tr>
<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
<td>N/A</td>
</tr>
<tr>
<td>• Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
<td></td>
</tr>
<tr>
<td>• Number of families served by home visiting</td>
<td></td>
</tr>
</tbody>
</table>
**Project Name:** Connecting Workforce to Jobs Portal  

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>P.52.1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding Amount:</td>
<td>$850,000.00</td>
</tr>
<tr>
<td><strong>Project Expenditure Subcategory Name and Number:</strong></td>
<td>2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)</td>
</tr>
</tbody>
</table>

**Project Overview**

**Project Description:**  
To ensure individuals and businesses most affected by COVID-19 are able to connect to much-needed social supports, training, programs, and job opportunities—and help employers connect more easily with jobseekers - funding will be used to develop a centralized online career portal, focused on the workforce system—to include career exploration, training, employment, and support services, and to brand and market Maine’s workforce system as transparent and easily accessible. Maine’s career portal, Work Source Maine, will be designed keeping specific constituent journeys in mind – with specific emphasis on these priority communities and industries most affected by COVID-19 to provide them a simple user-friendly way to access available jobs, workforce trainings, and other needed resources. The career portal will be concierge service connecting across partner sites, creating a “no wrong door” approach for Maine workers and employers, enabling ease of navigation to relevant education, training, and career/job pathway options. Also, MDOL seeks to support the development of a complementary portal, Bendable, which will be one piece of the Work Source Maine career portal. Bendable will be a comprehensive, searchable database of trainings that are occurring across Maine. This platform will support MDOL’s efforts in connecting individuals to high quality training offerings to result in credential attainment—and is an important partner in the development of a more navigable workforce system.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in June 2022 and is now pending launch.

**Partners:**
The career portal working group consists of MDOL, DECD, DHHS, DOE/Adult Education, GOPIF, the University of Maine System, the Maine Community College System, and the National Governor’s Association. Additionally, the three local workforce boards are currently being brought into the career portal working group.

In addition to the portal working group (MDOL, DECD, DHHS, DOE/Adult Education, GOPIF, the University of Maine System, the Maine Community College System, the three local workforce boards, and the National Governor’s Association), the SWB Workforce System Coordination committee will be providing input to the design and implementation of the portal.

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/career-portal-and-emergency-support-jobseekers

**Use of Evidence**

Total funds being used for evidence-based interventions (if applicable): $850,000

Evidence base for interventions: N/A

Is program evaluation being used? Yes

If program evaluation being used, evaluation description:
Will work with CWRI to obtain data that reflects the impact of the industry partnerships on participating employees and their employees—and in some cases, the targeted industries. While some information can be more directly tied to the industry partnership’s activities (e.g., individual employee-level wage outcomes after participating in an industry partnership upskilling training), others are more indirect, at the industry-wide level—which will be measured to understand the potential effects of the partnership on labor market trends:
- Differences in labor market outcomes in each industry
- Any significant wage gains by industry
- Number of people hired per industry
- Number of people hired by priority community groups, including information on wages.

Information about labor market outcomes will be supplemented by surveys of industry & workforce partners (members of the industry partnerships) to determine what gains have been made, where gaps still exist, how to sustain momentum moving forward.

**Performance Indicators**

**Key Performance Indicators:**
Number of individuals receiving career development or job training assistance

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**
a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18): N/A
- Number of households receiving eviction prevention services (including legal representation)
- Number of affordable housing units preserved or developed

b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
   - Number of workers enrolled in sectoral job training programs
   - Number of workers completing sectoral job training programs
   - Number of people participating in summer youth employment programs
   - 0

c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):
   - N/A

d. Healthy Childhood Environments (EC 2.11-2.14):
   - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
   - Number of families served by home visiting
   - N/A
**Project Name:** Improve Career & Industry Awareness

| Project Identification Number: | P.54.1 |
| Funding Amount: | $3,700,000 |
| Project Expenditure Subcategory Name and Number: | 2.36-Aid to Other Impacted Industries |

**Project Overview**

**Project Description:**
The initiative will create industry-driven partnerships via workforce intermediaries, to include industry associations, groups of employers and other collaboratives, that organize and address the employment needs of industries impacted by COVID-19 through accessing funding, training, and education in the public workforce system, resulting in improved staffing for employers and a coordinated approach to developing talent for workers and jobseekers. These industries most affected by COVID-19 include leisure & hospitality, healthcare, education, retail, clean energy, infrastructure, manufacturing, agriculture & information. Sector-based strategies have been shown to improve employer approaches to staffing, training, and advancing workers, resulting in reduced vacancies and increased employment of residents.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in May 2022.

**Partners:**
Maine Industry Partnership Collaborative members

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/industry-partnerships-workforce-development-initiative

**Use of Evidence**

| Total funds being used for evidence-based interventions (if applicable): | N/A |
| Evidence base for interventions: | N/A |
| Is program evaluation being used? | No |
| If program evaluation being used, evaluation description: | |

**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance
- Number of businesses or community organizations receiving technical assistance

**Mandatory Performance Indicators (if applicable):**

| a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18): | N/A |
| Number of households receiving eviction prevention services (including legal representation) | N/A |
| Number of affordable housing units preserved or developed | N/A |

| b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11): | N/A |
| Number of workers enrolled in sectoral job training programs | N/A |
| Number of workers completing sectoral job training programs | N/A |
| Number of people participating in summer youth employment programs | N/A |

| c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27): | N/A |

| d. Healthy Childhood Environments (EC 2.11-2.14): | N/A |
| Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5) | N/A |
| Number of families served by home visiting | N/A |
**Project Name**: Eligibility Specialist

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<th>Project Identification Number:</th>
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<tr>
<td>Funding Amount:</td>
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<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>2.37-Economic Impact Assistance: Other</td>
</tr>
</tbody>
</table>

### Project Overview

#### Project Description:
The federal Work Opportunity Tax Credit (WOTC) program provides tax credits to employers who hire individuals that face serious barriers to finding employment, from populations most affected by the COVID-19 pandemic. These individuals include long-term unemployed individuals, unemployed veterans, low-wage workers, justice-involved individuals, and workers in certain rural counties—all of which were negatively affected by COVID. This funding will explore and potentially implement systems updates and upgrades and create additional capacity (via an eligibility specialist position) to process employer applications to take advantage of this program. This position will concentrate on applications received since the beginning of the COVID-19 pandemic. Expediting the processing of applications filed by the employers will serve as a catalyst in ensuring that the targeted population (individuals disproportionately affected due to COVID-19) becomes gainfully employed at a faster rate.

#### Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in January 2022.

#### Partners
Internal staffing initiative to DOL
Will want to collaborate with DECD in communications to employers about opportunities to support businesses in recruitment & workforce support challenges, to include WOTC tax credit availability

#### Link to Project Website:
https://www.maine.gov/jobsplan/program/work-opportunity-tax-credit-program

#### Use of Evidence
**Total funds being used for evidence-based interventions (if applicable):** $400,000

**Evidence base for interventions:**
The effectiveness of the Work Opportunity Tax Credit (WOTC) is assessed by The National Conference of State Legislatures (NCSL) in the following report. In summary, the report concludes that WOTC, and programs like WOTC:

"... work in that they achieve the result hoped for, which is being associated with statistically significant improvements in the labor market outcomes of participants.

The difficulties that disadvantaged individuals face in securing jobs are difficult to crack. Programs designed to improve those outcomes face many obstacles. Employment subsidies appear to be the best approach in part because they tap private funds and in part because they are directed closest to the problem, which is to get individuals into jobs. Especially compared to other active labor market policies, the evidence on the effectiveness of hiring subsidies is quite positive. The direct evidence on the WOTC program per se is very limited, but we can make reasonably informed judgments about its effectiveness — especially its cost-effectiveness — by using a variety of evidence about the program and about similar programs. The evidence we have suggests that even with conservative estimates the program is very cost-effective. The benefits to taxpayers appear to exceed the costs of the program... Beyond the goal of assisting disadvantaged job seekers, the WOTC program should also be seen as a cost-saving program for the government.”

#### Is program evaluation being used?
No

**If program evaluation being used, evaluation description:**

#### Key Performance Indicators:
- Number of businesses or community organizations receiving technical assistance
- Number of newly employed or re-employed individuals
- Other: Total number of individuals from target groups eligible for WOTC as determined by successful application

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

*a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):*

- Number of households receiving eviction prevention services (including legal representation)
- Number of affordable housing units preserved or developed

N/A
<table>
<thead>
<tr>
<th>Category</th>
<th>Count</th>
</tr>
</thead>
</table>
| **b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):** | • Number of workers enrolled in sectoral job training programs  
• Number of workers completing sectoral job training programs  
• Number of people participating in summer youth employment programs   | N/A                                                                   |
| **c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):** | N/A                                                                   |
| **d. Healthy Childhood Environments (EC 2.11-2.14):**                   | • Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)  
• Number of families served by home visiting                           | N/A                                                                   |
**Project Name:** Contracted Service for Licensing & Compliance  
**Project Identification Number:** Q.57.1  
**Funding Amount:** $8,000,000.00  
**Project Expenditure Subcategory Name and Number:** 6.1-Provision of Government Services

**Project Overview**

**Project Description:**
The Maine Department of Environmental Protection (DEP) is seeking to procure a modern, internet-based Enterprise Licensing System (ELS) and implementation services. The implementation of a modern, internet-based ELS will provide new tools such as a self-service portal and automatic application validation that will enable remote application completion and reduced manual work. This will remove the need for human interaction and speed up the processing times which will allow for a safer, more efficient economic recovery from the COVID-19 Pandemic.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in March 2022.

**Partners**
Contracted Partner Berry Dunn MacNeil Parker LLC has been intrinsically involved with the planning stages of this initiative.
Key licensing customers (frequently engaged consultants, small and large businesses doing many infrastructure projects) are the primary external stakeholders in this initiative.
Maine IT will be engaged in the implementation of this initiative because of the requirements to comply with State of Maine IT security, accessibility and architecture policies and because of the extensive integration with existing information systems. Some of these existing information systems are at the Department of Environmental Protection, and some support business at other State of Maine agencies (e.g. AdvantageME at the Department of Administrative and Financial Services)

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/increase-licensing-efficiency

**Use of Evidence**

<table>
<thead>
<tr>
<th>Total funds being used for evidence-based interventions (if applicable)</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Evidence base for interventions:</td>
<td>N/A</td>
</tr>
<tr>
<td>Is program evaluation being used?</td>
<td>No</td>
</tr>
<tr>
<td>If program evaluation being used, evaluation description:</td>
<td>N/A</td>
</tr>
</tbody>
</table>

**Performance Indicators**

**Key Performance Indicators:**
Number of businesses that obtain a license through the new ELS
The data to support this indicator will be obtained and reported via the ELS' business intelligence capabilities.
This indicator will be collected quarterly by the DEP Project Manager.
We do not anticipate being able to disaggregate by community or recipient demographics.

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of households receiving eviction prevention services (including legal representation)</td>
<td></td>
</tr>
<tr>
<td>Number of affordable housing units preserved or developed</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of workers enrolled in sectoral job training programs</td>
<td></td>
</tr>
<tr>
<td>Number of workers completing sectoral job training programs</td>
<td></td>
</tr>
<tr>
<td>Number of people participating in summer youth employment programs</td>
<td></td>
</tr>
</tbody>
</table>

| c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27): | N/A |

<table>
<thead>
<tr>
<th>d. Healthy Childhood Environments (EC 2.11-2.14):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
<td></td>
</tr>
<tr>
<td>Number of families served by home visiting</td>
<td></td>
</tr>
</tbody>
</table>
**Project Name:** Contract Grant Specialist (PreK Expansion)

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>R.58.1</th>
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<tbody>
<tr>
<td>Funding Amount:</td>
<td>$10,000,000.00</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>2.14-Healthy Childhood Environments: Early Learning</td>
</tr>
</tbody>
</table>

**Project Overview**

**Project Description:**
Establishes one limited-period Contract Grant Specialist position through June 10, 2023 and provides funding for one contracted distinguished educator position to provide technical assistance and professional learning to school administrative units for prekindergarten expansion. Provides funds to the Department of Education for grants to school administrative units to establish new or expanded public prekindergarten programs to increase the number of children accessing high-quality prekindergarten. Priority will be given to programs that engage in community partnerships, provide longer duration of education, support inclusive programming and enroll socioeconomically disadvantaged students.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in September 2021.

