

State of Maine
Master Score Sheet

RFA #202504061			
Focused In-Stream Habitat RCPP Instream Habitat #3137 – Design Phase Fiscal Year 2026			
Bidder Name:		Midcoast Conservancy	Project SHARE
Proposed Cost:		\$45,000.00	\$27,713.83
Scoring Sections	Points Available		
Section I: Eligibility	Pass/Fail	PASS	PASS
Section II: Qualifications and Experience	25	20	20
Section III: Proposed Project	50	36	32
Section IV: Budget	25	20	15
TOTAL	<u>100</u>	<u>76</u>	<u>67</u>



**STATE OF MAINE
DEPARTMENT OF MARINE RESOURCES**

**Janet T. Mills
Governor**

**Carl Wilson
Commissioner**

7/31/2025

Melissa Cote
The Midcoast Conservancy
290 US Route One
Edgecomb, ME 04556

SUBJECT: Notice of Conditional Contract Awards under RFA #202504061,
Focused In-Stream Habitat RCPP Instream Habitat #3137 – Design Phase Fiscal
Year 2026

Dear Melissa:

This letter is in regard to the subject Request for Applications (RFA), issued by the State of Maine Department of Marine Resources for Focused In-Stream Habitat RCPP #3137 – Design Phase Fiscal Year 2026. The Department has evaluated the applications received using the evaluation criteria identified in the RFA, and the Department is hereby announcing its conditional contract awards to the following applicants:

- Project SHARE
- The Midcoast Conservancy

The applicants listed above received the evaluation team's highest rankings. The Department will be contacting the aforementioned applicants soon to negotiate a contract. As provided in the RFA, the Notice of Conditional Contract Award is subject to execution of a written contract and, as a result, this Notice does NOT constitute the formation of a contract between the Department and the apparent successful vendor. The vendor shall not acquire any legal or equitable rights relative to the contract services until a contract containing terms and conditions acceptable to the Department is executed. The Department further reserves the right to cancel this Notice of Conditional Contract Award at any time prior to the execution of a written contract.

As stated in the RFA, following announcement of this award decision, all submissions in response to the RFA are considered public records available for public inspection pursuant to the State of Maine Freedom of Access Act (FOAA). 1 M.R.S. §§ 401 et seq.; 5 M.R.S. § 1825-B (6).

This award decision is conditioned upon final approval by the State Procurement Review Committee and the successful negotiation of a contract. A Statement of Appeal Rights has been provided with this letter; see below.

Thank you for your interest in doing business with the State of Maine.

Sincerely,



Maret Smith-Miller
Marine Resource Management Coordinator
Maine Department of Marine Resources
(207) 592-8225
maret.smithmiller@maine.gov

STATEMENT OF APPEAL RIGHTS

Any person aggrieved by an award decision may request an appeal hearing. The request must be made to the Director of the Bureau of General Services, in writing, within 15 days of notification of the contract award as provided in 5 M.R.S. § 1825-E (2) and the Rules of the Department of Administrative and Financial Services, Bureau of General Services, Office of State Procurement Services [formerly the Division of Purchases], Chapter 120, § (2) (2).



**STATE OF MAINE
DEPARTMENT OF MARINE RESOURCES**

**Janet T. Mills
Governor**

**Carl Wilson
Commissioner**

7/31/2025

Chris Federico
Project SHARE
236 Blacks Woods Rd
Cherryfield, ME 04622

SUBJECT: Notice of Conditional Contract Awards under RFA #202504061,
Focused In-Stream Habitat RCPP Instream Habitat #3137 – Design Phase Fiscal
Year 2026

Dear Chris:

This letter is in regard to the subject Request for Applications (RFA), issued by the State of Maine Department of Marine Resources for Focused In-Stream Habitat RCPP #3137 – Design Phase Fiscal Year 2026. The Department has evaluated the applications received using the evaluation criteria identified in the RFA and the Department is hereby announcing its conditional contract awards to the following applicants:

- Project SHARE
- The Midcoast Conservancy

The applicants listed above received the evaluation team's highest rankings. The Department will be contacting the aforementioned applicants soon to negotiate a contract. As provided in the RFA, the Notice of Conditional Contract Award is subject to execution of a written contract and, as a result, this Notice does NOT constitute the formation of a contract between the Department and the apparent successful vendor. The vendor shall not acquire any legal or equitable rights relative to the contract services until a contract containing terms and conditions acceptable to the Department is executed. The Department further reserves the right to cancel this Notice of Conditional Contract Award at any time prior to the execution of a written contract.

As stated in the RFA, following announcement of this award decision, all submissions in response to the RFA are considered public records available for public inspection pursuant to the State of Maine Freedom of Access Act (FOAA). 1 M.R.S. §§ 401 et seq.; 5 M.R.S. § 1825-B (6).

