

STATE HEALTH PLAN
PUBLIC HEALTH WORKGROUP REPORT
PUBLIC HEALTH ACTIVITIES BY MAINE STATE GOVERNMENT
January, 2007

EXECUTIVE SUMMARY

In developing the State Health Plan in 2005 and 2006, the Governor's Advisory Council on Health Systems Development traveled throughout the State to hear from hundreds of individuals and organizations about how to achieve the goal of making Maine the healthiest state in the nation. A recurring theme was the need for prevention. The State Health Plan recognized the need for "an organized public health infrastructure that is strategic and reliable across Maine" to integrate core public health functions. In 2005, the Legislature enacted Chapter 139, LD 1614 -- *Resolve Regarding Comprehensive Community Health Coalitions*. That resolve called for inventorying state government resources that engage in the 10 public health functions identified in the State Health Plan. As part of its workplan, the Public Health Work Group undertook a process to survey and catalogue public health functions within state government in Maine. This report summarizes that survey and conclusions based on the process and data.

BACKGROUND

The 10 public health functions cited in the State Health Plan include:

- Monitoring health status to identify problems at the community or population level (as opposed to on a person-by-person level);
- Diagnosing and investigating health problems and health hazards in the community;
- Informing, education and empowering people about health issues;
- Mobilizing community partnerships to identify and resolve health problems;
- Developing policies and plans that support individual and community health efforts;
- Enforcing laws and rules that protect health and ensure safety;
- Linking people to needed personal health services and assure the provision health care when it is otherwise unavailable;
- Assuring there is a competent public health and health care workforce;
- Evaluating the effectiveness, accessibility and quality of person and population-based health services; and
- Researching new insights and innovate solutions to health challenges.¹

¹ *Roadmap to Better Health, Maine's State Health Plan, 2006-2007*, Dirigo Health, Governor's Office of Health Policy and Finance, p. 29.

PUBLIC HEALTH FUNCTIONS OF STATE GOVERNMENT

Chapter 139, LD 1614, *A Resolve Regarding Comprehensive Community Health Coalitions*, found that “inventorying resources and developing a plan to integrate some funding sources to support the public health functions identified in the State Health Plan during 2006 are important Maine’s Public Health System.” As an initial step to inventorying state departments and agencies, the Governor’s Office of Health Policy and Finance convened a small advisory group of departmental officials who advised on the need for a survey that would be simple to complete and capture data that would serve as an overview of state government public health related activities. The Public Health Workgroup designed a survey, and the Governor’s Office of Health Policy and Finance distributed the survey instrument and compiled results. Attachment B includes a list of workgroup members. This effort to catalogue and understand the full scope of public health activities within state government is an ambitious effort, and may well be the first of its kind in the country. The survey template is included as Attachment A.

The survey requested information on (1) the 10 public health functions included in the State Health Plan, (2) partners and (3) funding. The survey was distributed on September 29, 2006 to 15 departments. 8 of those departments reported that they engaged in 1 or more of the 10 public health functions. The following summarizes the responses:

Table 1
Departmental Response to the Public Health Workgroup Survey

Children’s Cabinet
Conservation
Corrections
Education
Environmental Protection
Health and Human Services
Labor
Transportation

Public Health Functions

Departments that responded reported a total of 64 programs or activities involved in public health functions articulated in the State Health Plan. The responses to this initial survey varied in level of detail provided, reflecting both the complexity of the task and the level of understanding of public health among the respondents. One benefit of the survey effort is that departments now have a mechanism for a better understanding of public health, their role, and how their role relates to other activities, both in and outside of state government. The information gathered provides a starting point in what should become an on-going process to further educate and coordinate state government, as well as integrate public health functions of all players in Maine. Departmental responses by public health function are described below:

Monitoring health status to identify problems at the community or population level (as opposed to on a person-by-person level): 8

departments reported that they monitor health status. In all, those departments reported 15 activity areas (listed below). Responses ranged from the Insect Disease Management program in the Department of Conservation to several offices in the Department of Health and Human Services. Activities include monitoring human health, health behavior and well being, as well as environmental factors as shown below:

