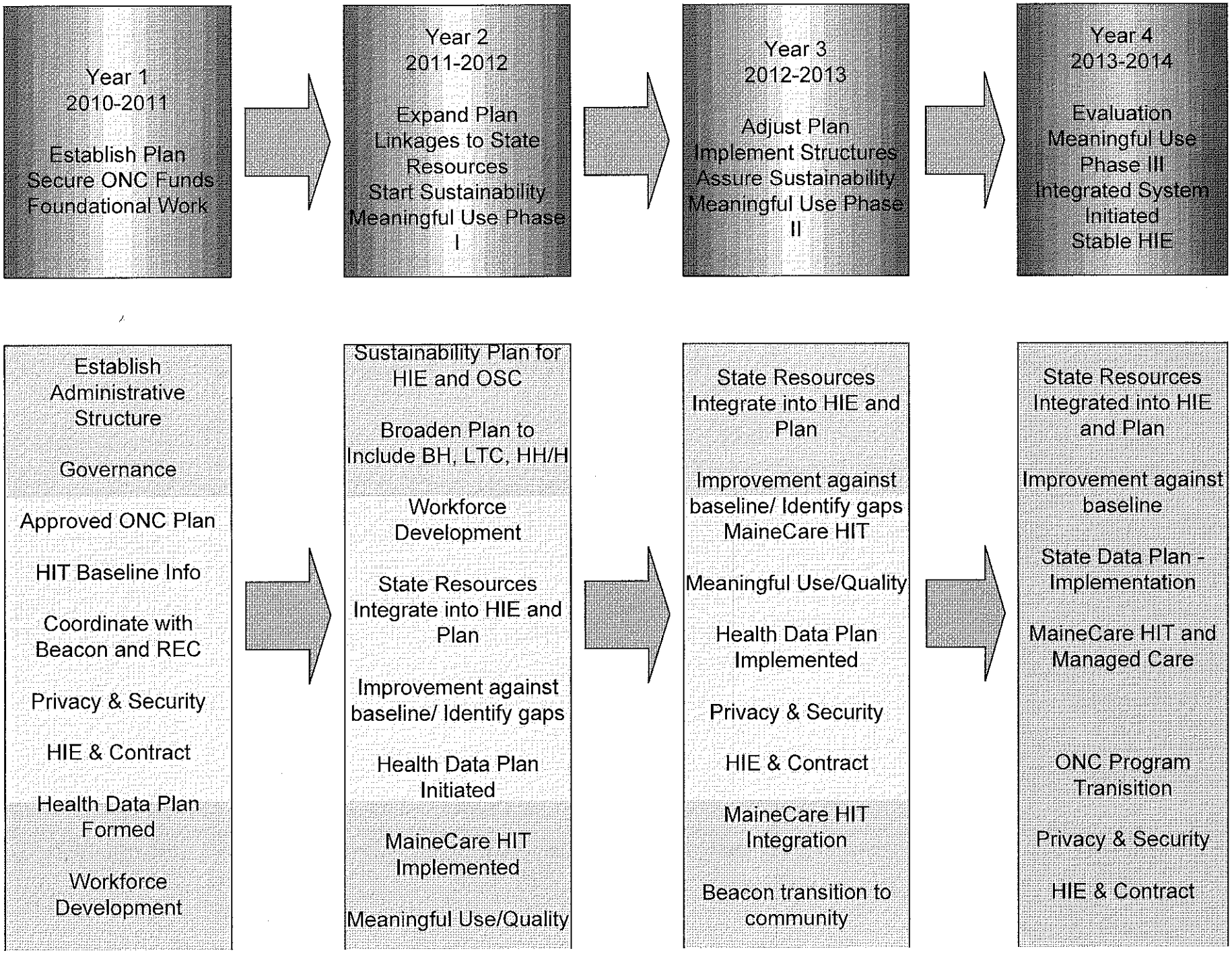
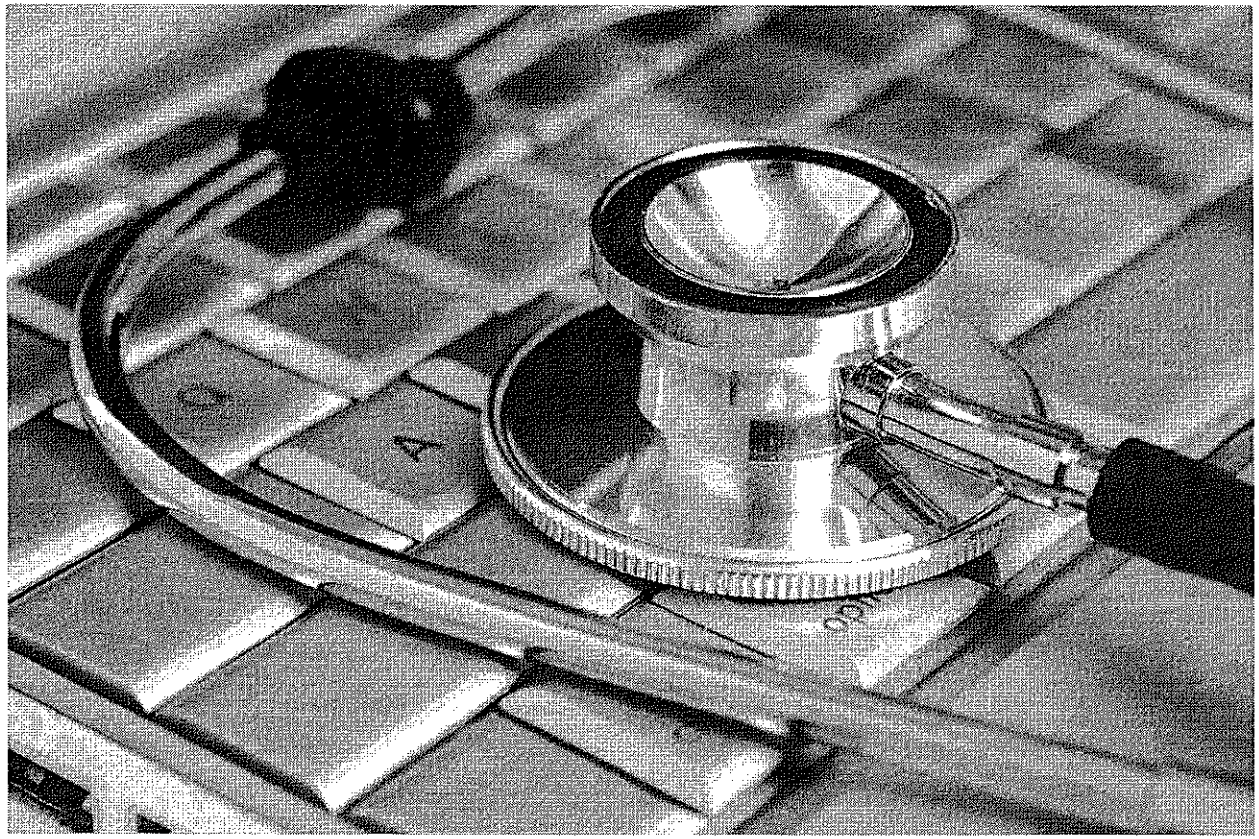
Office of the State Coordinator for HIT
Four Year Statewide HIT Strategic Plan