This award decision is conditioned upon final approval by the State Procurement Review Committee and the successful negotiation of a contract. A Statement of Appeal Rights has been provided with this letter; see below.

Thank you for your interest in doing business with the State of Maine.

Sincerely,

A handwritten signature in black ink, appearing to read 'MSM', enclosed within a hand-drawn oval.

Maret Smith-Miller
Marine Resource Management Coordinator
Maine Department of Marine Resources
(207) 592-8225
maret.smithmiller@maine.gov

STATEMENT OF APPEAL RIGHTS

Any person aggrieved by an award decision may request an appeal hearing. The request must be made to the Director of the Bureau of General Services, in writing, within 15 days of notification of the contract award as provided in 5 M.R.S. § 1825-E (2) and the Rules of the Department of Administrative and Financial Services, Bureau of General Services, Office of State Procurement Services [formerly the Division of Purchases], Chapter 120, § (2) (2).

**STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137 – Design Phase
Fiscal Year 2026

BIDDER: Midcoast Conservancy

DATE: 07/07/2025

SUMMARY PAGE

Department Name: Department of Marine Resources

Name of RFP Coordinator: Maret Smith-Miller

Names of Evaluators: Casey Clark, Ben Naumann, Danielle Frenchette, Paul Christman,
Ernie Atkinson

<u>Pass/Fail Criteria</u>	<u>Pass</u>	<u>Fail</u>
Section I. Eligibility		
• Type of Land	Pass	
• FSA	Pass	
• Control of Land	Pass	
• Downstream Infrastructure	Pass	
<u>Scoring Sections</u>	<u>Points Available</u>	<u>Points Awarded</u>
Section II. Qualifications and Experience	25	20
Section III. Proposed Project	50	36
Section IV. Budget	25	20
<u>Total Points</u>	<u>100</u>	<u>76</u>

**STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137 – Design Phase
Fiscal Year 2026

BIDDER: Midcoast Conservancy

DATE: 07/07/2025

**OVERVIEW OF SECTION I
Eligibility**

Section I. Eligibility

Evaluation Team Comments:

- Eligible in all sections
 - The Midcoast Conservancy owns only one side of the stream for half of the project, may need to change the scope of work if they cannot get landowner's support.
 - Question: Have they reached out to the landowner? Would they be interested in the proposed restoration?

**STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137 – Design Phase
Fiscal Year 2026

BIDDER: Midcoast Conservancy

DATE: 07/07/2025

**EVALUATION OF SECTION II
Qualifications and Experience**

	<u>Points Available</u>	<u>Points Awarded</u>
Section II. Qualifications and Experience	25	20

Evaluation Team Comments:

- Midcoast Conservancy is capable and experienced in completing similar restoration designs.
- Interfluve has extensive experience in restoration type engineering.
- The project will have multiple engineers with different backgrounds working on the project.
- No concerns with qualifications and experience.

**STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137 – Design Phase
Fiscal Year 2026

BIDDER: Midcoast Conservancy

DATE: 07/07/2025

**EVALUATION OF SECTION III
Proposed Project**

	<u>Points Available</u>	<u>Points Awarded</u>
Section III. Proposed Project	50	36

Evaluation Team Comments:

- Proposed restoration
 - Anticipates using NRCS 395 practices.
 - Midcoast Conservancy has managed similar restoration work in the Sheepscot.
 - May not be able to complete all proposed restoration due to landownership.
 - Reintroducing sinuosity and adding large wood/boulder additions.
 - Deconstructing rock walls and grading.
- Proposed site
 - Located within Atlantic salmon critical habitat.
 - Brook trout, Alewives, and sea lamprey use this reach and surrounding area.
 - Restoration in this area outweighs temporary halting of egg planting.
 - Creation of riffle pool complexes, connection to the floodplain, and reduce embeddedness.
 - Rapid Stream Assessment results were very helpful in understanding the site.
 - Question: If the site is characterized by low flows, how would the proposed work increase baseflow and retain water for salmon?
- Other Benefits
 - Natural stream function will likely produce a more scenic stream reach.
 - Educational benefits could be reaped related to project outcomes and removal of legacy sawmill impacts to stream ecology.
 - Building a strong relationship with the landowner and showing local landowners the benefits of restoration.

**STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137 – Design Phase
Fiscal Year 2026

BIDDER: Midcoast Conservancy

DATE: 07/07/2025

**EVALUATION OF SECTION IV
Budget**

	<u>Points Available</u>	<u>Points Awarded</u>
Section IV. Budget	25	20

Evaluation Team Comments:

- Funds for engineering designs only.
- Hard to discern budget in relationship to habitat creation.
- Adequate and reasonable budget for engineering designs.

**STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137 – Design Phase
Fiscal Year 2026

BIDDER: Project SHARE

DATE: 07/07/2025

SUMMARY PAGE

Department Name: Department of Marine Resources

Name of RFP Coordinator: Maret Smith-Miller

Names of Evaluators: Casey Clark, Ben Naumann, Danielle Frenchette, Paul Christman,
Ernie Atkinson

<u>Pass/Fail Criteria</u>	<u>Pass</u>	<u>Fail</u>
Section I. Eligibility		
• Type of Land	Pass	
• FSA	Pass	
• Control of Land	Pass	
• Downstream Infrastructure	Pass	
<u>Scoring Sections</u>	<u>Points Available</u>	<u>Points Awarded</u>
Section II. Qualifications and Experience	25	20
Section III. Proposed Project	50	32
Section IV. Budget	25	15
<u>Total Points</u>	<u>100</u>	<u>67</u>

**STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137 – Design Phase
Fiscal Year 2026

BIDDER: Project SHARE

DATE: 07/07/2025

**OVERVIEW OF SECTION I
Eligibility**

Section I. Eligibility

Evaluation Team Comments:

- Eligible in all sections

**STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137 – Design Phase
Fiscal Year 2026

BIDDER: Project SHARE

DATE: 07/07/2025

**EVALUATION OF SECTION II
Qualifications and Experience**

	<u>Points Available</u>	<u>Points Awarded</u>
Section II. Qualifications and Experience	25	20

Evaluation Team Comments:

- One engineer and one project manager, with large amounts of experience.
 - Jordan Environmental Engineering has extensive experience in restoration engineering.
 - Project SHARE is capable and experienced in completing similar restoration design projects.
- No concerns with qualifications and experience, but the capacity to meet deliverables may be difficult due to their small team (single engineer).

**STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137 – Design Phase
Fiscal Year 2026

BIDDER: Project SHARE

DATE: 07/07/2025

**EVALUATION OF SECTION III
Proposed Project**

	<u>Points Available</u>	<u>Points Awarded</u>
Section III. Proposed Project	50	32

Evaluation Team Comments:

- Proposed restoration
 - Anticipates using NRCS 395 practices.
 - In the same drainage Project SHARE has managed similar restoration work.
 - Description of site and conceptual plan is good.
 - The conceptual map is descriptive and helpful.
 - Plans to
 - Narrow the channel, increase sediment mobility, restore sinuosity, increase spawning habitat, improve ground water exchange and cold-water influence.
 - Construct a series of log jams and boulder clusters below the esker.
- Proposed site
 - Located within Atlantic salmon critical habitat.
 - Brook trout habitat.
 - Alewives migrate through.
 - Sea lamprey spawn upstream and downstream.
- Other Benefits (2)
 - Strong relationship with landowner/land manager.
 - American eel.

**STATE OF MAINE
TEAM CONSENSUS EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137 – Design Phase
Fiscal Year 2026

BIDDER: Project SHARE

DATE: 07/07/2025

**EVALUATION OF SECTION IV
Budget**

	<u>Points Available</u>	<u>Points Awarded</u>
Section IV. Budget	25	15

Evaluation Team Comments:

- Inexpensive.
- Hard to discern budget in relationship to habitat creation.
- Adequate and reasonable budget for engineering designs.

**STATE OF MAINE
INDIVIDUAL EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream RCPP Instream Habitat #3137 – Design Phase Fiscal Year 2026

BIDDER NAME: Midcoast Conservancy

DATE: July 1, 2025

EVALUATOR NAME: Casey Clark

EVALUATOR DEPARTMENT: Department of Marine Resources

Individual Evaluator Comments:

I. Organization Qualifications and Experience

1. Overview of Organization

- Midcoast Conservancy is capable and experienced in completing similar restoration project designs.
 1. Midcoast holds a current contract to complete a similar project.
 2. Midcoast has a track record managing similar projects in the Sheepscot River.
 3. Melissa Cote has 3.5 year as a project manager for Midcoast, has demonstrated the ability to manage similar projects, and has been proactive in identifying stream reaches for restoration in the Sheepscot River.

2. Subcontractors

- Inter-Fluve
 1. Inter-Fluve has national and international level work on dam removal and river restoration.
 2. Inter-Fluve's Maine based staff have many years of experience as project engineers that is heavily focused on restoration related work.
 3. Inter-Fluve's Maine based staff have a diversity of experience that may bring new approaches to projects in Maine.

3. Organizational Chart

- The Organizational chart is satisfactory.
- The people and number of people identified should be adequate to meet the project goals.

II. Proposed Services

1. Services to be Provided

- Midcoast clearly identified the site and resource concerns.
- Midcoast described potential solutions to the habitat concerns
 1. Ask about 2nd landowner support. This would allow the project to have a much bigger impact.
- The budget appears to be reasonable.