Table 2

<i>PHWG SURVEY: MONITOR HEALTH</i>	
<u>Department</u>	<u>Program/Activity</u>
Conservation	Insect Disease Management
Corrections	QA/CQI Program
Corrections	Chronic Care Clinic Program
Corrections	Infectious Disease Program
Education	School Nurse Consultant
Environmental Protection	Ambient Air Monitoring
Environmental Protection	Water Quality
Health & Human Services	Adult Mental Health
Health & Human Services	Childrens' Services
Health & Human Services	Cognitive & Physical Disabilities
Health & Human Services	Elder Services
Health & Human Services	Maine CDC (Public Health)
Health & Human Services	MaineCare
Health & Human Services	Substance Abuse
Labor	Division of Technical Services

Diagnosis and investigation of health problems and health hazards in the community: 6 departments report a total of 27 programs or activities in this area, representing activities relating to human health and well being and environmental factors.

Table 3

<i>PHWG SURVEY: DIAGNOSE AND INVESTIGATE</i>	
<u>Department</u>	<u>Program/Activity</u>
Conservation	Boating Facilities Division
Conservation	Health Hazards
Conservation	Insect Disease Mgt
Conservation	Land Use Regulation Commission
Conservation	Off-Road Vehicle Division
Conservation	Public Reserved Lands Operations
Conservation	Publications
Conservation	State Park Operations
Corrections	Comprehensive Occupational Health Risk
Environmental Protection	Green Schools Program
Corrections	Comprehensive Prisoner Health Education
Education	School Nurse Consultant
Environmental Protection	Ambient Air Monitoring
Environmental Protection	Asbestos Hazard Prevention
Environmental Protection	Clean School Bus Program
Environmental Protection	Contamination of Public Water
Environmental Protection	Diesel Opacity Testing
Environmental Protection	Lead Hazard Prevention
Environmental Protection	PH Hazards
Environmental Protection	Specific Programs (i.e., Contaminant education, Breath Easy)
Environmental Protection	Stormwater
Environmental Protection	Water Quality
Health & Human Services	Adult Mental Health
Health & Human Services	Children's Services
Health & Human Services	Cognitive & Physical Disabilities
Health & Human Services	Communities for Children and Youth
Health & Human Services	Elder Services
Health & Human Services	Maine CDC (Public Health)
Health & Human Services	MaineCare
Health & Human Services	Substance Abuse
Labor	Migrant & Immigrant Services
Labor	Wage & Hour Division
Labor	Workplace Safety & Health

Informing, education and empowering people about health issues: 6 departments report 28 programs and activities, including those that relate to the environment, personal health and behaviors, and worker safety and health.

Table 4

<i>PHWG SURVEY: INFORM, EDUCATE AND EMPOWER</i>	
<u>Department</u>	<u>Program/Activity</u>
Conservation	Boating Facilities Division
Conservation	Health Hazards
Conservation	Insect Disease Management
Conservation	Land Use Regulation Commission
Conservation	Off-Road Vehicle Division
Conservation	Public Reserved Lands Operations
Conservation	Publications
Conservation	State Park Operations
Corrections	Comprehensive Prisoner Health Education
Corrections	Occupational Health Risk Program
Education	School Nurse Consultant
Environmental Protection	Ambient Air Monitoring
Environmental Protection	Asbestos Hazard Prevention
Environmental Protection	Clean School Bus Program
Environmental Protection	Contamination of Public Water
Environmental Protection	Diesel Opacity Testing
Environmental Protection	Green Schools Program
Environmental Protection	Lead Hazard Prevention
Environmental Protection	PH Hazards
Environmental Protection	Specific programs (i.e., Contaminant education, Breath Easy)
Environmental Protection	Stormwater
Environmental Protection	Water Quality
Health & Human Services	Adult Mental Health
Health & Human Services	Childrens' Services
Health & Human Services	Cognitive & Physical Disabilities
Health & Human Services	Communities for Children and Youth
Health & Human Services	Elder Services
Health & Human Services	Maine CDC (Public Health)
Health & Human Services	MaineCare
Health & Human Services	Substance Abuse
Labor	Migrant & Immigrant Services
Labor	Wage & Hour Division
Labor	Workplace Safety & Health