Maine Statewide Health Information Exchange Strategic and Operational Plan – May 2012 Update

A Strategy to Create an Infrastructure that Preserves and Improves the Health of Maine People

Plan Approved by ONC on 8/17/2010, Revised 10/01/2010



Maine Strategic and Operational Plan (SOP) Update 2012

Introduction

The State of Maine has made significant progress in the advancement of HIE across the state since the original approval of this SOP in 2010. The foundation for this plan and the future of HIE in Maine as centered around Maine's HIE vision:

Preserving and improving the health of Maine people requires a transformed patient centered health system that uses highly secure, integrated electronic health information systems to advance access, safety, quality, and cost efficiency in the care of individual patients and populations.

Maine HIT and HIE Strategic Goals

To advance this vision, the State has continued to convene a broad group of stakeholders –The HIT Steering Committee (HITSC) – to consistently hear from stakeholders and adjust the SOP according to the needs of the state and communities. The HITSC has used these three goals and eight objectives to guide their input into implementation activities.

GOAL 1: By 2015, all people in Maine will be cared for by healthcare providers who share electronic health and health related information securely within a connected healthcare system using standards-based technologies that promote high quality individual and population health.

GOAL 2: By 2015, all people in Maine will have access to a flexible comprehensive consumer centric life-long health record – "One Person One Record"

GOAL 3: Electronic healthcare information will be used by the State Coordinator for Health Information Technology to develop appropriate public and private policies throughout the healthcare system to promote evidenced based, clinically effective, and efficient care for all people.

Maine HIT Strategic Objectives

1. ***Enable the transformation:*** In adherence to federal guidelines for meaningful use of HIT, by 2015, all providers in Maine will have an EHR pursuant to National Standards and will be sharing clinical and administrative information through HealthInfoNet, the statewide health information exchange organization, to promote high quality and cost effective healthcare.

2. ***Security and Privacy:*** All healthcare information shared and stored electronically will adhere to strict privacy, security, and confidentiality requirements as defined by the collaborative work of HealthInfoNet (HIN), the State Government (including the Attorney General) and where possible the guidelines provided through the Office of the National Coordinator for HIT (ONC) and other federally supported projects.

3. ***Patient focused health:*** By 2015 all people of Maine will have secure electronic access to comprehensive healthcare information and will be assured that if they consent to participate in HIE, their providers will also have comprehensive access to their clinical information to guarantee the most informed decision making at the point of care.

4. ***Improve the quality of care:*** By 2015, all providers serving individuals and populations in Maine will achieve federal meaningful use guidelines, improve performance, and support care processes on key health system outcomes measures.

5. ***Coordination of care:*** Beginning in 2010 and phased in through 2015, the statewide health information organization, HealthInfoNet (HIN), will deploy statewide health information exchange services, connecting all providers, payers, laboratories, imaging centers, pharmacies, public agencies and other relevant stakeholders. These services will allow for the appropriate, secure, and private exchange of relevant personal health information to the point of care for all Maine people consenting to participate, assuring that their healthcare is coordinated among all primary care and specialty providers.

6. ***Benefit public and population health:*** HIE activities in Maine will be aligned at every level possible through the Office of the State Coordinator for HIT (OSC) to assure that the data collected, is used to improve population health. Statewide HIE services are critical for required disease reporting, biosurveillance, public health tracking (immunization etc.), as well as population support functions of the Maine Centers for Disease Control (MECDC).

7. ***Promote public private cooperation and collaboration:*** All health information technology and exchange activities will be developed and overseen through structures that promote cooperation and collaboration among all public and private stakeholders, building upon existing partnerships developed throughout the history of HIE in Maine and in recognition of the specific public sector regulatory, accountability and fiscal functions.

8. ***Promote efficiency and effectiveness of healthcare delivery:*** Recognizing that HIT and HIE are tools, evaluation metrics will be iteratively developed and promulgated across the healthcare system of Maine to assure that HIT tools are used appropriately to the benefit the people of Maine.

Maine Statewide HIE/HIT Project Plan
2012 - 2013
Office of the State Coordinator
State of Maine
Department of Health and Human Services