**STATE OF MAINE
INDIVIDUAL EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream RCPP Instream Habitat #3137 – Design Phase Fiscal Year 2026

BIDDER NAME: Midcoast Conservancy

DATE: July 1, 2025

EVALUATOR NAME: Casey Clark

EVALUATOR DEPARTMENT: Department of Marine Resources

2. Implementation – Work Plan

- The work plan is clear on tasks and the tasks are what I would expect for a project within this scope.
- The application does include a timeline for reaching the milestones and keeping to the timeline of 1-year.
- Midcoast clearly documented landowner approval and that the project will not impact any infrastructure.
 1. See note above about 2nd landowner.

**STATE OF MAINE
INDIVIDUAL EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat Design Phase Fiscal Year 2026

BIDDER NAME: Midcoast Conservancy

DATE: 7/2/2025

EVALUATOR NAME: Ben Naumann

EVALUATOR DEPARTMENT: Natural Resources Conservation Service

Individual Evaluator Comments:

1. Overview of Organization

- Successful project management from Mid coast with 3.5 years experience on project management on large multi-partner (State, federal, NGO) projects
- Four-person team with many years of experience, mentioned working with partners, working with ESA-listed salmonids, how are they pioneers in wood additions? Much talk about all the wood experience/habitat but their selected project experience doesn't so any projects similar to the mission of the RCPP.
- Geomorphologist knows fluvial systems... the Sheepscot is not a fluvial system
- The one project example of wood structures didn't mention any of those members of the team were on that project and the only project without a site photo.
- Subcontractors
 - i. None, engineering survey assistance from FWS
- Organizational Chart- clear

2. Proposed Project

- Proposed Restoration
 - i. Salmon, limited brook trout and cold water. To create complexity for salmon. Half of the project area cannot perform what they would like to do. They only own one side of the stream halfway down. I mentioned in the site visit that they could remove berm of rocks on river left and add them to the stream as habitat elements but not to affect river left which they don't have control over.
 - ii. Constraints of project, small area
 - iii. No mention of ice being an issue and how to deal with it
 - iv. Detailed hydraulic patterns around LWS structures will not be simulated. Concern? Are they designing them to stay put?
 - v. Would have liked to see type of wood structures
- Proposed Site
 - i. ATS critical habitat with ATS there and egg planted, reconnect floodplain, side channel habitat.
- Other benefits
 - i. other resource concerns like Pullen Mills remnant dam

3. Budget

- Question amount of habitat creation and engineering costs

**STATE OF MAINE
INDIVIDUAL EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137- Design Phase

BIDDER NAME: Midcoast Conservancy

DATE: 29 June 2025

EVALUATOR NAME: Danielle Frechette

EVALUATOR DEPARTMENT: Marine Resources

Individual Evaluator Comments:

I. Organization Qualifications and Experience

1. Overview of Organization

P: qualified, capable project manager with demonstrated experience managing similar projects

P: qualified, capable engineer willing to produce 30%, 60% and 100% designs

I: project team includes a geomorphologist with experience developing “LiDAR-based model of erosion and deposition based on stream power thresholds and gradients”

P: The applicant has the ability and capacity to complete the proposed project and provide management, and stewardship of the project site.

Q: Given that the proposal RFP is for design – can we really evaluate whether the applicant has the capacity for monitoring?

2. Organizational Chart - provided

II. Proposed Project

P: Proposed project is likely to restore channel complexity and stream function

Q: does the hydrological conditions created by the remnant dam impact the potential for the project to enhance habitat in the project reach?

N: I did not see reference to the long-term viability or natural sustainability of the project – did I miss this?

P: restoration goals are clear and seem achievable based on experience of engineers and the expressed assumption that they will be involved in the implementation; methods are clear

P: project builds on previous work in the Sheepscot River

N: needs to ensure there is no negative change to river right

III. Proposed Site

P: documentation of Atlantic salmon, Brook trout, alewives, sea lamprey, and American eel using project site or surrounding

N: one potential cold water refuge documented in project area; cannot determine if project will reduce warm water temperatures

P: project should restore sinuosity and reduce anthropogenic channel confinement; according to the results of the Rapid Stream Assessment provided, the floodplain connectivity is already pretty good but are expected to improve with issues of channel confinement and embeddedness addressed by the project

**STATE OF MAINE
INDIVIDUAL EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137- Design Phase

BIDDER NAME: Midcoast Conservancy

DATE: 29 June 2025

EVALUATOR NAME: Danielle Frechette

EVALUATOR DEPARTMENT: Marine Resources

P: project should create pool-riffle complexes and reduce embeddedness

N: I did not see any information on restoring historical flows. The site is characterized by very low summer flows.