**Partners**
The Children’s Cabinet Coordinator in the Governor’s Office of Policy Innovation and the Future has been part of our regular planning meetings for this initiative and has supported the development of materials for this initiative. Expanding public pre-k is a priority for the Governor’s Children’s Cabinet.

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/pre-kindergarten-expansion-grants

**Use of Evidence**

| Total funds being used for evidence-based interventions (if applicable): | $9,500,000 |

**Evidence base for interventions:**
Provision of high-quality public pre-k has been extensively documented in research as an effective intervention for promoting whole child development and for attributing to long-term positive impacts. A 2019 synthesis of the research by the Learning Policy Institute on the impacts of pre-k found that investments in early childhood education bolster student success and have positive impacts on children’s early literacy, math, and, social-emotional skills. While all children can benefit from high-quality pre-k, positive impacts are greater for children who are economically disadvantaged and who have special needs (Yoshikawa, H., et al., 2013). Within Maine, results of the 2015-2019 federally funded Pre-K Expansion Grant (PEG) demonstrated 75% of students attending public pre-k programs funded through the grant that began the year at high-risk in school readiness target areas were no longer at high risk by the end of the year. Not only have direct benefits to children’s development been documented, but the economic benefits of pre-k have also been established—cost-benefit analyses show high-quality preschool programs can yield up to a $17 return for each dollar invested, when lifetime outcomes that result in contributions to society are considered (Learning Policy Institute, 2019).

**Is program evaluation being used?**
Yes

**If program evaluation being used, evaluation description:**
N/A

**Key Performance Indicators:**
Number of children enrolled in early childhood or PreK programs

**Progress:** Awarded pre-kindergarten expansion grants to 12 communities.

**Mandatory Performance Indicators (if applicable):**

<table>
<thead>
<tr>
<th>Performance Indicators</th>
<th>N/A</th>
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<tbody>
<tr>
<td>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</td>
<td>Number of households receiving eviction prevention services (including legal representation)</td>
</tr>
<tr>
<td></td>
<td>Number of affordable housing units preserved or developed</td>
</tr>
<tr>
<td>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</td>
<td>Number of workers enrolled in sectoral job training programs</td>
</tr>
<tr>
<td></td>
<td>Number of workers completing sectoral job training programs</td>
</tr>
<tr>
<td></td>
<td>Number of people participating in summer youth employment programs</td>
</tr>
<tr>
<td>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</td>
<td>N/A</td>
</tr>
<tr>
<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
<td>Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
</tr>
<tr>
<td></td>
<td>Number of families served by home visiting</td>
</tr>
</tbody>
</table>

116
### Project Name: Low Income Weatherization Initiative

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>R.59.1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding Amount:</td>
<td>$25,000,000.00</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>2.2-Household Assistance: Rent Mortgage and Utility Aid</td>
</tr>
</tbody>
</table>

### Project Description:
This project will deploy $25 million to accelerate home weatherization and efficiency retrofits of existing homes for low- and moderate-income (LMI) Mainers, including older residents and renters. The project will partner with weatherization contractors to market the opportunity to qualifying homes, including multi-unit dwellings, and will deliver financial incentives for delivery of labor and materials associated with completed weatherization projects.

### Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in January 2022.

### Partners
EMT will coordinate with MaineHousing and, to the extent possible, with the Department of Health and Human Services, to verify eligibility of Maine households receiving means-tested state or federal assistance and to share information with LMI households about the program. EMT will also collaborate with MaineHousing, the Governor’s Energy Office, and the Department of Labor to monitor workforce capacity among weatherization providers and to support training programs for this purpose as necessary.

### Link to Project Website:

### Use of Evidence
Total funds being used for evidence-based interventions (if applicable): $25,000,000

#### Evidence base for interventions:
The project will be evaluated as part of EMT’s existing program evaluation process. The Efficiency Maine Trust Act provides that the Trust will arrange for an independent evaluation of each major program at least once every five years.(1) The analysis is conducted by independent third parties that specialize in the evaluation of energy efficiency programs. Program evaluations conducted by these third parties are designed to:
- Document and verify the program impacts on energy and demand savings; and,
- Assess program cost-effectiveness.

Each program evaluation may include collection and analysis of both qualitative and quantitative data and methods, through steps such as:
- Program staff interviews;
- Customer telephone surveys;
- Interviews with trade allies (participating installers, distributors, retailers, and manufacturers);
- On-site data logging and equipment verification;
- Analysis of utility bills;
- Assessments of impact factors (in-service rate, realization rates);
- Net impact assessment; and,
- Cost-effectiveness assessment.

(1) 35-A MRS §10104(10).

#### Is program evaluation being used?
No

#### If program evaluation being used, evaluation description:
N/A

### Performance Indicators

#### Key Performance Indicators:
Number of households receiving household assistance

#### Progress: Not yet available

#### Mandatory Performance Indicators (if applicable):

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
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<tbody>
<tr>
<td>Number of households receiving eviction prevention services (including legal representation)</td>
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<tr>
<td>Number of people participating in summer youth employment programs</td>
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<tr>
<td>N/A</td>
</tr>
<tr>
<td>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</td>
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<td>• Number of families served by home visiting</td>
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</tbody>
</table>

**Project Name:** Energy Efficiency for Tourism & Hospitality

| Project Identification Number: | R.59.2 |
| Project Expenditure Subcategory Name and Number: | 2.35-Aid to Tourism, Travel, or Hospitality |

**Project Description:**
Efficiency Maine Trust, the independent agency charged with improving energy efficiency across the state, is expanding weatherization and efficiency programs to help Mainers save money on annual heating and electricity bills, reduce Maine's dependence on fossil fuels, and – by working through local contractors – support more than 1,500 local energy efficiency businesses across the state. This portion of funding will support energy efficiency upgrades for businesses in Maine's travel, tourism, and hospitality sectors, which experienced severe negative impacts as a result of the COVID-19 pandemic.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in May 2022.

**Partners**
The Trust will consult the Governor’s Energy Office, the Department of Tourism, and the Department of Economic and Community Development in planning this initiative. Their involvement will be advisory. Specific to the plans for serving targeted business groups, the Trust will consult with trade associations serving Maine’s travel, tourism and hospitality businesses. The role will be advisory and to assist with outreach to impacted businesses.

**Link to Project Website:**

**Use of Evidence**
- Total funds being used for evidence-based interventions (if applicable): N/A
- Evidence base for interventions: N/A
- Is program evaluation being used? No
- If program evaluation being used, evaluation description: N/A

**Performance Indicators**

**Key Performance Indicators:**
Number of businesses or community organizations receiving economic assistance

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

| a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18): | N/A |
| • Number of households receiving eviction prevention services (including legal representation) | N/A |
| • Number of affordable housing units preserved or developed | N/A |

| b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11): | N/A |
| • Number of workers enrolled in sectoral job training programs | N/A |
| • Number of workers completing sectoral job training programs | N/A |
| • Number of people participating in summer youth employment programs | N/A |

| c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27): | N/A |
| d. Healthy Childhood Environments (EC 2.11-2.14): | N/A |
| • Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5) | N/A |
| • Number of families served by home visiting | N/A |
Project Name: Efficiency in Local Government and Schools

Project Identification Number: R.59.3

Funding Amount: $15,000,000.00

Project Expenditure Subcategory Name and Number: 6.1-Provision of Government Services

Project Overview

Project Description:
Efficiency Maine Trust, the independent agency charged with improving energy efficiency across the state, is expanding weatherization and efficiency programs to help Mainers save money on annual heating and electricity bills, reduce Maine’s dependence on fossil fuels, and – by working through local contractors – support more than 1,500 local energy efficiency businesses across the state. This portion of funding will support energy efficiency upgrades at buildings owned or leased by local governments (including municipal, county, or tribal governments), public schools, and community organizations providing congregate housing. The Trust will prioritize projects among entities that serve relatively small population sizes, rural areas, and/or economically disadvantaged communities.

Schedule/ Timeline

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

Partners

The Trust will consult and collaborate with the Maine Department of Education and Maine Municipal Bond Bank in planning and delivering this project. The Trust will also coordinate with the Maine Municipal Association to provide information to qualified local governments about the initiative.

Link to Project Website:

Use of Evidence

Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions: N/A

Is program evaluation being used? No

If program evaluation being used, evaluation description: N/A

Performance Indicators

Key Performance Indicators:
Number of businesses or community organizations receiving economic assistance

Progress: Not yet available

Mandatory Performance Indicators (if applicable):

a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
   • Number of households receiving eviction prevention services (including legal representation)
   • Number of affordable housing units preserved or developed

b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
   • Number of workers enrolled in sectoral job training programs
   • Number of workers completing sectoral job training programs
   • Number of people participating in summer youth employment programs

c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):

   • Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
   • Number of families served by home visiting

   N/A

   N/A

   N/A

   N/A
Project Name: Efficiency in Manufacturing

Funding Amount: $6,000,000.00

Project Description:
Efficiency Maine Trust, the independent agency charged with improving energy efficiency across the state, is expanding weatherization and efficiency programs to help Mainers save money on annual heating and electricity bills, reduce Maine's dependence on fossil fuels, and – by working through local contractors – support more than 1,500 local energy efficiency businesses across the state. This portion of funding will support high-efficiency, clean energy upgrades for Maine's manufacturing sector, which experienced severe negative impacts as a result of the COVID-19 pandemic.

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state's internal documentation process in June 2022 and is now pending launch.

Partners
The Trust will consult the Governor’s Energy Office and the Department of Economic and Community Development in planning this initiative. The Trust will also consult with trade associations serving Maine’s manufacturing sector to assist with outreach to impacted businesses. The involvement of these partners will be advisory.

Link to Project Website:

Use of Evidence
Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions: N/A

Is program evaluation being used? No

If program evaluation being used, evaluation description: N/A

Performance Indicators

Key Performance Indicators:
Number of businesses or community organizations receiving economic assistance

Progress: Not yet available

Mandatory Performance Indicators (if applicable):

a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
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   - Number of people participating in summer youth employment programs

c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):

d. Healthy Childhood Environments (EC 2.11-2.14):
   - Number of children served by childcare and early learning (pre-school/pre-K/ages 3–5)
   - Number of families served by home visiting

Progress: Not yet available

Performance Indicators

Key Performance Indicators:
Number of businesses or community organizations receiving economic assistance

Progress: Not yet available
Project Name: Competitive Grants for Municipal Culverts & Stream

Funding Amount: $3,000,000.00

Project Identification Number: R.60.1

Project Expenditure Subcategory Name and Number: 5.6-Clean Water: Stormwater

Project Description:
The Maine Municipal Stream Crossing Upgrade Grants program provides grants of up to $150,000 towards the replacement of municipal stream crossing culverts for fish and wildlife habitat restoration, stormwater and flooding management, among other goals such as nonpoint source pollution reduction. The competitive program invests in local transportation resiliency, flooding reduction, improvement of fish and wildlife habitat and water quality improvement by prioritizing crossings that span the stream and sized for a 100-year storm event. Applications are scored on how well program goals are met and top scoring projects are reimbursed through the program.

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in June 2022 and is now pending launch.