ID	Category	Task Name	Start	Finish	Resource Names
205	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Tue 1/3/12	Tue 1/31/12	HIN Team
206	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Tue 4/3/12	Tue 5/1/12	HIN Team
207	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Tue 7/3/12	Tue 7/31/12	HIN Team
208	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Mon 10/1/12	Mon 10/29/12	HIN Team
209	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Tue 1/1/13	Tue 1/29/13	HIN Team
210	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Mon 4/1/13	Mon 4/29/13	HIN Team
211	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Tue 7/2/13	Tue 7/30/13	HIN Team
212	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Tue 10/1/13	Tue 10/29/13	HIN Team
213	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Thu 1/2/14	Thu 1/30/14	HIN Team
179					
180	**Technical**	**Develop an implementation plan**	**Tue 2/7/12**	**Thu 2/7/13**	**HIN Team**
181	**Technical**	**Work closely with the vendors and participating providers**	**Tue 2/7/12**	**Thu 2/7/13**	**HIN Team**
182		Develop a detailed action plan for evaluating the current Demonstration Phase	Tue 2/7/12	Thu 2/7/13	HIN Team
184		Identify milestones for implementation schedule	Tue 2/7/12	Thu 2/7/13	HIN Team
183	Technical	Planning for expansion to a statewide system	Tue 2/7/12	Thu 2/7/13	HIN Team
185	**Technical**	**Implement Risk Management**	**Tue 2/7/12**	**Thu 2/7/13**	**HIN Team**
188		Implement and monitor solutions	Tue 2/7/12	Thu 2/7/13	
186	Technical	Use existing HIN risk management system	Tue 2/7/12	Thu 2/7/13	HIN Team
187	Technical	Identify risks and follow communication protocols	Tue 2/7/12	Thu 2/7/13	HIN Team
189	**Technical**	**Monitor all HIE standards and certification requirements**	**Tue 2/7/12**	**Thu 2/7/13**	**OSC**
190	Technical	Participate in national committees and work groups	Tue 2/7/12	Thu 2/7/13	OSC
191	Technical	Monitor all national work and proposed regulations	Tue 2/7/12	Thu 2/7/13	OSC
192	Technical	Require compliance by all vendors and participants	Tue 2/7/12	Thu 2/7/13	OSC
7	**Governance**	**HHS Update**	**Tue 2/7/12**	**Thu 2/13/14**	**Jim Leonard**
8	Governance	Prepare testimony to HHS Committee	Mon 12/3/12	Mon 12/31/12	Jim Leonard,Dawn Gallagher
9	Governance	Schedule testimony with legislative office	Mon 12/3/12	Mon 12/31/12	Jim Leonard,Dawn Gallagher
10	Governance	Develop presentation materials	Mon 12/3/12	Mon 12/3/12	Jim Leonard,Dawn Gallagher
11	**Governance**	**OSC Operations Plan**	**Wed 5/9/12**	**Mon 7/30/12**	**Jim Leonard**
12	**Governance**	**Staffing**	**Wed 5/9/12**	**Mon 7/30/12**	**Jim Leonard,Phil Saucier,Trish Riley**
13	Governance	Modify staffing plan for OSC	Wed 5/9/12	Tue 5/15/12	Jim Leonard
14	**Governance**	**Approval to hire**	**Tue 5/15/12**	**Mon 7/30/12**	**Human Resources**
15	Governance	Justification and revenue plan to leadership	Tue 5/15/12	Wed 5/30/12	Jim Leonard
16	Governance	Positions posted on Me.Gov website if approved	Mon 6/4/12	Mon 7/30/12	Jim Leonard,Human Resources