Q: will the proposed work increase summer baseflow in this area and retain water for salmon so they are not rearing in “puddles” as indicated is the present condition?

I: Providing the rapid stream assessment results is very helpful in characterizing present conditions and provides a good starting place for the team to develop and execute the work. This gave me a good overall understanding of the site

Q: how does this project/site relate to the overall health of the Sheepscot River?

IV. Other benefits:

P: restoring more natural stream function will likely produce a more scenic stream reach. There are educational benefits that could be reaped as well related to the project process, outcomes, and removal of legacy sawmill impacts to stream ecology

V. Project Budget

P: budget is for engineering designs as required by RFP

**STATE OF MAINE
INDIVIDUAL EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat Design Phase Fiscal Year 2026

BIDDER NAME: Midcoast Conservancy

DATE: 6/24/225

EVALUATOR NAME: Paul Christman

EVALUATOR DEPARTMENT: Marine Resources

Individual Evaluator Comments:

Eligibility

The applicant is the current landowner, so they meet the eligibility requirements. They only have ownership of half of the river in the lower section, but I don't think this is a big issue.

Qualifications and Experience

Midcoast established that it has experience in restoration projects. They seem to grasp the complexity in habitat restoration and utilizing subcontractors that have extensive experience. They have a large diverse group of contractors.

Proposed Project

Proposed restoration

The project seems to be lacking some detail but overall, a good project and will be additive to other projects that have been done.

Proposed site

The site is in one of the most important locations in the Sheepscot River and is currently used by priority species ATS, Alewife and brook trout, lamprey, and eel. A rapid stream assessment identified this reach as problematic.

Other Benefits

One benefit could be public exposure.

Budget

Seems to be adequate for what is being proposed.

**STATE OF MAINE
INDIVIDUAL EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137- Design Phase

BIDDER NAME: Midcoast Conservancy

DATE: 6/30/2025

EVALUATOR NAME: Ernest Atkinson

EVALUATOR DEPARTMENT: Marine Resources

Individual Evaluator Comments:

- I. Organization Qualifications and Experience
 1. Overview of Organization
 - The organization: list of work is small, even a tally of projects and types would be good to know
 - Project manager: plenty of details to show Mellisa is capable of leading this project
 2. Subcontractors
 - Interfluve has a good reputation that precedes this application
 - Interfluve staff have experience and seem qualified to do this work.
 3. Organizational Chart – clear who does what.
- II. Proposed Services
 1. Services to be Provided
 - After removal and replacement of the Pullen Mills dam remnants with a NLF more work is needed downstream to rehabilitate the stream from damage resulting is dam related scouring etc.
 - Goal is to narrow the stream, add sinuosity, and add structure to restore stream process aimed at ATS.
 2. Implementation – Work Plan
 - Interfluve will communicate throughout as project develops
 - Interfluve will perform fieldwork needed to develop designs
 - Interfluve will provide designs as they progress along with proposed logistics and probable costs
 - MC is owns most but not all property adjacent to project reach but has right of way

**STATE OF MAINE
INDIVIDUAL EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream RCPP Instream Habitat #3137 – Design Phase Fiscal Year 2026

BIDDER NAME: Project SHARE

DATE: July 1, 2025

EVALUATOR NAME: Casey Clark

EVALUATOR DEPARTMENT: Department of Marine Resources

Individual Evaluator Comments:

- I. Organization Qualifications and Experience
 1. Overview of Organization
 - Project SHARE is capable and experienced in completing similar restoration project designs.
 1. SHARE holds a current contract to complete a similar project.
 2. SHARE has a long track record managing similar projects in the DE area.
 3. Chris has demonstrated the ability to manage the project and has specific trainings to support his role.
 2. Subcontractors
 - Jordan Environmental Engineering (JEE)
 1. JEE currently holds three contracts to complete similar projects in the state.
 2. JEE has a long career as a project manager and engineer, however the restoration related experience is limited to recent years only.
 3. If Mark Jordan has experience outside of Maine, he did not highlight that in his resume.
 3. Organizational Chart
 - The Organizational chart is satisfactory.
 - I will note that Mark Jordan is the sole person that would be on the design team. It is worth asking about capacity to complete the project on-time (not a critic, but worth asking about).
- II. Proposed Services
 1. Services to be Provided
 - SHARE clearly identified the site and some of the habitat concerns at the current site.
 - Share did not describe potential solutions to the habitat concerns
 1. Ask for follow up.
 - SHARE did not explain what the outcomes of the project are expected to be.
 1. Ask for follow up
 - The budget appears to be reasonable.