Partners
The program works closely with staff at several agencies within state government to provide feedback on the biological importance, selection criteria, and to provide regulatory contacts to applicants. - Maine Department of Inland Fisheries and Wildlife-Maine Department of Marine Resources
- Maine Department of Transportation

Link to Project Website:

Use of Evidence
Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions: N/A

Is program evaluation being used? No

If program evaluation being used, evaluation description: N/A

Performance Indicators

Key Performance Indicators:
• Number of businesses or community organizations receiving economic assistance
• Other: Number of stream crossing culverts upgraded or replaced with larger crossings

Progress: Not yet available

Mandatory Performance Indicators (if applicable):
a. Household Assistance [EC 2.2], Long-term Housing Security [EC 2.15-2.16] and Housing Support [EC 2.17-2.18]:
   • Number of households receiving eviction prevention services (including legal representation)
   • Number of affordable housing units preserved or developed

b. Assistance to Unemployed or Under Employed Workers [EC 2.10] and Community Violence Interventions [EC 1.11]:
   • Number of workers enrolled in sectoral job training programs
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   • Number of people participating in summer youth employment programs

c. Addressing Educational Disparities [EC 2.24-2.26] and Addressing Impacts of Lost Instructional Time [EC 2.27]:

d. Healthy Childhood Environments [EC 2.11-2.14]:
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Mandatory Performance Indicators (if applicable):
N/A

Mandatory Performance Indicators (if applicable):
N/A

Mandatory Performance Indicators (if applicable):
N/A

Mandatory Performance Indicators (if applicable):
N/A

Mandatory Performance Indicators (if applicable):
N/A
**Project Name:** Perfluoroalkyl Research & Remediation

**Project Identification Number:** R.61.1

**Funding Amount:** $5,000,000.00

**Project Expenditure Subcategory Name and Number:** 5.10-Drinking water: Treatment

## Project Overview

**Project Description:**
Funding will be used to address contamination from perfluoroalkyl and polyfluoroalkyl (PFAS) exceeding Maine’s interim drinking water standard in groundwater wells used for drinking water. Funding is anticipated to be used for: the sampling of PFAS in soils and groundwater statewide as a result of the application of biosolids; the installation, sampling, and ongoing maintenance of filtration systems (or other technologies) designed to ensure drinking water is safe; and the distribution of clean water (bottled) or reimbursement for purchase of clean water where filtration systems have not yet been installed, but where laboratory results confirm PFAS exceeds the interim drinking water level and the sources is tied to a residuals land application site or a remediation-type site.

## Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state's internal documentation process in April 2022 and is now pending launch.

## Partners
- Maine Department of Agriculture, Conservation and Forestry
- Maine Center for Disease Control
- Maine Department of Inland Fish & Wildlife
- Maine Drinking Water Program

DEP’s investigation and treatment of drinking water continues to impact the activities of the other agencies identified above. DEP’s investigation and treatment program impacts farms, hunters, public drinking water systems (e.g., schools and daycare facilities), and general concerns about health from the public. As the initiative continues forward, the coordination between agencies has increased significantly and is planned to continue moving forward.

## Link to Project Website:
https://www.maine.gov/jobsplan/program/pfas-water-sampling-and-treatment

## Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for interventions:** N/A

**Is program evaluation being used?** No

**If program evaluation being used, evaluation description:** N/A

## Performance Indicators

### Key Performance Indicators:
Other: Number of improvements made to individual residential homes to ensure provision of safe drinking water. This will be measured by the number of water filtration system installations as part of the PFAS investigation as well as overall number of samples taken.

**Progress:** Not yet available

### Mandatory Performance Indicators (if applicable):

**a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
- Number of households receiving eviction prevention services (including legal representation)
- Number of affordable housing units preserved or developed

**b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
- Number of workers enrolled in sectoral job training programs
- Number of workers completing sectoral job training programs
- Number of people participating in summer youth employment programs

**c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**

**d. Healthy Childhood Environments (EC 2.11-2.14):**
- Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
- Number of families served by home visiting

**Progress:** N/A
**Project Name:** Renovate, Expand, Construct Child Care Facilities

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>R.62.1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding Amount:</td>
<td>$10,000,000.00</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>2.36-Aid to Other Impacted Industries</td>
</tr>
</tbody>
</table>

**Project Overview**

**Project Description:**
With funding from the Maine Jobs & Recovery Plan, Maine’s Office of Child and Family Services in the Department of Health and Human Services is establishing the Child Care Infrastructure Grant Program, which will deliver funding and technical assistance to launch or grow child care programs throughout the state. The program will enable providers to build or renovate facilities, increase enrollment, and add to the number of providers in Maine.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in July 2022.

**Partners**
Children’s Cabinet

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/child-care-infrastructure-grant-program

**Use of Evidence**
- Total funds being used for evidence-based interventions (if applicable): N/A
- Evidence base for interventions: N/A
- Is program evaluation being used?: No
- If program evaluation being used, evaluation description: N/A

**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance
- Number of businesses or community organizations receiving technical assistance
- Number of new jobs created, or job losses avoided
- Number of new businesses started
- Number of children enrolled in early childhood or PreK programs

**Performance Indicators**

**Mandatory Performance Indicators**

<table>
<thead>
<tr>
<th>a. Household Assistance [EC 2.2], Long-term Housing Security [EC 2.15-2.16] and Housing Support [EC 2.17-2.18]:</th>
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<tr>
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</tr>
<tr>
<td>N/A</td>
</tr>
</tbody>
</table>
**Project Name:** Expand Affordable Housing

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>R.63.1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding Amount:</td>
<td>$ 50,000,000.00</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>2.15-Long-term Housing Security: Affordable Housing</td>
</tr>
</tbody>
</table>

**Project Description:**
Provides one-time funding to expand housing options that are affordable to low and moderate income workers and their families to own or rent. $10,000,000 will be made available through a redesigned and expanded Affordable Homeownership Program, which will subsidize the creation of modest single family homes affordable to moderate income households with incomes up to 120% of area median income. The purchase price of these new homes will be capped and there will be affordability covenants restricting this affordability for 15 years, although the modest size of these “first” or “starter” homes has kept homes built previously naturally affordable beyond their affordability period. $40,000,000 will be made available to increase affordable rental opportunities for low income households in Maine with incomes up to 80% of area median income. Program rules require that the subsidized rental units be made available to low income renters and that most units retain their affordability for at least 45 years.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in January 2022.

**Partners**
Developers, advocates, Governor’s Office, DECD, Efficiency Maine Trust, and many others. These partners help us design the details of the program.

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/affordable-homeownership-rental-development-programs

**Use of Evidence**
Total funds being used for evidence-based interventions (if applicable): $ 50,000,000.00

**Evidence base for interventions:**
Production of units - both for homeownership and rental - that will house disproportionately impacted low and moderate income households will provide the evidence of success. MaineHousing produced an estimated 524 units of housing in 2021, evidencing the success of the most recent of our 50 years producing affordable housing for Maine.

**Is program evaluation being used?**
Yes

**If program evaluation being used, evaluation description:**
There will be an evaluation completed. The metrics for evaluation are clear but have not yet been approved by the managing entity's board of directors. This section will be updated.

**Performance Indicators**

<table>
<thead>
<tr>
<th>Key Performance Indicators:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of housing units created or improved</td>
</tr>
<tr>
<td>Progress: Not yet available</td>
</tr>
</tbody>
</table>

**Mandatory Performance Indicators (if applicable):**

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<th>Performance Indicators</th>
</tr>
</thead>
</table>

| 0 |

| N/A |

N/A
**Project Name:** Expand High Speed Broadband

**Project Identification Number:** R.64.1

**Funding Amount:** $21,000,000.00

**Project Expenditure Subcategory Name and Number:** 5.19-Broadband: “Last Mile” projects

**Project Overview**

**Project Description:**
This funding provides broadband to households/communities/businesses currently without reliable internet of 25 mbps download/3 mbps upload. The most recent study from ConnectMaine triennial strategic plan estimates 50% of Maine roads lack these current service levels of download/upload speeds. As cited on page 26805 of the US Treasury Interim Final Rule (IFR) “the interim rule treats users as being unserved or underserved if they lack access to a wireline connection capable of reliably delivering at least minimum speeds of 25 Mbps downloads and 3 Mbps upload as households and businesses lacking this level of access are generally not viewed as being able to originate and receive high-quality voice, data, graphics, and video telecommunications.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in November 2021.

**Partners**
In addition to the Maine Connectivity Authority, ConnectMaine will play a supporting role. Digital inclusion work will need to continue to be included in all efforts that have an expectation that people will be able to use the internet, that they have a devise and that they can connect. MCA plans to engage communities that have areas that are unserved or underserved. Additionally, the private sector providers will be partners in the work.

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/expand-high-speed-broadband

**Use of Evidence**

| Total funds being used for evidence-based interventions (if applicable): | N/A |

**Evidence base for interventions:** N/A

**Is program evaluation being used?**
No

**If program evaluation being used, evaluation description:** N/A

**Performance Indicators**

**Key Performance Indicators:**
Number of additional households with access to broadband internet services

**Progress:**
Contributing funding for 8 grants awarded to expand the availability of broadband services through the state.

**Mandatory Performance Indicators (if applicable):**

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<td>Number of workers enrolled in sectoral job training programs</td>
</tr>
<tr>
<td>Number of workers completing sectoral job training programs</td>
</tr>
<tr>
<td>Number of people participating in summer youth employment programs</td>
</tr>
<tr>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>d. Healthy Childhood Environments (EC 2.11-2.14):</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
</tr>
<tr>
<td>Number of families served by home visiting</td>
</tr>
<tr>
<td>N/A</td>
</tr>
</tbody>
</table>
Project Name: Electric Vehicle Charging Stations

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>R.65.1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding Amount:</td>
<td>$ 8,000,000.00</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>6.1-Provision of Government Services</td>
</tr>
</tbody>
</table>

Project Overview

Project Description:
With funding from the Maine Jobs and Recovery Plan, the Maine Department of Transportation and Efficiency Maine Trust will coordinate to support the continued expansion of electric vehicle charging stations at town buildings, school buildings, State facilities, and public locations and at private businesses open to the general public, with an emphasis on expanding charging capacity into rural areas of the state.

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in April 2022 and is now pending launch.

Partners
GOPIF, Efficiency Maine Trust, and GEO are, and will continue to be, involved in the planning of this initiative in partnership with MaineDOT.

Link to Project Website:
https://www.maine.gov/jobsplan/program/electric-vehicle-charging-stations

Use of Evidence

Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions: N/A

Is program evaluation being used? No
If program evaluation being used, evaluation description: N/A

Performance Indicators

Key Performance Indicators:
EMT will track and report the total number and size of EV charger plugs (ports) installed through the project and total number of sites added to the network of public chargers in the state. These numbers will be reviewed quarterly by program staff. EMT records the address of all plugs installed through its programs. This allows EMT to disaggregate charger locations by town or ZIP code and to link charger access to community-wide demographics.

Progress: Not yet available

Mandatory Performance Indicators (if applicable):

a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
   - Number of households receiving eviction prevention services (including legal representation)
   - Number of affordable housing units preserved or developed

b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
   - Number of workers enrolled in sectoral job training programs
   - Number of workers completing sectoral job training programs
   - Number of people participating in summer youth employment programs

c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):

d. Healthy Childhood Environments (EC 2.11-2.14):
   - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
   - Number of families served by home visiting

N/A
<table>
<thead>
<tr>
<th>Project Name: Infrastructure Adaptation - 5.5 Clean Water</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Project Identification Number:</strong> R.66.1</td>
</tr>
<tr>
<td><strong>Funding Amount:</strong> $6,500,000.00</td>
</tr>
<tr>
<td><strong>Project Expenditure Subcategory Name and Number:</strong> 5.5-Clean Water: Other Sewer Infrastructure</td>
</tr>
</tbody>
</table>

**Project Description:**
Funds will be used for pre-design, design and construction implementation. Climate change poses a serious risk to Maine infrastructure, with damage estimates in the billions of dollars unless action is taken. The Maine Infrastructure Adaptation Fund, administered through the Maine Department of Transportation, will provide grants to municipalities, tribal governments, and others to improve stormwater, drinking water, and wastewater infrastructure from flooding, rising sea levels, and extreme weather. These grants will help protect vital infrastructure most at risk, support natural resources, and benefit public safety and emergency management efforts. This part of the program will focus on Clean Water: Other Sewer Infrastructure projects and will comply with Clean Water State Revolving Fund Eligibilities, May 2016, EPA.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

**Partners**
DEP, DMR, DHHS, MEMA, and DIF&W

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/maine-infrastructure-adaptation-fund

**Use of Evidence**
Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions:
N/A

Is program evaluation being used? No

If program evaluation being used, evaluation description: N/A

**Performance Indicators**

**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance
- Other: Similar to N, but the number of individual projects that are funded and less vulnerable due to these funds. As mentioned above, we will be able to sort by community and demographic.