17	**Governance**	**Monitor systems to manage financial and control compliance**	**Tue 2/7/12**	**Thu 2/13/14**	**Jim Leonard,Department of Financial Services**
18	Governance	Quarterly meetings with program financial and reporting resources	Mon 2/11/13	Thu 2/13/14	Jim Leonard,Department of Financial Services
19	Governance	Coordinate with State of Maine ARRA Coordinator	Tue 2/7/12	Fri 2/8/13	Jim Leonard,ARRA Coordinator,Department of Financial Services
20	**Governance**	**State HIE Reporting**	**Mon 7/5/10**	**Fri 1/31/14**	**OSC**
74		**Alignment of Plans**	**Mon 7/5/10**	**Mon 9/30/13**	
81	**Assessment**	**Evaluation of HIT/HIE Program**	**Mon 7/5/10**	**Mon 9/30/13**	**HIN,HITSC,Dawn Gallagher,Jim Leonard**
85		request release of funds from ONC/OGM	Tue 3/12/13	Fri 3/29/13	Jim Leonard","Dawn Gallagher,OGM
82	Assessment	Develop specifications of evaluation over year three	Wed 2/8/12	Fri 11/30/12	Jim Leonard,Dawn Gallagher,HITSC,HIN
83	Assessment	Develop RFP	Mon 12/3/12	Mon 12/3/12	Jim Leonard,Dawn Gallagher
84	Assessment	Selection and Approved vendor	Mon 2/6/12	Tue 2/28/12	Dawn Gallagher,Jim Leonard
86	Assessment	Vendor initiates approved plan	Mon 12/31/12	Fri 6/28/13	approved vendor
87	Assessment	Compile preliminary results	Mon 7/1/13	Tue 7/30/13	approved vendor
88	Assessment	Results inform IAPD, REC, and HIT Plans	Mon 7/5/10	Tue 8/31/10	Maine Care Team
89	Assessment	Coordinate and share results with HITSC	Tue 8/13/13	Thu 8/15/13	approved vendor,HITSC
90	Assessment	Formalize report and submit to ONC	Wed 9/11/13	Mon 9/30/13	Dawn Gallagher,Jim Leonard,approved vendor
75	**Governance**	**Align State HIT and Maine Care Plans**	**Tue 2/7/12**	**Fri 2/8/13**	**OSC,Maine Care Team**
76	**Governance**	**Maine Care HIT Incentive Program Coordination**	**Tue 2/7/12**	**Fri 2/8/13**	**OSC,Maine Care Team**
77	Governance	Weekly mtgs w/Dawn Gallagher	Wed 2/8/12	Fri 2/8/13	Jim Leonard,Dawn Gallagher
78	**Technical**	**Administration of enhanced payment plan**	**Tue 2/7/12**	**Thu 2/7/13**	**Maine Care Team**
79	Technical	Review system modifications to track and administer provider pay	Tue 2/7/12	Thu 2/7/13	Jim Leonard,Dawn Gallagher
80	Technical	Operational system for payment of Medicaid providers	Tue 2/7/12	Thu 2/7/13	Jim Leonard,Dawn Gallagher
91	**Governance**	**Align Public Health Programs with State HIT**	**Tue 2/7/12**	**Fri 2/8/13**	**OSC,ME CDC**
102		**Coordinate on ELR**	**Tue 2/7/12**	**Fri 2/8/13**	
103		Monthly meetings with Steve Sears, MD on ELR issues and HIN	Wed 2/8/12	Fri 2/8/13	OSC,ME CDC,HIN
104		Develop a plan with MECDC and HIN to facilitate additional ELR with CAH and	Tue 2/7/12	Wed 11/7/12	OSC,ME CDC,HIN,Office of Rural Health
92	**Governance**	**Coordinate with Immunization Program and HIN**	**Tue 2/7/12**	**Fri 2/8/13**	**OSC,ME CDC,HIN**
96		Develop a communication strategy to providers of IMMPAC II and HIN to reinfo	Tue 2/7/12	Thu 2/7/13	OSC,ME CDC,HIN
94	Governance	Address roles of HIN and IMMPAC II in immunization reporting	Wed 2/8/12	Fri 2/8/13	OSC,ME CDC,HIN
95	Governance	Address technical challenges between HIN and IMMPAC II if affordable	Wed 2/8/12	Fri 2/8/13	OSC,ME CDC,HIN