**STATE OF MAINE
INDIVIDUAL EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream RCPP Instream Habitat #3137 – Design Phase Fiscal Year 2026

BIDDER NAME: Project SHARE

DATE: July 1, 2025

EVALUATOR NAME: Casey Clark

EVALUATOR DEPARTMENT: Department of Marine Resources

1. Ask about correction to remove indirect, which is not allowed from this federal funder.
2. Implementation – Work Plan
 - The work plan is clear on tasks and the tasks are what I would expect for a project within this scope.
 - The application does not include a timeline for reaching the milestones and keeping to the timeline of 1-year.
 1. Ask for timeline.
 - SHARE clearly documented landowner approval and that the project will not impact any infrastructure.

**STATE OF MAINE
INDIVIDUAL EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat Design Phase Fiscal Year 2026

BIDDER NAME: Project SHARE

DATE: 7/2/2025

EVALUATOR NAME: Ben Naumann

EVALUATOR DEPARTMENT: Natural Resources Conservation Service

Individual Evaluator Comments:

1. Qualifications and Experience

- The qualifications for the small number of folks is high for this specific task
- Project manager projects like this and other wood projects, lots of experience from beginning to end of projects.
- Engineering, education and modeling experience is fantastic, a lot in one package but its only a couple of folks!
- Subcontractors
 - i. None – Project SHARE to do the surveying

2. Proposed Project

- Proposed restoration
 - i. Goals are not super clear, limited on methods, great job talking about the process of the engineering but nothing about what they want to do
 - ii. Proposed Site ATS, BKT habitat limited, no mention of ice
- Other benefits
 - i. sea lamprey

3. Budget

- Bang for buck between project and engineering, cheap over all but 29 percent just on the survey

**STATE OF MAINE
INDIVIDUAL EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137- Design Phase

BIDDER NAME: Project SHARE

DATE: 1 July 2025

EVALUATOR NAME: Danielle Frechette

EVALUATOR DEPARTMENT: Marine Resources

Individual Evaluator Comments:

I. Organization Qualifications and Experience

1. Overview of Organization

P: qualified, capable project manager with demonstrated experience managing similar projects

P: qualified, capable engineer willing to produce 30%, 60% and 100% designs

P: The applicant has the ability and capacity to complete the proposed project and provide management, and stewardship of the project site.

P. The project team includes qualified members with experience completing similar projects.

Q: is there capacity for monitoring? Is this necessary given that the proposal/RFP is for the design phase?

2. Organizational Chart - provided

II. Proposed Project

P. anticipates using NRCS 395 and secondary practices.

I: Project is in conceptual stage – as such, Restoration goals are not laid out, nor are the methods to achieve the goals. No conceptual plans exist yet but site photos show the widened, homogenous nature of the site.

P. project continues work in the Narraguagus priority drainage and complements work undertaken downstream of Route 9.

III. Proposed Site

P1. list alewife, brook trout, and salmon under priority species, sea lamprey above and below project area – of these salmon use the are (in critical habitat); the others are in adjacent areas or migrate through

P2. planned site visits to determine course of action for this site

P3. Recent timber harvest may facilitate access to site

N. proposal does not indicate how the project will improve availability, quality, and access to instream habitat (see III.P2)

N. no documented cold water, but the Narraguagus over all is a warm river

IV. Other benefits:

P. stakeholder relationship with landowner

V. Project Budget

**STATE OF MAINE
INDIVIDUAL EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137- Design Phase

BIDDER NAME: Project SHARE

DATE: 1 July 2025

EVALUATOR NAME: Danielle Frechette

EVALUATOR DEPARTMENT: Marine Resources

P: budget is for engineering designs as required by RFP that seems reasonable
to attain the objective of 100% design

N: includes indirect

**STATE OF MAINE
INDIVIDUAL EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat Design Phase Fiscal Year 2026

BIDDER NAME: Project SHARE

DATE: 6/25/225

EVALUATOR NAME: Paul Christman

EVALUATOR DEPARTMENT: Marine Resources

Individual Evaluator Comments:

Eligibility

The applicant has an MOU with the landowner, so they meet the eligibility requirements.

Qualifications and Experience

SHARE established that it has experience in restoration projects. They seem to grasp the complexity in habitat restoration and utilizing subcontractors that have extensive experience. The only issue may be that they only have a single engineer.

Proposed Project

Proposed restoration

Lacks in specifics. It would be good to have stated what they plan on trying to create.

Proposed site

P -The site is in Critical Habitat for salmon and has spawning habitat. The site is lacking habitat diversity. No other assessments were made on this site to establish what problems exist. All species use this section except brook trout, but they are in the area. Largely a warm water site.

Other benefits

Can't really think of any.

Budget

Seem kind of cheap but is probably a function of how few people they are working with.