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

- **a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
  - Number of households receiving eviction prevention services (including legal representation)
  - Number of affordable housing units preserved or developed
  
  N/A

- **b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
  - Number of workers enrolled in sectoral job training programs
  - Number of workers completing sectoral job training programs
  - Number of people participating in summer youth employment programs

  N/A

- **c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**

  N/A

- **d. Healthy Childhood Environments (EC 2.11-2.14):**
  - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
  - Number of families served by home visiting

  N/A
### Project Name: Infrastructure Adaptation - 5.6 Clean Water

<table>
<thead>
<tr>
<th><strong>Project Identification Number:</strong></th>
<th>R.66.2</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Funding Amount:</strong></td>
<td>$6,700,000.00</td>
</tr>
<tr>
<td><strong>Project Expenditure Subcategory Name and Number:</strong></td>
<td>5.6-Clean Water: Stormwater</td>
</tr>
</tbody>
</table>

### Project Overview

**Project Description:**
Climate change poses a serious risk to Maine infrastructure, with damage estimates in the billions of dollars unless action is taken. The Maine Infrastructure Adaptation Fund, administered through the Maine Department of Transportation, will provide grants to municipalities, tribal governments, and others to improve stormwater, drinking water, and wastewater infrastructure from flooding, rising sea levels, and extreme weather. These grants will help protect vital infrastructure most at risk, support natural resources, and benefit public safety and emergency management efforts. This part of the program will focus on Clean Water: Stormwater projects and will comply with Clean Water State Revolving Fund Eligibilities, May 2016, EPA.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

**Partners**
DEP, DMR, DHHS, MEMA, and DIF&W

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/maine-infrastructure-adaptation-fund

### Use of Evidence

| **Total funds being used for evidence-based interventions (if applicable):** | N/A |
| **Evidence base for interventions:** | N/A |

**Is program evaluation being used?**
No

**If program evaluation being used, evaluation description:**
N/A

### Performance Indicators

**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance
- Other: Similar to N, but the number of individual projects that are funded and less vulnerable due to these funds. As mentioned above, we will be able to sort by community and demographic.

**Progress:** Not yet available

### Mandatory Performance Indicators (if applicable):

<table>
<thead>
<tr>
<th><strong>a. Household Assistance [EC 2.2], Long-term Housing Security [EC 2.15-2.16] and Housing Support [EC 2.17-2.18]:</strong></th>
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<td><strong>b. Assistance to Unemployed or Under Employed Workers [EC 2.10] and Community Violence Interventions [EC 1.11]:</strong></td>
</tr>
<tr>
<td>- Number of workers enrolled in sectoral job training programs</td>
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<tr>
<td>- Number of workers completing sectoral job training programs</td>
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<td>- Number of people participating in summer youth employment programs</td>
</tr>
<tr>
<td><strong>c. Addressing Educational Disparities [EC 2.24-2.26] and Addressing Impacts of Lost Instructional Time [EC 2.27]:</strong></td>
</tr>
<tr>
<td><strong>d. Healthy Childhood Environments [EC 2.11-2.14]:</strong></td>
</tr>
<tr>
<td>- Number of children served by childcare and early learning (pre-school/pre-K/ages 3–5)</td>
</tr>
<tr>
<td>- Number of families served by home visiting</td>
</tr>
</tbody>
</table>

N/A
**Project Name:** Infrastructure Adaptation - 5.15 Drinking Water

**Project Identification Number:** R.66.3

**Funding Amount:** $6,600,000.00

**Project Expenditure Subcategory Name and Number:** 5.15-Drinking water: Other water infrastructure

**Project Overview**

**Project Description:**
Climate change poses a serious risk to Maine infrastructure, with damage estimates in the billions of dollars unless action is taken. The Maine Infrastructure Adaptation Fund, administered through the Maine Department of Transportation, will provide grants to municipalities, tribal governments, and others to improve stormwater, drinking water, and wastewater infrastructure from flooding, rising sea levels, and extreme weather. These grants will help protect vital infrastructure most at risk, support natural resources, and benefit public safety and emergency management efforts. This part of the program will focus on Drinking Water: Other Water Infrastructure projects and will comply with Drinking Water State Revolving Fund Eligibility Handbook, 2017, EPA.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

**Partners**
DEP, DMR, DHHS, MEMA, and DIF&W

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/maine-infrastucture-adaptation-fund

**Use of Evidence**

Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions: N/A

Is program evaluation being used? No

If program evaluation being used, evaluation description: N/A

**Performance Indicators**

**Key Performance Indicators:**
• Number of businesses or community organizations receiving economic assistance
• Other: Similar to N, but the number of individual projects that are funded and less vulnerable due to these funds. As mentioned above, we will be able to sort by community and demographic.

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

a. Household Assistance [EC 2.2], Long-term Housing Security [EC 2.15-2.16] and Housing Support [EC 2.17-2.18]:
   - Number of households receiving eviction prevention services (including legal representation)
   - Number of affordable housing units preserved or developed

b. Assistance to Unemployed or Under Employed Workers [EC 2.10] and Community Violence Interventions [EC 1.11]:
   - Number of workers enrolled in sectoral job training programs
   - Number of workers completing sectoral job training programs
   - Number of people participating in summer youth employment programs

(c. Addressing Educational Disparities [EC 2.24-2.26] and Addressing Impacts of Lost Instructional Time [EC 2.27]:

(d. Healthy Childhood Environments [EC 2.11-2.14]:
   - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
   - Number of families served by home visiting

N/A
## Project Overview

**Project Name:** Northern Rural Contractor Support

**Project Identification Number:** R.66.4

<table>
<thead>
<tr>
<th>Funding Amount:</th>
<th>$200,000.00</th>
</tr>
</thead>
</table>

**Project Expenditure Subcategory Name and Number:** 6.1-Provision of Government Services

### Project Description:

With funding from the Maine Jobs and Recovery Plan, the Maine Infrastructure Adaptation Fund, administered through the Maine Department of Transportation, will provide grants to municipalities, tribal governments, and others to improve stormwater, drinking water, and wastewater infrastructure from flooding, rising sea levels, and extreme weather. This portion of the funding will be used to provide contractor support to Northern and rural Maine communities to assist with securing funding for infrastructure project development and implementation.

### Schedule/ Timeline

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in April 2022.

### Partners

The Governor’s Office of Policy Innovation and the Future is administering the competitive RFP process to select the contractor (more details below), in collaboration with the Governor’s Energy Office.

This grant program builds on the Community Resilience Partnership administered by the Governor’s Office of Policy Innovation and the Future. The Resilience Partnership offers two grant types: 1) Community Action Grants that support municipal and tribal governments to fund projects, including increasing resilience to climate change effects, and 2) Service Provider Grants that support organizations that assist communities with community engagement, project prioritization, and applications for the Community Action Grants or other funding opportunities.

The selected contractor will provide applicants with the technical assistance they may need to submit a successful application to the Maine Infrastructure Adaptation fund.

### Link to Project Website:

https://www.maine.gov/jobsplan/program/maine-infrastructure-adaptation-fund

### Use of Evidence

<table>
<thead>
<tr>
<th>Total funds being used for evidence-based interventions (if applicable):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Evidence base for interventions:</td>
<td>N/A</td>
</tr>
</tbody>
</table>

### Is program evaluation being used?

No

### If program evaluation being used, evaluation description:

N/A

### Key Performance Indicators:

Number of businesses or community organizations receiving technical assistance

### Performance Indicators

#### Mandatory Performance Indicators (if applicable):

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
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<tbody>
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<tr>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</th>
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</thead>
<tbody>
<tr>
<td>N/A</td>
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</table>

<table>
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</tr>
<tr>
<td>• Number of families served by home visiting</td>
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<tr>
<td>N/A</td>
</tr>
</tbody>
</table>

### Progress:

Not yet available
Project Name: Workforce Transportation Pilot 1

Project Identification Number: R.67.1
Funding Amount: $5,000,000.00
Project Expenditure Subcategory Name and Number: 2.36-Aid to Other Impacted Industries

Project Description:
To support increased economic security and workforce development, the Maine Department of Transportation, with funding from the Maine Jobs & Recovery Plan, is opening a Workforce Transportation Program. This initiative will provide competitive grants to local partnerships that connect workers and employers through ridesharing, vanpools, and other subsidized transit options.

Schedule/ Timeline
The Maine Jobs and Recovery Plan provides $5M to MaineDOT for workforce transportation pilots, especially in rural areas. MaineDOT has explored potential opportunities with several key employers and is developing the framework and parameters for a discretionary grant program to support workforce transportation pilots around the state, with a focus on rural areas. Applicants will identify local and regional partners to identify challenges and solutions and help sustain awarded projects once grant funds have ended. MaineDOT is developing an outreach and communication plan to promote this opportunity.

March 2021
• Finalize application, selection criteria, and award conditions/agreement templates.
• Develop outreach and communication plan and materials to include partners and stakeholders.
• Solicit applications

April 2021 until final disbursement of all program funds:
• Review received applications, begin making awards through a stepped merit-based process.
Applications to be solicited and reviewed and funds disbursed until all funds have been allocated. The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in May 2022.

Partners
MaineDOT is partnering with the Maine Department of Labor, Maine Department of Health and Human Services, Maine Department of Economic and Community Development, and the Governor’s Office of Policy Innovation and the Future in designing and developing the framework for the discretionary grant program. DOL has identified regional stakeholders such as trade associations, chambers of commerce, and workforce boards who could assist with outreach and communication and/or partner on a project.

Link to Project Website:
https://www.maine.gov/jobsplan/program/workforce-transportation-program

Use of Evidence
Total funds being used for evidence-based interventions (if applicable): N/A
Evidence base for interventions: N/A
Is program evaluation being used? No
If program evaluation being used, evaluation description: N/A

Key Performance Indicators:
• Number of businesses or community organizations receiving economic assistance
• Number of individuals enrolling in an internship, apprenticeship, or pre-apprenticeship program
• Number of businesses or community organizations receiving technical assistance
• Number of new jobs created, or job losses avoided
• Number of newly employed or re-employed individuals

Progress: Not yet available

Mandatory Performance Indicators (if applicable):

a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
   • Number of households receiving eviction prevention services (including legal representation)
   • Number of affordable housing units preserved or developed

b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
   • Number of workers enrolled in sectoral job training programs
   • Number of workers completing sectoral job training programs
   • Number of people participating in summer youth employment programs

N/A

N/A

N/A

N/A

N/A

N/A
**Project Name:** Municipal Wastewater - Treatment

**Project Identification Number:** S.69.1

**Funding Amount:** $7,000,000

**Project Expenditure Subcategory Name and Number:** 5.1-Clean Water: Centralized Wastewater Treatment

**Project Overview**

**Project Description:**
The projects to be funded with the FY 2022 allotment include: a Regional Per/Polyfluoroalkyl (PFAS) Treatment Facility, secondary wastewater treatment facility upgrades, and the purchase of a sewer vacuum truck. Projects to be funded with the FY 2023 allotment will align with US Treasury Expenditure Category 5.1.

**Schedule/ Timeline created during business case/project development. This may not reflect the current project timeline.**

This initiative supports wastewater infrastructure investments in treatment plants. The Department manages the Clean Water State Revolving Fund (CWSRF) and has recently solicited wastewater infrastructure projects for FY 2022 funding. The Department will use the FY 2022 ARPA allotment to provide additional funding for communities that responded to that solicitation and would find it difficult to fund the project without additional grant assistance. A Department committee has reviewed and ranked the projects for environmental benefit and financial capacity. Once the Business Case is approved, the Department will coordinate with the Maine Jobs & Recovery Office on making a public announcement about the available funds. The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in February 2022.