Maine Statewide HIE/HIT Project Plan
2012 - 2013
Office of the State Coordinator
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ID	Category	Task Name	Start	Finish	Resource Names
93	Operations	Address dual entry problem with IMMPAC II	Wed 2/8/12	Fri 2/8/13	OSC,ME CDC,HIN
97	**Governance**	**Coordinate with OIT on PH Systems Connecting with HIN**	**Tue 2/7/12**	**Thu 2/7/13**	**OSC,ME CDC**
98		Coordinate with Cindy Hopkins	Tue 2/7/12	Thu 2/7/13	OSC,ME CDC
99	**Governance**	**Coordinate on CHIPRA Grant**	**Tue 2/7/12**	**Fri 2/8/13**	**Jim Leonard,Andy Coburn,Rod Prior,Maine CDC**
100		participate in monthly meetings with IHOC Program manager	Tue 2/7/12	Thu 2/7/13	OSC,USM
101	Quality	Establish Quality Goals	Wed 2/8/12	Fri 2/8/13	OSC,ME CDC,USM
21	**Governance**	**State HIE ARRA Reporting**	**Tue 1/3/12**	**Fri 1/10/14**	**OSC**
22	Governance	Submit ARRA Reports Quarterly at federalreporting.gov	Tue 1/3/12	Tue 1/10/12	Jim Leonard,State ARRA Coordinator,Department of Financial Services
23	Governance	Submit ARRA Reports Quarterly at federalreporting.gov	Tue 4/3/12	Tue 4/10/12	Jim Leonard,State ARRA Coordinator,Department of Financial Services
24	Governance	Submit ARRA Reports Quarterly at federalreporting.gov	Tue 7/3/12	Tue 7/10/12	Jim Leonard,State ARRA Coordinator,Department of Financial Services
25	Governance	Submit ARRA Reports Quarterly at federalreporting.gov	Mon 10/1/12	Wed 10/10/12	Jim Leonard,State ARRA Coordinator,Department of Financial Services
26	Governance	Submit ARRA Reports Quarterly at federalreporting.gov	Tue 1/1/13	Thu 1/10/13	Jim Leonard,State ARRA Coordinator,Department of Financial Services
27	Governance	Submit ARRA Reports Quarterly at federalreporting.gov	Mon 4/1/13	Wed 4/10/13	Jim Leonard,State ARRA Coordinator,Department of Financial Services
28	Governance	Submit ARRA Reports Quarterly at federalreporting.gov	Tue 7/2/13	Wed 7/10/13	Jim Leonard,State ARRA Coordinator,Department of Financial Services
29	Governance	Submit ARRA Reports Quarterly at federalreporting.gov	Tue 10/1/13	Thu 10/10/13	Jim Leonard,State ARRA Coordinator,Department of Financial Services
30	Governance	Submit ARRA Reports Quarterly at federalreporting.gov	Thu 1/2/14	Fri 1/10/14	Jim Leonard,State ARRA Coordinator,Department of Financial Services
31	**Governance**	**State HIT/HIE ONC Reporting**	**Mon 1/2/12**	**Fri 1/10/14**	**OSC**
32	**Governance**	**Financial Status Reports**	**Tue 1/3/12**	**Fri 1/10/14**	**Jim Leonard,State ARRA Coordinator,Department of Financial Services**
33	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Tue 1/3/12	Wed 1/11/12	Jim Leonard,State ARRA Coordinator,Department of Financial Services
34	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Tue 4/3/12	Wed 4/11/12	Jim Leonard,State ARRA Coordinator,Department of Financial Services
35	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Tue 7/3/12	Wed 7/11/12	Jim Leonard,State ARRA Coordinator,Department of Financial Services
36	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Mon 10/1/12	Tue 10/9/12	Jim Leonard,State ARRA Coordinator,Department of Financial Services
37	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Tue 1/1/13	Wed 1/9/13	Jim Leonard,State ARRA Coordinator,Department of Financial Services
38	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Mon 4/1/13	Tue 4/9/13	Jim Leonard,State ARRA Coordinator,Department of Financial Services
39	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Tue 7/2/13	Wed 7/10/13	Jim Leonard,State ARRA Coordinator,Department of Financial Services
40	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Tue 10/1/13	Wed 10/9/13	Jim Leonard,State ARRA Coordinator,Department of Financial Services
41	Governance	Submit financial status reports quarterly to ONCGrants@hhs.gov	Thu 1/2/14	Fri 1/10/14	Jim Leonard,State ARRA Coordinator,Department of Financial Services
42	**Governance**	**Program Progress Reports**	**Mon 1/2/12**	**Fri 1/10/14**	**OSC**