**STATE OF MAINE
INDIVIDUAL EVALUATION NOTES**

RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137- Design Phase

BIDDER NAME: Project SHARE

DATE: 7/1/2025

EVALUATOR NAME: Ernest Atkinson

EVALUATOR DEPARTMENT: Marine Resources

Individual Evaluator Comments:

- I. Organization Qualifications and Experience
 1. Overview of Organization
 - Project SHARE list of successful projects
 2. Subcontractors
 - Jordan is qualified for work
 3. Organizational Chart – Project SHARE leads with Jordan doing design work

- II. Proposed Services
 1. Services to be Provided
 - It's not clear as to what is being proposed. They state that they are doing a survey, building a model, and coming up with a conceptual design. But for what? What is the need? Poor habitat quality so what is to be done? What is the goal that needs a design?
 2. Implementation – Work Plan
 - Work plan is clear as to timelines. But no idea what is being designed.



STATE OF MAINE
DEPARTMENT OF MARINE RESOURCES

Janet T. Mills
Governor

Carl Wilson
Commissioner

AGREEMENT AND DISCLOSURE STATEMENT
RFP #: 202504061

**RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137- Design Phase
Fiscal Year 2026**

I, Casey Clark accept the offer to become a member of the Request for Proposals (RFP) Evaluation Team for the State of Maine Department of Marine Resources. I do hereby accept the terms set forth in this agreement AND hereby disclose any affiliation or relationship I may have in connection with a bidder who has submitted a proposal to this RFP.

Neither I nor any member of my immediate family have a personal or financial interest, direct or indirect, in the bidders whose proposals I will be reviewing. "Interest" may include, but is not limited to: current or former ownership in the bidder's company; current or former Board membership; current or former employment with the bidder; current or former personal contractual relationship with the bidder (example: paid consultant); and/or current or former relationship to a bidder's official which could reasonably be construed to constitute a conflict of interest (personal relationships may be perceived by the public as a potential conflict of interest).

I have not advised, consulted with or assisted any bidder in the preparation of any proposal submitted in response to this RFP nor have I submitted a letter of support or similar endorsement.

I understand and agree that the evaluation process is to be conducted in an impartial manner without bias or prejudice. In this regard, I hereby certify that, to the best of my knowledge, there are no circumstances that would reasonably support a good faith charge of bias. I further understand that in the event a good faith charge of bias is made, it will rest with me to decide whether I should be disqualified from participation in the evaluation process.

I agree to hold confidential all information related to the contents of Requests for Proposals presented during the review process until such time as the Department formally releases the award decision notices for public distribution.


Signature

June 23, 2025
Date



STATE OF MAINE
DEPARTMENT OF MARINE RESOURCES

Janet T. Mills
Governor

Carl Wilson
Commissioner

AGREEMENT AND DISCLOSURE STATEMENT

RFP #: 202504061

**RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137- Design Phase
Fiscal Year 2026**

I, Ben Naumann accept the offer to become a member of the Request for Proposals (RFP) Evaluation Team for the State of Maine Department of Marine Resources. I do hereby accept the terms set forth in this agreement AND hereby disclose any affiliation or relationship I may have in connection with a bidder who has submitted a proposal to this RFP.

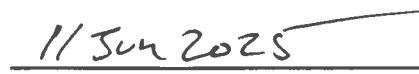
Neither I nor any member of my immediate family have a personal or financial interest, direct or indirect, in the bidders whose proposals I will be reviewing. "Interest" may include, but is not limited to: current or former ownership in the bidder's company; current or former Board membership; current or former employment with the bidder; current or former personal contractual relationship with the bidder (example: paid consultant); and/or current or former relationship to a bidder's official which could reasonably be construed to constitute a conflict of interest (personal relationships may be perceived by the public as a potential conflict of interest).

I have not advised, consulted with or assisted any bidder in the preparation of any proposal submitted in response to this RFP nor have I submitted a letter of support or similar endorsement.

I understand and agree that the evaluation process is to be conducted in an impartial manner without bias or prejudice. In this regard, I hereby certify that, to the best of my knowledge, there are no circumstances that would reasonably support a good faith charge of bias. I further understand that in the event a good faith charge of bias is made, it will rest with me to decide whether I should be disqualified from participation in the evaluation process.

I agree to hold confidential all information related to the contents of Requests for Proposals presented during the review process until such time as the Department formally releases the award decision notices for public distribution.


Signature


Date



STATE OF MAINE
DEPARTMENT OF MARINE RESOURCES

Janet T. Mills
Governor

Carl Wilson
Commissioner

AGREEMENT AND DISCLOSURE STATEMENT
RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137- Design Phase
Fiscal Year 2026

I, Danielle Frechette _____ accept the offer to become a member of the Request for Proposals (RFP) Evaluation Team for the State of Maine Department of Marine Resources). I do hereby accept the terms set forth in this agreement AND hereby disclose any affiliation or relationship I may have in connection with a bidder who has submitted a proposal to this RFP.