Mobilizing community partnerships to identify and resolve health

problems: 7 departments, representing 17 programs and activities reported that they are involved in mobilizing community partnerships to identify and resolve health problems. There were a diverse number of partners cited, including other state departments or agencies, nonprofit organizations, municipalities, schools (P-13), colleges and universities, and federal agencies. A complete listing of partners is found in Attachment C. 5 departments specifically mentioned that they give grants to communities. A listing of those departments and agencies is included in the Funding section of this report.

Table 5

PHWG SURVEY: MOBILIZE PARTNERSHIPS

<u>Department</u>	<u>Program/Activity</u>
Conservation	Boating Facilities Division
Conservation	Insect Disease Management
Conservation	Land Use Regulation Commission
Conservation	Off-Road Vehicle Division
Conservation	Public Reserved Lands Operations
Conservation	State Park Operations
Corrections	Medical Community Collaboration Efforts
Corrections	Pandemic Response Planning Group
Education	School Nurse Consultant
Environmental Protection	Ambient Air Monitoring
Health & Human Services	Adult Mental Health
Health & Human Services	Childrens' Services
Health & Human Services	Cognitive & Physical Disabilities
Health & Human Services	Elder Services
Health & Human Services	Maine CDC (Public Health)
Health & Human Services	Substance Abuse
Labor	Division of Technical Services
Labor	Workplace Safety & Health
Transportation	State Transportation System: Bicycle & Pedestrian

Developing policies and plans that support individual and community

health efforts: 7 departments report 21 programs and activities relating to policy and planning in the areas of environment, personal health and behaviors, and worker safety and health.

Table 6

PHWG SURVEY: DEVELOP POLICIES

<u>Department</u>	<u>Program/Activity</u>
Conservation	Public Reserved Lands Operations
Conservation	State Park Operations
Corrections	Continuing Health Care Education Program
Corrections	Departmental Health Care Conference
Corrections	DOC Contractor Tuition Reimbursement
Education	School Nurse Consultant
Health & Human Services	Adult Mental Health
Health & Human Services	Childrens' Services
Health & Human Services	Cognitive & Physical Disabilities
Health & Human Services	Elder Services
Health & Human Services	Maine CDC (Public Health)
Health & Human Services	MaineCare
Health & Human Services	Substance Abuse
Labor	Career Centers

Enforcing laws and rules that protect health and ensure safety: 5 departments report that they have a role in this public health function, reporting 21 programs and activities, relating to the environment, personal health and safety.

Table 7

<i>PHWG SURVEY: ENFORCE LAWS AND RULES</i>	
<u><i>Department</i></u>	<u><i>Program/Activity</i></u>
Corrections	Facility-Based Health and Safety Program
Corrections	Infectious Disease Program
Education	School Nurse Consultant
Environmental Protection	Ambient Air Monitoring
Environmental Protection	Asbestos Hazard Prevention
Environmental Protection	BRWM: Specific Programs (i.e., Contaminants)
Environmental Protection	Diesel Opacity Testing
Environmental Protection	Lead Hazard Prevention
Environmental Protection	PH Hazards
Environmental Protection	Water Quality
Health & Human Services	Adult Mental Health
Health & Human Services	Childrens' Services
Health & Human Services	Cognitive & Physical Disabilities
Health & Human Services	Elder Services
Health & Human Services	Integrated Access & Support
Health & Human Services	Maine CDC (Public Health)
Health & Human Services	MaineCare
Health & Human Services	Substance Abuse
Labor	Wage & Hour Division
Labor	Workplace Safety & Health

Linking people to needed personal health services and assure the provision health care when it is otherwise unavailable: 6 departments report 14 activities that link people to services. Populations served include the general public as well as specific populations, such as elders, prisoners, students, and low income populations. Services range from direct health care to information and assistance.