43	Governance	Submit ONC Program Progress Reports Semi-Annually	Mon 1/2/12	Tue 1/10/12	Jim Leonard,State ARRA Coordinator,Department of Financial Services
44	Governance	Submit ONC Program Progress Reports Semi-Annually	Tue 7/2/13	Wed 7/10/13	Jim Leonard,State ARRA Coordinator,Department of Financial Services
45	Governance	Submit ONC Program Progress Reports Semi-Annually	Thu 1/2/14	Fri 1/10/14	Jim Leonard,State ARRA Coordinator,Department of Financial Services
46	**Governance**	**Contracts for service**	**Wed 2/8/12**	**Mon 4/15/13**	**Dawn Gallagher,Jim Leonard**
47	**Governance**	**Contract for Program Evaluation**	**Wed 1/2/13**	**Mon 4/15/13**	**Dawn Gallagher,Jim Leonard**
48	Governance	Attorney General Office reviews materials	Wed 1/2/13	Thu 1/31/13	Thom Bradley
49	Governance	Prepare materials for review with Purchases	Wed 3/20/13	Fri 3/29/13	Jim Leonard,Dawn Gallagher
50	Governance	USM prepares justification on mutual benefit	Thu 1/3/13	Thu 2/28/13	Andy Coburn
51	Governance	Preperation of justification for Governor Office review	Thu 1/3/13	Thu 1/31/13	Jim Leonard,Dawn Gallagher
52	Governance	Decision on request	Wed 4/10/13	Mon 4/15/13	Maine Purchase Dept,Maine Governors Office
53	**Governance**	**HIN Contract**	**Wed 2/8/12**	**Fri 2/8/13**	**Dawn Gallagher,Jim Leonard**
54	Governance	Monthly review of HIN invoices	Wed 2/8/12	Fri 2/8/13	Jim Leonard
55	**Governance**	**Coordinate with Committees**	**Tue 1/3/12**	**Tue 2/12/13**	**OSC,HIN Team,HIN Board,Steering Committee,Stakeholders**
65	**Consumer**	**HIN/OSC Consumer Committee**	**Tue 2/7/12**	**Fri 2/8/13**	**HIN Consumer Committee,Dawn Gallagher","Jim Leonard**
66	Governance	Attend quarterly Consumer Committee to represent state issues	Tue 2/7/12	Thu 2/7/13	Dawn Gallagher,Jim Leonard
67	Governance	Annually review/revise committee work	Thu 8/9/12	Fri 2/8/13	Jim Leonard,Dawn Gallagher,HIN,HITSC
68	**Finance**	**OSC-HIN Financial Planning and Sustainability Committee**	**Tue 2/7/12**	**Mon 2/13/12**	**Jim Leonard,HITSC,HIN,Dawn Gallagher**
69	Finance	Participate with HIN and Board on formulating a sustainability strategy	Tue 2/7/12	Mon 2/13/12	Jim Leonard,Dawn Gallagher,HIN,HITSC
60	**rivacy/Security**	**OSC Privacy, Security and Regulatory Committee**	**Thu 8/9/12**	**Fri 2/8/13**	**Jim Leonard,HITSC,HIN,Dawn Gallagher**
61	Privacy/Security	Review HIN Policy and Security practice at HITSC	Thu 8/9/12	Fri 2/8/13	Dawn Gallagher,Jim Leonard,HIN,HITSC
70	**Quality**	**OSC Quality and Systems Improvement**	**Wed 2/8/12**	**Fri 2/8/13**	**Lisa Letourneau,Jim Leonard,Dev Culver,Shaun Alfreds,Dawn Gallagher,H**
72	Governance	Review progress in 2012 and Develop course for 2013	Wed 2/8/12	Fri 2/8/13	Lisa Letourneau,HITSC,Dawn Gallagher,Jim Leonard,Dev Culver,Shaun Alfreds
73	Governance	Annually review/revise committee work	Wed 2/8/12	Wed 2/8/12	HITSC,Lisa Letourneau,Dawn Gallagher,Jim Leonard,Dev Culver,Shaun Alfreds
71	Quality	Define opportunities for improving quality	Wed 2/8/12	Fri 2/8/13	Lisa Letourneau,Dawn Gallagher,HITSC,Jim Leonard,Dev Culver,Shaun Alfreds
56	**Technical**	**Participate in HIN Tehnical Professional Advisory Committee**	**Tue 1/3/12**	**Thu 2/7/13**	**Jim Leonard,Phil Saucier,Dev Culver,Alice Chapin,Josh Cutler,Rod Prior**
57	Governance	Attend monthly meetings	Tue 2/7/12	Thu 2/7/13	Jim Leonard,Dawn Gallagher
58	Governance	Coordinate with MECDC representative	Tue 2/7/12	Thu 2/7/13	Jim Leonard,Dawn Gallagher
59	Governance	Annually review/revise committee work	Tue 1/3/12	Wed 2/8/12	HITSC
62	**Workforce**	**OSC Workforce Committee**	**Wed 1/4/12**	**Tue 2/12/13**	**Barbara Woodlee,Jim Leonard,Dawn Gallagher**
64	Governance	Annually review/revise workplan	Wed 1/4/12	Fri 2/8/13	Dawn Gallagher,Barbara Woodlee,Jim Leonard
63	Workforce	Monthly reports of KVCC activity at HITSC	Tue 2/7/12	Tue 2/12/13	Barbara Woodlee,Dawn Gallagher,Jim Leonard
105	**Governance**	**Coordination with other programs**	**Tue 2/7/12**	**Fri 2/8/13**	**OSC**