**Partners**
Projects from the FY 2022 allotment will involve the following state agencies and external organizations:
- MaineDEP Clean Water State Revolving Fund - co-funding of projects
- USDA Rural Development - co-funding of projects
- HUD Community Development Block Grants - co-funding of projects

State agencies and external organizations involved with the projects from the FY 2023 allotment could be members of the group listed above and/or also include:
- Northern Borders Regional Commission - co-funding

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/municipal-wastewater-infrastructure-grants

**Use of Evidence**

Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions: N/A

Is program evaluation being used? No

If program evaluation being used, evaluation description: N/A

**Performance Indicators**

**Key Performance Indicators:**
Miles of water or sewer infrastructure repaired or built

Progress: Not yet available

**Mandatory Performance Indicators (if applicable):**

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of households receiving eviction prevention services (including legal representation)</td>
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</tr>
</tbody>
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<table>
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<th>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</th>
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</thead>
<tbody>
<tr>
<td>Number of workers enrolled in sectoral job training programs</td>
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<td>Number of people participating in summer youth employment programs</td>
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<th>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</th>
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<tr>
<td>Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
</tr>
<tr>
<td>Number of families served by home visiting</td>
</tr>
<tr>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>d. Healthy Childhood Environments (EC 2.11-2.14):</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
</tr>
</tbody>
</table>
**Project Name:** Municipal Wastewater - Collection & Conveyance

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>S.69.2</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding Amount:</td>
<td>$7,000,000.00</td>
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<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>5.2-Clean Water: Centralized Wastewater Collection and Conveyance</td>
</tr>
</tbody>
</table>

**Project Overview**

**Project Description:**
The projects to be funded with the FY 2022 allotment include: River Crossing Sewer Force Mains, Sewer Collection System Replacement, and Wastewater Pumping Station Upgrades. Projects to be funded with the FY 2023 allotment will align with US Treasury Expenditure Category 5.2.

**Schedule/Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in February 2022.

**Partners**
Projects from the FY 2022 allotment will involve the following state agencies and external organizations:
- MaineDEP Clean Water State Revolving Fund - co-funding of projects
- USDA Rural Development - co-funding of projects
- HUD Community Development Block Grants - co-funding of projects
- MaineDOT - co-funding of project

State agencies and external organizations involved with the projects from the FY 2023 allotment could be members of the group listed above and/or also include:
- Northern Borders Regional Commission - co-funding

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/municipal-wastewater-infrastructure-grants

**Use of Evidence**

| Evidence funds being used for evidence-based interventions (if applicable): | N/A |
| Evidence base for interventions: | N/A |
| Is program evaluation being used? | No |
| If program evaluation being used, evaluation description: | N/A |

**Key Performance Indicators:**

**Miles of water or sewer infrastructure repaired or built**

**Progress:** not yet available

**Mandatory Performance Indicators (if applicable):**

<table>
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<tr>
<th>Indicator</th>
<th>N/A</th>
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</tbody>
</table>
### Project Name: Municipal Wastewater - Combined Sewer Overflows

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>S.69.3</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding Amount:</td>
<td>$8,000,000.00</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>5.4-Clean Water: Combined Sewer Overflows</td>
</tr>
</tbody>
</table>

#### Project Description:
The project to be funded with the FY 2022 allotment is a pumping station upgrade to abate Combined Sewer Overflows (CSOs). Projects to be funded with the FY 2023 allotment will align with US Treasury Expenditure Category 5.4.

#### Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in February 2022.

#### Partners
Projects from the FY 2022 allotment will involve the following state agencies and external organizations:
- MaineDEP Clean Water State Revolving Fund - co-funding of projects

State agencies and external organizations involved with the projects from the FY 2023 allotment could be listed above and/or also include:
- USDA Rural Development - co-funding of projects
- HUD Community Development Block Grants - co-funding of projects
- Northern Borders Regional Commission - co-funding

#### Link to Project Website:
https://www.maine.gov/jobsplan/program/municipal-wastewater-infrastructure-grants

#### Use of Evidence

| Total funds being used for evidence-based interventions (if applicable): | N/A |
| Evidence base for interventions: | N/A |

#### Is program evaluation being used?
No

#### If program evaluation being used, evaluation description:
N/A

#### Performance Indicators

**Key Performance Indicators:**
Miles of water or sewer infrastructure repaired or built

**Progress:** Not yet available

#### Mandatory Performance Indicators (if applicable):

**a. Household Assistance [EC 2.2], Long-term Housing Security [EC 2.15-2.16] and Housing Support (EC 2.17-2.18):**
- Number of households receiving eviction prevention services (including legal representation)
- Number of affordable housing units preserved or developed

**b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
- Number of workers enrolled in sectoral job training programs
- Number of workers completing sectoral job training programs
- Number of people participating in summer youth employment programs

**c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**

**d. Healthy Childhood Environments (EC 2.11-2.14):**
- Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
- Number of families served by home visiting

N/A
**Project Name:** Septic Repair & Replacement  
**Project Identification Number:** S.70.1  
**Funding Amount:** $3,000,000.00  
**Project Expenditure Subcategory Name and Number:** 5.3-Clean Water: Decentralized Wastewater  

### Project Overview

**Project Description:**
This initiative repairs or replaces small subsurface wastewater septic systems. The Clean Water State Revolving Fund defines these as Decentralized Systems, thus making them eligible under Expenditure Category 5.3 Clean Water: Decentralized Wastewater in the US Treasury SLFRF Compliance and Reporting Guidance.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in February 2022.

**Partners**
DEP coordinates this activity with municipal and county officials.

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/municipal-wastewater-infrastructure-grants

### Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for interventions:** N/A

**Is program evaluation being used?** No  
**If program evaluation being used, evaluation description:** N/A

### Performance Indicators

**Key Performance Indicators:**
Miles of water or sewer infrastructure repaired or built.

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

- **a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
  - Number of households receiving eviction prevention services (including legal representation)
  - Number of affordable housing units preserved or developed
  - N/A

- **b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
  - Number of workers enrolled in sectoral job training programs
  - Number of workers completing sectoral job training programs
  - Number of people participating in summer youth employment programs
  - N/A

- **c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**
  - N/A

- **d. Healthy Childhood Environments (EC 2.11-2.14):**
  - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
  - Number of families served by home visiting
  - N/A
**Project Name:** Public Water Systems - Drinking Water Treatment  
**Project Identification Number:** S.71.1  
**Funding Amount:** $5,000,000.00  
**Project Expenditure Subcategory Name and Number:** 5.10-Drinking water: Treatment

### Project Overview

**Project Description:**
Through its Drinking Water Program, the Maine CDC will expand efforts to address imminent risks to public health through investments in the safety of public water infrastructure. This portion of funding will be used to upgrade drinking water treatment systems, to remove natural and synthetic contaminants that threaten public health, including perfluoroalkyl substances (PFAS), arsenic, radon, bacteria and algal toxins, consistent with US Treasury Expenditure Category 5.10 Drinking Water-Treatment.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in January 2022.

**Partners**
- Maine Municipal Bond Bank assists with funding allocation  
- Maine Rural Water Association assists with communication and coordination  
- Maine Water Utilities Association assists with communication and coordination

The Maine Municipal Bond Bank is the Drinking Water Program’s partner in the State Revolving Fund infrastructure improvement program, but will not be involved with the ARPA fund distribution.

The Maine Rural Water Association and the Maine Water Utilities Association will assist the Drinking Water Program in reaching out to potential fund recipients to make them aware of this opportunity, and to assist them in applying for the funds.

### Link to Project Website:
https://www.maine.gov/jobsplan/program/drinking-water-infrastructure-improvement

### Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** N/A  
**Evidence base for interventions:** N/A  
**Is program evaluation being used?** No  
**If program evaluation being used, evaluation description:** N/A

### Performance Indicators

**Key Performance Indicators:**
- Number of businesses or community organizations receiving economic assistance  
- Number of businesses or community organizations receiving technical assistance  
- Number of new jobs created, or job losses avoided

**Progress:** Not yet available

### Mandatory Performance Indicators (if applicable):

**a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):** N/A  
- Number of households receiving eviction prevention services (including legal representation)  
- Number of affordable housing units preserved or developed

**b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):** N/A  
- Number of workers enrolled in sectoral job training programs  
- Number of workers completing sectoral job training programs  
- Number of people participating in summer youth employment programs

**c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):** N/A  
**d. Healthy Childhood Environments (EC 2.11-2.14):** N/A  
- Number of children served by childcare and early learning (pre-school/pre-K/ages 3–5)  
- Number of families served by home visiting
Project Name: Public Water Systems - Transmission & Distribution

Project Identification Number: S.71.2
Funding Amount: $20,000,000.00
Project Expenditure Subcategory Name and Number: 5.11-Drinking water: Transmission & Distribution

Project Overview

Project Description:
Through its Drinking Water Program, the Maine CDC will expand efforts to address imminent risks to public health through investments in the safety of public water infrastructure. This portion of funding will be used to repair and replace aging drinking water transmission mains and distribution piping to ensure reliable and safe delivery of drinking water to homes, schools and businesses, consistent with US Treasury Expenditure Category 5.11 Drinking Water-Transmission & Distribution.

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in January 2022.

Partners
• Maine Municipal Bond Bank assists with funding allocation
• Maine Rural Water Association assists with communication and coordination
• Maine Water Utilities Association assists with communication and coordination

The Maine Municipal Bond Bank is the Drinking Water Program’s partner in the State Revolving Fund infrastructure improvement program, but will not be involved with the ARPA fund distribution. The Maine Rural Water Association and the Maine Water Utilities Association will assist the Drinking Water Program in reaching out to potential fund recipients to make them aware of this opportunity, and to assist them in applying for the funds.

Link to Project Website:
https://www.maine.gov/jobsplan/program/drinking-water-infrastructure-improvement

Use of Evidence
Total funds being used for evidence-based interventions (if applicable): N/A
Evidence base for interventions: N/A
Is program evaluation being used? No
If program evaluation being used, evaluation description: N/A

Performance Indicators

Key Performance Indicators:
• Number of businesses or community organizations receiving economic assistance
• Number of businesses or community organizations receiving technical assistance
• Number of new jobs created, or job losses avoided
• Miles of water or sewer infrastructure repaired or built

Progress: Not yet available

Mandatory Performance Indicators (if applicable):

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
<th>N/A</th>
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</thead>
<tbody>
<tr>
<td>Number of households receiving eviction prevention services (including legal representation)</td>
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<tr>
<td>Number of affordable housing units preserved or developed</td>
<td>N/A</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>c. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of workers enrolled in sectoral job training programs</td>
<td>N/A</td>
</tr>
<tr>
<td>Number of workers completing sectoral job training programs</td>
<td>N/A</td>
</tr>
<tr>
<td>Number of people participating in summer youth employment programs</td>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</th>
<th>N/A</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>d. Healthy Childhood Environments (EC 2.11-2.14):</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Number of children served by childcare and early learning (preschool/pre-K/ages 3-5)</td>
<td>N/A</td>
</tr>
<tr>
<td>Number of families served by home visiting</td>
<td>N/A</td>
</tr>
</tbody>
</table>
**Project Name:** State Parks Maintenance & Capital Projects  

| Project Identification Number: | T.72.1 |  
| Funding Amount: | $50,000,000.00 |  
| Project Expenditure Subcategory Name and Number: | 3.5 - Public Sector Capacity Administrative Needs |  

**Project Description:**  
Maine State Parks experienced record levels of use during the pandemic, breaking visitation records in both 2020 and 2021. This heavy usage contributed to further deterioration of facilities and structures that were already overdue for maintenance or renovation. The Bureau of Parks and Lands has developed a list of approximately 300 maintenance, repair, restoration, and improvement projects necessary to provide a quality visitor experience. These projects include:  
- long-planned maintenance initiatives to address facilities impacted by heavy use (e.g., repairs and upgrades to bathhouse plumbing, WiFi enhancements),  
- structural renovation projects that will facilitate greater public use (e.g., redesign of park entrance stations and administrative offices to allow physical distancing and improve air flow), and  
- many other projects would allow State Parks to handle more visitors safely (e.g., improvements to bridges, roads, picnic shelters, playgrounds, and other facilities).  
In addition, ARPA funds will be used to hire two term-limited positions to oversee and implement this work: a Senior Planner and a Civil Engineer II.  

**Schedule/ Timeline**  
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in June 2022.  

**Partners**  
BPL frequently collaborates with land trusts and municipalities on infrastructure improvements (e.g., the Town of Phippsburg and Fort Popham pier and parking improvements). The Bureau works with partners to operate and maintain state-owned facilities (e.g., Fort Knox/Friends of Fort Knox, Camden Hills/Tanglewood 4H Camps, Scarborough Beach/Black Point Associates). The Bureau will collaborate with these partners in the planning and implementation of projects at these locations.  