Table 8

PHWG SURVEY: LINK TO SERVICES

<u>Department</u>	<u>Program/Activity</u>
Conservation	Public Reserved Lands Operations
Conservation	State Park Operations
Corrections	Community Corrections Division
Corrections	Re-Entry Program & Facility Transition
Education	School Nurse Consultant
Health & Human Services	Adult Mental Health
Health & Human Services	Childrens' Services
Health & Human Services	Cognitive & Physical Disabilities
Health & Human Services	Elder Services
Health & Human Services	Integrated Access & Support
Health & Human Services	Maine CDC (Public Health)
Health & Human Services	MaineCare
Health & Human Services	Substance Abuse
Labor	Bureau of Rehab Services

Assuring there is a competent public health and health care workforce: 6 departments report 14 programs and activities, including training, certification, conferences and tuition reimbursement (Department of Corrections contractor training).

Table 9

PHWG SURVEY: ASSURE A COMPETENT WORKFORCE

<u>Department</u>	<u>Program/Activity</u>
Conservation	Public Reserved Lands Operations
Conservation	State Park Operations
Corrections	Continuing Health Care Education Program
Corrections	Departmental Health Care Conference
Corrections	DOC Contractor Tuition Reimbursement
Education	School Nurse Consultant
Health & Human Services	Adult Mental Health
Health & Human Services	Childrens' Services
Health & Human Services	Cognitive & Physical Disabilities
Health & Human Services	Elder Services
Health & Human Services	Maine CDC (Public Health)
Health & Human Services	MaineCare
Health & Human Services	Substance Abuse
Labor	Career Centers

Evaluating the effectiveness, accessibility and quality of person and population-based health services: 5 departments report 16 programs and activities involved in this function.

Table 10

<i>PHWG SURVEY: EVALUATE</i>	
<u>Department</u>	<u>Program/Activity</u>
Conservation	State Park Operations
Corrections	Accreditation Program
Corrections	DOC Grievance Process
Corrections	Health Care Reporting System
Corrections	Peer Review Program
Corrections	QA/CQI Program
Education	School Nurse Consultant
Health & Human Services	Adult Mental Health
Health & Human Services	Childrens' Services
Health & Human Services	Cognitive & Physical Disabilities
Health & Human Services	Elder Services
Health & Human Services	Integrated Access & Support
Health & Human Services	Maine CDC (Public Health)
Health & Human Services	MaineCare
Health & Human Services	Substance Abuse
Labor	Workplace Safety & Health

Researching new insights and innovate solutions to health challenges: 7 departments report 12 activities and programs involved in this activity.

Table 11

<i>PHWG SURVEY: RESEARCH INSIGHTS</i>	
<u>Department</u>	<u>Program/Activity</u>
Conservation	State Park Operations
Corrections	P & T Committee
Corrections	Participate in National Health Care Conferences
Education	School Nurse Consultant
Health and Human Services	Adult Mental Health
Health and Human Services	Children's Services
Health and Human Services	Cognitive & Physical Disabilities
Health and Human Services	Elder Services
Health and Human Services	Maine CDC (Public Health)
Health and Human Services	MaineCare
Health and Human Services	Substance Abuse
Labor	Workplace Prevention Violence Task Force

Funding

Analysis of the survey results indicate that respondents may not have understood how to respond to this inquiry. The survey form itself asked about funding in the following categories:

- Staff support
- Contract funding
- Direct Funding
- Other

The departmental advisory group had predicted that it would be difficult for departments and agencies to produce detailed data in light of the respondents unfamiliarity with the 10 public health functions, the funding structure of their programs (which often commingle programs and funding sources), and time demands and constraints of the respondents. Actual responses did vary in both level of detail and in how the respondents interpreted the requested information.

Staff Responsibility: 3 departments reported that 22 programs/activities were staff responsibility. In some cases, the departments also reported direct funding. Table

Contracts: There appeared to be considerable confusion about whether this question related to contracts received or given by responding departments. The Department of Conservation was the only department to report contracts, and those appeared to be contracts that the department executes for services, rather than contracts it receives.