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106	**Governance**	**ARRA Broadband**	**Wed 2/8/12**	**Fri 2/8/13**	**Jim Leonard,Phil Lindley**
109	Assessment	GIS mapping of practices	Wed 2/8/12	Fri 2/8/13	Phil Lindley,Dawn Gallagher
107	**Governance**	**Coordinate with ConnectMe Authority**	**Wed 2/8/12**	**Fri 2/8/13**	**Phil Lindley,Dawn Gallagher**
108	Governance	Participate with ConnectMe on planning functions	Wed 2/8/12	Fri 2/8/13	Phil Lindley,Dawn Gallagher
110	Governance	Develop 2012-13 plan	Wed 2/8/12	Fri 2/8/13	Phil Lindley,Jim Leonard,Steering Committee
111	**Governance**	**Telemedicine**	**Tue 2/7/12**	**Thu 2/7/13**	**Jim Leonard,Edwina Druckerr**
112	Governance	Coordinate with Office of rural health	Tue 2/7/12	Thu 2/7/13	Jim Leonard,Edwina Drucker
113	Governance	Develop plans for 2012-13 through HITSC	Thu 5/10/12	Thu 2/7/13	Steering Committee
114	**Governance**	**Coordinate with Prescription Monitoring Program (PMP)**	**Wed 2/8/12**	**Fri 2/8/13**	**Dev Culver,Shaun Alfreds,OSC,Maine Care Team**
115	Finance	HIN and State Explore PMP Partnership	Wed 2/8/12	Fri 2/8/13	Dev Culver,Shaun Alfreds,OSC,Maine Care Team
116	Privacy/Security	Security and Privacy Laws Examined for PMP	Wed 2/8/12	Fri 2/8/13	HIN Legal Counsel,Jane Gregory
117	**Governance**	**REC Coordination Between OSC and HIN**	**Wed 2/8/12**	**Fri 2/8/13**	**Dev Culver,Shaun Alfreds,Alice Chapin,OSC,Maine Care Team**
118	Governance	Monthly coordinating meetings to measure progress and plar	Wed 2/8/12	Fri 2/8/13	Dev Culver,Shaun Alfreds,Alice Chapin,OSC,Maine Care Team
119	**Governance**	**Strategic Planning**	**Thu 12/1/11**	**Fri 1/31/14**	
120	**Governance**	**Annual Review of Strategic Plans**	**Thu 12/1/11**	**Fri 1/31/14**	**Stakeholders,Steering Committee,Jim Leonard,Dev Culver**
121	Governance	2012 Update Strategic Plan	Thu 12/1/11	Tue 1/31/12	Stakeholders,Steering Committee,Jim Leonard,Dev Culver
122	Governance	2013 Update Strategic Plan	Mon 12/3/12	Thu 1/31/13	Stakeholders,Steering Committee,Jim Leonard,Dev Culver
123	Governance	2014 Update Strategic Plan	Mon 12/2/13	Fri 1/31/14	Stakeholders,Steering Committee,Jim Leonard,Dev Culver
124	**Governance**	**Strategic Plan Informs State Health Plan**	**Wed 2/8/12**	**Fri 2/8/13**	
125	Governance	Strategic Plan used to Inform HIT Section of SHP	Wed 2/8/12	Fri 2/8/13	OSC
126	Governance	Assessment Planning Informs SHP	Wed 2/8/12	Fri 2/8/13	OSC
127	Governance	Steering Committee Reviews DRAFT HIT SHP Section	Fri 5/11/12	Fri 7/13/12	OSC,Steering Committee,Stakeholders
128	Governance	Finalized HIT Section of SHP	Fri 7/13/12	Fri 7/13/12	OSC
129	**Governance**	**State OSC and ONC Coordination**	**Mon 1/2/12**	**Tue 12/31/13**	
130	Governance	Bi-weekly mtgs with ONC Project Officer	Tue 2/7/12	Thu 2/7/13	Jim Leonard,ONC Project Officer
131	Governance	Establish future schedule	Tue 2/7/12	Thu 2/7/13	Jim Leonard,ONC Project Officer
132	Governance	Required Mtgs with ONC	Tue 2/7/12	Thu 2/7/13	Jim Leonard,ONC Project Officer
133	**Technical**	**Deployment Schedule for Statewide Implementation**	**Mon 1/2/12**	**Tue 12/31/13**	
134	Technical	95 percent of hospital beds in exchange	Mon 1/2/12	Fri 12/28/12	HIN Team
135	Technical	99 percent of hospital beds in exchange	Wed 1/2/13	Tue 12/31/13	HIN Team
136	Technical	100 percent of hospital beds in exchange	Mon 1/2/12	Mon 10/1/12	HIN Team