BPL will work closely with DAFS to ensure review and approval of contracting procedures. For road work, there will likely be opportunities for collaboration with Maine DOT (e.g., coordinating on pavement projects when crews are in the vicinity of parks). BPL frequently works with the Maine Office of Outdoor Recreation and the Maine Office of Tourism to coordinate outreach on recreational use. That office will likely assist with messages regarding park construction and associated limitations.  

**Link to Project Website:**  
https://www.maine.gov/jobsplan/program/maintain-maine-state-parks  

**Use of Evidence**  
- Total funds being used for evidence-based interventions (if applicable): N/A  
- Evidence base for interventions: N/A  
- Is program evaluation being used? No  
- If program evaluation being used, evaluation description: N/A  

**Performance Indicators**  
**Key Performance Indicators:**  
1. Number of backlogged projects completed in the following categories: a. Numbers of miles of State Park roads resurfaced b. Number of electrical hook-up stations added c. Number of restroom/shower facilities renovated d. Number of State Park entrance booths improved or replaced e. Number of other State Park structures (e.g., offices, residences) renovated or replaced f. Number of new equipment items purchased g. Number of boat access improvements h. Number of septage disposal facilities improved or replaced  
2. Number of projects that enhance or improve access for those with disabilities  
3. Number of state parks (or %) of parks or historic sites addressed by ARPA funding  
4. Successful hiring and implementation of two term-limited positions  

**Progress:** Not yet available  

**Mandatory Performance Indicators (if applicable):**  
- **a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**  
  - Number of households receiving eviction prevention services (including legal representation)  
  - Number of affordable housing units preserved or developed  
- **b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**  
  - Number of workers enrolled in sectoral job training programs  
  - Number of workers completing sectoral job training programs  

N/A
<table>
<thead>
<tr>
<th>Category</th>
<th>Description</th>
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<tbody>
<tr>
<td>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</td>
<td>Number of people participating in summer youth employment programs</td>
<td>N/A</td>
</tr>
<tr>
<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
<td>Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
<td>N/A</td>
</tr>
<tr>
<td></td>
<td>Number of families served by home visiting</td>
<td>N/A</td>
</tr>
</tbody>
</table>
Project Name: Improve Effluent at 8 Fish Culture Facilities

Project Identification Number: U.73.1

Funding Amount: $15,000,000

Project Expenditure Subcategory Name and Number: 5.1-Clean Water: Centralized Wastewater Treatment

Project Overview

Project Description:
Four of the (8) existing fish culture facilities have installed infrastructure to mechanically remove suspended solids (and associated phosphorus). Similar investments are needed at the remaining 4 facilities along with potential tertiary at all locations. Additional reductions in phosphorus will require use of much more refined and expensive technologies, including the likely use of chemicals to precipitate phosphorus. Additionally, more rigorous phosphorus standards are being proposed by Maine DEP that will require additional investments. The goal of these investments will be to maintain existing fish production of high quality, disease-free fish, as well as to improve and potentially introduce efficiencies and modernization of antiquated infrastructure to potentially increase fish production, and remain/obtain compliance with our wastewater discharge licenses.

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state's internal documentation process in June 2022 and is now pending launch.

Partners
Maine Department of Environmental Protection
Sportsman’s Alliance of Maine: Fish Hatchery Advisory Committee

Link to Project Website: https://www.maine.gov/jobsplan/program/fish-hatchery-infrastructure-revitalization

Use of Evidence

Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions: N/A

Is program evaluation being used? No

If program evaluation being used, evaluation description: N/A

Performance Indicators

Key Performance Indicators:
Maintain compliance with DEP wastewater discharge license with existing or expanded fish production levels in place. Facility staff collect water samples monthly to be tested for a number of components in the wastewater discharge license for the facility. These samples are tested by the Health and Environmental Testing Lab in Augusta. Test results are reported to the Hatchery Division and Maine DEP.

Progress: not yet available

Mandatory Performance Indicators (if applicable):

a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
   - Number of households receiving eviction prevention services (including legal representation)
   - Number of affordable housing units preserved or developed

b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
   - Number of workers enrolled in sectoral job training programs
   - Number of workers completing sectoral job training programs
   - Number of people participating in summer youth employment programs

c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):

   - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
   - Number of families served by home visiting

   N/A

D. Healthy Childhood Environments (EC 2.11-2.14):

   - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
   - Number of families served by home visiting

   N/A
Project Name: Rebuild New Gloucester Fish Hatchery

Project Identification Number: U.73.2

Funding Amount: $3,500,000

Project Expenditure Subcategory Name and Number: 5.1-Clean Water: Centralized Wastewater Treatment

Project Overview

Project Description:
New Gloucester is the last state hatchery facility to use earthen raceways to raise fish. The raceway banks are collapsing, and control dams are at risk of catastrophic failure. 25% of fish production is lost annually due to wildlife predation and are more susceptible to fish disease threats in this system. Proposed investments will ensure continued fish production, improve removal of phosphorus from effluent, manage fish pathogens, and reduce production losses. All brown and rainbow trout produced by the Department’s hatchery system originate at this facility, which also produces 40% of the brown trout stocked. Planned investments include construction of 16 (20’ diameter) covered round tanks, a new bulk oxygenation system to improve water quality, and dredging sediment from the inlet to eliminate sediment discharge into the hatchery.

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in June 2022 and is now pending launch.

Partners
Maine Department of Environmental Protection
Sportsman’s Alliance of Maine

Link to Project Website:
https://www.maine.gov/jobsplan/program/fish-hatchery-infrastructure-revitalization

Use of Evidence

Total funds being used for evidence-based interventions (if applicable): n/A

Evidence base for interventions: n/A

Is program evaluation being used? No

If program evaluation being used, evaluation description: N/A

Performance Indicators

Key Performance Indicators:
Maintain compliance with DEP wastewater discharge license with existing or expanded fish production levels in place. Facility staff collect water samples monthly to be tested for a number of components in the wastewater discharge license for the facility. These samples are tested by the Health and Environmental Testing Lab in Augusta. Test results are reported to the Hatchery Division and Maine DEP.

Progress: Not yet available

Mandatory Performance Indicators (if applicable):

a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
   - Number of households receiving eviction prevention services (including legal representation)
   - Number of affordable housing units preserved or developed

b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
   - Number of workers enrolled in sectoral job training programs
   - Number of workers completing sectoral job training programs
   - Number of people participating in summer youth employment programs

c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):

d. Healthy Childhood Environments (EC 2.11-2.14):
   - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
   - Number of families served by home visiting

N/A

N/A

N/A

N/A
**Project Name:** Grand Lake Stream Hatchery Upgrade / Expansion

**Project Identification Number:** U.73.3

**Funding Amount:** $1,500,000

**Project Expenditure Subcategory Name and Number:** 5.1-Clean Water: Centralized Wastewater Treatment

**Project Overview**

**Project Description:**
Investments in Grand Lake Stream Hatchery will safeguard one of the last remaining distinct landlocked salmon populations while supplying our hatchery system with disease free salmon; this facility produces 70% of the salmon stocked statewide. Installing eight circular tanks will isolate feral brood fish from production stocks of brook trout and a line of genetically represented back-up salmon broodstock. Feral brood salmon eggs are collected from West Grand Lake where this endemic population is maintained by stocking due to loss of natural spawning habitat. This isolated system will allow for more fish health testing opportunities in response to a recent pathogen detection in feral fish without compromising the rest of the facility. A new bulk oxygen system will be installed to improve water quality along with an additional storage building. Increased fish production will result in an opportunity to raise more brook trout at this facility. Planned effluent treatment will address wastewater discharge requirements.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state's internal documentation process in June 2022 and is now pending launch.

**Partners**
Maine Department of Environmental Protection
Sportsman’s Alliance of Maine: Fish Hatchery Advisory Committee

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/fish-hatchery-infrastructure-revitalization

**Use of Evidence**
Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions: N/A

Is program evaluation being used? N/A

If program evaluation being used, evaluation description: N/A

**Performance Indicators**

**Key Performance Indicators:**
Maintain compliance with DEP wastewater discharge license with existing or expanded fish production levels in place. Facility staff collect water samples monthly to be tested for a number of components in the wastewater discharge license for the facility. These samples are tested by the Health and Environmental Testing Lab in Augusta. Test results are reported to the Hatchery Division and Maine DEP.

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

<p>| | |</p>
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</table>

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<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
<th>N/A</th>
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<tbody>
<tr>
<td></td>
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<tr>
<td>Number of households receiving eviction prevention services (including legal representation)</td>
<td>N/A</td>
</tr>
<tr>
<td>Number of affordable housing units preserved or developed</td>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</th>
<th>N/A</th>
</tr>
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<tbody>
<tr>
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<tr>
<td>Number of workers enrolled in sectoral job training programs</td>
<td>N/A</td>
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<tr>
<td>Number of workers completing sectoral job training programs</td>
<td>N/A</td>
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<td>Number of people participating in summer youth employment programs</td>
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<tr>
<th>d. Healthy Childhood Environments (EC 2.11-2.14):</th>
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<tr>
<td>Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
<td>N/A</td>
</tr>
<tr>
<td>Number of families served by home visiting</td>
<td>N/A</td>
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</tbody>
</table>
**Project Name:** Improve Public Access to Recreation Facilities

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>V.74.1</th>
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<tbody>
<tr>
<td>Funding Amount:</td>
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</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>6.1-Provision of Government Services</td>
</tr>
</tbody>
</table>

**Project Description:**
Provides one-time funding to support energy efficiency improvements and improved public access to the ocean at the department’s Boothbay Harbor facilities and improved public access at state facilities for recreational access to the ocean with rebuilt ramps, roadways and federal Americans with Disabilities Act of 1990 compliant piers. The Department will construct a new launching ramp at the Boothbay Harbor lab, repave parking lots at the Boothbay Harbor laboratory, construct seasonal aquarium staff housing, install solar panels at the Boothbay Harbor laboratory and Burnt Island Education Center, and replace the pier, ramp and floats at the Burnt Island educational facility.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state's internal documentation process in June 2022 and is now pending launch.

**Partners**
We will be working closely with BGS to plan construction projects. Department of Agriculture, Conservation and Forestry is assisting in the design and partial funding of the Public Boat Launch. Department of Administrative and Financial Services (DAFS), Bureau of General Services.

**Link to Project Website:**

**Use of Evidence**

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<tr>
<th>Evidence base for interventions:</th>
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<tbody>
<tr>
<td>Is program evaluation being used?</td>
</tr>
<tr>
<td>If program evaluation being used, evaluation description:</td>
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**Performance Indicators**

<table>
<thead>
<tr>
<th>Key Performance Indicators:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of new jobs created, or job losses avoided</td>
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**Progress:** Not yet available

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<thead>
<tr>
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</tr>
</thead>
<tbody>
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<td>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</td>
</tr>
<tr>
<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
</tr>
<tr>
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</tr>
<tr>
<td>• Number of families served by home visiting</td>
</tr>
</tbody>
</table>

<p>| N/A | N/A | N/A | N/A |</p>
<table>
<thead>
<tr>
<th>Project Name: Economic Sustainability for State Fisheries</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project Identification Number: V.75.1</td>
</tr>
<tr>
<td>Funding Amount: $3,000,000.00</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number: 6.1-Provision of Government Services</td>
</tr>
</tbody>
</table>

**Project Overview**

The Maine Department of Marine Resources will use Maine Jobs & Recovery Plan funding to support research and policy initiatives related to lobster fishery monitoring, addressing gaps in the understanding of the presence of North Atlantic right whales in the Gulf of Maine, and providing increased economic security for members of this important state legacy industry.

**Schedule/ Timeline**

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in March 2022 and is now pending launch.

**Partners**

Lobster Reporting:
2. ACCSP – Data depository for all data submitted through VESL app

Maine Lobster Fishery Economic Support and Research:
External partners will be determined by the funded RFP awards.
For Maine Lobster Fishery Economic Support and Research, we also intend to seek to partner with Bigelow Labs.