Neither I nor any member of my immediate family have a personal or financial interest, direct or indirect, in the bidders whose proposals I will be reviewing. "Interest" may include, but is not limited to: current or former ownership in the bidder's company; current or former Board membership; current or former employment with the bidder; current or former personal contractual relationship with the bidder (example: paid consultant); and/or current or former relationship to a bidder's official which could reasonably be construed to constitute a conflict of interest (personal relationships may be perceived by the public as a potential conflict of interest).

I have not advised, consulted with or assisted any bidder in the preparation of any proposal submitted in response to this RFP nor have I submitted a letter of support or similar endorsement.

I understand and agree that the evaluation process is to be conducted in an impartial manner without bias or prejudice. In this regard, I hereby certify that, to the best of my knowledge, there are no circumstances that would reasonably support a good faith charge of bias. I further understand that in the event a good faith charge of bias is made, it will rest with me to decide whether I should be disqualified from participation in the evaluation process.

I agree to hold confidential all information related to the contents of Requests for Proposals presented during the review process until such time as the Department formally releases the award decision notices for public distribution.

Signature

6/29/2025

Date



STATE OF MAINE
DEPARTMENT OF MARINE RESOURCES

Janet T. Mills
Governor

Carl Wilson
Commissioner

AGREEMENT AND DISCLOSURE STATEMENT
RFP #: 202504061

RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137- Design Phase
Fiscal Year 2026

I, Paul Christman accept the offer to become a member of the Request for Proposals (RFP) Evaluation Team for the State of Maine Department of Marine Resources. I do hereby accept the terms set forth in this agreement AND hereby disclose any affiliation or relationship I may have in connection with a bidder who has submitted a proposal to this RFP.

Neither I nor any member of my immediate family have a personal or financial interest, direct or indirect, in the bidders whose proposals I will be reviewing. "Interest" may include, but is not limited to: current or former ownership in the bidder's company; current or former Board membership; current or former employment with the bidder; current or former personal contractual relationship with the bidder (example: paid consultant); and/or current or former relationship to a bidder's official which could reasonably be construed to constitute a conflict of interest (personal relationships may be perceived by the public as a potential conflict of interest).

I have not advised, consulted with or assisted any bidder in the preparation of any proposal submitted in response to this RFP nor have I submitted a letter of support or similar endorsement.

I understand and agree that the evaluation process is to be conducted in an impartial manner without bias or prejudice. In this regard, I hereby certify that, to the best of my knowledge, there are no circumstances that would reasonably support a good faith charge of bias. I further understand that in the event a good faith charge of bias is made, it will rest with me to decide whether I should be disqualified from participation in the evaluation process.

I agree to hold confidential all information related to the contents of Requests for Proposals presented during the review process until such time as the Department formally releases the award decision notices for public distribution.

Signature

6/24/25

Date



STATE OF MAINE
DEPARTMENT OF MARINE RESOURCES

Janet T. Mills
Governor

Carl Wilson
Commissioner

AGREEMENT AND DISCLOSURE STATEMENT
RFP #: 202504061

**RFP TITLE: Focused In-Stream Habitat RCPP Instream Habitat #3137- Design Phase
Fiscal Year 2026**

I, Ernie Atkinson accept the offer to become a member of the Request for Proposals (RFP) Evaluation Team for the State of Maine Department of Marine Resources. I do hereby accept the terms set forth in this agreement AND hereby disclose any affiliation or relationship I may have in connection with a bidder who has submitted a proposal to this RFP.

Neither I nor any member of my immediate family have a personal or financial interest, direct or indirect, in the bidders whose proposals I will be reviewing. "Interest" may include, but is not limited to: current or former ownership in the bidder's company; current or former Board membership; current or former employment with the bidder; current or former personal contractual relationship with the bidder (example: paid consultant); and/or current or former relationship to a bidder's official which could reasonably be construed to constitute a conflict of interest (personal relationships may be perceived by the public as a potential conflict of interest).

I have not advised, consulted with or assisted any bidder in the preparation of any proposal submitted in response to this RFP nor have I submitted a letter of support or similar endorsement.

I understand and agree that the evaluation process is to be conducted in an impartial manner without bias or prejudice. In this regard, I hereby certify that, to the best of my knowledge, there are no circumstances that would reasonably support a good faith charge of bias. I further understand that in the event a good faith charge of bias is made, it will rest with me to decide whether I should be disqualified from participation in the evaluation process.

I agree to hold confidential all information related to the contents of Requests for Proposals presented during the review process until such time as the Department formally releases the award decision notices for public distribution.

A handwritten signature in blue ink, appearing to read 'Ernie Atkinson'.

Signature

6 June 2025

Date