Direct Funding: 7 departments reported direct funding for 30 programs/activities (47%). Some departments indicated the source of direct funding (typically state funds and/or federal funds, or a combination).

**Table 12
Direct Funding Reported by Departments by Activity**

Direct Funding	Department	Program/Activity
State&FED	Conservation	Publications
State&FED	Conservation	Parks & Lands Grants & Community Rec.
Unspecified	Conservation	State Park Operations
Unspecified	Conservation	Parks & Lands Planning Division
State funding (GF)	Corrections	Departmental Health Care Conference Planning and Support
State funding (GF)	Corrections	Departmental Health Care Conference Planning and Support
State funding (GF)	Corrections	Departmental Health Care Conference Planning and Support
State funding (GF)	Corrections	Departmental Health Care Conference Planning and Support
State funding (GF)	Corrections	Departmental Health Care Conference Planning and Support
State GF&FED	Corrections	Maine DOC Re-Entry Program and Facility Transition Services
State GF&FED	Corrections	Maine DOC Re-Entry Program and Facility Transition Services
State GF&FED	Corrections	Maine DOC Re-Entry Program and Facility Transition Services
State GF/contracts	Corrections	Infectious Disease Program
State GF/contracts	Corrections	Chronic Care Clinic Program
State GF/contracts	Corrections	QA/CQI Program
State GF/contracts	Corrections	Comprehensive Prisoner Health Education Program
State GF/contracts	Corrections	Comprehensive Occupational Health Risk Program
State GF/contracts	Corrections	Medical Community Collaboration Efforts
State GF/contracts	Corrections	Health Care Reporting System
State GF/contracts	Corrections	Peer Review Program
Unspecified	Corrections	Community Service Program
Unclear	DEP	Stormwater
Unspecified	DEP	Ambient Air Monitoring
State GF&FED	DHHS	Centers for Disease Control
State GF&FED	DHHS	Certificate of Need
State GF&FED	DHHS	Office of Substance Abuse
State GF&FED	DHHS	Maine Care
State GF&FED	DHHS	Behavioral Health
State&Fed	DHHS	Adult Mental Health
State&Fed	DHHS	Children's Services
State&Fed	DHHS	Cognitive & Physical Disabilities
State&Fed	DHHS	Elder Services
State&Fed	DHHS	MaineCare
State&Fed	DHHS	Substance Abuse
State&Fed	DHHS	Integrated Access & Support
State&Fed	DHHS	Maine CDC (Public Health)
Unspecified	Education	School nurse consultant
FED \$	Labor	Division of Technical Services
Fed \$	Labor	Migrant & Immigrant Services
Fed \$	Labor	Career Centers
Fed \$	Labor	Health Coverage Tax Credit
State GF&FED	Labor	Workplace Safety & Health
State GF&FED	Labor	Bureau of Rehab Services

Other Funding: 7 departments specifically mentioned other sources of funding for programs and activities, including fee funding, grants from philanthropic organizations, and a federal tax credit.

Grants to communities: 5 departments specifically mentioned that they give grants to communities, as shown below:

Table 13

<i>PHWG SURVEY: GRANTS TO COMMUNITIES</i>	
<u>Department</u>	<u>Program/Activity</u>
Conservation	Parks & Lands Grants & Community Rec.
Conservation	State Park Operations
Environmental Protection	Ambient Air Monitoring
Environmental Protection	BRWM: Specific Programs (i.e., Contaminants)
Environmental Protection	Green Schools Program
Environmental Protection	PH Hazards
Environmental Protection	Stormwater
Health & Human Services	Communities for Children and Youth

Findings and analysis: Initial data on state government public health activities suggests that there may be public health functions within state government that could be better integrated with each other, could make use of local comprehensive community coalitions, especially when seeking public input or providing public information and with the work of the 8 regional public health coordinating councils recommended by the Public Health Workgroup. The Interdepartmental Advisory Group on Public Health will meet soon to review and comment on these findings and propose next steps.