**Link to Project Website:**
https://www.maine.gov/jobsplan/program/improve-fishing-industry-research-monitoring-and-sustainability

**Use of Evidence**

Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions: N/A

Is program evaluation being used? Yes

If program evaluation being used, evaluation description:
The Maine shellfish sanitation program is evaluated annually by the US Food and Drug Administration.

**Performance Indicators**

**Lobster Reporting:**
1. Transition from paper to electronic reporting – The MEDMR will require 100% lobster harvesters to report electronically. Lobster reporting has traditionally occurred utilizing paper logsheets. MEDMR will require trip level harvester reports due by the 10th of the following month. These data will be collected through multiple electronic reporting options; however, MEDMR will be pushing for harvesters to utilize the two electronic options funded by MEDMR. These data will be audited monthly and any flagged data will be communicated directly with the industry member that reported it. Moving to 100% lobster reporting will open the door to further analytical work and remove many of the confidential data restrictions on a port level currently not possible with the current reporting levels.
2. Ability to audit all dealer and harvester records against each other to better quantify their accuracy. Currently, approximately only 10% of lobster harvesters are required to report. MEDMR compares what each harvester has reported and what each dealer has reported to find any discrepancies between pounds or vessels. These audits are vital for QA/QC purposes. Requiring 100% harvester reporting will allow this audit to expand to the entire lobster fishery.

**LFWSR:**
3. Research projects will be done to assess and mitigate the impacts of whale conservation regulations on the lobster fishery. These projects will include an assessment of economic implications of effort reduction in the fishery and habitat monitoring and modeling for right whales in the Gulf of Maine, including the spatial and temporal overlaps with the lobster fishery. These projects will be done through a combinations of Department staff and outside contracts with collaborating groups. The work will result in data products, reports, and published papers that will be available to the public on DMR’s website, through releases direct to DMR’s constituents, and through dedicated online portals. Results will also be made available to the regulatory and fishing communities through a series of meetings, including lobster zone council, research consortium, and take reduction team meetings.

**Progress:** Not yet available
### Mandatory Performance Indicators (if applicable):

<table>
<thead>
<tr>
<th>Category</th>
<th>Indicator</th>
<th>Data</th>
</tr>
</thead>
</table>
| **Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16)** and Housing Support (EC 2.17-2.18) | - Number of households receiving eviction prevention services (including legal representation)  
- Number of affordable housing units preserved or developed | N/A |
| **Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11)** | - Number of workers enrolled in sectoral job training programs  
- Number of workers completing sectoral job training programs  
- Number of people participating in summer youth employment programs | N/A |
| **Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27)** | | N/A |
| **Healthy Childhood Environments (EC 2.11-2.14)** | - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)  
- Number of families served by home visiting | N/A |
**Project Name:** Improved Public Health Monitoring

**Project Identification Number:** V.77.1

**Funding Amount:** $475,000

**Project Expenditure Subcategory Name and Number:** 2.36-Aid to Other Impacted Industries

### Project Overview

**Project Description:**
The need for expanded testing capabilities are related to the industry’s increased need for flexibility related to harvesting and marketing product due to the COVID-19 pandemic related crisis. During the COVID-19 declaration of emergency, many shellfish industry members faced a complete upset of their normal distribution chain. Maine’s ex-vessel revenues for the overall seafood sector averaged $654M annually from 2015-2019, and dropped to $517M in 2020, a loss of 21% across the sector, but the shellfish sector suffered particular harm. In three months (February through April) of 2020, revenues from soft clams (the second most valuable commercial fishery in the state) were down 49%, hard clams 22%, and mussels 37% over the same period the prior year. Industry was faced with the need to respond to changing market demands that required quickly filling small orders. This transition meant they could not harvest volume in advance of anticipated sales and buffer their risk associated with harvest area closures related to public health risks. The purchase of the equipment will provide several key services to the shellfish industry and to the public, avoiding closures or shortening closure times by providing quick results for reopening, and providing the opportunity to develop new, faster and more accurate testing methods for a variety of marine biotoxins to increase harvest opportunities while protecting public health.

### Schedule/Timeline

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in June 2022 and is now pending launch.

### Partners:

partners will include the shellfish industry in Maine especially aqua culturists, and wild harvesters in eastern Maine. External partners will include the Interstate Shellfish Sanitation Conference, and the US Food and Drug Administration.

### Link to Project Website:

[https://www.maine.gov/jobsplan/program/improve-fishing-industry-research-monitoring-and-sustainability](https://www.maine.gov/jobsplan/program/improve-fishing-industry-research-monitoring-and-sustainability)

### Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for interventions:**

**Is program evaluation being used?** No

**If program evaluation being used, evaluation description:** N/A

### Performance Indicators

**Key Performance Indicators:**
Number of businesses or community organizations receiving technical assistance

**Progress:** Not yet available

#### Mandatory Performance Indicators (if applicable):

<table>
<thead>
<tr>
<th>Category</th>
<th>Description</th>
<th>Progress</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</strong></td>
<td><img src="image1.png" alt="Image" /></td>
<td>N/A</td>
</tr>
<tr>
<td>Number of households receiving eviction prevention services (including legal representation)</td>
<td><img src="image2.png" alt="Image" /></td>
<td>N/A</td>
</tr>
<tr>
<td>Number of affordable housing units preserved or developed</td>
<td><img src="image3.png" alt="Image" /></td>
<td>N/A</td>
</tr>
<tr>
<td><strong>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</strong></td>
<td><img src="image4.png" alt="Image" /></td>
<td>N/A</td>
</tr>
<tr>
<td>Number of workers enrolled in sectoral job training programs</td>
<td><img src="image5.png" alt="Image" /></td>
<td>N/A</td>
</tr>
<tr>
<td>Number of workers completing sectoral job training programs</td>
<td><img src="image6.png" alt="Image" /></td>
<td>N/A</td>
</tr>
<tr>
<td>Number of people participating in summer youth employment programs</td>
<td><img src="image7.png" alt="Image" /></td>
<td>N/A</td>
</tr>
<tr>
<td><strong>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</strong></td>
<td><img src="image8.png" alt="Image" /></td>
<td>N/A</td>
</tr>
<tr>
<td><strong>d. Healthy Childhood Environments (EC 2.11-2.14):</strong></td>
<td><img src="image9.png" alt="Image" /></td>
<td>N/A</td>
</tr>
<tr>
<td>Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
<td><img src="image10.png" alt="Image" /></td>
<td>N/A</td>
</tr>
<tr>
<td>Number of families served by home visiting</td>
<td><img src="image11.png" alt="Image" /></td>
<td>N/A</td>
</tr>
</tbody>
</table>
### Project Name: Marine Patrol Infrastructure

**Project Identification Number:** V.78.1  
**Funding Amount:** $3,325,000  
**Project Expenditure Subcategory Name and Number:** 6.1-Provision of Government Services

### Project Overview

**Project Description:**
This funding will support research and policy initiatives at Maine’s Department of Marine Resources related to fishery monitoring and enforcement. The Department will invest in Maine Marine Patrol equipment and facility repairs at Rockland, Boothbay Harbor, and Lamoine facilities to better serve and protect Mainers who make their living from the sea. These upgrades are vital for creating conditions that foster safety as well as long-term resource stability and economic viability for an important legacy industry.

### Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in May 2022 and is now pending launch.

### Partners
The identified projects do not involve other state agencies, with the exception of coordination of work schedules with the MDOT – Maine State Ferry Service for the Rockland dock infrastructure project and the DACF – Parks & Lands for the Lamoine Field Office infrastructure project.

### Link to Project Website:
https://www.maine.gov/jobsplan/program/improve-fishing-industry-research-monitoring-and-sustainability

### Use of Evidence

<table>
<thead>
<tr>
<th>Total funds being used for evidence-based interventions (if applicable)</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Evidence base for interventions</td>
<td>N/A</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Is program evaluation being used?</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>If program evaluation being used, evaluation description</td>
<td>N/A</td>
</tr>
</tbody>
</table>

### Performance Indicators

#### Key Performance Indicators:
Budget to actual cost assessment for offshore Patrol vessel construction. This will be assessed at each billing cycle by the project manager. We will not be able to disaggregate by community and recipient demographics.

#### Progress: Not yet available

### Mandatory Performance Indicators (if applicable):

| a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18): |
|---|---|
| Number of households receiving eviction prevention services (including legal representation) |
| Number of affordable housing units preserved or developed |
| N/A |

| b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11): |
|---|---|
| Number of workers enrolled in sectoral job training programs |
| Number of workers completing sectoral job training programs |
| Number of people participating in summer youth employment programs |
| N/A |

| c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27): |
|---|---|
| N/A |

| d. Healthy Childhood Environments (EC 2.11-2.14): |
|---|---|
| Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5) |
| Number of families served by home visiting |
| N/A |
**Project Name:** Improve Air Quality & Energy Efficiency

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>X.80.1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding Amount:</td>
<td>$10,000,000</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>1.14-Other Public Health Services</td>
</tr>
</tbody>
</table>

**Project Description:**
Capital investment in a public facility, specifically, the Cultural Building housing Maine State Archives, Library and Museum, to meet pandemic operational needs through a physical plant improvement to the mechanical system. The project replaces a failed 50-year old system in order to provide healthy indoor air via improved ventilation, filtration, and air cleaning.

**Schedule/ Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in March 2022 and is now pending launch.

**Partners**
The Maine State Archives, Maine State Library and Maine State Museum are key partners in planning and executing this initiative. The designer is Wood LLC, architects and engineers located in Portland, Maine. Maine IT is a key partner due to the need to remove the web of wires and cables that had accumulated above the ceilings for 50 years, and the need to redesign a new system. Asbestos abatement is designed by Bangor-based Haley Ward. Phase 1 work was awarded to EnviroVantage.

**Link to Project Website:**

**Use of Evidence**
Total funds being used for evidence-based interventions (if applicable): N/A
Evidence base for interventions: N/A
Is program evaluation being used? No
If program evaluation being used, evaluation description: N/A

**Performance Indicators**

<table>
<thead>
<tr>
<th>Key Performance Indicators:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of new jobs created, or job losses avoided</td>
</tr>
<tr>
<td>Progress: Not yet available</td>
</tr>
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</table>

**Mandatory Performance Indicators (if applicable):**

<table>
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<table>
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<tr>
<td>N/A</td>
</tr>
</tbody>
</table>
Project Name: Improve Delivery of Digital Service to Citizens

Project Identification Number: X.81.1
Funding Amount: $10,000,000
Project Expenditure Subcategory Name and Number: 3.4-Public Sector Capacity: Effective Service Delivery

Project Description:
Maine’s Department of Administrative and Financial Services will modernize state technology and digital service delivery for Maine citizens, businesses, and public employees. It will enable Mainers to more seamlessly interact with and receive services across state government with fewer in-person transactions and simpler navigation of complex state agency processes. This portion of these funds will go towards purchasing a digital government citizen identity tool, a services delivery portal, and for the professional services that are required to plan for and implement the system.

This initiative develops a single constituent login that begins the prioritized transition of services into a one-stop structure for State Government services to allow Maine citizens to find and navigate the State’s digital presence through a single login.

The proposed portal will have these important functions:

- Provide citizens with a straight-forward single access point to engage with State Government services:
- Guide citizens to appropriate services proactively and consistently
- Connect to and support other important systems such as social programs eligibility, licensing authorizations, access to educational opportunity and grant programs
- Collect, manage, and report important data to gauge our effectiveness and provide citizens transparent access to State Government

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in June 2022 and is now pending launch.

Partners
DAFS internal partners:
- Procurement Services
- Human Resources

Agency Partners
- SOS
- DECD
- DHHS
- Others as application integration continues

Vendor partners
- Microsoft

Other partners
- InforME Board
- Maine Municipal Association

Link to Project Website:

Use of Evidence
Total funds being used for evidence-based interventions (if applicable): N/A
Evidence base for interventions: N/A

Is program evaluation being used? No
If program evaluation being used, evaluation description: N/A

Performance Indicators
Key Performance Indicators:
Number of applications for access to the single sign on portal of two types:
Citizens
By calculating the adoption rate of the citizen portal service, we will measure the adoption rate quarterly over the life of the program. Information can be gathered both from InforMe and the OIT data analytics group. The number of services accessible to citizens through the portal.

Count the number of service provision agreements established with State agencies.

Reduce the number of necessary transactions to create and maintain my state services citizen’s profile: for example, a constituent currently may need to log into and update their information in 3 to 7 separate state agency systems. The portal will mean they will only log into and update their information in 1 place that will update their records in multiple systems.

Number of in person visits to State agencies greatly reduced increasing safety of constituents during the Covid Emergency.

**Progress:** Not yet available

<table>
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<th>N/A</th>
</tr>
</thead>
<tbody>
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<td>d. Healthy Childhood Environments (EC 2.11-2.14):</td>
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<td>- Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)</td>
<td>N/A</td>
</tr>
<tr>
<td>- Number of families served by home visiting</td>
<td>N/A</td>
</tr>
</tbody>
</table>
**Project Name:** Modernize Digital & Physical Technology

**Project Identification Number:** X.82.1

**Funding Amount:** $20,000,000

**Project Expenditure Subcategory Name and Number:** 3.5-Public Sector Capacity: Administrative Needs

**Project Description:**
The Covid-19 pandemic forced Maine State Government to shift much of its workforce to remote work. In a short period, 86% of the Executive Branch workforce transitioned to running Government from home. This resulted in a shift of load from systems designed for on-prem workforce to systems designed for more intermittent use. Additionally, the citizens of Maine still required access to Government services and due to the pandemic, these services had to transition to being delivered digitally.

With funding from the Maine Jobs & Recovery Plan, the Department of Administrative and Financial Services will modernize state technology and digital service delivery for Maine’s public employees through the creation of a Remote Technology Portfolio. This will help increase the effectiveness of remote work for state employees, and support more public health-conscious workplace environments.

**Schedule/Timeline**
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in June 2022 and is now pending launch.

**Partners**
DAFS internal partners:
- Procurement Services
- Human Resources
- Bureau of General Services
- Office of the State Controller
- DAFS Deputy Director of Finance

State partnerships
- NetworkMaine

Vendor partners
- Presidio
- Microsoft
- Checkpoint
- Oracle
- Cisco
- Connectivity Point

**Link to Project Website:**

**Use of Evidence**

Total funds being used for evidence-based interventions (if applicable): N/A

Evidence base for interventions: N/A

Is program evaluation being used? No

If program evaluation being used, evaluation description: N/A

**Performance Indicators**

**Key Performance Indicators:**
Uptime of available systems/configuration of systems in a highly available/redundant manner.

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

1. **a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
   - Number of households receiving eviction prevention services (including legal representation)
   - Number of affordable housing units preserved or developed
   - N/A

2. **b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):**
   - Number of workers enrolled in sectoral job training programs
   - Number of workers completing sectoral job training programs
   - Number of people participating in summer youth employment programs
   - N/A

3. **c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):**
   - N/A

4. **d. Healthy Childhood Environments (EC 2.11-2.14):**
   - Number of children served by childcare and early learning (pre-school/pre-K/ages 3-5)
   - Number of families served by home visiting
   - N/A
**Project Name:** Business Continuity Plan for Information Technology

<table>
<thead>
<tr>
<th>Project Identification Number:</th>
<th>X.83.1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding Amount:</td>
<td>$ 6,000,000</td>
</tr>
<tr>
<td>Project Expenditure Subcategory Name and Number:</td>
<td>3.5-Public Sector Capacity: Administrative Needs</td>
</tr>
</tbody>
</table>

### Project Overview

**Project Description:**
The demand for virtual government service delivery during the pandemic has heightened an urgent need for improved cybersecurity for state systems. This initiative will modernize the State’s cybersecurity program, making investments that support the further development of business continuity plans for the state’s information and technology operations inside public agencies. By providing critical technology infrastructure supports and addressing the highest-risk cybersecurity areas, all branches and functions of government will benefit - particularly with a continued reliance on a remote workforce to deliver essential services. Additionally, the funding will ensure systems and networks supporting public health and economic recovery remain secure and free from disruption.

As the risks continue to increase to our remote workforce, the State of Maine must be prepared to execute plans for the continuity of government. DAFS will use funding to enhance the state’s ability to safeguard and to provide the highest quality services to our constituents and ensure the public is served.

### Schedule/ Timeline

The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in June 2022 and is now pending launch.

### Partners

DAFS internal partners:
- Procurement Services
- Human Resources

Vendor Partners – Name - Contact Information
- Presidio
- Splunk
- Microsoft
- Checkpoint

### Link to Project Website:
https://www.maine.gov/jobsplan/program/state-cybersecurity-program

### Use of Evidence

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for interventions:** N/A

**Is program evaluation being used?** No

**If program evaluation being used, evaluation description:** N/A

### Performance Indicators

**Key Performance Indicators:**
The completion of plans, policies, procedures coupled with the implementation of supporting technologies will clearly indicate whether this project is meeting its goals. This reporting will be collected from responsible entities and reviewed quarterly by the Chief Information Security Officer.

**Progress:** Not yet available

### Mandatory Performance Indicators (if applicable):

<table>
<thead>
<tr>
<th>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</th>
</tr>
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<tbody>
<tr>
<td><strong>Number of households receiving eviction prevention services (including legal representation)</strong></td>
</tr>
<tr>
<td><strong>Number of affordable housing units preserved or developed</strong></td>
</tr>
<tr>
<td>N/A</td>
</tr>
</tbody>
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<table>
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Project Name: Effective Remote Work Capabilities

Project Identification Number: X.84.1
Funding Amount: $4,000,000
Project Expenditure Subcategory Name and Number: 3.5-Public Sector Capacity: Administrative Needs

Project Overview

Project Description:
With funding from the MJRP, DAFS will modernize state technology and digital service delivery for Maine's public employees through the creation of a Remote Technology Portfolio. This will help increase the effectiveness of remote work for state employees, and support more public health-conscious workplace environments.

This initiative will add systems, support, processes, and enhancements to existing tools that will increase the effectiveness of remote work capability by creating a Remote Technology Portfolio that will improve the opportunities for a highly capable hybrid remote workforce. The program will focus on ensuring State employees have what they need to be effective working remotely and in a hybrid format. Having a comprehensive Remote Technology Portfolio will ensure the State's pandemic response programs are not hampered by employees working remote or hybrid during this time of increase in demand for government services. Returning to the degree of collaboration and effectiveness exhibited pre-pandemic is one of the focuses of this initiative.

The program will adopt and embrace remote capabilities and collaboration infrastructure, define strategies, and provide services to enable anytime anywhere collaboration that are both easy to implement, modern, sustainable, and well understood by State employees. Adopting a holistic approach through a suite of tools and processes will balance a wide range of collaboration channels with best practices and will guide organizational units to improve productivity, achieve greater efficiencies, and jumpstart employee confidence around remote work and collaboration techniques.

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in June 2022 and is now pending launch.

Partners
DAFS internal partners:
• Procurement Services
• Human Resources
• Bureau of General Services
• Office of the State Controller
• DAFS
Vendor partners
• Gartner
• Microsoft

Link to Project Website:

Use of Evidence
Total funds being used for evidence-based interventions (if applicable): N/A
Evidence base for interventions: N/A

Is program evaluation being used? No
If program evaluation being used, evaluation description: N/A

Performance Indicators

Key Performance Indicators:
Other: The number of employees requesting remote work opportunities. This will be collected from the telework authorization form application and reported on twice yearly and reviewed by the Remote work portfolio program manager.

Progress: Not yet available

Mandatory Performance Indicators (if applicable):

a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
   • Number of households receiving eviction prevention services (including legal representation)
   • Number of affordable housing units preserved or developed

b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
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**Project Name:** State Cybersecurity Program  
**Project Identification Number:** X.85.1  
**Funding Amount:** $8,173,402  
**Project Expenditure Subcategory Name and Number:** 3.4-Public Sector Capacity: Effective Service Delivery

### Project Overview

**Project Description:**
Amid the Coronavirus pandemic, cyber-attacks against public sector entities have proliferated. Malicious actors seeking to cause harm and disrupt the delivery of essential services have capitalized on fears associated with COVID-19; these sophisticated cyber actors leverage vulnerabilities caused by an aging IT infrastructure, combined with the widespread shift from an on-premise to remote workforce.

DAFS will use Maine Jobs and Recovery Plan funding to enhance the state’s ability to safeguard the confidentiality, availability, and integrity of citizen data. The major activities that will occur includes:

- **Harden-the-Network ($4,141,366.28)**: This initiative will improve security at the perimeter, remote locations, and in between to secure all communications that make the State of Maine government function. Data breach costs rose from $3.86 million to $4.24 million during the pandemic.
- **Monitor-the-Network ($3,086,711.80)**: OIT needs to be able to monitor the entire network to secure our communications before an adversary can cause irrevocable harm. Companies that contain a breach in less than 30 days save more than $1 million in comparison to those who take longer.
- **Empower and Secure End User Actions ($400,000)**: provides the funds necessary to improve access control, training, and awareness of our users. Employees are the main source of breaches and 94% of malware is delivered via email.
- **Support and Hosting ($545,323.92)**: Infrastructure costs.

This initiative both continues the CRF cybersecurity measures energized with funding from the CARES Act and builds on this momentum to further mature the cybersecurity program. A single, successful cyber-attack against the State would be disastrous.

### Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program was approved through the state’s internal documentation process in June 2022 and is now pending launch.

### Partners
DAFS internal partners:
- Procurement Services  
- Human Resources  

Vendor Partners – Name - Contact Information
- Presidio  
- Splunk  
- Microsoft  
- Checkpoint

### Link to Project Website:
https://www.maine.gov/jobsplan/program/state-cybersecurity-program

### Use of Evidence

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### Performance Indicators

**Key Performance Indicators:**
- Incident response metrics  
- Metrics on security trainings and phishing exercises

**Progress:** Not yet available

**Mandatory Performance Indicators (if applicable):**

- **a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):**
  - Number of households receiving eviction prevention services (including legal representation)
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Project Name: ARPA Financial Management Oversight

Project Identification Number: Y.86.1
Funding Amount: $21,995,130
Project Expenditure Subcategory Name and Number: 7.1-Administrative Expenses

Project Overview

Project Description:
The funding allocated to the Department of Administrative and Financial Services (DAFS), American Rescue Plan Audit, Controller and Program Management program will be used, in conjunction with the $3 million allocated as part of Public Law 2021, chapter 78, to support all aspects of financial management oversight of State and Local Fiscal Recovery Funds. This includes the distribution of funding to the Non-Entitlement Units. Funds will be used throughout the eligibility period to supplement staffing within DAFS Offices through both limited period positions and contracts supporting accounting, budgeting, reporting, procurement, and human resources. Additionally, the funds will be used for project management, information technology to assist in the management and flow of data required to assess allowability of plans and facilitate federal and public reporting, sub-recipient monitoring, and reporting.

Schedule/ Timeline
The Jobs Plan was approved by the Legislature in July 2021 and the legislation enacting the Maine Jobs & Recovery Plan took effect October 18, 2021. This program became active in October 2021.

Partners:
Coordination with the Maine Municipal Association (Kate Dufour) on communication and outreach strategies for the non-entitlement unit Local Fiscal Recovery Funds.

Link to Project Website:
https://www.maine.gov/jobsplan/program/oversight-american-rescue-plan-act-funds

Use of Evidence
Total funds being used for evidence-based interventions (if applicable): N/A
Evidence base for interventions: N/A
Is program evaluation being used? N/A
If program evaluation being used, evaluation description: N/A

Performance Indicators

Key Performance Indicators:
Other: Percentage, number of and dollar amount of NEU disbursements made by 9/3
Number of Business Cases completed (112 items in PL21, c.483)
Number and dollar value of Business Cases determined eligible for SLFRF
Number and dollar value of Business Cases determined ineligible for SLFRF

Progress:
NEU portal deployed. By 9/3: 1.07%/$643,197 total NEU disbursements released. By 12/30/2021 100% of NEU disbursements released totaling $59,611,802.26. By June 30, 2022, 112 business cases approved totaling $902,248,265 (91% of SLFRF). Business cases continue to be reviewed for eligibility

Mandatory Performance Indicators (if applicable):

a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
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