CONCLUSIONS

An overarching goal of the State Health Plan is to make Maine the healthiest state in the nation, and a major strategy to reach that goal is prevention. Public health services are integral to that goal. The Public Health Workgroup has undertaken an ambitious and important endeavor, spanning all levels of activity in Maine. Public health activities in state government are an important part of the infrastructure in Maine, particularly when working in concert with other public health efforts.

INTER-DEPARTMENTAL SUBCOMMITTEE ON PUBLIC HEALTH
MINI-SURVEY
FOR INTER-DEPARTMENTAL ACTIVITY HELPING TO MAKE MAINE THE
HEALTHIEST STATE

1. What does your department do to monitor health status to identify problems of the community or population? (As opposed to person-to-person level.)
SUB-HEADING:
 - A. List specific programs - be specific.
 - B. Who are the key partners?
 - C. Contact person by program.
 - D. Funding.
 1. Funding through contracts (grants to community agencies).
 2. Funding directly.
 3. No discreet funding -- staff responsibility.

2. What does your department do to diagnose and investigate health problems and health hazards in the community?
SUB-HEADING:
 - A. List specific programs - be specific.
 - B. Who are the key partners?
 - C. Contact person by program.
 - D. Funding.
 1. Funding through contracts (grants to community agencies).
 2. Funding directly.
 3. No discreet funding -- staff responsibility.

3. What does your department do to inform, educate and empower people about health issues?
SUB-HEADING:
 - A. List specific programs - be specific.
 - B. Who are the key partners?
 - C. Contact person by program.
 - D. Funding.
 1. Funding through contracts (grants to community agencies).
 2. Funding directly.
 3. No discreet funding -- staff responsibility.

4. What does your department do to mobilize community partnerships to identify and resolve health problems?
SUB-HEADING:
 - A. List specific programs - be specific.
 - B. Who are the key partners?
 - C. Contact person by program.
 - D. Funding.
 1. Funding through contracts (grants to community agencies).
 2. Funding directly.
 3. No discreet funding -- staff responsibility.

5. What does your department do to develop policies and plans that support individual and community health efforts?
SUB-HEADING:
 - A. List specific programs - be specific.
 - B. Who are the key partners?
 - C. Contact person by program.
 - D. Funding.
 1. Funding through contracts (grants to community agencies).
 2. Funding directly.
 3. No discreet funding -- staff responsibility.

6. What does your department do to enforce laws and rules that protect health and insure safety?
SUB-HEADING:
 - A. List specific programs - be specific.
 - B. Who are the key partners?
 - C. Contact person by program.
 - D. Funding.
 1. Funding through contracts (grants to community agencies).
 2. Funding directly.
 3. No discreet funding -- staff responsibility.

7. What does your department do to link people to needed personal health services and assure the provision of health care when it is otherwise unavailable?
SUB-HEADING:
 - A. List specific programs - be specific.
 - B. Who are the key partners?
 - C. Contact person by program.
 - D. Funding.
 1. Funding through contracts (grants to community agencies).
 2. Funding directly.
 3. No discreet funding -- staff responsibility.

8. What does your department do to assure that there is competent public health and health care workforce?
SUB-HEADING:
A. List specific programs - be specific.
B. Who are the key partners?
C. Contact person by program.
D. Funding.
 1. Funding through contracts (grants to community agencies).
 2. Funding directly.
 3. No discreet funding -- staff responsibility.
9. What does your department do to evaluate the effectiveness, accessibility and quality of person and population based services?
SUB-HEADING:
A. List specific programs - be specific.
B. Who are the key partners?
C. Contact person by program.
D. Funding.
 1. Funding through contracts (grants to community agencies).
 2. Funding directly.
 3. No discreet funding -- staff responsibility.
10. What does your department do to research new insights and innovative solutions to health challenges?
SUB-HEADING:
A. List specific programs - be specific.
B. Who are the key partners?
C. Contact person by program.
D. Funding.
 1. Funding through contracts (grants to community agencies).
 2. Funding directly.
 3. No discreet funding -- staff responsibility.
11. Does your department do anything else that constitutes a resource for or affects the health of Mainers *In considering this question, please think of "health" as a state of physical, mental and social well-being and not merely the absence of disease or infirmity. Examples could include design or construction of public buildings or thoroughfares, such as bike paths, or promotion of certain products.*
SUB-HEADING:
A. List specific programs - be specific.
B. Who are the key partners?
C. Contact person by program.
D. Funding.
 1. Funding through contracts (grants to community agencies).
 2. Funding directly.
 3. No discreet funding -- staff responsibility,

PUBLIC HEALTH WORKGROUP MEMBERS

Public Health Workgroup Members as of 1/18/07:

Leah Binder, Franklin Community Health Network
Leslie Brancato, Community Counseling Center
Mary Jane Bush, Bucksport Bay Healthy Community Coalition (MNHC
President)
Andy Coburn, Muskie School of Public Service
Kate Dufour, Maine Municipal Assn (For Kristin Collins)
Lani Graham, ME CDC
Megan Hannan, American Cancer Society
Joanne Joy, Healthy Communities of the Capitol Area (HMP/HC) (MNHC
Past President) Gardiner
Carol Kelly, Maine Coalition on Smoking or Health
Kevin Lewis, Maine Primary Care Assn
Eleody Libby, Downeast Healthy Tomorrows (HMP)Lubec
Lisa Letourneau, Maine Health
Rebecca Matusovich, Dept of HHS (OSA)
Steve Michaud (ME Hospital Association)
Doug Michael, Healthy Acadia Coalition (HMP/HC) Bar Harbor
Edward Miller, American Lung Assoc of ME
Rep. Lisa Miller, Maine House of Representatives
Dora Mills, Dept of HHS (ME CDC)
Sandra Parker, Maine Hospital Assn
Kathleen Perkins, MCD (Acting for ME Assn Substance Abuse Providers)
Bill Primmerman, Somerset Heart Health (HMP) Skowhegan
Trish Riley, GOHPF
Emily Rines, Coastal Healthy Communities Coalition (HMP) Biddeford
Nancy Rines,, Kennebec County Commissioner
Sen. Richard Rosen, Maine Senate
Susan Savell, Maine Children's Cabinet
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Dennise Whitley, American Heart Assn
Shawn Yardley, City of Bangor Dept of Health and Welfare
Gary Stern, Stern International (Facilitator)

ATTACHMENT C

INTER-DEPARTMENTAL SURVEY

PARTNERS

	Conservation	Corrections	Education	Environmental Protection	Labor	Transportation	Childrens' Cabinet
Number of Activities	12	21	2	12	8	1	4
State Agency							
ME DHHS	2			1			
CDC	2	2	1	3	2		
DEP	4			1			
State Planning	4			1			
Inland F&W	5			1			
Public Safety	3	1		1			1
MEMA	3	1		1			
Marine Resources	3			1			
Attorney General		1		1			
Transportation	1	1					
DECD	1						
Municipalities	6	2		3		1	1
Private Orgs	4	6	1	2	2	1	
Health Care Providers		4			3		1
PH Providers		1	1				
Community Social Ser & Orgs		2			1	1	
Business					2		
Universities	3		1	1	1		
P-12 Schools					1		1
US DOD				1			
US DOL / OSHA				2	1		
US EPA				6			
UNCODED PARTNERS	State & Local Orgs. (i.e., ATV, ME Snowmobile Assns, ORV Clubs, Soil & Water Conservation Districts	ID Providers, Liberty Health Care, MEHAF, BGS, ACA, NCCHC, NIC, Pharma	Poison Control, Hazmat, MASN, NASN, MEA, Me Asthma Council, CofC, CSHP, Lions' Club, Rotary, UW of ME, ME Nutrition, ME Alliance for Mentally Ill, Keeping ME Children Connected, Children w/Special Needs, American Lung Assn.	NESCAUM, Portland residents, Childhood Lead Poisoning Prog., State & Local Housing Authorities, BUSTI, OOC, ME Board of Oil & Solid Fuel, Maine Energy Ed Program	BOI, PT Legal, HR&LR Specialists, MJC, WF Investment Boards, ME Jobs Council, DirigoChoice	US Highway Admin, ME Dept. of Conservation	

DRAFT